



ANNEXURES

**Ordinary Council Meeting
Under Separate Cover
Wednesday, 18 June 2025**

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Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Abraham, Louise Broe, Barry	Reports to Council	Planning, Regulatory & Compliance Progress Report
RESOLUTION 2025/121			
Moved: Cr Paul Wheelhouse			
Seconded: Deputy Mayor Steven Butler			
1. That the Planning, Regulatory and Compliance Progress Report for May be received and noted.			
2. That Council resolve to request the acting General Manager to undertake the necessary actions to make safe and operational loading ramp 5 at the Coonamble Saleyards.			
			CARRIED

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Abraham, Louise Broe, Barry	Reports to Council	DA004/2025 - Yarran Street Subdivision

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RESOLUTION 2025/122

Moved: Cr Margaret Garnsey

Seconded: Cr Adam Cohen

That Council approves DA004/2025 for the Yarran Street subdivision of two (2) lots into twenty (20) lots in two (2) stages, on Lot 85 DP 3693 and Lot 87 DP 3693, being 70 and 78 Yarran Street, Coonamble, subject to the following conditions:

PART A – ADMINISTRATIVE CONDITIONS

General

- 1) The development must be carried out in accordance with the following plans and documentation listed below and as endorsed by Council, except where amended by other conditions of this development consent:

Plan No	Issue	Prepared by	Date
Plan of Subdivision - Sheet 001	1	RAP Surveying	8/6/2024
Plan of Subdivision – Sheet 002	1	RAP Surveying	10/4/2024
Plan of Subdivision – Sheet 003	1	RAP Surveying	10/4/2024
Staging Plan			

Notes:

- ☐ Any material alteration to the plans and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s4.55 of the Environmental Planning and Assessment Act 1979, or a new development application. No works other than those approved under this consent, shall be carried out without the prior approval of Council.
- ☐ Where there is an inconsistency between the documents lodged with this application and the following conditions, the conditions shall prevail to the extent of that inconsistency.

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Erection of signs

- 2) **A sign must be erected in a prominent position on any site on which subdivision work is being carried out:**
- a) **Showing the name, address and telephone number of the principal certifying authority for the work, and**
 - b) **Showing the name of the principal contract (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and**
 - c) **Stating that unauthorised entry to the work site is prohibited.**

Any such sign is to be maintained while the subdivision work is being carried out but must be removed when the work has been completed.

PART B – REQUIREMENTS BEFORE COMMENCEMENT OF ANY WORK**Before You Dig Australia**

- 3) **Prior to carrying out any works, an enquiry shall be undertaken with Before You Dig Australia for any relevant infrastructure plans.**

Traffic and Pedestrian Management Plan

- 4) **The applicant is to prepare and implement a Traffic Management Plan that provides necessary direction to traffic or pedestrian movement through or past the work site. The Traffic Management Plan is to be prepared by a suitably qualified person in accordance with the provisions of the relevant Australian Standards and is to be submitted to Council for approval PRIOR to its implementation.**

Soil and Water Management Plan

- 5) **The developer is to submit a Soil and Water Management Plan for the site. No building, engineering, or excavation work, or topsoil stripping or vegetation removal, is to be carried out in relation to this development until such time as the plan has been approved by Council and the measures detailed in the plan are in place prior to works commencing.**

The measures detailed in the plan are to remain in place until all landscaping is completed.

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PART C – REQUIREMENTS BEFORE THE ISSUE OF A SUBDIVISION WORKS CERTIFICATE

Subdivision Works Certificate

6) The applicant is to obtain a Subdivision Works Certificate for each stage of the development.

Engineering Plans

- 7) The applicant is required to submit engineering plans and specifications relating to each stage of the development in relation to conditions 5, 9, 10 and 13.
- 8) The electrical detail design is to demonstrate compliance with NSW Planning publication: *Dark Sky Planning Guideline*.

PART D – REQUIREMENTS DURING WORKS

Engineering Inspections

9) The applicant is to arrange an inspection of the development/subdivision works by Council’s Infrastructure Services Department, at the following stages of the development. This condition applies notwithstanding any private certification of the engineering works.

A	Road Construction	<input type="checkbox"/> Following site regrading, and prior to installation of footway services
		<input type="checkbox"/> Excavation and trimming of subgrade
		<input type="checkbox"/> After compaction of sub-base
		<input type="checkbox"/> After compaction of base, and prior to sealing
		<input type="checkbox"/> Establishment of line and level for kerb and gutter placement
		<input type="checkbox"/> Subsoil drainage
		<input type="checkbox"/> Road pavement surfacing

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		<input type="checkbox"/> Pavement test results (compaction, strength)	
B	Drainage	<input type="checkbox"/> After laying of pipes and prior to backfill <input type="checkbox"/> Pits after rendering openings and installation of step irons	
C	Erosion and Sedimentation Control	<input type="checkbox"/> Prior to installation of erosion measures	
D	All Development and/or Subdivision Works	<input type="checkbox"/> Practical completion	
E	Road Openings	<input type="checkbox"/> Upon completion of works.	
<p>Design New Road to Engineering Standard</p> <p>10) The proposed new road in Stage 2 of the development is to be designed in accordance with the requirements of <i>Coonamble Shire Council</i>.</p> <p>Construct Road Shoulder, Kerb and Gutter</p> <p>11) The road shoulder along the Yarran and Reid Street (proposed lots 7 and 20), and lots 13 - 19) frontages are to be constructed and sealed, and the barrier kerbing and guttering is to be constructed, to include the provision of street drainage where necessary for the full frontage of Stage One works.</p> <p>12) The road shoulder along the Reid Street (proposed lot 6) is to be constructed and sealed, and the barrier kerbing and guttering is to be constructed, to include the provision of street drainage where necessary for the full frontage of Stage Two works.</p> <p>Site Management</p> <p>13) The site shall be managed so that:</p> <ul style="list-style-type: none"> a) No additional filling shall be placed on the land which may impede the flow of flood waters, b) Any clearing or drainage activities shall not alter the drainage patterns across the site 			

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- c) No landscaping or similar type structures shall be installed which will inhibit the flow of flood waters
- d) Any plant or goods stored upon the site shall be stored in a manner which will not allow pollution of flood waters
- e) All actions shall be taken upon the site which will minimise the effect of the property upon the flood waters.

Reticulation – Subdivision

- 14) The construction of water and sewer reticulation is to take place to service each residential lot and, where required the open space lot.

Easement for Sewer

- 15) The final plan of survey is to show an easement for sewer over all lots affected and in favour of Council. The easement is to be a minimum of 3 metres wide.

Environmental Site Management

- 16) There is to be no burning of waste material, felled trees or other material on the site.

Erosion and Sedimentation Control

- 17) Erosion and sediment control measures are to be established prior to commencement of construction for each stage of the development and maintained to prevent silt and sediment escaping the site or producing erosion. This work must be carried out and maintained in accordance with the Dept Housing – Soil and Water Management for Urban Development (The Blue Book).

Note: All erosion and sediment control measures must be in place prior to earthworks commencing.

Approved Hours of Construction

- 18) Construction work may only be undertaken in accordance with the provisions of the Environmental Protection Authority – Draft Construction Noise Guideline as identified below:

Monday to Friday	0700 to 1800
Saturday	0800 to 1300

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<div>Sunday or Public Holiday</div>	<div>No Work</div>
<div>Dust Suppression</div> <div>19) The applicant will ensure that all machinery and traffic movement areas are continually watered down when in use in order to prevent raised dust from becoming a nuisance to neighbouring properties.</div> <div>Waste</div> <div>20) All waste associated with the construction works is to be appropriately collected, stored and disposed of at an approve waste facility.</div> <div>PART E – REQUIREMENTS PRIOR TO ISSUE OF SUBDIVISON CERTIFICATE</div> <div>Subdivision Certificate Required</div> <div>21) A Subdivision Certificate, pursuant to section 6.3 of the <i>Environmental Planning and Assessment Act 1979</i>, as amended must be obtained from Council for each stage of the development, prior to its lodgement with Land Registry Services.</div> <div>The Final Plan of Survey must be submitted to Council via the NSW Planning Portal.</div> <div><i>Note: Council will only consider issuing a Subdivision Certificate in relation to this subdivision when it is satisfied that all conditions of development consent relevant to each stage have been complied with.</i></div> <div>The development (each lot) shall be serviced with electricity, water and telecommunications and prior to the issue of a subdivision certificate the following documents shall be submitted to Council to demonstrate that the requirements of the public utility services have been met:</div> <div> <div>a) Essential Energy: Notification of Arrangement OR Certificate of Acceptance</div> <div>b) Relevant Communications Authority: Notification of Arrangement OR Certificate of Acceptance</div> </div> <div>Electrical and Telecommunication Authorities – Subdivision</div>	

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- 22) The developer is to furnish Council with documentary evidence that arrangements have been made, satisfactory to the appropriate electrical authority and the appropriate telecommunications authority, for the provision of street lighting and/or for the provision of electrical power and/or telephone lines, respectively, to serve each lot.

Works As Executed Plan

- 23) The applicant is to submit to Council an electronic copy of the works as executed plan for works for each stage of the subdivision. The plans are to be in .DWG format.

Note: The provision of a table of works as executed plan which details: the distance from the centre of the downstream manhole/pit to each sideline, house connection, and dead end; the depths to invert; and the length of such sidelines.

Note: The provision of information on the works as executed plans which details: road levels, road crossfalls and longitudinal grades.

Creation of Easements

- 24) The development will require the creation of an easement under Section 88B of the *Conveyancing Act 1919*:

- a) Stage 1: For drainage of sewage through proposed Lots 7, 14, 15, 16, 17, 18, 19 & 20.
- b) Stage 2: For drainage of sewage through proposed Lots 2, 3, 4, 5 & 6.

Access

- 25) Designated access/egress driveways are required to be installed to service all proposed allotments prior to the release of the relevant subdivision certificate for each stage. All access/egress driveways shall be a minimum of 6 metres wide and constructed as concrete vehicular access. The driveways shall be constructed to the satisfaction of Council for the life of the development and must be constructed in accordance with Council requirements.

Reasons for Conditions:

Development Application No: 031/2024 was assessed using current procedures developed by the Coonamble Shire Council and other resource information. This includes:

- ☐ The requirements of Section 4.15 of the *Environmental Planning and Assessment Act 1979* which states:

Section 4.15 Matters for consideration – general

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In determining a development application, a consent authority is to take into consideration such of the following matters as are of relevance to the development the subject of the development application:

(a) the provisions of:

- (i) any environmental planning instrument, and***
- (ii) any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority, and***
- (iii) any development control plan, and***
- (iv) any matters prescribed by the regulations that apply to the land to which the development application relates***

(b) the likely impacts of that development, including environmental impacts on both the natural and built environments and social and economic impacts in the locality,

(c) the suitability of the site for the development,

(d) any submissions made in accordance with this Act or the regulations,

(e) the public interest.

☐ **The requirements of the Coonamble Local Environmental Plan 2011.**

☐ **Field inspection and liaison between officers of the Coonamble Shire Council.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

CARRIED 8/0

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Broe, Barry Broe, Barry	Reports to Council	Notice of Motion - Land Acquisition for Bore Bath Project - Cr S. Butler
RESOLUTION 2025/62			
Moved: Deputy Mayor Steven Butler			

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Seconded: Cr Paul Fisher

That:

1. Council resolves to start a new project on the golf course site.
2. The process recommended in the related Council report be adopted, starting with a project plan that includes defining the objectives, scope and budget for the project.
3. Subject to funding being available, preliminary site investigations start, to input into the REF, project planning, land acquisition and bore license application.
4. The land requirements for the project be identified based on the project definition and scope.
5. Council begin the process of land acquisition and become Crown Land Manager of this site.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

31 Mar 2025 12:17pm Broe, Barry

Items 1-5 have begun

06 May 2025 12:09pm Broe, Barry

1-3 done. 4 started. 5 started

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Broe, Barry Broe, Barry	Reports to Council	Signage Update
RESOLUTION 2025/58 Moved: Cr Phillipa Goldsmith Seconded: Cr Margaret Garnsey That Council: 1. Receives and notes the information in the signage update report.			

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2. Rationalise and remove redundant signage across the Local Government Area.
3. Commission a wayfinding and interpretation audit and develop a package to optimise active travel and tourism opportunities, as identified by the Coonamble Shire Masterplan, to be funded in the 2025-26 budget.
4. Continue in the interim to improve the Shire Local boundary signs and clean up the town entry signs.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

At 11:02am, Cr Paul Fisher left the meeting.

At 11:04am, Cr Paul Fisher returned to the meeting prior to voting on item 10.13

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Broe, Barry Broe, Barry	Reports to Council	Formalising criteria for merchandise sold through the Coonamble District Store

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RESOLUTION 2025/57

Moved: Cr Ahmad Karanouh

Seconded: Cr Margaret Garnsey

That Council:

1. Endorse the draft Coonamble District Store application and evaluation forms that include the suitability criteria for new merchandise.
2. Endorse the public exhibition of the draft Coonamble District Store application and evaluation forms for a period of 28 days, providing interested stakeholders at least 42 days in which to comment on the forms.
3. Receive a further report, following the exhibition and submission period, including any submissions made on the draft forms, and a recommendation that addresses any concerns raised within the submissions received.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul WheelhouseAgainst: Nil**CARRIED 7/0**

03 Apr 2025 1:46pm Broe, Barry

Items 1 and 2 completed, Council endorsed them at the March meeting. Item 3 is underway, The policy has been advertised

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Broe, Barry	Reports to Council	Youth Accommodation Project
	Broe, Barry		

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RESOLUTION 2025/124

Moved: Cr Paul Fisher
Seconded: Cr Margaret Garnsey

That Council:

- 1. Receives and notes the status of the youth accommodation project.
- 2. Request the operating plan and funding implications be bought back to Council at the June meeting.

CARRIED

Meeting	Officer/Director	Section	Subject
Council 9/04/2025	Broe, Barry Broe, Barry	Reports to Council	Coonamble Shire Masterplan

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RESOLUTION 2025/93

Moved: Cr Ahmad Karanouh

Seconded: Cr Karen Churchill

1. That a further workshop be held to allow Council to review all the actions in the Coonamble Shire Masterplan and decide on which actions should remain a priority.
2. That the agreed priority actions of the Coonamble Shire Masterplan be incorporated into the draft Delivery Program 2025-2028.
3. That the draft Operational Plans and Budgets for FY25-26, FY26-27 and FY27-28 include funding for the development of business plans and costings for priority actions of the Delivery Program 2025-2028.
4. That Council pursues grant funding for preparation of business plans and costings for significant priority actions of the Coonamble Shire Masterplan. These priorities will be recommended to Council in a further report for approval.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Broe, Barry Broe, Barry	Reports to Council	Bore Bath Project
Resolution 2025/125 Moved: Cr Ahmad Karanouh Seconded: Cr Adam Cohen That Council: <ol style="list-style-type: none"> 1. Notes the status of the Bore Bath Project and the work already done to get the project progressing on the new site. 2. Notes the grant variation request submitted. <u>Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Ahmad Karanouh and Paul Wheelhouse			

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<div>Against: Cr Phillipa Goldsmith</div> <div>CARRIED 7/1</div>
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Meeting	Officer/Director	Section	Subject
Council 9/04/2025	Broe, Barry Broe, Barry	Reports to Council	Bore Bath Project

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RESOLUTION 2025/86

Moved: Cr Ahmad Karanouh

Seconded: Deputy Mayor Steven Butler

That Council:

1. Notes the status of the Bore Bath Project.
2. Notes the project plan.
3. Notes the work already done to get the project progressing on the new site.
4. Approves the continuation of the process to become Crown Land Managers and seek an interim tenure licence.
5. Approves the process to submit an application to acquire the land.
6. Notes the intention to submit a grant variation to the grant body and its scope.
7. Notes that a further report will be provided on the strategic opportunities available and potential disposal of the land owned by council on River Road.
8. Forms a Bore Bath Committee at the next project workshop comprising of three councillors to work with Council staff on the project moving forward.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

06 May 2025 12:13pm Broe, Barry
 1-6 dne or ongoing. 7 & 8 yet to be done

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Broe, Barry Broe, Barry	Reports to Council	Economic Development & Growth - Progress Report

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RESOLUTION 2025/55

Moved: Cr Phillipa Goldsmith

Seconded: Cr Ahmad Karanouh

That Council:

1. **Notes the Economic Development and Growth report.**
2. **Agrees to submit an application under the Open Streets Program to fund events in Coonamble's main street, continuing the Vision Splendid theme.**
3. **Agrees to submit applications under the Landfill Consolidation and Environmental Improvements program for the Quambone waste facility upgrade and the Coonamble Waste facility upgrade.**
4. **Commits \$105,000 in the FY25-26 Budget as a cash co-contribution for the Landfill Consolidation and Environmental Improvement, should the application be successful.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

31 Mar 2025 12:07pm Broe, Barry

2 and 3 have been completed, applications were submitted , 1 is just a noting

Meeting	Officer/Director	Section	Subject
Council 11/12/2024	Broe, Barry	Notices of Motions/Questions with Notice/Rescissio	Notice of Motion - Tourism Signs
	Broe, Barry		

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RESOLUTION 2024/295

Moved: Cr Margaret Garnsey

Seconded: Cr Paul Fisher

1. That Council resolves to request the General Manager to give higher priority to the replacement of the damaged or faded regulatory and tourism signs across the Local Government area.
2. That works on the sign replacement program be scheduled to be completed in the first half of 2025, with Quambone a priority within the overall program.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Paul Wheelhouse

Against: Nil

Absent: Cr Ahmad Karanouh

CARRIED 8/0

24 Jan 2025 4:00pm Broe, Barry - Email

An audit of the sites for the signs has been completed and signs are about to be ordered (as of 4 February)

04 Feb 2025 1:39pm Broe, Barry - Target Date Revision

Target date changed by Broe, Barry from 25 December 2024 to 30 June 2025 - The target date in the resolution is by the end of the first half of 2025

27 Mar 2025 4:58pm Broe, Barry

Signs have arrived!

06 May 2025 12:19pm Broe, Barry

The majority of the signs have been put in

Meeting	Officer/Director	Section	Subject
Council 11/12/2024	Broe, Barry Broe, Barry	Notices of Motions/Questions with Notice/Rescissio	Notice of Motion - Untidy House Blocks within the village of Quambone
RESOLUTION 2024/296 Moved: Cr Margaret Garnsey Seconded: Cr Phillipa Goldsmith			

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1. That Council resolves to request the General Manager to give higher priority to the cleaning up of untidy properties across the Local Government area.

2. That priority areas and properties be addressed in the first half of 2025, with Quambone a priority within the overall program.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Paul Wheelhouse

Against: Nil

Absent: Cr Ahmad Karanouh

CARRIED 8/0

04 Feb 2025 12:24pm Broe, Barry - Target Date Revision

Target date changed by Broe, Barry from 25 December 2024 to 30 June 2025 - The target date in the resolution to complete this is by the end of the first half of 2025

04 Feb 2025 12:25pm Broe, Barry - Email

Action Item - Notice of Motion - Untidy House Blocks within the village of Quambone

04 Feb 2025 1:28pm Broe, Barry

An audit of Quambone properties has been done and letters will be sent to relevant property owners in accordance with Local Order No 21

06 May 2025 11:29am Broe, Barry

10 properties have received letters, 2 have responded and 1 block has been tidied up

Meeting	Officer/Director	Section	Subject
Council 9/04/2025	Broe, Barry Broe, Barry	Reports to Council	Communications and Marketing Strategy
RESOLUTION 2025/88 Moved: Cr Margaret Garnsey Seconded: Cr Phillipa Goldsmith That Council: 1. Revitalises and keeps the Weekly Connect newspaper advertisement and works with the local newspaper proprietor to better engage with the community.			

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<p>2. Approves the re-introduction of a quarterly Community Connect newsletter to be mailed out with rates notices, starting in July 2025.</p>
<p>3. Resubscribes to the Western Plains App.</p>
<p>4. Utilises community engagement opportunities with the local radio station.</p>
<p><u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse</p>
<p><u>Against:</u> Nil</p>
<p style="text-align: right;">CARRIED 9/0</p>
<p>06 May 2025 12:15pm Broe, Barry 1 started, 3 done, 4 started</p>

Meeting	Officer/Director	Section	Subject
Council 12/02/2025	Broe, Barry	Set Item	Motion Margaret Garnsey/Paul Fisher
	Broe, Barry		
<p>RESOLUTION 2025/16</p>			
<p>Moved: Cr Margaret Garnsey</p>			
<p>Seconded: Cr Paul Fisher</p>			
<p>That Quambone waste transfer station to be provided with additional bins to allow the waste to be sorted at the time the waste is deposited.</p>			
<p><u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse</p>			
<p><u>Against:</u> Nil</p>			
<p style="text-align: right;">CARRIED 9/0</p>			
<p>28 Feb 2025 9:42am Broe, Barry This is being actioned, funding for the bins first has to be sourced. Council has a limited number of skip bins</p>			
<p>31 Mar 2025 12:04pm Broe, Barry An additional large blue skip bin has been placed at Quambone</p>			

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Meeting	Officer/Director	Section	Subject
Council 13/11/2024	Broe, Barry Broe, Barry	Notices of Motions/Questions with Notice/Rescissio	Notice of Motion - Heritage Study 2008-2010 (Cr Churchill)
<p>RESOLUTION 2024/268</p> <p>Moved: Cr Karen Churchill Seconded: Cr Margaret Garnsey</p> <p>That:</p> <ol style="list-style-type: none"> Engages a suitably qualified consultant in line with Council's procurement processes to review the Coonamble Shire Community Based Heritage Study 2008-2010 with the aim of amending the Local Environmental Plan to reflect the recommendations of a contemporary Heritage Study. Writes to the property owners regarding the recommended heritage status of their property based on the findings of the revised Heritage Study. Notes that owners of historic buildings of State significance have an option to register their property with the State. <p><u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh</p> <p><u>Against:</u> Nil</p> <p style="text-align: right;">CARRIED 8/0</p> <p>28 Nov 2024 9:08am Broe, Barry - Target Date Revision Target date changed by Broe, Barry from 27 November 2024 to 05 November 2025 - This is subject to funding being allocated in the 25/26 budget, Grant application for \$25,000 has been submitted, as suggested at the December Council meeting</p> <p>25 Mar 2025 4:56pm Broe, Barry We await the decision on our grant application</p>			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Duncan, Lesley Broe, Barry	Reports to Council	Request for Rezoning - 145-147 Castlereagh Street
<p>RESOLUTION 2025/120</p>			

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Moved: Cr Ahmad Karanouh
 Seconded: Cr Phillipa Goldsmith

That Council recommend to the proponent that they prepare a planning proposal to list a service station as an additional permitted use on 145-147 Castlereagh Street, Coonamble.

In Favour: Crs Daniel Keady, Adam Cohen, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse
In Favour: Crs Daniel Keady, Adam Cohen, Margaret Garnsey, Phillipa Goldsmith and Paul Wheelhouse

Against: Crs Steven Butler, Karen Churchill and Paul Fisher

Abstained: Cr Ahmad Karanouh

CARRIED 5/3

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Duncan, Lesley Broe, Barry	Set Item	Motion Ahmad Karanouh/Margaret Garnsey
RESOLUTION 2025/52			
Moved: Cr Ahmad Karanouh Seconded: Cr Margaret Garnsey That Council			
<ol style="list-style-type: none"> 1. Endorse Planning Proposal PP001/2025 for the reclassification of land known as 20-40 Calga Street, Coonamble and forward it to the Minister for Planning seeking an amendment to the Coonamble Local Environmental Plan 2011 and request that a Gateway Determination be issued, excluding the delegation Plan making powers, to enable public exhibition of the Planning Proposal Pursuant to the <i>Environmental Planning and Assessment Act 1979</i>. 2. Upon receipt of a Gateway Determination for PP001/2025 under Section 3.34 of the <i>Environmental Planning and Assessment Act 1979</i>, places the Planning Proposal and any supporting material on public exhibition pursuant to any requirements of the Gateway Determination and Schedule 1, Clause 4 of the <i>Environmental Planning and Assessment Act 1979</i>. 			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			

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Against: Nil	CARRIED 8/0
27 Mar 2025 4:59pm Broe, Barry The planning proposal hs been submitted	
06 May 2025 1:45pm Broe, Barry The NSW Planning Department told us on 4 May that it was a very good planning proposal	
03 Jun 2025 1:18pm Colwell, Marina - Reallocation Action reassigned to Duncan, Lesley by Colwell, Marina - Assigned to Director for Update	

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Levick, David Broe, Barry	Reports to Council	Regional Art Trail
RESOLUTION 2025/119 Moved: Cr Margaret Garnsey Seconded: Cr Paul Fisher 1. That Council receives and notes the status of the Regional Art Trail project. 2. That Council appoints Mr Mat Boney, Ms Nina Sands, Ms Jamie-Lea Trindall and Uncle Sooty Welsh to the Public Art advisory panel. 3. That Council seeks expressions of interest for suitably qualified and interested community members to join the Public Art advisory panel. In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse Against: Nil Abstained: Cr Margaret Garnsey			
			CARRIED 8/0
03 Jun 2025 11:43am Colwell, Marina - Reallocation Action reassigned to Levick, David by Colwell, Marina - Director B Broe on leave			

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Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie Murphy, Kerrie	Reports to Council	Notice of Motion - Emergency Coonamble Airport Procedures
RESOLUTION 2025/113 Moved: Cr Margaret Garnsey Seconded: Cr Paul Wheelhouse That Council: <ol style="list-style-type: none"> 1. Conducts a risk assessment in consultation with the Royal Flying Doctor Service, NSW Air Ambulance and the Civil Aviation Safety Authority on night-time emergency medical evacuations from the Coonamble Aerodrome. 2. Engages with National Parks and Wildlife Service to manage the kangaroo population adjacent to the Coonamble Aerodrome. 3. Continue to investigate grant funding opportunities for fencing the perimeter of the Coonamble Aerodrome. 4. Receives a report to the June Ordinary Meeting outlining the scope of works, design and compliance requirements for a new exclusion / security fence at the Coonamble aerodrome. <p><u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Ahmad Karanouh and Paul Wheelhouse</p> <p><u>Against:</u> Cr Phillipa Goldsmith on point 4 of the recommendation</p> <p style="text-align: right;">CARRIED 8/1</p> <p>03 Jun 2025 1:16pm Colwell, Marina - Reallocation Action reassigned to Bell, Mick by Colwell, Marina - Assigned to Director for Update</p> <p>03 Jun 2025 1:19pm Colwell, Marina - Reallocation Action reassigned to Murphy, Kerrie by Colwell, Marina - Assigned to Director for Update</p> <p>05 Jun 2025 1:45pm Murphy, Kerrie Contact has been made with RFDS, NSW Air Ambulance and CASA regarding a joint risk assessment. A response is yet to be received. Options on kangaroo control are currently being discussed with Environment and Heritage. CASA has also been contacted regarding the animal exclusion fence, with discussions still underway regarding the compliance requirements. A further report will be provided to Council when this information is to hand.</p>			

Meeting	Officer/Director	Section	Subject
Council 12/03/2025	Murphy, Kerrie	Reports to Council	Notice Of Motion - Tooraweenah Road Project - Cr S.Butler

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Murphy, Kerrie

RESOLUTION 2025/65

Moved: Deputy Mayor Steven Butler

Seconded: Cr Paul Fisher

That:

1. Council notes and receives the information provided in response to the notice of motion on Tooraweenah Road Project.
2. A detailed report be brought back to a Council meeting once the construction methodology has been finalised with a project timeline with details of different stages and key milestones.
3. The Tooraweenah Road monthly update report be reinstated as part of the regular suite of reports to Council.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

CARRIED 7/0

01 Apr 2025 10:40am Murphy, Kerrie

Monthly Report in April Business Paper. Further report will be provided as per Item 2 when information is to hand.

08 May 2025 5:15pm Murphy, Kerrie

Monthly Report in May Business Paper. Further report will be provided as per Item 2 when information is to hand. Notice of Motion to May meeting may supersede the requirement for the additional report.

05 Jun 2025 10:43am Murphy, Kerrie

Workshop to be held with Councillors on 11 June 2025, which will involve presentations by Project Manager (Progence) and Business Principal of Access Environmental (Accredited Biodiversity Assessor).

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie Murphy, Kerrie	Reports to Council	Notice of Motion - Quarry

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RESOLUTION 2025/112

Moved: Deputy Mayor Steven Butler

Seconded: Cr Paul Fisher

That Council seeks an independent report from a suitable qualified consultant with quarry experience on the future operation of the Quarry that includes:

- a) **Develop an operating management plan for operation of the complex, life expectancy of material, plant requirement, investment costs, overall performance and key risks.**
- b) **The brief to include analysis of the options for the site to be operated by Council run or privately operated, or a combination of both.**
- c) **The brief to include consideration and benefits of fixed plant v's mobile plant.**
- d) **A workshop to be conducted with council once the report is received.**
- e) **Note that the quarry committee will convene late May.**
- f) **That staff obtain costings / viability and availability of Council purchasing a Mobile Crushing plant.**
- g) **That Council receive a status update on management actions taken to address the regulators improvement notices and future planned engagements.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Cr Paul Fisher

CARRIED 8/1

03 Jun 2025 1:15pm Colwell, Marina - Reallocation

Action reassigned to Murphy, Kerrie by Colwell, Marina - Assigned to Director for Update

05 Jun 2025 11:47am Murphy, Kerrie

Quarry Committee met on 28 May 2025 and discussed the scope of works required to being undertaken by the suitably qualified consultant. Once this scope is drafted, a further meeting of the Committee will be held to finalise to enable it to be taken to the market., A report regarding the management actions taken to address the Regulators will be tabled at the July 2025 Council meeting.

Meeting	Officer/Director	Section	Subject
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Council 12/02/2025	Murphy, Kerrie	Notices of Motions/Questions with Notice/Rescissio	Notice of Motion - Presentation of Coonamble Township - Cr M Garnsey
	Murphy, Kerrie		
RESOLUTION 2025/35			
Moved: Cr Margaret Garnsey			
Seconded: Cr Karen Churchill			
That Council notes the information provided in response to the Notice of Motion on presentation of the Coonamble township.			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 9/0			
01 Apr 2025 10:44am Murphy, Kerrie - Completion			
Completed by Murphy, Kerrie (action officer) on 01 April 2025 at 10:44:25 AM - CBD gardens have been weeded and mulched with dead plants removed. Garden beds were cleaned up prior to visit by Brigidine Sisters. Contractor engaged to provide plan for CBD gardens and quotation for work. This cost will be incorporated into the 25/26 Operational Plan.			
26 May 2025 1:27pm Colwell, Marina - Completion			
Uncompleted by Colwell, Marina			
05 Jun 2025 1:58pm Murphy, Kerrie			
Final revision of CBD garden plan has been received, however, we are still waiting on a drawing to present to Council. Once this is received, it will be presented to Council.			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie	Reports to Council	Notice of Motion - Water and Sewer
	Murphy, Kerrie		

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RESOLUTION 2025/110

Moved: Deputy Mayor Steven Butler

Seconded: Cr Paul Wheelhouse

That Council:

- 1. Undertake the process for the water and sewerage infrastructure asset revaluation and condition rating through 2025 / 26 financial year in accordance with industry best practice and financial reporting for water and sewerage.**
- 2. Note that the process takes 12 months to undertake the revaluation and condition rating and will be required for the 2025 / 26 financial audit and reporting.**
- 3. Note that the revaluation is based on a sample of the assets across various conditions and not the entire network due the cost.**
- 4. Hold a workshop once the revaluation and condition assessment process are completed.**
- 5. Request the General Manager to give approval for the Manager Water and Sewer to attend the June Ordinary Meeting to be available to answer any questions and give any updates.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0**03 Jun 2025 1:14pm Colwell, Marina - Reallocation**

Action reassigned to Murphy, Kerrie by Colwell, Marina - Assigned to Director for Update

05 Jun 2025 10:47am Murphy, Kerrie

Quotations are being sought for the revaluation of the water and sewer assets. Manager Utilities is not available to attend the June Meeting. A draft presentation has been prepared and will be finalised upon the Manager's return to work. The Acting General Manager is working with the Mayor to co-ordinate the timing of the presentation.

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie Murphy, Kerrie	Reports to Council	Notice of Motion - Tooraweenah Road

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RESOLUTION 2025/111

Moved: Deputy Mayor Steven Butler

Seconded: Cr Paul Wheelhouse

That Council:

1. **Receives a briefing in June from the Project Manager consultant (Projence) engaged by Council on the project delivery plan which will include but not limited to:**
 - a) Methodology
 - b) Procurement
 - c) Project budget and forecasts
 - d) Key risk
2. **Receives a briefing from the ecologist in June regarding the REF to discuss the threatened Ecological Communities (Weeping Myall Woodlands, hollow bearing trees, blaze trees, large and old trees that have historical significance and scarred trees across the project site.**
3. **Receives a bi-monthly workshop to be conducted with council by the Project Manager (Projence) and relevant expert as required (eg: ecologist) for a briefing on the progress of the project.**
4. **Continues to receive a monthly progress report on the Tooraweenah Road project.**
5. **The report from the Project Manager consultant (Projence) be presented to ARIC with respect to managing the risks associated with the project.**
6. **The Gateway reviews be considered as part of each stage of the project.**

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

03 Jun 2025 1:16pm Colwell, Marina - Reallocation

Action reassigned to Murphy, Kerrie by Colwell, Marina - Assigned to Director for Update

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05 Jun 2025 10:46am Murphy, Kerrie

Workshop to be held with Councillors on 11 June 2025, which will involve presentations by Project Manager (Progence) and Business Principal of Access Environmental (Accredited Biodiversity Assessor).

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Quarmby, Bruce Quarmby, Bruce	Reports to Council	Investigation into the utilisation of Loan funding for the purpose Roads Network
RESOLUTION 2025/131			
Moved: Cr Paul Wheelhouse			
Seconded: Cr Karen Churchill			
<ol style="list-style-type: none"> 1. That Council notes the information in the Investigation into the Utilisation of Loan Funding for the Purpose of Roads Network report. 2. That Council resolves to request the General Manager or his delegate, to develop a draft Sealing of Unsealed Roads Policy for Council's consideration and adoption. 3. That Council resolves to include a strategic objective of sealing unsealed roads within the Coonamble Shire local government area as part of its Transport Infrastructure asset management plans. 			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 9/0			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Quarmby, Bruce Quarmby, Bruce	Reports to Council	Western Council's Electricity Tender

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RESOLUTION 2025/129

Moved: Cr Paul Fisher

Seconded: Cr Phillipa Goldsmith

1. That Council notes the information within this report.
2. That Council resolve to endorse management decision to accept the offers received from Origin Energy and AGL for the supply of electricity for contestable sites for a period of two (2) years commencing the 1 July 2025.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

CARRIED 7/0

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Quarmby, Bruce	Reports to Council	Quarterly Budget Review - March 2025
	Quarmby, Bruce		

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RESOLUTION 2025/132

Moved: Cr Adam Cohen

Seconded: Cr Paul Fisher

1. That Council approves the variations to votes as listed in the budget review documents distributed under separate cover.
2. That Council notes, in the opinion of the Responsible Accounting Officer based on the information as presented in the March Budget review; that Council will be in a satisfactory financial position as at 30 June 2025.
3. That Council notes the classification and position of Council's estimated restricted (reserve) funds as at 31 March 2025.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

Meeting	Officer/Director	Section	Subject
Council 10/07/2024	Quarmby, Bruce Quarmby, Bruce	Reports to Council	Correction of Lands Title Issue for Lot 1 DP 132634

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RESOLUTION 2024/171

Moved: Deputy Mayor Bill Fisher

Seconded: Cr Barbara Deans

1. That Council receives and notes the information in this report.
2. That Council authorises the General Manager to undertake the necessary actions required to facilitate the transfer of the ownership of Lot 1 DP 132634 from Coonamble Shire Council to that of Essential Energy.

In Favour: Crs Tim Horan, Bill Fisher, Pat Cullen, Barbara Deans, Terence Lees and Brian Sommerville

Against: Nil

CARRIED 6/0

13 Aug 2024 10:47am Quarmby, Bruce

Emailed Essential Energy advising them of Council's resolution, will await response. If no response the issue will be followed up by the end of September

19 Nov 2024 5:02pm Quarmby, Bruce

Contacted Essential Energy in Oct , awaiting response

17 Jan 2025 9:40am Quarmby, Bruce

Follow up email to Essential Energy to receive update on the progress of the lands transfer.

25 Apr 2025 9:53pm Quarmby, Bruce

Staff have again reached out to Essential Energy to progress the transfer of ownership of the land.

Meeting	Officer/Director	Section	Subject
Council 12/02/2025	Quarmby, Bruce Quarmby, Bruce	Reports to Council	project proposal - hello coonamble

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RESOLUTION 2025/24

Moved: Cr Ahmad Karanouh

Seconded: Cr Paul Wheelhouse

- 1. That Council notes the information contained within this report.**
- 2. That Council requests that Coonamble Shire Council be granted all copyrights to the Hello Coonamble Project and its collateral.**
- 3. That conditional on Council being granted copyright to the production and collateral, Council resolves to agree to fund the “Hello Coonamble Project” to the value of \$50,000.**

In Favour: Crs Daniel Keady, Steven Butler, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Cr Karen Churchill

CARRIED 8/1**04 Mar 2025 7:49pm Quarmby, Bruce**

The necessary budget adjustments have been made as per Council resolution. Staff to write to the Hello Coonamble co-ordinators and commence discussions with regards to the copyright for the production.

25 Apr 2025 9:56pm Quarmby, Bruce

Communications between Council and Outback Arts have continued with a meeting to discuss the Hello Coonamble Project schedule to occur in early May 2025.

03 Jun 2025 6:23pm Quarmby, Bruce

A follow up meeting was held in early May 2025 to work through the logistics of the event. The 2024/2025 contribution has been paid.

Meeting	Officer/Director	Section	Subject
Council 12/02/2025	Quarmby, Bruce	Notices of Motions/Questions with Notice/Rescissio	Notice of Motion - Incentive to Ratepayers for Maintaining Public Footpaths - Cr P Wheelhouse
	Quarmby, Bruce		

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RESOLUTION 2025/28

Moved: Cr Paul Wheelhouse

Seconded: Cr Karen Churchill

That Council notes the information provided and seeks a further report following investigation into the options available to achieve the outcome of better maintaining public footpaths.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

04 Mar 2025 7:52pm Quarmby, Bruce

Initial investigations have commenced into similar policies / programs being offered by Council's to achieve this goal

26 Mar 2025 10:44am Quarmby, Bruce

Progress in enacting this resolution has been temporarily delayed due lack of availability of key staff.

03 Jun 2025 6:25pm Quarmby, Bruce

Investigations remain ongoing.

Meeting	Officer/Director	Section	Subject
Council 14/06/2023	Quarmby, Bruce Quarmby, Bruce	Reports to Council	Management of Crown Reserve 96390 - Lot 244 DP44910

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RESOLUTION 2023/109

Moved: Cr Pat Cullen

Seconded: Cr Terence Lees

1. That Council notes the information contained within this report.
2. That Council resolves to formally request that the Department of Crown Lands formally appoint Coonamble Shire Council as the Crown Reserve Manager for the Reserve 96390.
3. That Council resolves that as the purpose for the Crown Reserve is for the provision of Emergency Services, that the Reserve is to be classified as Operational Land.
4. That following the appointment of Council as the Crown Reserve Manager for the Reserve 96390. That Council resolves to proceed with the compulsory acquisition of the Reserve 96390, being Lot 244 DP 44910 for the purpose of the provision of emergency services in accordance with sections 186 and 187 of the Local Government Act 1993 and in accordance with the Land Acquisition (Just Terms Compensation) Act 1991.
5. That Council makes an application to the Minister and the Governor for approval to acquire the land described as part Lot 244 by compulsory process under section 186(1) and 187 of the Local Government Act 1993 of provision of emergency services in accordance with the requirements of the *Land Acquisition (Just Terms Compensation) Act 1991*.
6. That Council does not acquire the mineral rights over the land to be acquired.
7. That Council resolves that the land is to be classified as operational land in accordance with section 31 (2) of the *Local Government Act 1993*.
8. That Council resolves for the purposes of section 30 of the *Land Acquisition (Just Terms Compensation) Act 1991*, that Council agrees to the land being acquired for compensation, set at the market value of the land, as agreed by the General Manager and the Department of Planning, Industry and Environment – Crown Lands.
9. That Council resolves.
 - a) to delegate to the General Manager or his delegate the power to do anything further as necessary to give effect to the compulsory acquisition including obtaining any necessary approvals and publishing any necessary notices in the Gazette.

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b) That authority be granted to the General Manager to affix the Common Seal of the Council to any documentation required to give effect to this resolution.

In Favour: Crs Tim Horan, Karen Churchill, Adam Cohen, Pat Cullen, Barbara Deans, Bill Fisher, Ahmad Karanouh, Terence Lees and Brian Sommerville

Against: Nil

CARRIED 9/0

25 Aug 2023 11:52am Quarmby, Bruce

Letter written to crown lands seeking appointment as crown reserve manager. Public works to be engaged to acquire the land

18 Mar 2024 8:02pm Quarmby, Bruce

Council has been appointed Crown Land Manager , acquisition of land to proceed.

04 Jul 2024 9:25am Quarmby, Bruce

NSW Public Works have been approached to handle the acquisition of the land

17 Jan 2025 10:20am Quarmby, Bruce

Made follow up contact with Public works to progress the issue.

25 Apr 2025 9:46pm Quarmby, Bruce

Following advice of staffing changes at the NSW Public Works, management have been in contact with NSW Public Works to restart/progress the required works.

03 Jun 2025 6:26pm Quarmby, Bruce

Further contact has been made with the NSW Public Works. From these discussions the process has been restarted with Council staff following recommended course of action. For Council's information this action focuses on finalising the proposed road closures currently sitting with the NSW Public Works.

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Tatton, Deborah Quarmby, Bruce	Reports to Council	Draft Operational Budget 2025-26 for Public Exhibition

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RESOLUTION 2025/130

Moved: Cr Phillipa Goldsmith

Seconded: Cr Karen Churchill

1. That Council notes the information contained in this report.
2. That Council places the Draft Operational Plan, as amended to the report, on public exhibition for a minimum period of 28 days for the purpose of inviting submissions from the community.
3. That Council authorises the draft Operational Plan 2025-26, and hereby makes, fixes, and levies the expenditure amounts set out in the Draft 2025-26 Operational Plan and Budget, in annexure under separate cover to the Business Paper, for public exhibition in accordance with the provisions of Section 405 of the *Local Government Act 1993* for 28 days from Thursday, 15 May 2025, with a submission closing date of 11 June 2025.
4. That Council advertises the Operational Plan 2025-26 in the Coonamble Times, on its website and Facebook pages and displays the relevant documents on Council's Website, as well as making hard copies available to members of the public who request same.
5. That, in accordance with the provisions of Section 535 of the *Local Government Act 1993* (NSW), Council makes, fixes, and levies the Rates and Charges for the 2025-26 financial year, and authorises same for public exhibition as part of the Council's Draft 2025-26 Operational Plan and Budget, in accordance with the provisions of Section 405 of the *Local Government Act 1993* for 28 days from Thursday, 15 May 2025, with a submission closing date of 11 June 2025.

Residential – Coonamble:

A Residential – Coonamble rate of 1.5505 cents in the dollar on the current land values of all rateable land in the town of Coonamble, with a minimum rate of \$570.00 per annum;

Residential – Gulargambone:

A Residential – Gulargambone rate of 1.088 cents in the dollar on the current land values of all rateable land in the town of Coonamble, with a minimum rate of \$570.00 per annum;

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Residential – Village:

A Residential – Village rate of 1.377 cents in the dollar on the current land values of all rateable land in the village of Quambone, with a minimum rate of \$560.00 per annum;

Farmland:

A Farmland rate of 0.25070 cents in the dollar on the current land values of all rateable land in the Local Government Area being farmland, with a minimum rate of \$455.00 per annum;

Small Rural Holdings:

A Small Rural Holding rate of 0.78060 cents in the dollar on the current land values of all rateable land in the Local Government Area being small rural holdings, with a minimum rate of \$590.00 per annum;

Rural Residential:

A Rural Residential rate of 0.634 cents in the dollar on the current land values of all rateable land in the Local Government Area being rural residential, with a minimum rate of \$560.00 per annum;

Business:

A Business rate of 2.1250 cents in the dollar on the current land values of all rateable land in the Local Government Area being Business, with a minimum rate of \$620.00 per annum.

- 6. That the Schedule of Fees and Charges for the 2025-26 financial year be made, fixed, and charged by Council and authorised for public exhibition as part of the Council's Draft 2025-26 Operational Plan and Budget in accordance with the provisions of Section 405 of the *Local Government Act 1993* for 28 days from Thursday, 15 May 2025, with a submission closing date of 11 June 2025.**
- 7. That Council makes, fixes, and levies the amounts contained within the Water Supply Charge Schedule for the 2025-26 financial year, and that same be authorised by Council for public exhibition as part of its Draft 2025-26 Operational Plan and Budget, in accordance with the provisions of Section 405 of the *Local Government Act 1993* for 28 days from Thursday, 15 May 2025, with a submission closing date of, 11 June 2025. FURTHER, that Council makes, fixes, and levies the following charges in**

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accordance with the provisions of Section 552 and Section 501(1) and Section 502 of the *Local Government Act 1993* on such land which water is connected or able to be connected to for the year ending June 2025:

Town/Village	Access Charge (\$20mm)	Usage Charge – 1st Tier (c/kl)	2nd Tier Pricing Limit (kl)	Usage Charge 2nd Tier (c/kl)
Coonamble	460	170	450	200
Gulargambone	540	130	450	200
Quambone	540	160	430	260

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table following:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	460	540	540
Access charge (25mm meter)	720	850	850
Access charge (40mm meter)	1,840	2,160	2,160

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Access charge (50mm meter)	2,875	3,375	3,375
Access charge (75mm meter)	6,468	7,590	7,590
Access charge (100mm meter)	11,500	13,500	13,500
8. That the Sewer Supply Charge Schedule for the 2025-26 financial year be approved by Council for public exhibition as part of the Council’s Operational Plan and Budget in accordance with the provisions of Section 405 of the Local Government Act 1993 for 28 days from Thursday, 15 May 2025, with a submission closing date of 11 June 2025. FURTHER, that Council makes, fixes			

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and levies the following charges in accordance with the provisions of Section 501(1), Section 502 and Section 552 of the *Local Government Act 1993* on such land which sewer is connected or able to be connected to for the year ending June 2025.

Residential Sewerage – Coonamble

Sewerage availability charge of \$890.00 per annum per assessment.

Residential Sewerage – Gulargambone

Sewerage availability charge of \$890.00 per annum per assessment.

Sewerage – Coonamble Flats

Sewerage availability charge of \$690.00 per annum per unit.

Sewerage – Gulargambone Flats

Sewerage availability charge of \$810.00 per annum per unit.

Non-residential Sewerage - Coonamble

Sewer charge for Non-residential Sewerage – Coonamble is not less than a minimum charge of \$890.00 per annum per assessment. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption. The treatment charge to be applied is 410 cents per kilolitre.

Non-residential Sewerage - Gulargambone

Sewer charge for Non-residential Sewerage – Gulargambone is not less than a minimum charge of \$890.00 per annum per assessment. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption. The treatment charge to be applied is 410 cents per kilolitre.

9. That the Waste Collection Service Schedule for the 2025-26 financial year be approved by Council for public exhibition as part of the Council's Draft 2025-26 Operational Plan and Budget in accordance with the provisions of Section 405 of the *Local Government Act 1993* for 28 days from 15 May 2025, with a submission closing date of 11 June 2025. FURTHER, that Council makes, fixes and levies the following charges in accordance with the provisions of Section 496 and Section 502 of the *Local*

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Government Act 1993 for the Waste Collection Services (with the understanding that one (1) Waste Collection Service entitles a property owner to a 240-litre weekly garbage service per assessment – unless otherwise indicated):

Particulars	2025-26 Charge per annum (\$)
Domestic – Coonamble Occupied	550.00
Domestic Coonamble – additional Service (per additional service)	310.00
Commercial – Coonamble Occupied	550.00
Commercial Coonamble – additional Service (per additional service)	310.00
Commercial Coonamble – Coonamble Occupied (Biweekly service) per service	860.00
Domestic – Gulargambone Occupied	550.00
Domestic Gulargambone – additional Service (per additional service)	310.00
Commercial – Gulargambone Occupied	550.00
Commercial Gulargambone – additional Service (per additional service)	310.00

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Domestic – Quambone Occupied	550.00
Domestic Quambone – additional Service (per additional service)	310.00
Commercial – Quambone Occupied	550.00
Commercial Quambone – additional Service (per additional service)	310.00
Coonamble/Vacant Land – within scavenging area	110.00
Gulargambone/ Vacant Land – within scavenging area	110.00
Quambone/Vacant Land – within scavenging area	110.00
Rural Waste Charge – Land outside collection area (<i>Local Government Act 1993 – Section 501</i>)	45.00
10. That Council, in accordance with the provisions of Section 566(3) of the <i>Local Government Act 1993</i>, determines that the extra interest charges on overdue rates and charges will be levied at the maximum rate allowable and as advised by the Office of	

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Local Government on a daily simple interest basis for the financial year ending 30 June 2026. The rate interest payable on overdue rates and charges for the 2025-26 financial year will be 10.5% per annum.

11. That Council requests the Director - Corporate Services to present a further report, together with all submissions received, to Council at the conclusion of the public exhibition period for Council’s consideration and adoption of the final 2025-26 Operational Plan and Budget at its Ordinary Meeting in June 2025.
12. That Council, in accordance with the provisions of Section 405(6) of the *Local Government Act 1993*, places a copy of its adopted Operational Plan on its website within 28 days of it being formally adopted at the June 2025 Ordinary Meeting.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 8/0

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Whitehead, Janelle Broe, Barry	Reports to Council	Waste Management Report May 2025

Division:		Date From:
Committee:		Date To:
Officer:		Printed: 11 June 2025 9:37 AM
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RESOLUTION 2025/123

Moved: Cr Paul Wheelhouse
Seconded: Cr Margaret Garnsey

1. That the monthly report on waste management activities be received and noted.

That council investigate the options of bulk waste collection including costings.In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

03 Jun 2025 12:18pm Colwell, Marina

A service review of the waste division will commence in June 2025 to ensure bulky waste and curbside will be reviewed along with fees, charges and waste operations. A full report will be presented to Council at the July 2025 Ordinary Council Meeting.

Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
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Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Fletcher, Kylie Quarmby, Bruce	Reports to Council	Rates and Charges Collections - April 2025
RESOLUTION 2025/127			
Moved: Cr Ahmad Karanouh			
Seconded: Cr Phillipa Goldsmith			
<ol style="list-style-type: none"> 1. That Council receives and notes the information provided in the rates and charges collections report. 2. That Council requests the General Manager to extend the payment terms for the user pays water accounts issued the 14/05/2025 to allow ninety (90) days for payment of the account. 			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 9/0			
27 May 2025 12:04pm Fletcher, Kylie - Completion			
Completed by Fletcher, Kylie (action officer) on 27 May 2025 at 12:04:35 PM - Completed			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Gallagher, Paul Gallagher, Paul	Reports to Council	Correspondence

Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
Action Sheets Report	

RESOLUTION 2025/115

Moved: Cr Paul Wheelhouse

Seconded: Cr Ahmad Karanouh

That the Correspondence Report May 2025 be received and noted.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0**26 May 2025 12:12pm Gallagher, Paul - Completion**

Completed by Gallagher, Paul (action officer) on 26 May 2025 at 12:12:19 PM - Noted

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Keady, Daniel Gallagher, Paul	Mayoral Minute	Mayoral Minute
RESOLUTION 2025/108 Moved: Mayor Daniel Keady Seconded: Cr Phillipa Goldsmith That the Mayoral Minute for April 2025 be noted. <u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse <u>Against:</u> Nil CARRIED 9/0 03 Jun 2025 1:17pm Colwell, Marina - Completion Completed by Colwell, Marina on behalf of Keady, Daniel (action officer) on 03 June 2025 at 1:17:14 PM - Complete no further action required			

Meeting	Officer/Director	Section	Subject
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Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
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Council 15/05/2025	Maundrell, Jenni Gallagher, Paul	Reports to Council	Draft Community Strategic Plan, Delivery Program and Operational Plan
RESOLUTION 2025/116			
Moved: Cr Phillipa Goldsmith			
Seconded: Cr Ahmad Karanouh			
That Council:			
1. Endorse the draft Community Strategic Plan 2025-2035, Delivery Program 2025/26-2029/30 and Operational Plan 2025/26 to be placed on public exhibition with submissions invited for 28 days.			
2. Receives a further report on the Community Strategic Plan 2025-2035, Delivery Program 2025-2029 and Operational Plan 2025/26 following the exhibition period.			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 9/0			
26 May 2025 1:45pm Maundrell, Jenni - Completion			
Completed by Maundrell, Jenni (action officer) on 26 May 2025 at 1:45:42 PM - Endorsed draft CSP, Delivery Program and Operational Plan on exhibition until 16 June 2025. Report to June Council meeting.			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie Murphy, Kerrie	Reports to Council	Tooraweenah Road Upgrade - Monthly Status Update

Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
Action Sheets Report	

RESOLUTION 2025/134

Moved: Cr Ahmad Karanouh

Seconded: Cr Paul Fisher

That the report be received and noted on the progress of the Tooraweenah Road Upgrade Project.In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul WheelhouseAgainst: Nil**CARRIED 8/0****05 Jun 2025 10:50am Murphy, Kerrie - Completion**

Completed by Murphy, Kerrie (action officer) on 05 June 2025 at 10:50:07 AM - Resolution has been enacted.

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Murphy, Kerrie Murphy, Kerrie	Reports to Council	Infrastructure Services - Works in Progress
RESOLUTION 2025/135			
Moved: Cr Phillipa Goldsmith			
Seconded: Cr Karen Churchill			
That the information be received and noted on the works in progress within Council's Infrastructure Directorate.			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 8/0			
05 Jun 2025 10:51am Murphy, Kerrie - Completion			
Completed by Murphy, Kerrie (action officer) on 05 June 2025 at 10:51:25 AM - Resolution has been enacted.			

Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
Action Sheets Report	

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Pawley, Imogen Quarmby, Bruce	Reports to Council	Status of Investments - April 2025
RESOLUTION 2025/126 Moved: Cr Paul Fisher Seconded: Cr Paul Wheelhouse That Council receives and notes the list of investments from 1 April 2025 to 30 April 2025 and that these investments comply with section 625(2) of the <i>Local Government Act 1993</i>, Clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy. <u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse <u>Against:</u> Nil <div style="text-align: right;">CARRIED 9/0</div>			
26 May 2025 9:10am Pawley, Imogen - Completion Completed by Pawley, Imogen (action officer) on 26 May 2025 at 9:10:48 AM - Complete			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Quarmby, Bruce Quarmby, Bruce	Reports to Council	Investment Policy

	<p>Division:</p> <p>Committee:</p> <p>Officer:</p>	<p>Date From: 14/05/2025</p> <p>Date To: 11/06/2025</p> <p>Printed: 11 June 2025 6:11 PM</p>
Action Sheets Report		

RESOLUTION 2025/128

Moved: Cr Ahmad Karanouh

Seconded: Cr Margaret Garnsey

1. That Council notes the information contained in the Investment Policy report.
2. That Council adopts the revised Investment Policy, as attached to the May 2025 report.
3. That Council notes no submissions were received from the public in relation to this policy.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith and Ahmad Karanouh

Against: Nil

CARRIED 7/0

03 Jun 2025 6:21pm Quarmby, Bruce - Completion

Completed by Quarmby, Bruce (action officer) on 03 June 2025 at 6:21:44 PM - Policy adopted

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Sobhani, Azita Broe, Barry	Reports to Council	Community Development Monthly Report
RESOLUTION 2025/117			
Moved: Cr Margaret Garnsey			
Seconded: Cr Ahmad Karanouh			
That Council receives and notes the information in the May 2025 Community Development report.			
<u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse			
<u>Against:</u> Nil			
CARRIED 9/0			
03 Jun 2025 1:17pm Sobhani, Azita			
Noted and confirmed.			

Division:	Date From: 14/05/2025
Committee:	Date To: 11/06/2025
Officer:	Printed: 11 June 2025 6:11 PM
Action Sheets Report	

11 Jun 2025 8:08am Colwell, Marina - Completion

Completed by Colwell, Marina on behalf of Sobhani, Azita (action officer) on 11 June 2025 at 8:08:56 AM - Complete with no further action required

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Tatton, Deborah Quarmby, Bruce	Reports to Council	Council Resolutions/Actions Update
<p>RESOLUTION 2025/114</p> <p>Moved: Cr Karen Churchill Seconded: Cr Margaret Garnsey</p> <p>That Council notes the information.</p> <p>Amended - Resolution 2025/35 not completed</p> <p><u>In Favour:</u> Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse</p> <p><u>Against:</u> Nil</p> <p style="text-align: right;">CARRIED 9/0</p>			
<p>03 Jun 2025 11:50am Colwell, Marina - Completion</p> <p>Completed by Colwell, Marina on behalf of Tatton, Deborah (action officer) on 03 June 2025 at 11:50:14 AM - This is an ongoing report. Items will be action accordingly</p>			

Meeting	Officer/Director	Section	Subject
Council 15/05/2025	Ward, Maddison Broe, Barry	Reports to Council	Economic Development & Growth

Action Sheets Report	Division:	Date From:	14/05/2025
	Committee:	Date To:	11/06/2025
	Officer:	Printed:	11 June 2025 6:11 PM

RESOLUTION 2025/118

Moved: Cr Phillipa Goldsmith
Seconded: Cr Paul Wheelhouse

That Council receives and notes the May 2025 Economic Development and Growth report.

In Favour: Crs Daniel Keady, Steven Butler, Karen Churchill, Adam Cohen, Paul Fisher, Margaret Garnsey, Phillipa Goldsmith, Ahmad Karanouh and Paul Wheelhouse

Against: Nil

CARRIED 9/0

11 Jun 2025 8:09am Colwell, Marina - Completion
Completed by Colwell, Marina on behalf of Ward, Maddison (action officer) on 11 June 2025 at 8:09:25 AM - Complete with no further action required



PUBLIC INTEREST DISCLOSURE POLICY

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1. BACKGROUND

All agencies in NSW are required to have a Public Interest Disclosure (PID) Policy under section 42 of the *Public Interest Disclosure Act 2022* (PID Act).

Coonamble Shire Council (Council) takes reports of serious wrongdoing seriously. We are committed to building a 'speak up' culture where public officials are encouraged to report any conduct that they reasonably believe involves wrongdoing.

The integrity of our organisation relies upon our staff, volunteers, contractors, and subcontractors speaking up when they become aware of wrongdoing.

2. PURPOSE

This policy sets out:

- how Council will support and protect you if you come forward with a report of serious wrongdoing;
- how we will deal with the report and our other responsibilities under the PID Act;
- who to contact if you want to make a report;
- how to make a report;
- the protections that are available under the PID Act.

This policy also documents our commitment to building a speak up culture. Part of that speak up culture is having in place a framework that facilitates public interest reporting of wrongdoing by:

- protecting those who speak up from detrimental action;
- imposing duties on agencies who receive reports of wrongdoing to take appropriate action to investigate or otherwise deal with them.

In NSW, that framework is the PID Act.

This policy is available on Council's publicly available website. A copy of the policy is also provided to staff of Council on their commencement. A hard copy of the policy can be requested from the Executive Manager Corporate Governance.

3. LEGISLATION AND RELATED DOCUMENTS

Legislation and Guidelines

- *Government Information (Public Access) Act 2009* (NSW)
- *Independent Commission Against Corruption Act 1998* (NSW)
- *Local Government Act 1993* (NSW)

- *Privacy and Personal Information Protection Act 1998* (NSW)
- *Public Interest Disclosures Act 2022* (NSW)
- *Public Interest Disclosures Regulation 2022* (NSW)
- *State Records Act 1998* (NSW)

Policies, Plans, Procedures and other documents

- Bullying and Harassment in the Workplace Policy
- Code of Conduct for Staff
- Code of Conduct for Councillors
- Code of Conduct Administration Procedure
- Code of Meeting Practice
- Complaints Policy
- Fraud and Corruption Control Policy
- Gifts and Benefits Policy
- Grievance handling procedures
- Ombudsman's Guidelines (NSW Ombudsman)
- Procedures for the Administration of the Code of Conduct
- Statement of Business Ethics
- Workplace investigations procedures

4. APPLICATION/SCOPE

This policy applies to all public officials in NSW. You are a public official if you are:

- a person employed in or by an agency or otherwise in the service of an agency;
- a person having public official functions or acting in a public official capacity whose conduct or activities an integrity agency is authorised by another Act or law to investigate;
- a statutory officer;
- a person providing services or exercising functions on behalf of an agency, including a contractor, subcontractor or volunteer;
- an employee, partner or officer of an entity that provides services, under contract, subcontract or other arrangement, on behalf of an agency or exercises functions of an agency, and are involved in providing those services or exercises those functions;
- a judicial officer;
- a Member of Parliament (MP), including a Minister; or
- a person employed under the *Members of Parliament Staff Act 2013* (NSW).

The General Manager, Disclosures Coordinator, other nominated disclosure officers, Mayor and managers within Council have specific responsibilities under the PID Act. This policy also provides information on how people in these roles will fulfil their responsibilities. Other public officials who work in and for the public sector, but do not work for Council, may use this policy if they want information on who they can report wrongdoing to within Council.

This policy does not apply to:

- people who have received services from an agency and want to make a complaint about those services;
- people, such as contractors, who provide services to an agency – eg, employees of a company that sold computer software to Council; and
- consultants who are engaged to assist Council with its work.

If you are not a public official, this policy does not apply to your complaint; however, there are some circumstances where a complaint can be deemed to be a voluntary PID (see clause 6.1.1 of this policy for more information).

Complaints can be made to Council by:

Email to council@coonambleshire.nsw.gov.au

In writing to:

The General Manager
Coonamble Shire Council
PO Box 249
Coonamble NSW 2829

Phone call on (02) 6827 1900

In person at the administration office:

80 Castlereagh Street
Coonamble, NSW, 2829.

5. COMPLIANCE WITH THE PID ACT

This policy will be reviewed every four years or more frequently as required. The review will be undertaken by the Governance unit, which will monitor the policy to ensure it is meeting its purpose. If an error or issue is found in the policy, it should be notified to the Disclosures Coordinator.

5.1 What is contained in this policy?

This policy will provide information on the following:

- ways to make a voluntary PID to Council under the PID Act;
- the names and contact details for nominated disclosure officers within Council;
- the roles and responsibilities of people who hold particular roles under the PID Act and who are public officials of Council;
- what information you will receive once you have made a voluntary PID;
- protections available to people who make a report of serious wrongdoing under the PID Act and what we will do to protect you;
- Council procedures for dealing with disclosures;
- Council procedures for managing the risk of detrimental action and reporting detrimental action;
- Council record-keeping and reporting requirements;
- How Council will ensure it complies with the PID Act and this policy.

For further information about this policy, how PIDs will be handled and the PID Act:

- confidentially contact a nominated disclosure officer within Council;
- contact the PID Advice Team within the NSW Ombudsman's Office by phone: (02) 9286 1000 or email: pidadvice@ombo.nsw.gov.au; or
- access the NSW Ombudsman's PID guidelines, which are available online at [Home - NSW Ombudsman](#).

If you require legal advice with respect to the PID Act or your obligations under the PID Act, you may need to seek independent advice.

6. POLICY

6.1 How to make a report of serious wrongdoing

6.1.1 Reports, complaints and grievances

When a public official reports suspected or possible wrongdoing in the public sector, their report will be a PID if it has certain features which are set out in the PID Act.

Some internal complaints or internal grievances may also be PIDs, as long as they have the features of a PID. If an internal complaint or grievance is a report of serious wrongdoing, we will consider whether it is a PID. If it is a PID, we will deal with it as set out in this policy, but we will also make sure we follow our Code of Conduct, Procedures for the Administration of the Code of Conduct, Complaints Policy, grievance handling procedures, and workplace investigation procedures.

It is important that we quickly recognise that we have a PID. This is because once a PID is received, the person who has made the report is entitled to certain protections and we have certain decisions to make on how we will deal with the PID and how we will protect and support the person who has made the report.

6.1.2 When will a report be a PID?

There are three types of PIDs in the PID Act. These are:

1. *Voluntary PID*: This is a PID where a report has been made by the public official because they decided, of their own accord, to come forward and disclose what they know.
2. *Mandatory PID*: This is a PID where the public official has made a report about serious wrongdoing because they have a legal obligation to make that report, or because making that report is an ordinary aspect of their role or function in an agency.
3. *Witness PID*: This is a PID where a person discloses information during an investigation of serious wrongdoing following a request or requirement of the investigator.

This policy mostly relates to making a voluntary PID and how we will deal with voluntary PIDs. People who make a mandatory PID or a witness PID are still entitled to protection. More information about protections is available in clause 6.2 of this policy.

You can find more information about mandatory and witness PIDs in the Ombudsman's guidelines 'Dealing with mandatory PIDs' and 'Dealing with witness PIDs'.

Voluntary PIDs are the kind of PIDs most people have in mind when they think about public interest reporting and 'whistleblowing'.

They involve a public official making a report because they have information that they believe shows (or tends to show) serious wrongdoing, where they are not under a legal obligation to make that report and where it is not an ordinary part of their role to report such wrongdoing.

A report is a voluntary PID if it has the following five features, which are set out in sections 24 to 27 of the PID Act:

1. A report is made by a public official.
2. It is made to a person who can receive voluntary PIDs.
3. The public official honestly and reasonably believes that the information they are providing shows, or tends to show, serious wrongdoing.

4. The report was made orally or in writing.
5. The report is voluntary (meaning it is not a mandatory or witness PID).

If the report has all five features, it is a voluntary PID.

You will not be expected to prove that what you reported actually happened or is serious wrongdoing. You do have to honestly believe, on reasonable grounds, that the information you are reporting shows or tends to show serious wrongdoing.

Even though you do not have to prove the serious wrongdoing happened or provide evidence, a mere allegation with no supporting information is unlikely to meet this test.

If we make an error and do not identify that you have made a voluntary PID, you will still be entitled to the protections under the PID Act.

If you make a report and believe we have made an error by not identifying that you have made a voluntary PID, you should raise this with a nominated disclosure officer or your contact officer for the report. If you are still not satisfied with this outcome, you can seek an internal review, or we may seek to conciliate the matter. You may also contact the NSW Ombudsman. Further information on rights to internal review and conciliation is found in clause 6.7 of this policy.

6.1.3 Who can make a voluntary PID?

Any public official can make a voluntary PID – see clause 4 ‘Application/Scope’.

A public official can make a PID about serious wrongdoing relating to any agency, not just the agency they are working for. This means that we may receive PIDs from public officials outside our agency. It also means that you can make a PID to any agency, including an integrity agency like the Independent Commission Against Corruption (ICAC) and the NSW Ombudsman. Annexure B of this policy contains a list of integrity agencies.

6.1.4 What is serious wrongdoing?

Reports must be of one or more of the following categories of serious wrongdoing to be a voluntary PID (in addition to having the other features set out here). Serious wrongdoing is defined in the PID Act as:

- *corrupt conduct* – such as a public official accepting a bribe;
- *serious maladministration* – such as an agency systemically failing to comply with proper recruitment processes when hiring staff;
- *a government information contravention* – such as destroying, concealing or altering records to prevent them from being released under a Government Information Public Access application;

- *a local government pecuniary interest contravention* – such as a senior Council staff member recommending a family member for a Council contract and not declaring the relationship;
- *a privacy convention* – such as unlawfully accessing a person's personal information on an agency's database;
- *a serious and substantial waste of public money* – such as an agency not following a competitive tendering process when contracting with entities to undertake government work.

When you make your report, you do not need to state to us what category of serious wrongdoing you are reporting or that you are reporting serious wrongdoing.

6.1.5 Who can I make a voluntary PID to?

For a report to be a voluntary PID, it must be made to certain public officials.

Making a report to a public official who works for Council

You can make a report about a Council officer at Council to:

- the General Manager;
- the Disclosures Coordinator;
- a disclosure officer for Council – a list of disclosure officers for Council and their contact details can be found at Annexure A of this policy;
- the Mayor, especially if the report concerns the General Manager; or
- your manager – this is the person who directly, or indirectly, supervises you. It can also be the person who you directly, or indirectly, report to. You may have more than one manager. Your manager will make sure that the report is communicated to a disclosure officer on your behalf or may accompany you while you make the report to a disclosure officer.

Reports about the General Manager can be made to the Mayor or Investigating Authority.

Reports about the Mayor or a councillor can be made to the General Manager or an Investigating Authority.

Reports about the Mayor and/or a councillor and General Manager can be made to an Investigating Authority.

Making a report to a recipient outside of Council

You can also make your report to a public official in another agency (meaning an agency you do not work for) or an integrity agency. These include:

- the *head of another agency* – this means the head of any public service agency;
- an *integrity agency* – a list of integrity agencies is located at Annexure B of this policy;
- a *disclosure officer for another agency* – ways to contact disclosure officers for other agencies is located in an agency's PID policy, which can be found on their public website; and
- a *NSW Minister or a member of a NSW Minister's staff* but the report must be made in writing.

If you choose to make a disclosure outside of Council, it is possible that your disclosure will be referred back to us so that appropriate action can be taken.

Making a report to a Member of Parliament or a journalist

Disclosures to NSW MPs or external journalists are different to other reports. You can only disclose a report of wrongdoing as a voluntary PID to a NSW MP or external journalist in the following circumstances:

- You must have first made substantially the same disclosure (described here as a 'previous disclosure') to someone who can receive a PID.
- The previous disclosure must be substantially true.
- You did not make the previous disclosure anonymously.
- You did not give a written waiver of your right to receive information relating to your previous disclosure.
- You did not receive the following from Council:
 - notification that Council will not investigate the serious wrongdoing and will also not refer the previous disclosure to another agency, or
 - the following information at the end of the investigation period:
 - o notice of Council decision to investigate the serious wrongdoing;
 - o a description of the results of an investigation into the serious wrongdoing;
 - o details of proposed or recommended corrective action as a result of the previous disclosure or investigation.

Investigation period means:

- after six months from the previous disclosure being made, or
- after 12 months if you applied for an internal review of the agency's decision within six months of making the disclosure.

If all the above requirements are met, your disclosure to an MP or journalist may be a voluntary PID.

6.1.6 What for should a voluntary PID take?

You can make a voluntary PID:

- *in writing* – this could be an email or letter to a person who can receive voluntary PIDs;
- *orally* – have a private discussion with a person who can receive voluntary PIDs. This can be face to face, via telephone, or virtually;
- *anonymously* – write an email or letter or call a person who can receive PIDs to make a report without providing your name or anything that might identify you as the maker of the report. A report will only be considered anonymous if there is no reasonable or practical way of communicating with the person making the report. Even if you choose to remain anonymous, you will still be protected under the PID Act. It may be difficult, however, for Council to investigate the matter/s you have disclosed if we cannot contact you for further information.

6.1.7 What should I include in my report?

You should provide as much information as possible so we can deal with the report effectively. The type of information you should include is:

- date, time and location of key events;
- name/s of person/s involved in the suspected wrongdoing, their role, title and how they are involved;
- your relationship with the person/s involved, such as whether you work closely with them;
- your explanation of the matter you are reporting;
- how you became aware of the matter you are reporting;
- possible witnesses; and
- other information you have that supports your report.

6.1.8 What if I am not sure if my report is a PID?

You should report all wrongdoing you become aware of regardless of whether you think it is serious wrongdoing. It is important for us to understand what is or may be occurring.

We are then responsible for making sure your report is handled appropriately under the PID Act, or if it is not a PID, in line with our other procedures. Even if your report is

not a PID, it may fall within another one of the agency's policies for dealing with reports, allegations or complaints.

6.1.9 Deeming that a report is a voluntary PID

The General Manager or Disclosures Coordinator can, in certain circumstances, determine that a report is a voluntary PID even if the report does not otherwise have all the features of a voluntary PID. This is known as the 'deeming power'.

By deeming that a report is a voluntary PID, it ensures that reporters are provided with protections under the PID Act.

If you make a report that has not met all the requirements of a voluntary PID, you can refer your matter to the General Manager or Disclosures Coordinator to request that they consider deeming your report to be a voluntary PID.

A decision to deem a report to be a voluntary PID is at the discretion of the General Manager or Disclosures Coordinator. For more information about the deeming power, see the Ombudsman's guideline 'Deeming that a disclosure is a voluntary PID'.

Disclosure officers are responsible for carrying out an initial assessment and forwarding disclosures to the Disclosures Coordinator or General Manager for full assessment.

The Disclosures Coordinator in consultation with the General Manager or the Mayor (in the case of a disclosure about the General Manager) will:

- assess PIDs in accordance with the PID Act and any applicable procedure or guideline; and
- determine what action should be taken.

All reports will be assessed on the information available to the Disclosures Coordinator at the time. After assessing a report, it may be decided that the report should be referred elsewhere or that no action should be taken on the report.

6.1.10 Who can I talk to if I have questions or concerns?

You can have a confidential discussion with the Disclosures Coordinator should you have questions or concerns.

6.2. Protections

6.2.1 How is the maker of a voluntary PID protected?

When you make a voluntary PID you receive special protections under the PID Act.

We are committed to taking all reasonable steps to protect you from detriment as a result of having made a PID. We are also committed to maintaining your confidentiality as much as possible while the PID is being dealt with.

We will not tolerate any type of detrimental action being taken against you because you have made a report, might make a report, or are believed to have made a report.

The maker of a voluntary PID is protected in the following ways:

- *Protection from detrimental action*
 - A person cannot take detrimental action against another person because they have made a voluntary PID or are considering making a PID. Detrimental action includes bullying, harassment, intimidation, or dismissal.
 - Once we become aware that a voluntary PID by a person employed or otherwise associated with Council that concerns serious wrongdoing has been made, Council will undertake a risk assessment and take steps to mitigate the risk of detrimental action occurring against the person who made the voluntary PID.
 - It is a criminal offence for someone to take detrimental action against a person because they have made or may make a voluntary PID. It is punishable by a maximum penalty of 200 penalty units or imprisonment for five years or both.
 - A person may seek compensation where unlawful detrimental action has been taken against them.
 - A person can apply for a court order (injunction) where detrimental action is threatened or has occurred (eg, an order to prevent dismissal or to require reinstatement).

Note that a person who makes a PID can still be subject to reasonable management action (such as ordinary performance reviews and performance management). Provided such action is not taken because of the PID, it is not detrimental action under the PID Act.

- *Immunity from civil and criminal liability*

Some public officials are often subject to a duty of confidentiality that prevents them disclosing certain information that they obtain or become aware of at work. Sometimes, to make a PID, public officials will need to breach or disregard such confidentiality duties. If that happens, a public official cannot be disciplined, sued, or criminally charged for breaching confidentiality.

- *Confidentiality*
Public officials and agencies must not disclose information tending to identify a person as the maker of a voluntary PID unless doing so is permitted by the PID Act.
- *Protection from liability for own past conduct*
The Attorney General can give the maker an undertaking that a disclosure of their own past conduct will not be used against them if a person discloses their own wrongdoing or misconduct while making a report. This undertaking can only be given on application by an integrity agency to the Attorney General.

6.2.2 Protections for people who make mandatory and witness PIDs

Apart from PIDs that are made voluntarily by public officials, there are other types of reports that are recognised as PIDs under the PID Act:

- *A mandatory PID*: This is a PID where the public official has made the report about serious wrongdoing because they have a legal obligation to make that report, or because making that report is an ordinary aspect of their role or function in an agency.
- *A witness PID*: This is a PID where a person discloses information during an investigation of serious wrongdoing following a request or requirement of the investigator.

Protections for makers of mandatory and witness PIDs are as follows:

- *Detrimental action* – It is an offence to take detrimental action against a person based on the suspicion, belief, or awareness that a person has made, may have made, or may make a PID.
- *Right to compensation* – A person can initiate proceedings and seek compensation for injury, damage or loss suffered as a result of detrimental action being taken against them.
- *Ability to seek injunction* – An injunction can be sought to prevent the commission or possible commission of a detrimental action offence against a person. For example, an order to prevent dismissal or require reinstatement.
- *Immunity from civil and criminal liability* – A person will not incur civil or criminal liability if the person breaches a duty of confidentiality while making a disclosure. This means that legal action cannot be taken against a person for breaching a duty of secrecy or confidentiality, or for breaching another restriction on disclosure.

6.3 Reporting detrimental action

If you experience adverse treatment or detrimental action such as bullying or harassment, you should report this immediately. You can report any experience of adverse treatment or detrimental action directly to Council or to an integrity agency listed in Annexure B.

You can contact the General Manager, the Disclosures Coordinator or a disclosure officer listed in Annexure A on the contact details provided.

All supervisors must report any suspicions they have that reprisal action against a staff member is occurring, or any reports that are made to them, to the Disclosures Coordinator or the General Manager.

6.4 General support

If you have questions about the PID Act and reporting generally, you can contact the NSW Ombudsman or Council's Disclosures Coordinator.

If you make a report, we will allocate a person who will be your key contact person and who will take steps to protect your interests – for example, if you are at risk of detrimental action. This will generally be the Disclosures Coordinator.

Council is committed to providing you with access to support, counselling, and general health and wellbeing advice through the Employee Assistance Program (EAP). The EAP, Telus Health, can be reached 24/7 by calling 1300 361 008 and is free and confidential for you and your family to use.

6.5 Roles and responsibilities of Council public officials

Certain people within Council have responsibilities under the PID Act.

General Manager

The General Manager is responsible for:

- fostering a workplace culture where reporting is encouraged;
- receiving disclosures from public officials;
- ensuring there is a system in place for assessing disclosures;
- ensuring that Council complies with this policy and the PID Act; and
- ensuring that Council has appropriate systems for:
 - overseeing internal compliance with the PID Act;
 - supporting public officials who make voluntary PIDs, including by minimising the risk of detrimental action;

- implementing corrective action if serious wrongdoing is found to have occurred;
- complying with reporting obligations regarding allegations or findings of detrimental actions; and
- complying with yearly reporting obligations to the NSW Ombudsman.

Disclosures Coordinator

The General Manager has appointed the Executive Manager Corporate Governance as Council's Disclosures Coordinator.

The Disclosures Coordinator has a central role in the PID reporting system. The Disclosures Coordinator can receive and assess reports from public officials, and is the primary point of contact for the reporter.

The Disclosures Coordinator is responsible for:

- assisting the General Manager to perform the General Manager's role under this policy and the PID Act;
- deeming that a report is a voluntary PID;
- coordinating Council's response to a report;
- acknowledging reports and providing updates and feedback to the reporter;
- assessing whether it is possible and appropriate to keep the reporter's identity confidential;
- assessing the risk of detrimental action and workplace conflict related to or likely to arise out of a report, and developing strategies to manage any risk identified;
- where required, providing or coordinating support to public officials involved in the reporting or investigation process, including protecting the interests of any public official the subject of a report;
- ensuring Council complies with the PID Act; and
- providing reports to the NSW Ombudsman in accordance with this policy.

Disclosure officers

Disclosure officers are responsible for:

- receiving reports from public officials;
- receiving reports when they are passed on to them by managers;
- ensuring reports are dealt with appropriately, including by referring the matter to the appropriate complaint unit (if relevant); and
- ensuring that any oral reports that have been received are recorded in writing.

Mayor

The Mayor is a disclosure officer and is responsible for:

- receiving reports from public officials, especially where they relate to the General Manager;
- receiving reports when they are passed on to them by managers, especially where they relate to the General Manager;
- ensuring reports are dealt with appropriately, including by referring the matter to the Disclosures Coordinator or, if the report concerns the General Manager, the relevant integrity agency; and
- ensuring that any oral reports that have been received are recorded in writing.

Managers

The responsibilities of managers include:

- receiving reports from persons that report to them or that they supervise; and
- passing on reports they receive to a disclosure officer.

All public officials of Council

The responsibilities of public officials of Council include:

- reporting suspected serious wrongdoing or other misconduct;
- using their best endeavours to assist in an investigation of serious wrongdoing if asked to do so by a person dealing with a voluntary PID on behalf of Council; and
- treating any person dealing with or investigating reports of serious wrongdoing with respect.

All public officials of Council must not take detrimental action against any person who has made, may in the future make, or is suspected of having made, a PID.

6.6 How we deal with voluntary PIDs

6.6.1 How we will acknowledge that we have received a report and keep the person who made it informed

When a disclosure officer at Council receives a report which is a voluntary PID, or looks like it might be a voluntary PID, the person who made the report will receive the following information from the Disclosures Coordinator by way of secure email, phone discussions or virtually via Teams or another platform (whichever method is determined in consultation with you to be most appropriate in the circumstances):

- An acknowledgement that the report has been received. This acknowledgement will:
 - state that the report will be assessed to identify whether it is a PID;
 - state that the PID Act applies to how Council deals with the report;
 - provide clear information on how you can access this PID policy; and
 - provide you with details of a contact person and available supports, including how Council will consult with you to establish whether you are at risk of detrimental action, whether you need support networks to be put in place and how this will be assessed on an ongoing basis.
- If the report is a voluntary PID, we will inform you as soon as possible how we intend to deal with the report. This may include:
 - that we are investigating the serious wrongdoing;
 - that we will refer the report to a different agency (if appropriate) to deal with the voluntary PID and, if so, details of this referral; or
 - if we decide to not investigate the report and to not refer it to another agency for it to be investigated, we will tell you the reasons for this decision and also notify the NSW Ombudsman of this decision.
- If we decide to investigate the serious wrongdoing, we will provide you with updates on the investigation at least every three months. During this time, if you would like more frequent updates, you should contact the contact person who was nominated when you made the report.
 - If we investigate the serious wrongdoing, we will provide you with the following information once the investigation is complete:
 - a description of the results of the investigation – that is, we will tell you whether we found that serious wrongdoing took place;
 - information about any corrective action as a result of the investigation/s – this means we will tell you what action we took in relation to the person who engaged in the serious wrongdoing or if the serious wrongdoing was by our agency, what we have put in place to address that serious wrongdoing.
 - Corrective action could include taking disciplinary action against someone or changing the practices, policies and procedures that we have in place which led to the serious wrongdoing.
- There may be some details about both the findings made as a result of the investigation and the corrective action taken that cannot be revealed to you. We will always balance the right of a person who makes a report to know the outcome of that report, with other legal obligations we have.
- If you have made an anonymous report, in many cases we may not be able to provide this information to you.

6.6.2 How Council will deal with voluntary PIDs

Once a report that may be a voluntary PID is received, the Disclosures Coordinator will look at the information contained in the report to see if it has the features of a voluntary PID. This assessment is undertaken to identify whether the report is a voluntary PID or another type of disclosure, and to make sure that the right steps are followed. The Disclosures Coordinator may seek to have the assessment quality checked by another disclosure officer or a lawyer. If it is a voluntary PID, the Disclosures Coordinator will ensure that we comply with the requirements of the PID Act.

Report not a voluntary PID

Even if the report is not a voluntary PID, it will still need to be dealt with in a manner consistent with Council policies and procedures or through an alternate process.

If the report is not a voluntary PID, we will let you know that the PID Act does not apply to the report and how we will deal with the concerns raised in the report. We will also let you know the reasons for this decision.

If you are not happy with this assessment or otherwise disagree with it, you can raise it with the person who has communicated the outcome with you or a disclosure officer, request an internal review or request that the matter be conciliated. We can, but do not have to, request the NSW Ombudsman to conciliate the matter.

Cease dealing with the report as a voluntary PID

We may stop dealing with a voluntary PID because it is not actually a voluntary PID (meaning it does not have all the features of a PID).

If Council stops dealing with a voluntary PID, it will advise the maker and provide reasons.

Where the report is a voluntary PID

If the report is a voluntary PID:

- In most cases we will investigate to make findings about whether the serious wrongdoing disclosed in the report occurred, who was involved, who was responsible, and whether the people involved, or the agency, engaged in serious wrongdoing. There may be circumstances where we believe an investigation is not warranted – for example, if the conduct has previously been investigated.

- There may also be circumstances where we decide that the report should be referred to another agency, such as an integrity agency. For example, reports concerning possible corrupt conduct may be required to be reported to the ICAC in accordance with section 11 of the *Independent Commission Against Corruption Act 1988* (NSW).
- Before referring the matter, we will discuss the referral with the other agency, and we will provide you with details of the referral and a contact person within the other agency.
- If we decide not to investigate a report and to not refer the matter to another agency, we must let you know the reasons for this and notify the NSW Ombudsman.

6.6.3 How we will protect the confidentiality of the maker of a voluntary PID

We understand that people who make voluntary PIDs may want their identity and the fact that they have made a report to be confidential.

Under the PID Act, information tending to identify a person as the maker of a voluntary PID (known as identifying information) is not to be disclosed by a public official or an agency.

There are certain circumstances under the PID Act that allow for the disclosure of identifying information. These include:

- where the person consents in writing to the disclosure;
- where it is generally known that the person is the maker of the voluntary PID because of their voluntary self-identification as the maker;
- when the public official or Council reasonably considers it necessary to disclose the information to protect a person from detriment;
- where it is necessary the information be disclosed to a person whose interests are affected by the disclosure;
- where the information has previously been lawfully published;
- when the information is disclosed to a medical practitioner or psychologist for the purposes of providing medical or psychiatric care, treatment or counselling to the individual disclosing the information;
- when the information is disclosed for the purposes of proceedings before a court or tribunal;
- when the disclosure of the information is necessary to deal with the disclosure effectively; and/or
- if it is otherwise in the public interest to disclose the identifying information.

We will not disclose identifying information unless it is necessary and authorised under the PID Act.

We will put in place steps to keep the identifying information of the maker and the fact that a report has been made confidential. It may not be possible for us to maintain complete confidentiality while we progress the investigation, but we will do all that we practically can to not unnecessarily disclose information from which the maker of the report can be identified. We will do this by:

- taking steps to maintain confidentiality. This could include:
 - limiting the number of people who are aware of the maker's identity or information that could identify them;
 - where information must be disclosed that could identify the maker of a PID, not disclosing the actual identity of the maker of the PID, unless we have their consent to do so;
 - ensuring that any person who does know the identity of the maker of a PID is reminded that they have a legal obligation to keep the identity confidential;
 - ensuring that only authorised persons have access to emails, files, or other documentation that contain information about the identity of the maker of a PID;
 - undertaking an assessment to determine whether anyone is aware of the maker's identity and if those persons have a motive to cause detrimental action to be taken against the maker or impede the progress of the investigation; and/or
 - using security groups within Council's electronic systems to limit the number of people able to access information relating to the PID;
- providing information to the maker of a PID about the importance of maintaining confidentiality and advising them how best to protect their identity, for example, by telling them not to discuss their report with other public officials.

If confidentiality cannot be maintained or is unlikely to be maintained, we will:

- advise the person whose identity may become known;
- update the risk assessment and risk management plan;
- implement strategies to minimise the risk of detrimental action;
- provide additional supports to the person who has made the PID; and
- remind persons who become aware of the identifying information of the consequences for failing to maintain confidentiality and that engaging in detrimental action is a criminal offence and may also be a disciplinary matter.

6.6.4 How Council will assess and minimise the risk of detrimental action

Council will not tolerate any detrimental action being taken by any person against a person who has made a PID, investigators, witnesses, or the person the report is about.

Council will assess and take steps to mitigate detrimental action from being taken against the maker of a voluntary PID, the person whose conduct is the subject of a PID, investigators, and witnesses.

Council will take steps to assess and minimise the risk of detrimental action by:

- explaining that a risk assessment will be undertaken, and a risk management plan will be created (including reassessing the risk throughout the entirety of the matter);
- providing details of the unit/role that will be responsible for undertaking a risk assessment;
- explaining the approvals for risk assessment and the risk management plan, that is, rank or role of the person who has final approval;
- explaining how Council will communicate with the maker to identify risks;
- listing the protections that will be offered, that is, the agency will discuss protection options with the maker, which may include remote working or approved leave for the duration of the investigation; and
- outlining what supports will be provided.

Further information on assessing the risk of detrimental action is found in the Ombudsman's guideline 'Agencies – assessing and managing the risk of detrimental action'.

Detrimental action against a person is an act or omission that causes, comprises, involves, or encourages detriment to a person or a threat of detriment to a person (whether express or implied). Detriment to a person includes:

- injury, damage, or loss;
- property damage;
- reputational damage;
- intimidation, bullying, or harassment;
- unfavourable treatment in relation to another person's job;
- discrimination, prejudice, or adverse treatment;
- disciplinary proceedings, or disciplinary action; or
- any other type of disadvantage.

Detrimental action does not include:

- lawful action taken by a person or body to investigate serious wrongdoing or other misconduct;
- the lawful reporting or publication of a finding of serious wrongdoing or other misconduct;
- the lawful making of adverse comment, resulting from investigative action;
- the prosecution of a person for a criminal offence; or
- reasonable management action taken by someone in relation to a person who made or may make a PID. For example, a reasonable appraisal of a PID maker's work performance.

6.6.5 How Council will deal with allegations of a detrimental action offence

If we become aware of an allegation that a detrimental action offence has occurred or may occur, we will:

- take all steps possible to stop the action and protect the person/s;
- take appropriate disciplinary action against anyone that has taken detrimental action;
- refer any evidence of a detrimental action offence to the Commissioner of Police and the ICAC or the Law Enforcement Conduct Commission (whichever is applicable);
- notify the NSW Ombudsman about the allegation of a detrimental action offence being committed.

This will generally be coordinated by the Disclosures Coordinator, who is the primary contact for any person who is the subject of alleged detrimental action. The Disclosures Coordinator will provide updates to this person and advise what supports will be offered.

6.6.6 What Council will do if an investigation finds that serious wrongdoing has occurred

If, after an investigation, it is found that serious wrongdoing or other misconduct has occurred, we will take the most appropriate action to address that wrongdoing or misconduct. This is also known as corrective action.

Corrective action can include:

- a formal apology;
- improving internal policies to adequately prevent and respond to similar instances of wrongdoing;
- providing additional education and training to staff where required;

- taking employment action against persons involved in the wrongdoing (such as termination of employment, relocation, a caution, or reprimand); and/or
- payment of compensation to people who have been affected by serious wrongdoing or other misconduct.

This will generally be determined by the Disclosures Coordinator, who will also determine which person or business unit will be responsible for ensuring corrective action takes place and how the maker of the disclosure will be notified of the proposed or recommended corrective action (subject to confidentiality requirements). This process will be undertaken in consultation with relevant members of the executive management team (MANEX).

6.7 Review and dispute resolution

6.7.1 Internal review

People who make voluntary PIDs can seek internal review of the following decisions made by Council:

- that Council is not required to deal with the report as a voluntary PID;
- to stop dealing with the report because Council decided it was not a voluntary PID;
- to not investigate the serious wrongdoing and not refer the report to another agency; and
- to cease investigating the serious wrongdoing without either completing the investigation or referring the report to another agency for investigation.

We will ensure internal reviews are conducted in compliance with the PID Act.

If you would like to make an application for internal review, you must apply in writing within 28 days of being informed of our decision. The application must state the reasons why you consider Council's decision should not have been made. You may also submit any other relevant material with your application.

The application should be made out to Council's Disclosures Coordinator who, in consultation with the General Manager, will determine which person or business unit within Council will conduct the review. The review will be dealt with by a person who was not substantially involved in making the original decision or dealing with the disclosure. Following receipt of the review application, the applicant will be notified what timeframes will be set for completion of the review.

6.7.2 Voluntary dispute resolution

If a dispute arises between Council and a person who has made a report which is, or may be, a voluntary PID, we may request the NSW Ombudsman to conciliate the dispute. Conciliation is a voluntary process and will only be suitable for disputes where Council and the maker of the report are willing to resolve the dispute.

6.8 Other agency obligations

6.8.1 Record-keeping requirements

We must keep full and accurate records with respect to all information received in connection with the PID Act. This ensures that Council complies with its obligations under the *State Records Act 1998* (NSW).

All information and correspondence relating to PIDs will be stored under a restricted confidential security group within Council files.

6.8.2 Reporting of voluntary PIDs and Council annual return to the Ombudsman

Each year the Disclosures Coordinator will provide an annual return to the NSW Ombudsman which includes:

- information about voluntary PIDs received by Council during each return period (yearly with the start date being 1 July);
- action taken by Council to deal with voluntary PIDs during the return period; and
- how Council promoted a culture in the workplace where PIDs are encouraged.

The Disclosures Coordinator is responsible for collecting information about voluntary PIDs and information captured in the annual return. The information will be stored in Council files under a restricted security group.

6.8.3 How Council will ensure compliance with the PID Act and this policy

We will implement mechanisms for monitoring the effectiveness of this policy and for ensuring compliance with the PID Act. These mechanisms include:

- Council's Public Interest Disclosures Policy;
- implementation of Council's legislative compliance system (Pulse);
- regular reporting about compliance to MANEX and the Audit, Risk and Improvement Committee;
- implementing measures to address any identified non-compliance; and
- regular reviews of this policy, having regard to relevant guidance from the NSW Ombudsman and other integrity agencies where applicable.

7. DEFINITIONS

Term	Definition
Agency	For the purpose of this policy, an agency is a local government authority.
Disclosure officer	<p>A person responsible for receiving voluntary public interest disclosures on behalf of their agency, including:</p> <ul style="list-style-type: none"> • the head of the agency; • for each work site that is permanently maintained by the agency and at which more than one person is employed – the most senior ongoing employee who ordinarily works at the site; • if the agency has an unelected governing body – a member of the governing body; • a person specified in the agency's public interest disclosure policy as a person with responsibility for receiving voluntary public interest disclosures on behalf of the agency; and • a member of a class of persons, or a person employed in a position or role, specified in the agency's public interest disclosure policy as a class, position or role with responsibility for receiving voluntary public interest disclosures on behalf of the agency.
Head of an agency	For a local government authority – the general manager.
Integrity agency	<p>One of the following:</p> <ul style="list-style-type: none"> • the Ombudsman; • the Auditor-General; • the Independent Commission Against Corruption; • the Inspector of the Independent Commission Against Corruption; • the Law Enforcement Conduct Commission; • the Inspector of the Law Enforcement Conduct Commission; • the Secretary of the Department of Planning, Industry and Environment when exercising certain provisions of the Local Government Act; • the Privacy Commissioner; • the Information Commissioner; or

	<ul style="list-style-type: none"> a person or body declared by the regulations to be an integrity agency for the purposes of the PID Act.
Public official	See clause 4 of this policy (Application/Scope).
Serious wrongdoing	See clause 6.1.4 of this policy (What is serious wrongdoing?)
We	Coonamble Shire Council
You	The person making a report under the PID Act.

8. VERSION CONTROL

Title: Public Interest Disclosure Policy		
Department: Governance		
Version	Date	Author
1 (Public Interest Disclosures Internal Reporting Policy)	11 February 2015	General Manager
2	17 June 2017	General Manager
3	14 July 2021	General Manager
4 (Public Interest Disclosure Policy)		Executive Manager Corporate Governance
Review Date: 9 May 2024		
Amendments in the release:		
Amendment history	Date	Detail
Adopted by Council	8 April 2015	Council Resolution #1402
Reviewed – no changes	25 May 2027	General Manager
Adopted by Council	14 June 2017	Council Resolution #2593
Reviewed in line with model policy. Adopted by Council	14 July 2021	Council Resolution 2021/152
Annexure Attached: A – Disclosure officers B – Integrity agencies		
Paul Gallagher General Manager		

Appendix A – Disclosure officers for Coonamble Shire Council

Public officials of Council can make a voluntary disclosure to any of the disclosure officers listed in this Annexure, or to their Manager.

Council worksite	Disclosure officer/s
Coonamble Shire Council administration office 80 Castlereagh Street Coonamble NSW 2829 02 6827 1900	Mayor General Manager Director Community, Planning, Development and Environment Director Corporate Services Director Infrastructure Executive Manager Corporate Governance (Disclosures Coordinator)
Coonamble Depot Back Gular Road Coonamble NSW 2829 02 6827 1900	Manager – Waste, Recycling and Employment Initiatives
Gulargambone Depot 02 6827 1900	Technical Officer (Ganger)
Mt Magometon Quarry Tooraweenah Road Coonamble NSW 2829 02 6827 1900	Quarry Manager
Visitor Information Centre 84 Castlereagh Highway Coonamble NSW 2829 02 6827 1923	Tourism Officer

Notes

- Direct contact information for each disclosure officer is available internally at Council.
- Annexure A may be amended under delegation by the General Manager as required.

Annexure B – Integrity agencies

Integrity agency	What they investigate	Contact information
The NSW Ombudsman	Most kinds of serious maladministration by most agencies and public officials (but not NSW Police, judicial officers or MPs)	Telephone: 1088 451 524 between 9am-3pm Monday-Friday Writing: Level 24, 580 George Street, Sydney, NSW, 2000 Email: info@ombo.nsw.gov.au
The Auditor-General	Serious and substantial waste of public money by auditable agencies	Telephone: 02 9275 7100 Writing: GPO Box 12, Sydney, NSW, 2001 Email: governance@audit.nsw.gov.au
Independent Commission Against Corruption (ICAC)	Corrupt conduct	Telephone: 02 8281 5999 or toll free on 1800 463 909 (callers outside Sydney) between 9am-3pm, Monday to Friday Writing: GPO Box 500, Sydney, NSW, 2001 or fax 02 9264 5364 Email: icac@icac.nsw.gov.au
The Inspector of the ICAC	Serious maladministration by the ICAC or the ICAC officers	Telephone: 02 9228 3023 Writing: PO Box 5341, Sydney, NSW, 2001 Email: oiicac_executive@oiicac.nsw.gov.au
The Law Enforcement Conduct Commission (LECC)	Serious maladministration by the NSW Police Force or the NSW Crime Commission	Telephone: 02 9321 6700 or 1800 657 079 Writing: GPO Box 3880, Sydney, NSW, 2001 Email: contactus@lecc.nsw.gov.au
The Inspector of the LECC	Serious maladministration by the LECC and LECC officers	Telephone: 02 9228 3023 Writing: GPO Box 5341, Sydney, NSW, 2001 Email: oilccec_executive@oilccec.nsw.gov.au
Office of Local Government	Local government pecuniary interest contraventions	Email: olg@olg.nsw.gov.au
The Privacy Commissioner	Privacy contraventions	Telephone: 1800 472 679 Writing: GPO Box 7011, Sydney, NSW, 2001 Email: ipcinfo@ipc.nsw.gov.au
The Information Commissioner	Government information contraventions	Telephone: 1800 472 679 Writing: GPO Box 7011, Sydney, NSW, 2001 Email: ipcinfo@ipc.nsw.gov.au

Moving Forward Together

COMMUNITY STRATEGIC PLAN

2025 TO 2035



COONAMBLE
SHIRE COUNCIL



Coonamble Shire Community Strategic Plan 2025-2035

Version: Draft

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



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about this plan

Our Community Strategic Plan (CSP) has been developed following the September 2024 council elections.



Our CSP guides the future direction of the Coonamble Shire for the next 10 years and describes the community's vision and aspirations for the future.



Coonamble Shire Council acknowledges the traditional owners and custodians of the lands in our regions.



Thank you to all the inspired and responsive members of our community who participated in our survey and forums to help achieve the CSP.



Our community continued to engage during the public exhibition period to shape our final CSP, and a Community Engagement Report was delivered.



Community Strategic Plan 2025-2035
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Councillors' message



Mayor
Cr Daniel
Keady



Deputy
Mayor
Cr Steven
Butler



Cr Karen
Churchill



Cr Adam
Cohen



Cr Paul
Fisher



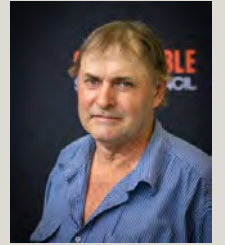
Cr Marg
Garnsey



Cr Pip
Goldsmith



Cr Al
Karanauh



Cr Paul
Wheelhouse

Welcome to the Community Strategic Plan for 2025 to 2035.

Council knows that our Shire is a great place to live. We understand that to be part of a liveable community, things don't just happen. It requires a community vision, shared ideas and a greater commitment for continuous improvement. After the September 2024 elections, we have embarked on an journey to review the community strategic plan to ensure it is fit for purpose for our region. After much engaging consultation and listening to your comments, we are happy to present the final Community Strategic Plan.

The Community Strategic Plan is the community's plan, open to all stakeholders to take an active role in delivering goals. Our region encompasses the township of Coonamble and villages of Gulargambone and Quambone. We are a strong and resilient rural community. We have had several challenging years, particularly focused on continuing to deal with the impacts of natural disasters from drought to flooding and proactively driving opportunities for economic development within the LGA. The consultation has told us that the community has many expectations of us, as your elected Council, and of each other as individuals, businesses, organisations and service partners in our community.

We hope you enjoy your Community Strategic Plan and its accompanying framework. We look forward to implementing the strategies to move forward together.

Your Councillors 2025.

Community Strategic Plan 2025-2035
Page 6



introduction

1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

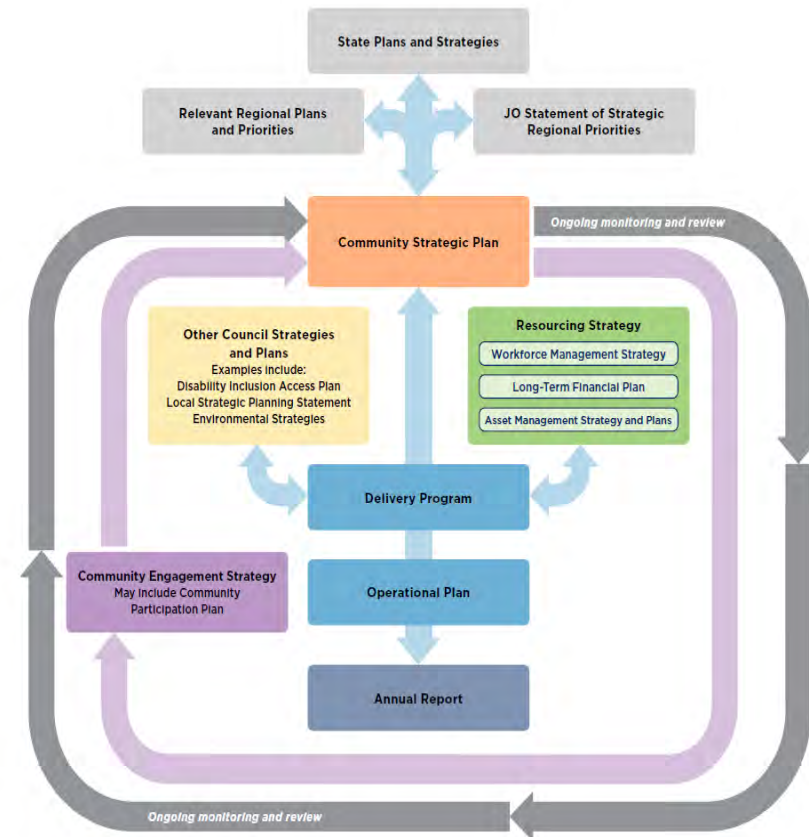
The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program** identifies the principal strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan** provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28-day public exhibition period and before the end of the financial year, Council formally endorses the CSP and adopts the Delivery Program and Operational Plan after taking into consideration any submissions made.



Community Strategic Plan 2025-2035
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introduction

2. THE COONAMBLE SHIRE COMMUNITY STRATEGIC PLAN (2025-2035)

Our Coonamble Shire Community Strategic Plan (CSP) 2025-2035 is the key strategic document that highlights the community's aspirations, goals, the current challenges and future opportunities.

The superseded plan was developed in 2022. Each newly elected Council is required to review the previous CSP, then develop and endorse a strategic plan that identifies the community's main priorities and aspirations for the future and identify strategies to achieve them. Strategies that are developed consider the issues and competing pressures that may affect the community and the level of resources that will realistically be available.

Council has a custodial role in initiating, preparing and maintaining the CSP on behalf of the local government area (LGA) but is not wholly responsible for its implementation.

3. PARTNERS

Planning in partnership is essential to achieving the Coonamble Shire's vision. Community groups and individuals, government, business and industry all have a role to play in helping to meet the targets set out in the CSP.

In preparing the CSP, Council considered a range of strategic priorities identified by the NSW Government to ensure that our strategic objectives align with both the NSW Premier's Priorities and the Central West and Orana Regional Plan.

The **NSW Premier's Priorities** reflect the NSW Government's commitment to

tackling important social issues and improving quality of life for the people of NSW, being:

- A strong economy
- Highest quality education
- Well-connected communities with quality local environments
- Putting customers at the centre of everything we do
- Breaking the cycle of disadvantage

The **Central West and Orana Regional Plan** applies to the 19 LGAs in the wider region – spanning an area of over 125,000km² – including Coonamble Shire.

The Regional Plan establishes a strategic framework, vision and direction for land use in the Central West and Orana Region, addressing our future needs for housing, jobs, infrastructure, a healthy environment, access to green spaces and connected communities.

In reviewing the CSP, Council undertook **community engagement and consultation**, which is documented in a Community Engagement Report. We also utilised the State of the Shire Report 2024, the 2024 Community Satisfaction Survey, current statistics, a new CSP-focused survey and consultation forums in Coonamble, Gulargambone and Quambone.

introduction

4. GUIDING PRINCIPLES

GOVERNANCE

Coonamble Shire Council is committed to serving the community with integrity, efficiency, fairness, impartiality and the encouragement of mutual respect. We promote and strive to achieve an environment of respect for all. Council endeavours to inspire our community shared civic pride by valuing and protecting our unique environment, both natural and built, for current and future generations.

In keeping with our values, Council is committed to addressing and resolving customer enquiries and complaints, improving service delivery and increasing customer satisfaction. We will treat all matters diligently and aim to provide a fair and reasonable outcome to both the customer and Council.

SOCIAL JUSTICE

In developing the CSP, our community engagement was guided by the principles of social justice, which are:

Equity

Fairness in decision making, prioritising and allocation of resources, particularly for those in need. Everyone should have a fair opportunity to participate in the future of our community. The process should take particular care to involve and protect the interests of people in vulnerable circumstances.

Access

All people should have fair access to services, resources and opportunities to improve their quality of life.

Participation

Everyone should have the maximum opportunity to genuinely participate in decisions which affect our lives.

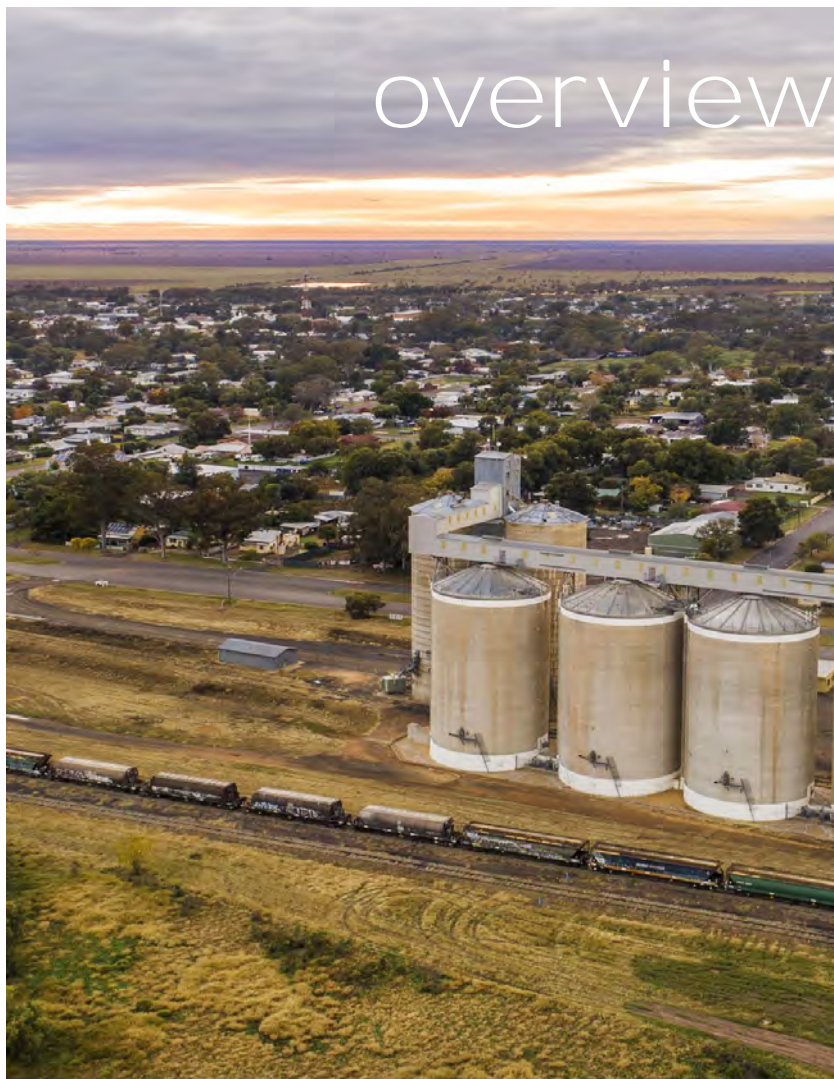
Rights

Equal rights should be established and promoted, with opportunities provided for people with diverse linguistic, cultural and religious backgrounds to participate in community life.

5. DESIRED LEVELS OF SERVICE

Key to Council's role is understanding the community's desired levels of service and demands for essential facilities and programs. The desired levels of service is the balance between the service provided, the level of service expected, and what the community is prepared to pay for.

The desired levels of service will inform the actions within all of Council's plans.



overview of our shire

The Coonamble Local Government Area (LGA) has an area of 9,955 square kilometres and is located on the traditional Indigenous lands of the Wailwan and Kamilaroi people.

Our shire includes the township of Coonamble and villages of Gulargambone and Quambone.

Coonamble LGA is part of the Orana Region of Central Northern NSW and is bounded by the LGAs of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west.

Less than two hours' drive by road from Dubbo and six hours from Sydney.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Water from the Great Artesian Basin is pumped into reservoirs throughout the town for domestic use. Residents of rural properties account for approximately one-third of the LGA population.

The majority of the district's agricultural resources are devoted to dry and broad-acre farming and grazing.

The Coonamble LGA has a population of 3,732 persons (ABS, 2021).

The area experiences extreme weather conditions including drought, flooding and extreme heat and cold. This has significant impact on the local agricultural industry and subsequently the economic prosperity of the area.

overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

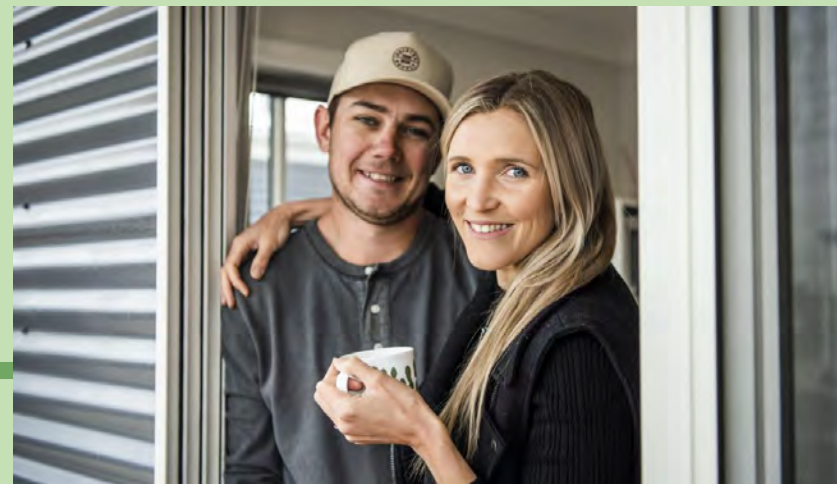
Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.



what we heard?

challenges and
opportunities



what we heard?

1. KEY INFORMATION FROM OUR INITIAL ANALYSIS?

Our key stakeholders and community members who participated in our consultation forums, surveys and meetings know that the information we have gathered to set our baseline has been a rigorous exercise. We undertook a review of the superseded CSP which included 22 actions and reviewed them against the 2024/25 Delivery Program and Operational Plan.

Key information from our analysis was provided in each of the themes and function areas when we undertook initial consultation to help inform our participants.

We undertook review of current available data from other government agencies, organisations and service providers. This included but not limited to:

- population trends including births, deaths, migration and employment data
- crime and domestic violence statistics
- gaps analysis on medical and health services
- animal control statistics
- number of capital projects delivered including upgrades to facilities
- number of events, public art and tourism projects
- NSW Government data such as Active Kids
- number of attendances in Council's children and youth services
- strategic projects and policies delivered such as the Coonamble Master Plan and Economic Development Strategy
- number of long term economic scoping projects such as the MacDonald Park Master Plan and Artesian Bore Bath Experience
- environmental initiatives through existing organisations, adoption of new policies, resilience in our flood management
- infrastructure data on our roads, water and sewer and other assets

2. WHAT DID CONSULTATION TELL US?

An in-depth summary of the community consultation findings is provided in the **Community Engagement Report** (March 2025).

The information and comments our community have provided will be provided in each of the themes and function areas later in this document.

- We had around **300 people engaged**.
- The online survey/hardcopy survey had **98 participants**.
- Around 100 people came and had a chat in our drop in sessions.

A broad summary is below:

- Words such as “build”, “opportunities”, “grow” and “caring” featured highly in community responses.
- On average, around 95% of you agree with the 16 goals set as part of the initial consultation.
- In addition, there were hundreds of comments and further information provided which will help us develop our CSP, Delivery Program and Operational plan.

challenges for our future

OUR COMMUNITY

Community Services & Wellbeing; Arts and Culture; Recreation & Sporting Spaces

- How do you connect our community when there is disconnect and divisiveness.
- How do people balance work, family and other commitments with gaps in our services?
- How do we keep up with the demands on our community as a result of the “baby boom”.
- How do we ensure our connection to local culture?
- What are we doing about our high crime statistics and how do we address the causes?
- What are we doing about animal control?
- How do we manage and communicate our local disaster preparedness?
- How do we manage the gaps in our medical and health services?
- How do we continue to development of our recreation and sporting spaces?

OUR ECONOMY

Economic Development and Growth

- How do you manage the lack of support to local businesses, including workforce challenges, drought and lack of housing?
- How do we address a skilled labour shortage and workforce challenges?
- How do we create a larger, diverse, sustainable local economy?
- How do we ensure our early childhood services keep pace with demand?
- How do revitalise our main streets?
- How do we address the housing supply issue in our LGA?
- How can Council improve its communication to local business and industry?

OUR COUNTRY

Planning and Development; Sustainable Environment; Sustainable Waste

- How can we improve recycling services to be more sustainable?
- How can we reduce the impacts of human activity on the environment to protect it for future generations?
- What can we do to be leaders in the Central West for environmental sustainability?

OUR ASSETS

Roads; Utilities; Essential Asset Infrastructure; Housing

- How do we manage one of the largest unsealed road networks in NSW?
- What can be done with dealing with customer dissatisfaction on our unsealed roads?
- What can be done to manage the quarry better?
- How do we address the telecommunication disconnect in our shire?
- How does Council operate and manage its assets with its limited budget and competing priorities?
- What can be done to manage our ageing water and sewer assets, including private infrastructure?
- How can we deal with the perceptions of water quality?

OUR LEADERSHIP

People and Culture, WHS and Risk; Corporate Performance and Strategic Planning

- How can Council improve its customer service delivery to our community?
- How can Council improve the perception that it does listen to our community?

what will we
do?



Community Strategic Plan 2025-2035
Page 16

what will we do?

1. A PLAN FOR ALL

The Community Strategic Plan brings together the aspirations and priorities of the community. The CSP has been organised to describe the balance and connections between what the community has stated and asked for and what needs to be done.

Information in this section is grouped into the five themes:

- C** – Our Community
- E** – Our Economy
- A** – Our Assets
- OC** – Our Country
- L** – Our Leadership

The diagram displayed on the following page includes a summary of all the objectives for each theme. No one theme is more important than the other. We must balance across all themes which will bring the greatest benefit.

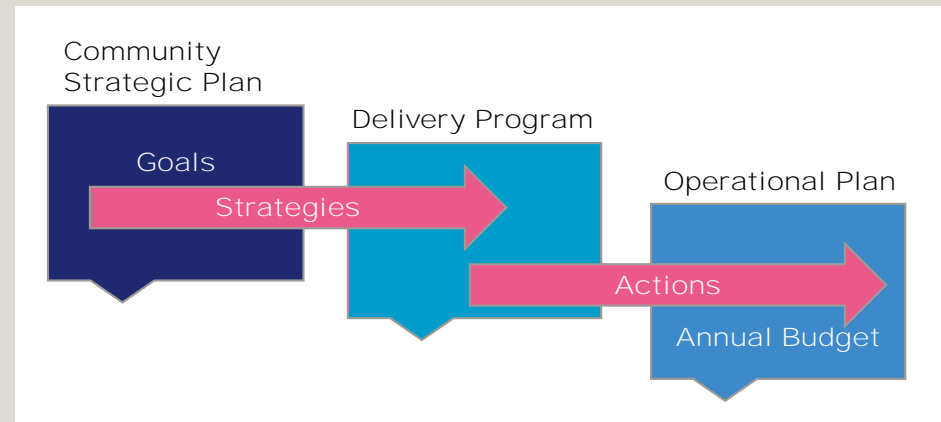
Measures have been applied because it is important to measure our success. Each goal and strategy includes measures to check our progress and provide positive benefits and feedback to the community. Measures will be reported on in the State of the Shire Report, formally referred to as the End of Term Report.

Our CSP displays the five themes which are supported with 9 function areas. It provides ideas of how each of us as an individual, a community organisation, business or industry group and state agency can contribute to the final CSP.

The CSP reinforces the role we all must play in creating and fostering the community we want.

2. DELIVERY PROGRAM AND OPERATIONAL PLANS

The CSP strategies cascade down into the Council's Delivery Program. Unlike the CSP which is the community's document that all government agencies and organisations should implement, the **Delivery Program** is specific to Council and what we can deliver. The Delivery Program outlines timeframes, priorities, funding allocations and who is responsible for implementing Council's actions that contribute towards the Community Strategic Plan. More specific detail is provided in Council's Annual Operational Plan for each financial year.



Community Strategic Plan 2025-2035
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what will we do?

3. RESOURCING STRATEGY

The Resourcing strategy consists of three components:

1. Long-Term Financial Planning

The Long-Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the DP will be resourced.

2. Workforce Management Planning

The Workforce Management Strategy is a proactive 4-year document that shapes the capacity and capability of the workforce to achieve Council's strategic goals and objectives.

3. Asset Management Strategy

The Asset Management Strategy is to provide the required level of service for the community in accordance with the CSP and in the most cost-effective manner.

The Resourcing strategy clearly articulates how Council will implement and resource the vision of the CSP. Council will work on providing updates of the plans above when they are due.

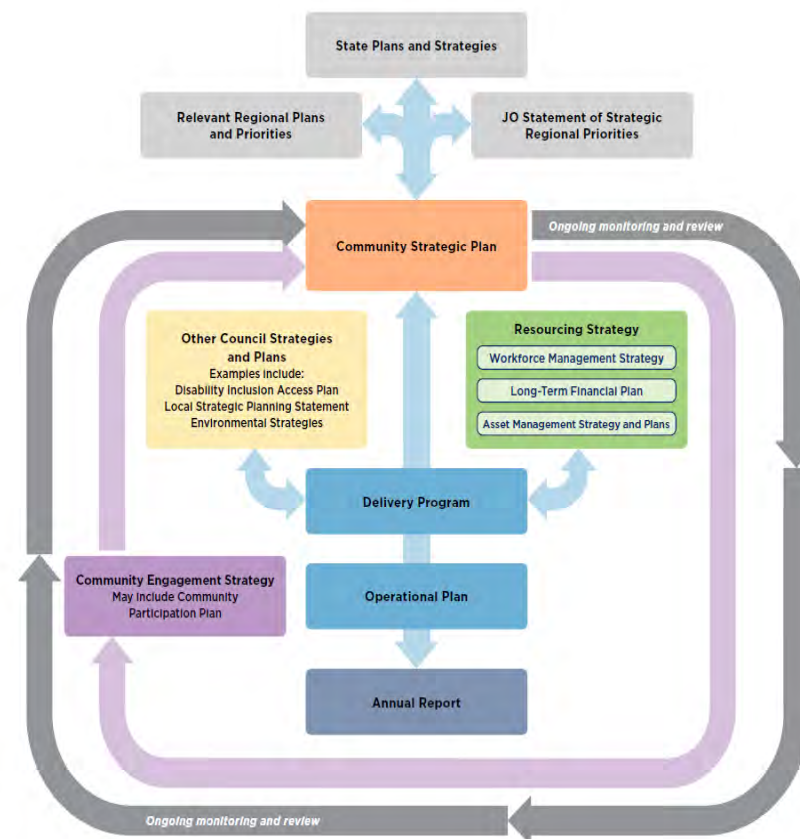
Existing access to these documents can be found on Council's website:

<https://www.coonambleshire.nsw.gov.au/council/integrated-planning-and-reporting>

Or via the QR Code:



2022 – Delivery Program



Community Strategic Plan 2025-2035
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MOVING FORWARD TOGETHER – OUR GOALS

OUR COMMUNITY STRATEGIC PLAN 2025-2035

OUR VISION:

We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

OUR COMMUNITY

CARING FOR COMMUNITY

By 2035...

GOAL 1: We are a united, vibrant, capable and welcoming community.

GOAL 2: We are a healthy community.

GOAL 3: We are a safe, secure and supportive community.

CELEBRATING CULTURE

By 2035...

GOAL 4: We showcase and celebrate our diversity.

RECREATION AND SPORT

By 2035...

GOAL 5: We are a welcoming community of 'good sports'.

OUR ECONOMY

CULTIVATING OUR WEALTH

By 2035...

GOAL 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business.

BUILDING OUR SOCIAL CAPITAL

By 2035...

GOAL 7: We enhance our ability to contribute to and care for our community.

OUR ASSETS

OUR ROADS

By 2035...

GOAL 8: Our road network enables our community, industries and economy to thrive in broader contexts.

OUR UTILITIES

By 2035...

GOAL 9: Our approach to sanitation serves our current and longer-term needs.

OUR ASSETS

By 2035...

GOAL 10: We maintain and improve our natural and built assets to help our families, community, economy and environment to thrive.

HOUSING OPTIONS

By 2035...

GOAL 11: We have access to safe, affordable and diverse housing options.

OUR COUNTRY

SUSTAINABLE CARE FOR COUNTRY

By 2035...

GOAL 12: We show informed, fair and inclusive care for our country and community.

GOAL 13: We actively and sustainably 'care for country'.

GOAL 14: We operate a circular economy.

OUR LEADERSHIP

STEPPING UP TO HELP

By 2035...

GOAL 15: We actively serve our community to the best of our ability.

OUR INTEGRITY

By 2035...

GOAL 16: We make and implement informed decisions with trustworthiness, integrity and probity.

OUR ONGOING IMPROVEMENT

By 2035...

GOAL 17: We adopt processes of ongoing improvement and learning in our endeavours.



strategic directions

The community produced a number of important priorities. These are categorised into the five themes for our local government area.

Our Community

Caring for Community – Celebrating Culture – Recreation and Sport

Our Economy

Cultivating our Wealth – Building our Social Capital

Our Assets

Our Roads – Our Utilities – Our Assets – Housing Options

Our Country

Sustainable Care for Country – Building the Circular Economy

Our Leadership

Stepping up to Help – Our Integrity – Our Ongoing Improvement

delivering the plan

There will be a number of stakeholders involved in delivering the objectives outlined in our Community Strategic Plan, and each will have varying roles and responsibilities. A general outline of how this needs to be coordinated is shown below.

Stakeholder	Partner	Service Provider	Regulator	Funder	Advocator	Facilitator
Coonamble Shire Council	◆	◆	◆	◆	◆	◆
Elected Members	◆				◆	◆
Residents	◆				◆	
Local Businesses	◆	◆		◆	◆	
Voluntary Groups and Organisations	◆	◆			◆	
Community Organisations	◆	◆			◆	
Local Authorities	◆	◆	◆	◆	◆	◆
State Government	◆	◆	◆	◆		◆
Federal Government	◆	◆	◆	◆		◆
Developers	◆	◆		◆	◆	◆
Investors	◆	◆		◆		

Partner Delivers services or projects in partnership with other organisations

Service Provider Takes full responsibility for delivery services

Regulator Has statutory responsibilities to ensure compliant service delivery

Funder Funds other organisations to deliver services through grants or contracts

Advocator Promotes the interests of the community to other decision-making organisations such as the State Government

Facilitator Brings stakeholders together to help them understand their common objectives and assists them to plan and achieve them

Area of Responsibility (Abbreviation)

General Manager's Office (GM)

Corporate Services (CS)

Infrastructure (I)

Community, Planning, Development &

Environment (CPDE)

Corporate Governance (CG)

Community Strategic Plan 2025-2035

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our community

caring for community, celebrating culture, and
recreation & sport

Page 23

our community

WHAT OUR COMMUNITY TOLD US?

caring for community

- Consistent and all year-round youth services in our town and villages.
- Unification in our community.
- Service partners to work closely together to deliver services.
- More opportunities to come together across generations/cultures/interests.
- Gaps in medical services including services for children and pregnant woman.
- Better domestic animal control and reduce number of roaming cats and dogs.
- Reduction in crime rates and addressing the cause including trauma.
- Safety is a concern for residents.

celebrating culture

- More cultural and community events so we can come together.
- More public art and sculptures, and acknowledgment that it has improved.
- Make use of our current cultural and art scene.
- Incorporation of arts and culture into our programs for young people.

recreation & sport

- Our parks and playgrounds need more attention, including shade, tables and chairs.
- The facilities at the Coonamble Sportsground need upgrading.
- The Coonamble Pool needs an upgrade.
- Our volunteers in our sporting organisations are burnt out.
- We need more walking tracks with good lighting, seating and water stations.
- There are great opportunities to redevelop MacDonald Park.



C1: Caring for Community

Goal 1: We are a united, vibrant, capable and welcoming community

	Strategies	Measures of Success	Council role
C1.1	1) Initiate and/or participate in community programs that improve access, connection, wellbeing, unity, vibrancy, learning and skills.	<ul style="list-style-type: none"> - Increase in the numbers of policies/procedures/programs in the community. - Community satisfaction with programs, measured by customer surveys. 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator

Goal 2: We are a healthy community

	Strategies	Measures of Success	Council role
C1.2	2) Improve support for physical, mental and spiritual health and wellbeing.	<ul style="list-style-type: none"> - Community satisfaction with accessing adequate health services in Coonamble LGA. - Reduction in the number of gaps in health services. 	<ul style="list-style-type: none"> • Advocate

Goal 3: We are a safe, secure and supportive community

	Strategies	Measures of Success	Council role
C1.3	3) Help build and maintain safe, supportive homes and spaces.	<ul style="list-style-type: none"> - In general, a decrease in the rate of crime according to BOSCAR crime statistics. - Increase in the numbers of programs to address safety in the community. - Equal to or more than current number of police in the LGA. - Community satisfaction with domestic animal control. - Sustain/increase community perception on disaster preparedness. 	<ul style="list-style-type: none"> • Service provider • Advocate • Facilitator



C2: Celebrating Culture

Goal 4: We showcase and celebrate our diversity

	Strategies	Measures of Success	Council role
C2.1	4) Celebrate diverse cultural projects and programs within a united, vibrant and capable community.	<ul style="list-style-type: none"> - Community satisfaction with public art, creative and artistic available opportunities. - Community satisfaction with library service. 	<ul style="list-style-type: none"> • Partner • Service provider • Facilitator
C2.2	5) Celebrate, engage and connect through the delivery of an exciting and diverse community events scene..	<ul style="list-style-type: none"> - Community satisfaction with events and array of events. 	<ul style="list-style-type: none"> • Partner • Facilitator

C3: Recreation and Sporting

Goal 5: We are a welcoming community of 'good sports'

	Strategies	Measures of Success	Council role
C3.1	6) Continuously improve sporting and recreational opportunities for our community and visitors.	<ul style="list-style-type: none"> - Community satisfaction with sporting and recreational opportunities. - Acquitted grant funding from NSW Government and other avenues. - Acquitted grants from donations provided by Council. 	<ul style="list-style-type: none"> • Partner • Service provider • Funder
C3.2	7) Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.	<ul style="list-style-type: none"> - Infrastructure ratios and asset maintenance ratios meet industry benchmark. - MacDonald Park Masterplan progressed and funding being sourced. - Community satisfaction levels with sporting and recreational facilities. 	<ul style="list-style-type: none"> • Service provider

COONAMBLE
SHIRE COUNCIL





our economy

WHAT OUR COMMUNITY TOLD US?

cultivating our wealth

- We want our economy to be sustainable, prosperous and diversified.
- The biggest barrier to sustainability and growth for our local businesses and industries is workforce challenges.
- Competition of our local products/services are competing with economic leakage into areas outside of our LGA or online shopping.
- The Coonamble CBD has lost businesses and needs revitalising.
- There is a lack of support for emerging new businesses.

building our social capital

- There is a shortage in early childhood educators and the current baby boom now means all early childhood services have waitlists.
- There are some gaps in education needs and expectations being met particularly in early childhood.



E1: Cultivating our wealth

Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

	Strategies	Measures of Success	Council role
E1.1	8) Grow our reputation as an LGA of choice to live, work and invest.	<ul style="list-style-type: none"> - No decline in our population trends. - Decrease in our unemployment rates. - Increase diversity of jobs by industry base. - Reduction in percentage of businesses who rated workforce challenges as their greatest barrier to growth. 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator
E1.2	9) Develop a visitor economy through the provision of related infrastructure, services and experiences.	<ul style="list-style-type: none"> - Plan, build, operate and maintain a prosperous Artesian Bore Bath experience. - Increase LGA's tourism output to 75% of Orana Region's tourism output (Remplan). 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator
E1.3	10) Increase entrepreneurial activity in agriculture, business and tourism.	<ul style="list-style-type: none"> - Increase in the number of new startups and small businesses launched in these sectors. - Increase in the number of jobs created in these sectors. - Improvements in the local economy. 	<ul style="list-style-type: none"> • Advocate • Facilitator
E1.4	11) Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.	<ul style="list-style-type: none"> - Number of grants awarded within the LGA - Completion of funded projects 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator

2025 – Community Strategic Plan



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E2: Building our social capital

Goal 7: We enhance our ability to contribute to and care for our community

	Strategies	Measures of Success	Council role
E2.1	12) Increase knowledge, qualities and skills to support prosperity for ourselves, our children and youth, families, neighbours and community.	<ul style="list-style-type: none"> - Increased opportunities and participation in vocational training, apprenticeships and professional development programs - Improved employment rates (measured by ABS) 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator
E2.2	13) Enhance our leadership, consultation and other skills to create a united, vibrant and service-oriented community.	<ul style="list-style-type: none"> - Frequency and effectiveness of public consultations, forums and collaborative initiatives - Opportunities and participation in development opportunities, mentorship programs and workshops. 	<ul style="list-style-type: none"> • Service provider • Facilitator





2025 – Community Strategic Plan

our assets

WHAT OUR COMMUNITY TOLD US?

infrastructure and assets

- Our unsealed and sealed road network is overwhelmingly not meeting our expectations.
- There is frustration with the lack of maintenance of unsealed roads in our shire. This also includes poor reconstruction of some of our roads.
- Our roads are not meeting our expectations.
- We are frustrated that Council's customer service is not following up and responding to road complaints.
- We have issues resourcing local materials.
- Some of you felt it was a challenge for Council and the recent wet seasons have not helped.
- There are issues with stormwater drainage, or lack of.
- Our drinking water quality requires improvement.
- We can improve on our water pressure issues.
- Our sewerage network on public and private land needs improvement.
- Essential assets such as telecommunications requires improvement across our shire.
- Our quarry needs a quarry management plan to operate it more efficiently.
- Our Saleyards need to stay and be operational.
- Other assets and facilities could do with more care.



our assets

A1: Our roads

Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

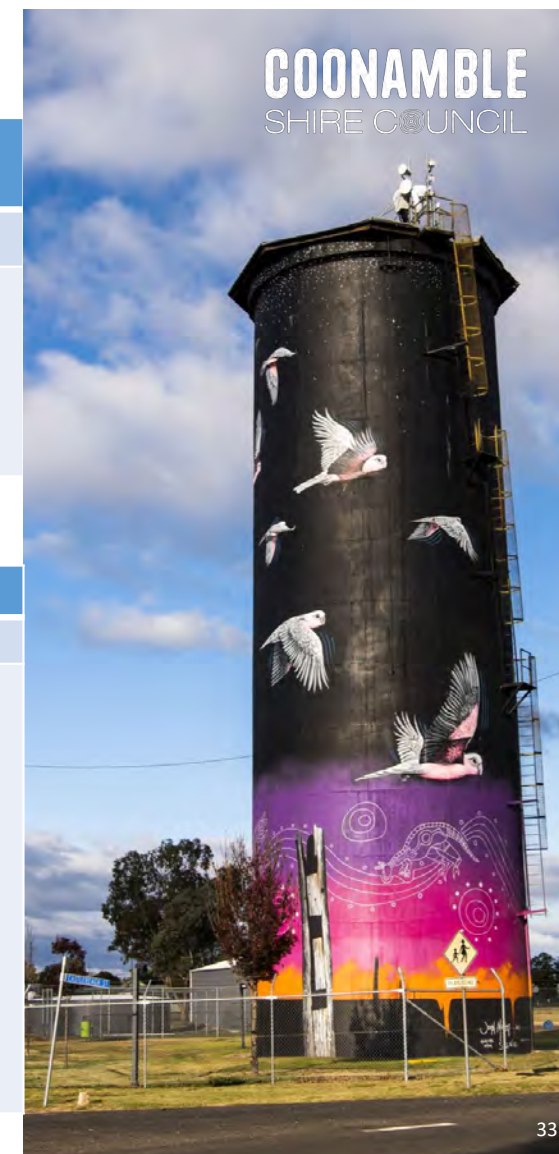
	Strategies	Measures of Success	Council role
A1.1	14) Ensure our roads and related infrastructure maintain high connectivity standards.	<ul style="list-style-type: none"> - Community satisfaction levels in unsealed roads. - Community's satisfaction levels in sealed roads. - Infrastructure renewal ratio achieved. - Infrastructure backlog ratio achieve reduction. - Project open to traffic - Tooraweenah Road. 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator

A2: Our utilities

Goal 9: our approach to sanitation serves our current and longer-term needs

	Strategies	Measures of Success	Council role
A2.1	15) Deliver a reliable supply of potable water to homes and public spaces.	<ul style="list-style-type: none"> - Community satisfaction levels in potable water, sewerage and drainage - Infrastructure and services. - Infrastructure renewal ratio achieved. - Infrastructure backlog ratio achieve reduction. 	<ul style="list-style-type: none"> • Service provider • Advocate
A2.2	16) Maintain high standards of sanitation in our homes and public spaces.		
A2.3	17) Ensure that drainage is sufficient to protect infrastructure and health.		

2025 – Community Strategic Plan



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our assets

A3: Our assets

Goal 10: We maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

	Strategies	Measures of Success	Council role
A3.1	18) Systematically enhance and maintain our homes, businesses, and other natural and built assets for functionality and aesthetics.	<ul style="list-style-type: none"> - Community satisfaction with presentation of streets and public spaces - Improved environmental sustainability through monitoring of conservation efforts and biodiversity protection 	<ul style="list-style-type: none"> • Service provider • Advocate • Facilitator

A4: Housing options

Goal 11: We have access to safe, affordable and diverse housing options.

	Strategies	Measures of Success	Council role
A4.1	19) Land is suitably zoned, sized and located to allow for a variety of housing types.	<ul style="list-style-type: none"> - Community satisfaction with available land - Increase in available land and housing 	<ul style="list-style-type: none"> • Service provider
A4.2	20) Development opportunities are communicated to the community.	<ul style="list-style-type: none"> - 100% of development opportunities are advertised locally 	<ul style="list-style-type: none"> • Partner • Service provider • Facilitator





our country

sustainable 'care for our country'

2025 - Community Strategic Plan

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our country

WHAT OUR COMMUNITY TOLD US?

planning and development

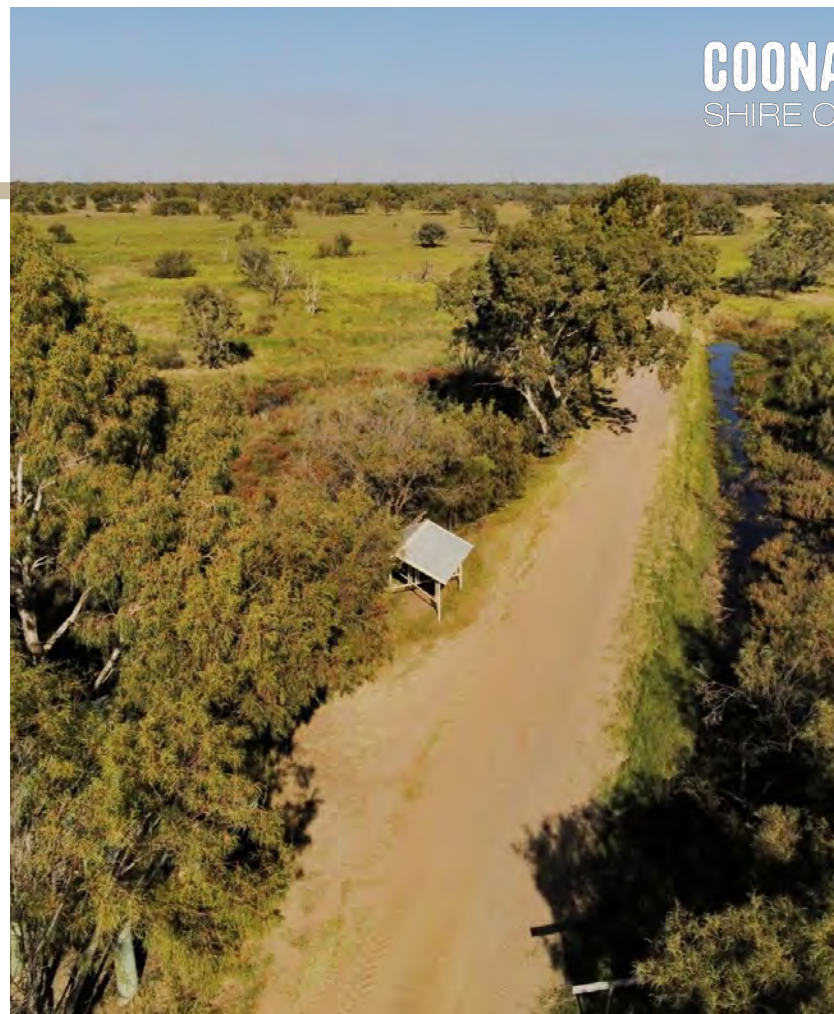
- Planning and development needs to consider our local Indigenous wisdom.
- New developments and units require investment from government funding.
- There is a great need for rentals but there is no available housing.
- Derelict homes are a concern for residents.
- Out of town investors are fluctuating the local market.
- Our local industry does not understand or have little regard for standards imposed by the State. Concerns for illegal development.
- Minimum lot sizes need reviewing.

sustainable environment

- Our river system could be better cared for.
- Increase sustainability of our showgrounds and sportsgrounds with rainwater tanks.
- We should be an environmentally sustainable LGA and be leaders in the Central West.

sustainable waste

- Waste services are overwhelmingly not meeting our expectations.
- Recycle and reuse things before they are sent to the tip.
- We want recycling. We need access to recycling.
- Green waste bins should be offered to residents.
- We overwhelmingly said that we want a bulky goods kerbside collections service.
- How can we as a community create less waste?
- We have issues with our waste facility operations.



OC1: Sustainable care for our country

Goal 12: We show informed, fair and inclusive care for our country and community

	Strategies	Measures of Success	Council role
OC1.1	21) We balance land use interests and minimise risks by following planning framework and regulations.	<ul style="list-style-type: none"> - Planning instruments and planning controls are up to date. - Community satisfaction with land use planning framework, and in balance between competing land use interests. 	<ul style="list-style-type: none"> • Service provider • Advocate • Facilitator

Goal 13: We actively and sustainably 'care for country'

	Strategies	Measures of Success	Council role
OC1.2	22) Learn about, apply practices and comply with legislation that sustains our environment for ourselves and future generations.	<ul style="list-style-type: none"> - Community satisfaction with environmental sustainability in the LGA. - Number of incentives/programs addressing environmental initiatives carried out over ten years. 	<ul style="list-style-type: none"> • Partner • Service provider • Advocate • Facilitator

Goal 14: We operate a circular economy

	Strategies	Measures of Success	Council role
OC1.3	23) Implement programs and plans that balance our waste disposal expectations with the resources and capacity available to us.	<ul style="list-style-type: none"> - Community satisfaction with waste management. - No increase in annual waste collection in our LGA. - Waste Management Strategy is implemented and adopted. 	<ul style="list-style-type: none"> • Service provider • Facilitator
OC1.4	24) Reduce landfill waste by actively recycling and using reusable products and materials.	<ul style="list-style-type: none"> - Recycling collection implemented. - FOGO collection implemented. - Materials that can be diverted from landfill are used or sold. 	<ul style="list-style-type: none"> • Service provider • Partner • Facilitator

COONAMBLE
SHIRE COUNCIL



our leadership
stepping up to help, our integrity, our ongoing
improvement

2025 – Community Strategic Plan

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our leadership

WHAT OUR COMMUNITY TOLD US?

people, risk & improvement, corporate performance, and strategic planning

- There are workforce challenges with Council including skill shortages and vacancies.
- Look at different ways to communicate our news to the community especially those who lack functional literacy.
- We want better customer service from Council including attending to customer requests and acknowledgement of requests in a reasonable timeframe.
- More consultation opportunities.
- Building local capacity in our workforce.
- Get our children and youth involved to be more accountable, transparent and innovative.
- We want our leaders to unify our community not divide us.



our leadership

L1: Stepping up to help

Goal 15: We actively serve our community to the best of our ability

	Strategies	Measures of Success	Council role
L1.1	25) Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.	<ul style="list-style-type: none"> - Number of supported initiatives to build capacity and nurture leadership in our community. - Nurture our youth leaders through the Youth Forum/Council. 	<ul style="list-style-type: none"> • Partner • Advocate • Facilitator

L2: Our integrity

Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity.

	Strategies	Measures of Success	Council role
L2.1	26) Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.	<ul style="list-style-type: none"> - Decisions are supported by referenced knowledge sources (eg, within business paper reports) - Policies are reviewed and updated at intervals of no more than four years - Communication is accessible (eg, makes use of a variety of methods and meets accessibility standards) 	<ul style="list-style-type: none"> • Service provider • Facilitator
L2.3	27) Proactively communicate decisions, and the processes to reach them, to relevant stakeholders.	<ul style="list-style-type: none"> - Number of publications circulated to the community - Community satisfaction with communication 	<ul style="list-style-type: none"> • Service provider • Facilitator

2025 – Community Strategic Plan



L3: Our ongoing improvement

Goal 17: We adopt processes of ongoing improvement and learning in our endeavours			
	Strategies	Measures of Success	Council role
L1.1	25) Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.	<ul style="list-style-type: none">- Number of supported initiatives to build capacity and nurture leadership in our community.- Nurture our youth leaders through the Youth Forum/Council.	<ul style="list-style-type: none">• Service provider• Advocate• Facilitator



Indicators, baselines and targets

our community

INDICATOR	BASELINE	2035 TARGET
P1: COMMUNITY SERVICE AND WELLBEING		
Improved community perception we are connected, cohesive and vibrant.	15% community perceive we are connected, cohesive and vibrant. (2022)	50% of community perceive we are connected, cohesive and vibrant.
Increase in the numbers of new policies/procedures/programs in the community which enhance cohesion/vibrancy/engagement/liveability.	Commence from zero.	Increase in the numbers of new policies/procedures/programs in the community.
Reduction in no. of local health services gaps (identified by health service providers).	5 identified priority health services gaps. (2021)	Decrease in no. of priority health services gaps.
Increase community satisfaction with access to adequate health services locally.	50% community satisfied with access to health services locally (2022).	60% community satisfied with access to health services locally.
Decrease in % of community who don't feel safe.	25% community don't feel safe. (2022)	<25% of the community don't feel safe.
Reduction in crime statistics.	BOSCAR Crime stats 20/21. No. of offences: Domestic Violence assaults- 81 Intimidation, stalking, harassment- 117 Break and enter dwelling – 78 Motor vehicle theft – 18 Possession and use other drugs – 10 TOTAL of above – 304 offences.	Reduction in no. of offences against selected benchmarked offence types; Domestic violence assaults Intimidation, stalking, harassment Break and enter dwelling Motor vehicle theft Possession and use other drugs
Sustain Police no. in Cble LGA	11 Police stationed in Cble LGA.	Equal to or more than 11 police in Cble LGA.
Increase community satisfaction with domestic animal control.	47% community satisfaction rating (2022)	60% community satisfaction rating.
Increase community confidence that we are disaster prepared.	39% of community confident (2002)	50% of community confident.

Indicators, baselines and targets

our community

INDICATOR	BASELINE	2035 TARGET
P2: ARTS AND CULTURE		
Improve community satisfaction with public art, creative and artistic opportunities.	64% community satisfaction rating (2022)	70% community satisfaction rating.
Sustain or improve community satisfaction with library service.	90% community satisfaction rating (2022)	90% community satisfaction rating or above.
Improve community satisfaction with community events and array of events.	56% community satisfaction rating (2022)	65% community satisfaction rating.
P3: RECREATION AND SPORTING SPACES		
Improve community satisfaction with sporting and recreational opportunities.	56% community satisfaction rating (2022)	65% community satisfaction rating.
Improve community satisfaction with sporting and recreation spaces.	50% community satisfaction rating (2022)	60% community satisfaction rating.
Progression of MacDonald Park Precinct project.	Draft design and costings complete.	MacDonald Park project completed.
FINANCIAL INDICATORS AS PER BELOW		
Sport and Rec Facilities (Building and Other Structures) Infrastructure Renewal Ratio	145.84% (2021)	90%> - <110%
Sport and Rec Facilities (Building and Other Structures) Infrastructure Backlog Ratio	6.7% (2021)	<5% (OLG benchmark <2%)
Sport and Rec Facilities (Building and Other Structures) Asset Maintenance Ratio	61.2% (2021)	90%> - <110%

Indicators, baselines and targets

our economy

INDICATOR	BASELINE	2035 TARGET
ED1: ECONOMIC DEVELOPMENT AND GROWTH		
Reduction in the no. of businesses who's greatest barrier to growth are workforce challenges.	83% businesses identified workforce challenges as biggest barrier to growth (2022)	65% businesses rate workforce challenge as greatest challenge.
Reduce unemployment rate	Data avail June 2022 (Census 2021)	Reduce unemployment rate.
No decrease population of Coonamble LGA	Data avail June 2022 (Census 2021)	No decrease in population.
Increase diversity of jobs by industry base.	478 agriculture industry jobs (34%), non-agriculture jobs 66% of 1416 total jobs (Remplan 2022)	Increase percentage of non-agriculture jobs to 70%, whilst sustain agriculture jobs numbers at 478 or more.
Increase tourism industry output within the Coonamble LGA reflective of Orana Region's tourism output.	1.9% of Cble LGA's total output (Remplan 2022) v 3.2% Orana Region. (Cble LGA approx. 60% of Orana Region's tourism output)	Increase Cble LGA's tourism output to 75% of Orana Region's tourism output. (Remplan)
Plan, build, operate and maintain a prosperous Artesian Bore Bath experience.	Business case phase.	Project completed and operational.
Increase in percentage of community whose access to education meets their expectations.	60% community expectation met (2022)	70% community expectation met.
Reduction in no. of children on waitlists with early childhood education service providers.	43 children on waitlists. 203 positions avail (Jun 2022)	50% reduction in early childhood education providers waitlists size.
Number of policies/strategies introduced to address adequate and quality education choices.	0	Increase in new policies/strategies.

Indicators, baselines and targets

our assets

INDICATOR	BASELINE	2035 TARGET
I1: INFRASTRUCTURE AND ASSETS		
I1.1 ROADS		
Increase community satisfaction with rural road network.	18% community satisfaction rating (2022)	50% satisfaction
Increase community satisfaction with town roads incl urban drainage.	25% community satisfaction rating (2022)	50% satisfaction
Tooraweenah Road upgrade project's progression.	Design & prelim project doc completed. Proj Mgr appointed.	Deliver project on time and on budget. Project open to traffic.
Financial and infrastructure ratios as per below		
Transport Infrastructure Renewal Ratio (roads, bridges, footpath, curb and guttering)	70% (2021)	90%> - <110%
Transport Infrastructure Backlog % (roads, bridges, footpath, curb and guttering)	3.38% (2021)	<5% (OLG benchmark 2%)
Transport Infrastructure Asset Maintenance Ratio (roads, bridges, footpath, curb and guttering)	127.51% (2021)	90%> - <110%

Indicators, baselines and targets

our assets

INDICATOR	BASELINE	2035 TARGET
I1: INFRASTRUCTURE AND ASSETS		
I1.2 URBAN WATER		
Increase community satisfaction with urban water services.	33% community satisfaction rating (2022)	50% community satisfaction rating.
Financial and infrastructure ratios as per below		
Urban Water Infrastructure Renewal Ratio %	96.25% (2021)	90%> - <110%
Urban Water Infrastructure Backlog %	1.2% (2021)	<2% (OLG benchmark)
I1.3 & I1.4 SEWERAGE		
Increase community satisfaction with sewerage services.	63% community satisfaction rating (2022)	70% community satisfaction rating
Financial and infrastructure ratios as per below.		
Sewerage Infrastructure Renewal Ratio	177.98% (2021)	90%> - <110%
Sewerage Infrastructure Backlog %	1.18% (2021)	<2% (OLG benchmark)
I1.5 ASSETS/INFRASTRUCTURE GENERAL		
Infrastructure Backlog Ratio	3.41% (2021)	<2% (OLG benchmark)
Increase community satisfaction with essential assets and infrastructure.	50% community satisfaction rating (2022)	60% community satisfaction rating

Indicators, baselines and targets

our country

INDICATOR	BASELINE	2035 TARGET
OC1.1: PLANNING AND DEVELOPMENT		
Improved community experience securing affordable and suitable residential land and/or housing.	43% community expectation rating. (2022)	55% community expectation rating.
Improve community confidence levels in our strategic land use planning framework, and in the balance between our land use interests and risk.	42% community confidence rating. (2022)	55% community confidence rating.
OC1.2: SUSTAINABLE ENVIRONMENT		
Improved community sentiment we are an environmentally sustainable community.	13% community agreeance rating (2022).	50% community agreeance rating.
OC1.3: SUSTAINABLE WASTE		
Increase community satisfaction with waste services provided by Council.	20% community satisfaction rating (2022)	50% community satisfaction rating.
No increase in annual waste generation across LGA.	7,000t waste generation (20/21) (kerbside, and self-haul Cble landfill & G'bone transfer station).	7,000t or less waste generation for LGA.

Indicators, baselines and targets

our leadership

INDICATOR	BASELINE	2035 TARGET
L: PEOPLE, RISK AND IMPROVEMENT, AND CORPORATE PERFORMANCE AND STRATEGIC PLANNING		
Increase community satisfaction with adequate opportunity to contribute ideas, feedback, opinion on Council matters.	23% community satisfaction rating. (2022)	50% community satisfaction rating.
Increase community satisfaction level with Council services and facilities.	42% community satisfaction rating. (2022)	55% community satisfaction rating.
Risk Management Framework meets best practice standard.	Risk Management Framework not currently meeting best practice standard. (2021)	Best practice standards met.
Meeting industry benchmark and/or improvement on benchmark.	Measured through variables below.	
Operating Performance Ratio	7.47% (2021)	> 0% (OLG benchmark)
Own Source Operating Revenue Ratio	49.16% (2021)	> 60% (OLG benchmark)
Unrestricted Current Ratio	7.74 x (2021)	>1.5 x (OLG benchmark)
Debt Service Cover Ratio	138.74 x (2021)	>2 x (OLG benchmark)
Cash Expense Cover Ratio	20.30 months (2021)	>3 months (OLG benchmark)
Infrastructure Backlog Ratio	3.41% (2021)	<2% (OLG benchmark)

what you can do

COONAMBLE
SHIRE COUNCIL

our community

- ☐ Get to know your neighbour
- ☐ Be part of our cultural and community events
- ☐ Be physically active
- ☐ Use our existing services and facilities
- ☐ Participate in community groups
- ☐ Respect and value the community's diversity

our economy

- ☐ Shop local – buy local
- ☐ Use local and regional providers
- ☐ Promote Coonamble, Gulargambone and Quambone as a place to visit
- ☐ Be part of our tourism events and activities
- ☐ Grow develop our local workforce

our assets

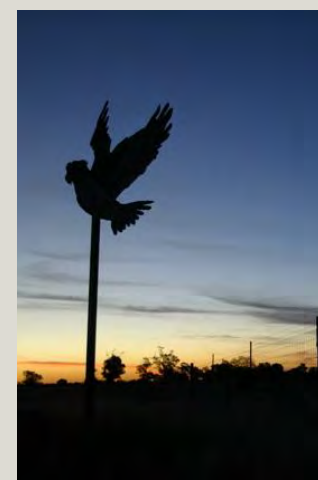
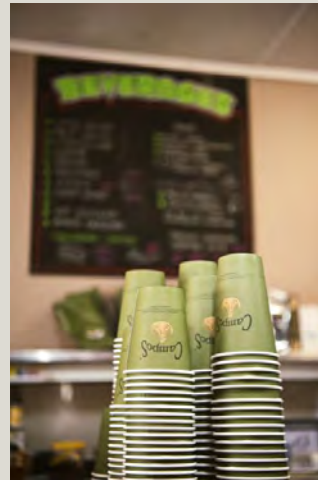
- ☐ Be mindful and obey rules on wet weather conditions on our unsealed roads
- ☐ Keep footpaths clear of vegetation
- ☐ Report unsafe conditions with our infrastructure
- ☐ Report any water, sewer and drainage issues

our country

- ☐ Minimise your energy use
- ☐ Conserve water where you can
- ☐ Compost your food and garden waste
- ☐ Donate your clothes
- ☐ Have a garage sale
- ☐ Volunteer for an environmental initiative

our leadership

- ☐ Join in the conversation of our strategies, plans and policies
- ☐ Participate in our community engagements and consultation
- ☐ Support the work of Section 355 Committees in your town or village





where to from here?





COONAMBLE
SHIRE COUNCIL

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Coonamble Shire Council

PO Box 80

Coonamble NSW 2829



**DATE:****TO: COONAMBLE SHIRE COUNCIL****FROM: SAFER COONAMBLE GROUP****RE: INCLUSION OF ITEMS IN COMMUNITY STRATEGIC PLAN 2025 - 2035**

We submit the following for consideration for inclusion in Council's 2025-2035 Community Strategic Plan.

Background:

The Safer Coonamble Group has been established to allow the local community to participate in making their town and district safer for all. We believe residents should be listened to and included in decision-making and service delivery to ensure that actions are effective and accessible. Our group is inclusive and colour-blind, and aims to collaborate with relevant partners to reduce crime and improve community wellbeing.

TIMELINE [for information]:

December 2023	Safer Coonamble public meeting at Coonamble Bowling Club. Convened by representatives of the Coonamble Aboriginal Community Working Party, Coonamble Rotary and Coonamble Chamber of Commerce. Community survey conducted regarding experiences with crime and policing; suggestions for action; willingness to be actively involved.
February 2024	Safer Coonamble Group committee formed from those who expressed interest.
March 2024	Police convened meeting with Magistrate re compulsory referral to locally available services/programs included in sentencing/bail conditions.

SCG met with John Clements, Senior Adviser, Roy Butler MP re ghost services failing to deliver to Coonamble; police staffing; FACS caseworker vacancies.

May 2024 Submission to NSW Government Regional Inquiry into Safer Communities. No response received.

June 2024 Letter to CSC re urgent repairs to CCTV Security Cameras

Video meeting with Damien Tomlinson, Back Track – outlining how to set up a program.

August 2024 Letterbox drop begins – Who to Call flyers, Police Security Camera Register.

November 2024 MOU signed with David Liddiard Group to expedite applications for funding for locally-driven projects.

December 2025 Draft Constitution and Member Rules adopted.

January 2025 Applications for funding for Youth Activities submitted.

ACTIONS FOR POTENTIAL INCLUSION IN COMMUNITY STRATEGIC PLAN 2025-2035

The following list of actions have been identified by (1) public meeting Dec 2023; (2) community survey (Dec 23 to Feb 24); or (3) discussion at SCG meetings.

PURPOSE	ACTIVITIES
Community members are actively involved in making their towns/district safer	<ol style="list-style-type: none"> 1. Set up our own version of Neighbourhood Watch 2. Encourage more reporting of crime, suspicious activity, children at risk and understanding of law > use newspaper/social media/letterbox drops etc. 3. Encourage residents/businesses with security cameras to register them with police 4. Set up community safety patrol to support vulnerable residents - [refer to Walgett example] 5. Research community-led approach to illegal drug sale and use > devise local plan > set structure, find resources > implement
Physical improvements are underway on an ongoing basis to increase safety of residents and public	<ol style="list-style-type: none"> 1. Audit of street and public area lighting > develop map > work with council etc to upgrade 2. Security/safety audits for elderly and vulnerable residents > trained people visit homes of vulnerable residents to advise on improvements > Recommend actions to landlords,

	property management agencies, or seek funding to assist with lighting, locks, screens, etc.
Ongoing activities, programs and services that reduce participation in criminal/unsafe behaviour	<ol style="list-style-type: none"> 1. Year round program of after hours and weekend activities for children and young people, esp targeting young people at risk or already involved in criminal activities. 2. Education for children and parents on laws around safe use of e-scooters; impacts of cyber-bullying/harrassment; drugs and alcohol.
Advocacy & lobbying for change/action/services PLUS alliances for change	<ol style="list-style-type: none"> 1. Work closely with local police and other relevant agencies to monitor and address issues in real time in a collaborative and co-ordinated way. 2. Work with council to increase compliance with dog ownership laws and reduce dog attacks 3. Work with Health, Council and relevant agencies to address dumping of used needles/party packs. 4. Work with TAFE, Chamber, Liquor Accord members and other relevant agencies to run Security Training to upskill local people for employment with licensed premises 5. Work with DCJ, MPs, council to increase support for children at risk and improve response to reports of children at risk of harm ie. Child protection caseworker staffing, Juvenile Justice caseworkers/followup; 6. Work with courts/police to address identified issues related to bail of repeat offenders who put community at risk; lack of referral to services/programs to reduce reoffending; 7. Work with anyone to address drug abuse, especially among children and young people. 8. Work with Health, ACCHOs, Government re lack of access to paediatricians for diagnosis and treatment of conditions like ADHD, Autism, FASD etc esp among vulnerable families 9. Work with police/government to ensure adequate police staffing, reduce time transporting, ensure effective public access, 10. Work with MPs, government to address level of non-service provided by organisations funded to provide community/family/youth support services to Coonamble district. 11. Work with anyone to improve access to drug and alcohol treatment.

For questions or further discussion please contact:



[REDACTED]

Email: safercoonamble@gmail.com

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

Building our vision for the future of Coonamble Shire

98 responses

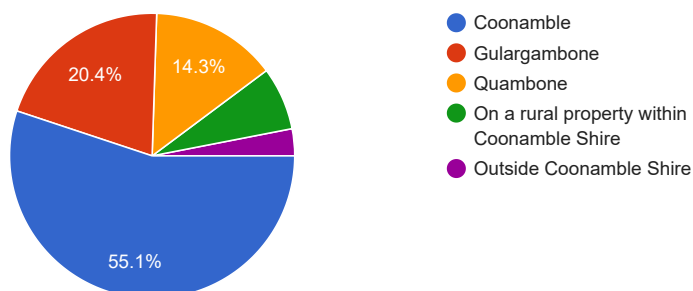
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Firstly, let's find out some general information about you.

Where do you live?

98 responses

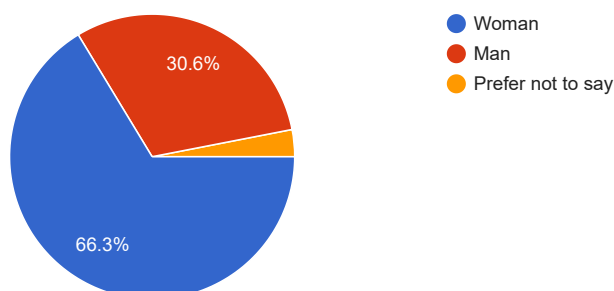
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You are a

98 responses

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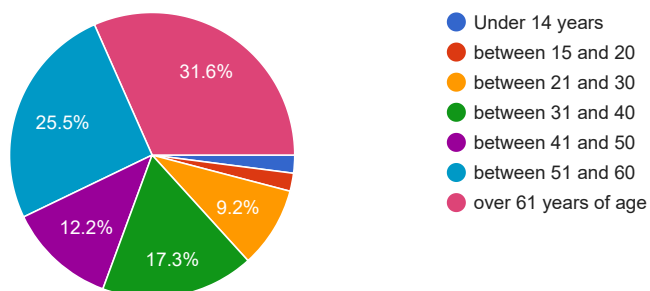
24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

Your age is?

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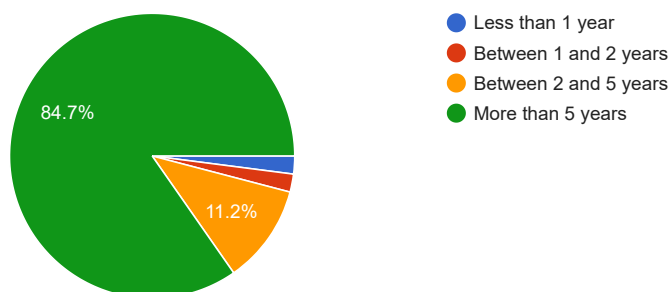
98 responses



How long have you lived in Coonamble Shire?

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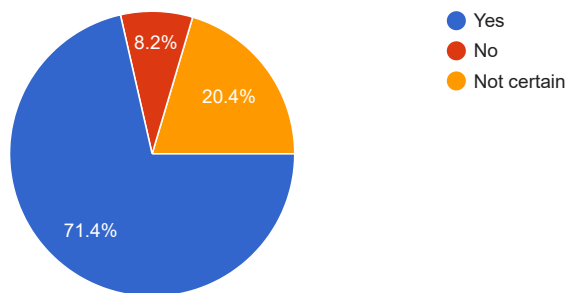
98 responses



Do you see yourself staying here in Coonamble Shire for the next 10 years?

 Copy

98 responses



24/03/2025, 09:09

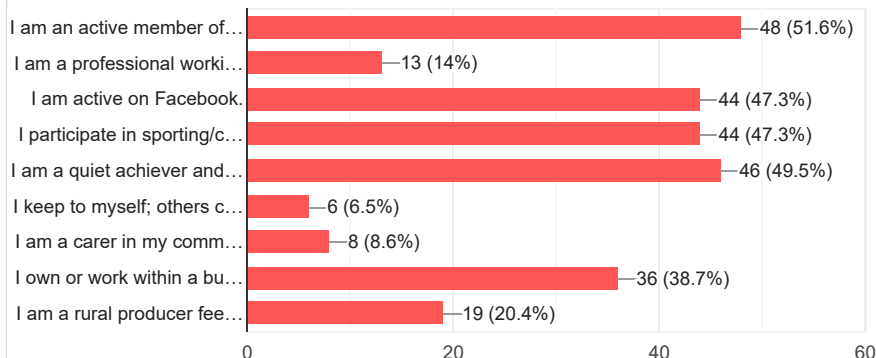
Building our vision for the future of Coonamble Shire

(This is an optional question.)

 Copy

Which of the following statements describes your participation in the community life of Coonamble Shire? (please mark any that you think apply to you)

93 responses

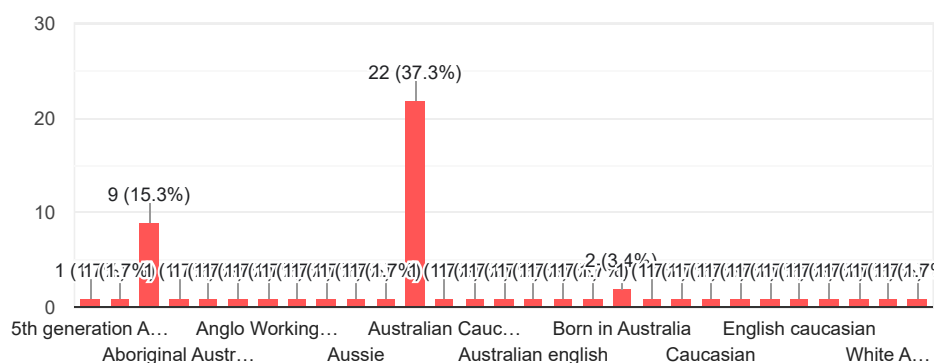


(This is an optional question to understand the cultural diversity of those responding to this survey)

 Copy

Please describe your cultural background.

59 responses



Now let's find out what you see us doing from now through to 2035 (over the next 10 years)

24/03/2025, 09:09

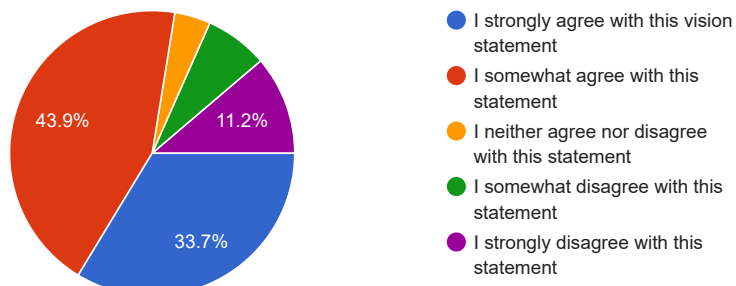
Building our vision for the future of Coonamble Shire

Do do you agree with this vision statement as a description of what you **hope** the community of Coonamble Shire will be, or become, during the next 10 years?

 Copy

"We are a united, vibrant and capable community, with our thoughts and actions centred on caring for community and caring for country, now and into the future."

98 responses



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Building our vision for the future of Coonamble Shire

(These are optional questions)

Do you have a better suggestion for a vision statement?

What do you hope the community of Coonamble Shire will be or become during the next 10 years?

Try to make it as inclusive of others as possible.

39 responses

Its a stupid vision statement...too many words

Our little community is dying so fast you only have to look around houses that are not fit to live in shops are closed everyone goes to Dubbo shopping our little community is becoming a ghost town there are no job opportunities very little job opportunities on Council as it seems there is not enough outdoor stuff looking after our road infrastructure then what it used to be years ago to keep our community turning over and keeping youth in our town and creating jobs family to stay here but that is not happening people are employed and spending money elsewhere a little town has become just like all the country towns struggling. Coonamble Shire Council and the government should get together to build a big Hospital so we can employ more staff build houses for the future so we can fix broken arms have babies and all the things that should go on in hospitals taking the pressure of Dubbo Base Hospital and our neighboring towns could come to Coonamble Hospital and build our community
Into the future with facilities like this going forward infrastructure in our community local jobs building families staying in our community for life. If we don't do something like this the next 10 years it will be a ghost town as our community was a great driving town many years ago.

We are a vibrant and positive community. Our thoughts and actions reflect our diversity enabling us to grow and move forward to reach our potential.

Keep our local Museum OPEN again

We are working towards....

To get more people in town

Could simplify to something like We are a united and vibrant community committed to caring for each other and our country now and for the future

I think the council would have to totally change the way it currently works to see this

I would like to see a Return & Earn for Gulargambone it would save a lot of litter being in the streets

Build on improving our Main Street, assist current businesses to ensure they can retain shop fronts; improve communication and consultation with businesses. Build on tourism and unique experiences for visitors.

Would just love the Shire to go forward and not put things on hold (like the bore bath) situation

I'd like to see more actions. I realise you must consult with the community, but it seems that that is all that happens and when there is a very small section of dissent, forward momentum stops and we take two steps back again. Not everyone in our community will love what is happening, but we still need to progress.

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5/24

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

Stronger together

A truly community oriented place that is a Fun, SAFE and respectable place to Live for EVERYONE

I would like the town to have more of a population

This existing statement can be nothing without economic prosperity, I feel that the infrastructure of Coonamble is lagging behind, mainly speaking of the bore baths, we have the funding, therefore sink a bore and see if it's viable at a location. With no reason for people to come for a visit/ move to town having a "vibrant community caring for country" will be out of the question, you won't have a community just a run down town.

Talk to the people of the Shire face to face
More Tourism

sorry no

Better disability access from shops to footpaths to parks to toilets etc.

Less crime from kids to adults

Less drug users

Less anti social behaviour

Kerbside clean up twice a year because the blue bin isn't acceptable by everyone due to some can't drive

Resilience into the future

"We are a united, vibrant and capable shire with our thoughts and actions centred on caring for communities within the shire and caring for country, now and into the future."

no

It's too long!

I would like to see more pride in aboriginal ancient culture ie carved trees and dancing. Something for teenagers to let of steam. A skate park? Tourists

Concentrate on infrastructure and education and population retention
Council to learn to be accountable for actions and interact with community and take responsibility for their poor management and low staff morale

it's too long..too many communities in the one sentence

Represent profit making industry, increased emphasis on sustainability especially Macquarie Marshes floodplain. Decrease cost of production subsidies eg irrigation water. Give reward to higher paying ratepayers eg swimming pool key,tip access etc

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

An inclusive, proactive and progressive community making steps to plan for the future.

Look at your community, strengthen it, grow a more united council workforce from your local community

Better operating hours at gulargambone tip like 9am ton5pm

Working together to build a better community for all.

Council needs to do their job, stop interfering in things that do not concern them.

More interaction between family adults, children to be more thoughtful of others in our community

Caring for our country

For example the bore baths how is that a good way to spend the community's funding what are we going to gain from a bloody bore bath. that money should be going towards the maintenance of the roads and potentially something that'll help our great community.well I hope the community cracks down on the shire, with getting them to spend the funding correctly on the greater community, than purchasing things that doesn't impact the community. for example the bore baths how is that a good way to spend the community's funding what are we going to gain from a bloody bore bath. that money should be going towards the maintenance of the roads and potentially something that'll help our great community.

To be more united and work inclusively with all parts of our community including people with aboriginal, town and rural backgrounds.

nah

I am hoping the community of Coonamble Shire will become more in line with the times and we will have the vision to bring our community into the present rather than living in the past like we continue to do!!! Our community deserves to be brought into the future and be given the opportunities to grow as other shires around continue to do!!!!!!!!!!!!

Now let's look at the current draft goals for our Community Strategic Plan and whether you agree or disagree with them

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

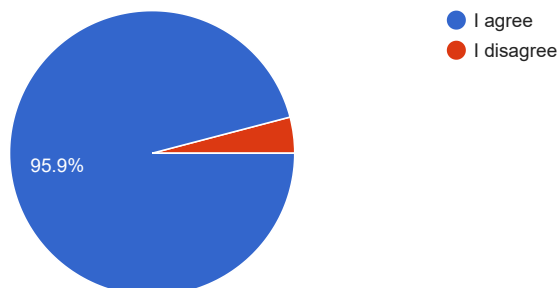
Caring for Community

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1. Our goal is to be a united, vibrant, capable and welcoming community.

This is how we want visitors and newcomers to find us and the kind of community we want to find ourselves living in.

98 responses



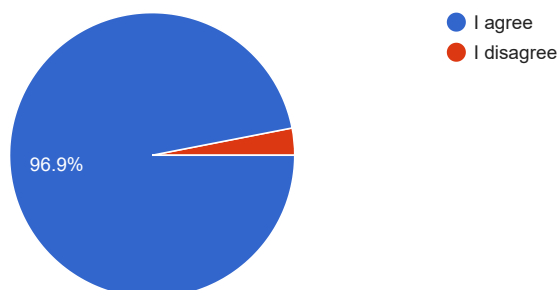
Caring for Community

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2. Our goal is to be a healthy community.

This also covers the goals of those working in the fields of medicine, physical and mental health, and religion (our spiritual health).

98 responses



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Building our vision for the future of Coonamble Shire

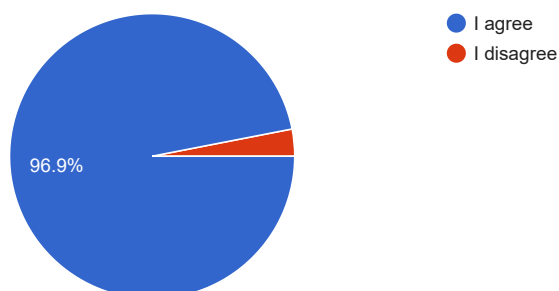
Caring for Community

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3. Our goal is to be a safe, secure and supportive community.

This covers our hope for less domestic violence, less criminal activity and vandalism and stronger ties with our friends and neighbours.

98 responses



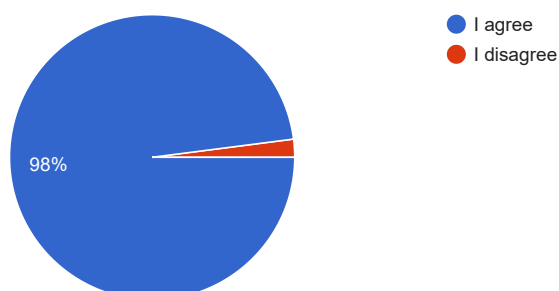
Celebrating Culture

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4. Our goal is to show united support in showcasing and celebrating our diversity.

This covers our community events, from the rodeo and campdraft to NAIDOC Week, from Harmony Day celebrations to karaoke night, from Youth Week to Seniors Week...

98 responses



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Building our vision for the future of Coonamble Shire

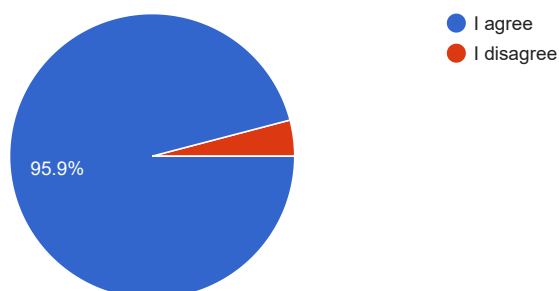
Recreation and Sport

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5. Our goal is to be a welcoming community of 'good sports'.

This covers the goals of our sporting and athletic clubs and gyms.

98 responses



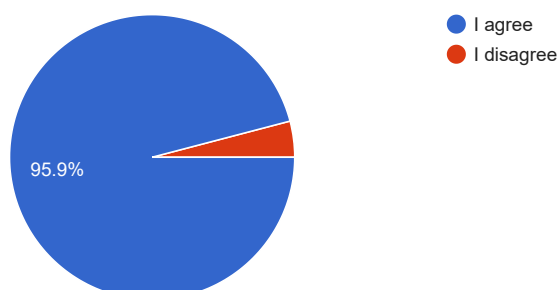
Cultivating our Wealth

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6. Our goal is to create and support a local economy that shows great resilience by increasing its diversification and opportunities for entrepreneurship and business.

This goal is about boosting our local economy.

98 responses



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Building our vision for the future of Coonamble Shire

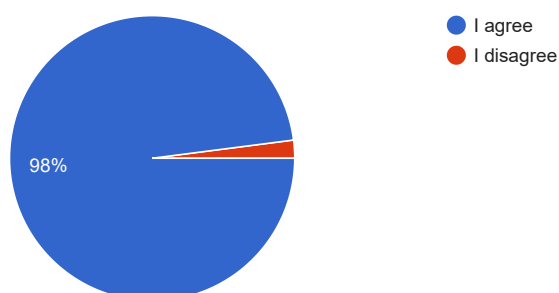
Building our Social Capital

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7. Our goal is to develop our capacity to be valued contributors and carers of our community.

This goal covers the hopes of youth, parents, families, and all working in the community in either a paid or unpaid role.

98 responses

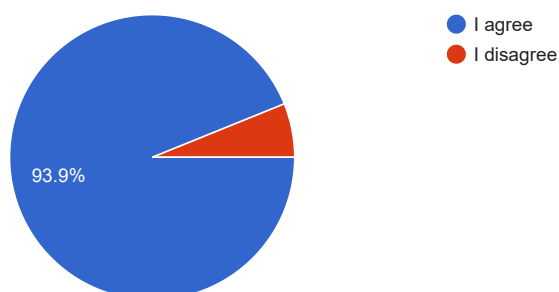


Our Roads

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8. Our goal is to have a road network that makes it possible for our community, industries and economy to engage and prosper in wider contexts.

98 responses

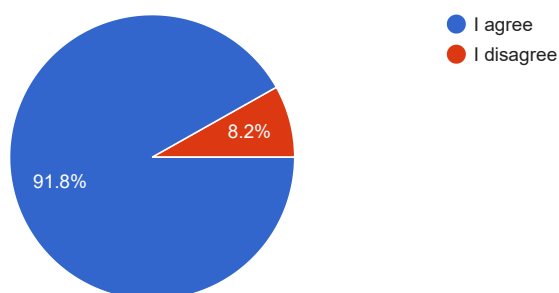


Our Utilities

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9. Our goal is to develop our sanitation services (water, sewerage and drainage) to meet our current and longer-term needs.

98 responses



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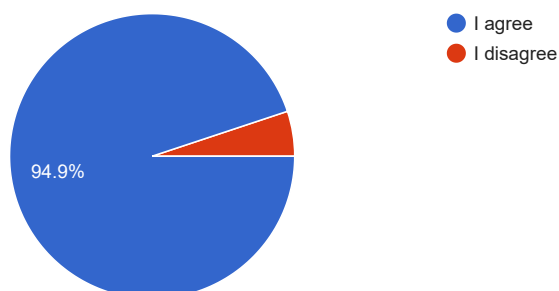
Building our vision for the future of Coonamble Shire

Our Assets

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10. Our goal is to enhance and maintain our natural assets and built infrastructure (our homes, businesses, community buildings, parks, gardens and farms) to enable our families, our community and our economy to flourish and prosper.

98 responses

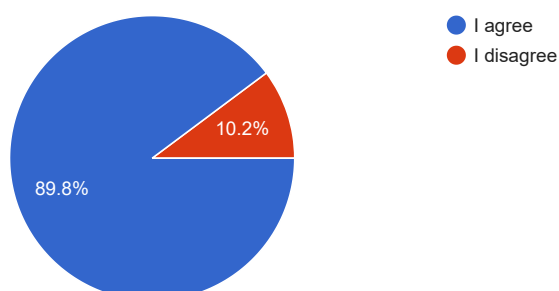


Sustainable Care for Country

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11. Our goal is to show informed, fair, balanced and inclusive 'care for country' and 'care for community' (in relation to cultural heritage considerations, planning regulations and commonsense).

98 responses

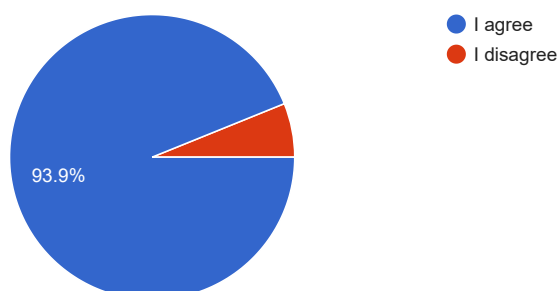


Sustainable Care for Country

 Copy

12. Our goal is to actively and sustainably 'care for country' (in a cultural, ecological and environmental sense).

98 responses



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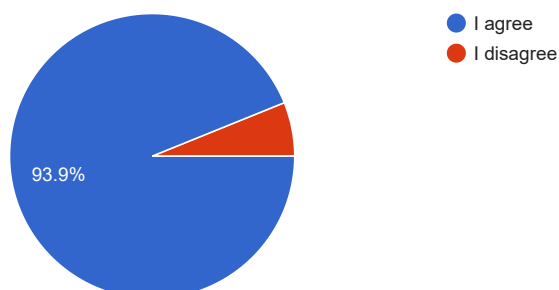
Building our vision for the future of Coonamble Shire

Sustainable Care for Country

 Copy

13. Our goal is to operate a circular economy (where we minimise waste going to landfill and become active recyclers).

98 responses



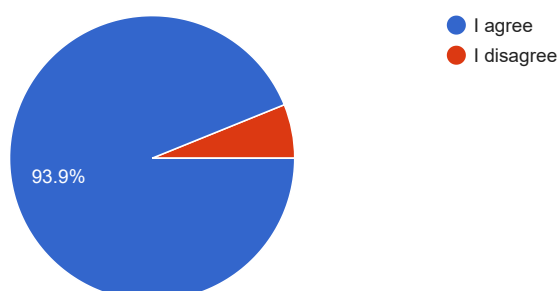
Our Will to Arise and Serve

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14. Our goal is to arise and serve our community according to our capacity.

This goal sees us taking active responsibility for developing and empowering ourselves, our children, our youth and our families.

98 responses

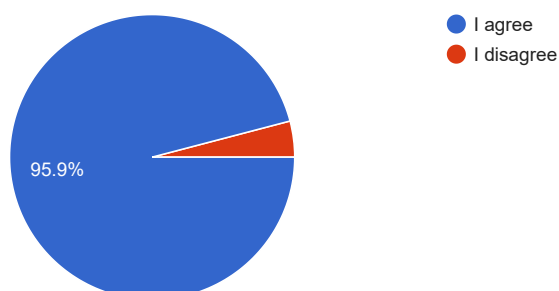


Our Integrity

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15. Our goal is to make and implement informed decisions with trustworthiness, integrity and probity (that is, ethically and honestly).

98 responses



24/03/2025, 09:09

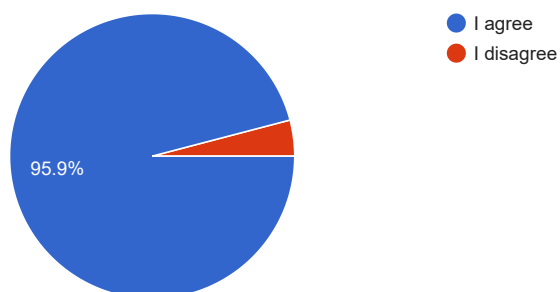
Building our vision for the future of Coonamble Shire

Our Ongoing Improvement

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16. Our goal is to adopt processes of continuous improvement and learning in all our endeavours.

98 responses



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Building our vision for the future of Coonamble Shire

(This is an optional question.)

Do you have an area of work or interest that would not contribute to achieving one of these goals? If so, please state the area of your work and write a new goal to which it would contribute.

15 responses

No

Employment

Rural industry

Celebrating Culture - Bridging the Divide - getting all the indigenous and non indigenous activities available to everyone. There is a perception that indigenous places such as AMS and RED!.E Youth Centre are only available to indigenous persons. At RED!.e Youth Centre maybe having an open day during schooltime with the classes from schools attending so that all cultures can see what they have to offer. Have those who run it there to welcome everyone and sit with the children and assure them that it is open for anyone.

I think all above statements are great, where implemented correctly.

sorry no

Wildlife carer

I am also a disabled person who use a wheelchair for daily activities

I have full time carer but can't leave the house due to unsuitable roads, footpaths, shop entrys and more

Pride in local agricultural production as a contributor to the national efforts to feed and clothe the world, and a significant part of our culture.

A water park with a decent park for kids with secured fences for our children to play in & be more safer. Public toilets in park needs too be reopened as kids may need too use the toilets along with adults

Water for household gardens should be a basic landholder right

I have an events and marketing background; could help with this.

I would like more safety and security measures

N/A

nah - just property work

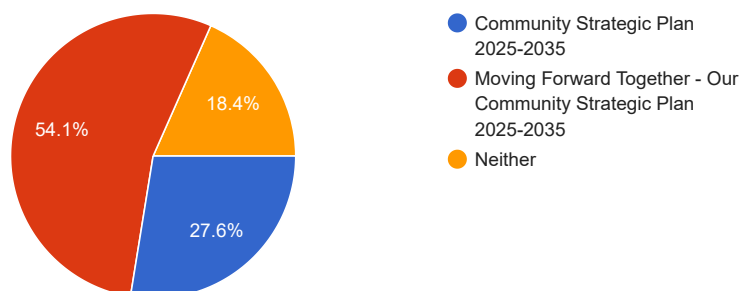
24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

Here are two suggestions for the name of our Community Strategic Plan 2025-2035. Do you prefer either name? (You can make your own suggestion in the next question.)

 Copy

98 responses



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Building our vision for the future of Coonamble Shire

(This is an optional question.)

I would prefer using the following short catch-phrase in front of the words "- Our Community Strategic Plan 2025-2035" so that we, the community, can take it on as our own....

18 responses

Yes

Perhaps an appropriate word for 'Vision' in The local indigenous language.

How the council will waist ratepayers money without fixing the real issues for the next 10 years

Council does what council wants

Coonamble together

Just Community Plan

Stronger Together

It's a plan, the name has absolutely no benefit, the outcomes are what we will be remembered for.

Coonamble

think it needs to be owned by us

Agree

No

The Coonamble Plan

no

CSP

Keep it simple and easily obtained in the future.

Just a few further topics on which Council would like your comments...

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

(This is an optional question.)

What is your vision for Warrena Creek Reserve (the Weir area)? Would you like to see it developed in some way?

54 responses

Yes

Clean it up, dredge the waterway for all users.
Make the banks clean and tidy-bins, rable and chairs etc

Yes maybe adding a water park or something similar out in the area and a canteen

I would love to see the area opened up to the whole of the community as a recreational/campground for picnics and bbqs and community events

Yes so everyone can use it

Yes...improve like the water channel by dredging, cleaning and clearing the banks, putting community infrastructure like tables, amenities, bbqs, rubbish facilities and parking along the banks.

Yes definitely- needs a kids water play area & better park amenities. Better bbq options etc

Ensuring the natural environment is sustainable with community being able to access for cultural and recreational activities

Motor bike club boating dragon boat club

It should be there for the community not the few with heaps of money

I think a simple development would be suitable not the grand master plan proposed. Because in reality who is actually going to utilise those facilities? Locals? I think to clear the weir out and make it deeper and more accessible to town people. Have some accessible boat ramps in the popular spots on the other side of the weir and maybe a pontoon for a fishing area near the gates.

Definite expand the water to enable skiing and cabins similar to Nyngan

Have it set up as a free camp site for grey nomads with all the amenities. Signage and get rid of the locked gate. I realise that it gets drowned when it floods, but if you don't do anything, then what is the point.

For it to be developed to enhance what is already there. Help develop the skills club into something better, Forbes ski club is the perfect example, it is sightly and work a drive to take a look. We have been there as a gorup of Coonamble people with on average 30 Coonamble people at a time including children and we are always looking to go back. I love our little ski club currently as vice president but it could be so much better.

Yes I think, can be a nicer more inviting area. That's a good idea.

Seating somewhere to take family for lunch

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18/24

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

Yes but take the ski club out of owning because you need to with them to use the area it maybe have a group or something or let the shire do it

De-silt it - as has been suggested many times previously with community businesses offering their services!

As a member of the ski club and someone who goes to the weir skiing every second weekend I would love to see simple things like lawn and toilet maintenance done weekly by council. The boat ramp extended. Proper fencing not to keep the area all to themselves (boaters) but to keep the trouble out such as dirt bikes and campers as the bikes can be a nuisance and RV's/caravans park in the road where boaters are trying to park or turn there trailers to back the boats in. The weir is a great asset for locals as if you don't have the weir for skiers it is an expensive trip to go elsewhere that has water. Please talk to the locals that actually use the facility

Clean it up

Yes it is a great resource that could be developed into a tourist attraction, particularly for water sports

Open to the public, with designated, safe from boats 'beach' for swimmers. Landscaped to make it a welcome tourist destination including RV camping, amenities, BBQ, shelter. Utilise this asset to make it a welcoming, inclusive area for people to enjoy spending their summers, not just for people with a boat.

Yes - it is such a great area. Maybe put small cabins or a camping site for those who may like to water ski or camp out of town!

Definitely. Beautification for tourism potential without removing access for current and future recreational uses.

No leave it as natural as possible

Like it dredged for the users and tables etc on both sides for families to enjoy.

Redevelopment of the area-clear banks, put tables in, make the weir deeper so everyone can use it..make it a tourist attraction (get grants) instead of an artesian bore.. be different to everyone else. Stand-alone! run your own race!

No. I believe the weir is best suited for current access and purposes. The committee do a wonderful job

Yes. Would love to be able to increase the size to make it safer for water sports and include free camping areas

Make it more accessible to the whole community

Yes

Yes updated play equipment, need to make it more recreational new signage paint colourful seatings have a mural painted by local artist

Yess make it more fun for kids better & more equipments also nuce BBQ spot would be great even a water park even.

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19/24

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

redeveloped for visitation...better water channel!

Splash park and a bit of a beached area similar to that in Forbes. Implement a shipping container cafe. Open in summer months.

Excellent recreational area.

More seating and shade areas

Yes, develop it for water sports and other activities. For both local and tourists as a destination.

Develop it for tourism

No

Cheap campground for travellers/campers, with a walk along the levy bank. Like Bollon and Augathella

Needs care and regular attention for the benefit of all persons

Open to ideas, need something

Suggest other areas that have been nominated and affirmed by Council, such as the bore bathes being developed before starting on new developments.

dont know

Yes, open to everybody; more safety and cleaning.

Yes. I would like to see it as a camp friendly spot with a walkway and amenities that make it more inviting and makes the entrance from Baradine look inviting instead of dirty like it does now.

Yes more grass, shaded play areas, family friendly with bbqs and OPEN access to all of the community. It's a great location for kids party's, social gatherings for a bbq etc but it's locked and currently only accessible to privileged people with money.

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

(This is an optional question.)

Remember the Coonamble Shire Masterplan 2020-2030? Would you like Council to continue pursuing the implementation of its goals? Any other comments on this?

43 responses

Yes

Detour for heavy vehicles

yes..the showground needs maintaining as it is in the entrance to town. plant more trees, mow, fix fences-showcase the site!

Advocate for a Coonamble Heavy vehicle detour like many other towns have(eg Gilgandra etc.)

Beatify the towns entrances-new signage, fix up gardens (4 near PO and the main street), plant trees along the main roads, repaint pool building.

Apply for more grants... encourage real businesses to town not just welfare business.

Encourage more employment.

Actual Bore baths need to be implemented. Not a recycling water option for tourists. Heated swim pool with better paling options, potentially extend into the park next door and make a bigger water splash park for children. Utilise the lions park again. Maybe another park, monthly markets etc? Refurbish the XL boomerang and Install lil ones around town along with updating the nickname hall of fame. Maybe add coffee shop in your information centre so tourists will stay longer? Upgrade train station to have train rides again and or coffee shop

Not sure

How would I remember? Obviously there is an ongoing cycle for goals to be evaluated, implemented then reevaluate

Yes

Ye

The planning and money wasted on this plan has been ridiculous. New land purchased, when the ideal position to benefit town businesses would be the golf club area.

Why is there no focus on improving our community infrastructures like our parks. We have huge park areas and limited inclusive parks for our children to enjoy. Not even a proper swing set!!!! So many other smaller towns have beautiful park facilities and were left with older parks with dangerous equipment (Broome Park original park needs major attention and revamping)

I'm not sure I remember all elements but would like to see some things finished and up and running

Do something with the main street. it is dead. Not everyone will like what is proposed, but you can't please everyone. Just progress - move forward!! Get rid of all the derelict buildings or make the owners at least fix the facades. SOTS, next to the Gumnut, RSL. Our main street is uninviting and horrible.

I believe the nature walk on warrena creek will only be utilised for wrongful purposes e.g motorbikes and there is too many snakes that will pose many safety issues. If there are cabins they will be vandalised as we currently do not have the community demographic to know this

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21/24

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

sort of development will be safe in that area. I believe this due to the constant theft of something as simple as tapheads at the currently developed weir site along with graffiti on the toilets and cut padlocks to damage the insides of toilets in previous years. Imagine if there was something of more value such as a cabin out there how much damage could be caused.

We really need a crack down on crime

Yes, once again the bore baths, stop being the laughing stock of the north west continuing to "plan and plan" for the bore baths etc. we don't need 100 years of consultation, build the damn thing...

Havnt seen this yet

dont know much about ti

I haven't read the master plan but one issue in Coonamble is there has been no housing growth and the council needs to create more opportunities for people to build there dream homes as that is one reason I personally won't be in Coonamble in the next few years

Yes let utilise all that work done previously instead of starting from scratch. This was done with community consultation, so was what the community wanted, lets get on with it and build a better Coonamble Shire!

YES. There was an enormous amount of community support for this plan, which provides an opportunity for tactical execution that will deliver a long term vision. It's aspirational but provides a road map to success.

Heavy vehicle detour for safety and to enable the town centre to develop.

Make town more beautiful through greening the environment (gardens and tree planting), improved signage,
Fix up showground
Encourage diversified employment not just Aboriginal or welfare!!!!
Detour for heavy vehicles-talk to Haimie Chaffey once it is in the plan so it can become an election promise and be shovel ready!

The bore baths, please!

No

Make the town beautiful! bring/encourage employment, grow the town, encourage a PCYC, detour for double B trucks and others, get more grants and hold more events, place and lane activation in the main street!

Use Coonamble resources including human resources. Review and change HR resources and "working from home" and use of council vehicles and equipment.

Pursue

Why are we doing another one when we only did one 5 years ago? These are just aspirations that ANY community would have. Let's spend our time and money on ACHIEVING these goals, not just rewriting them every few years

Yes, it would be great if the council finish anything they promise or start.

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22/24

24/03/2025, 09:09

Building our vision for the future of Coonamble Shire

I'd like to see SOMETHING happen!

Not sure what was in it, though council struggled to follow it with respect to community desires, often going their own way in secrecy and behind closed doors. THIS HAS TO STOP

yes potentially depending on what it is.

Depends on the interpretation that the current Council places on it. The previous Council felt it gave them permission for the demolition of SOTS.

dont know - maybe do one for Quambone

Yes, especially the Coonamble Main Street, especially additional seating.

Yes. Council needs to have some sort of plan by which they are accountable to the community and show the community that they are also working towards a common goal.

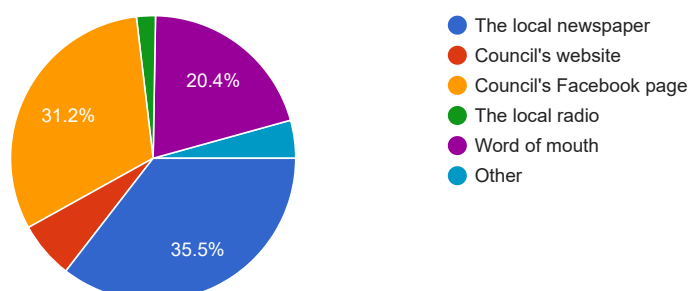
They should finish plans that were made.

(This is an optional question.)

 Copy

What is your main source of news about what Council is doing for the community?

93 responses



Thank you!

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Building our vision for the future of Coonamble Shire

COONAMBLE SHIRE C@UNCIL

DRAFT DELIVERY PROGRAM

2025/26 TO 2028/29





Delivery Program 2025/26-2028/29

Version: Draft

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

2025 – Delivery Program

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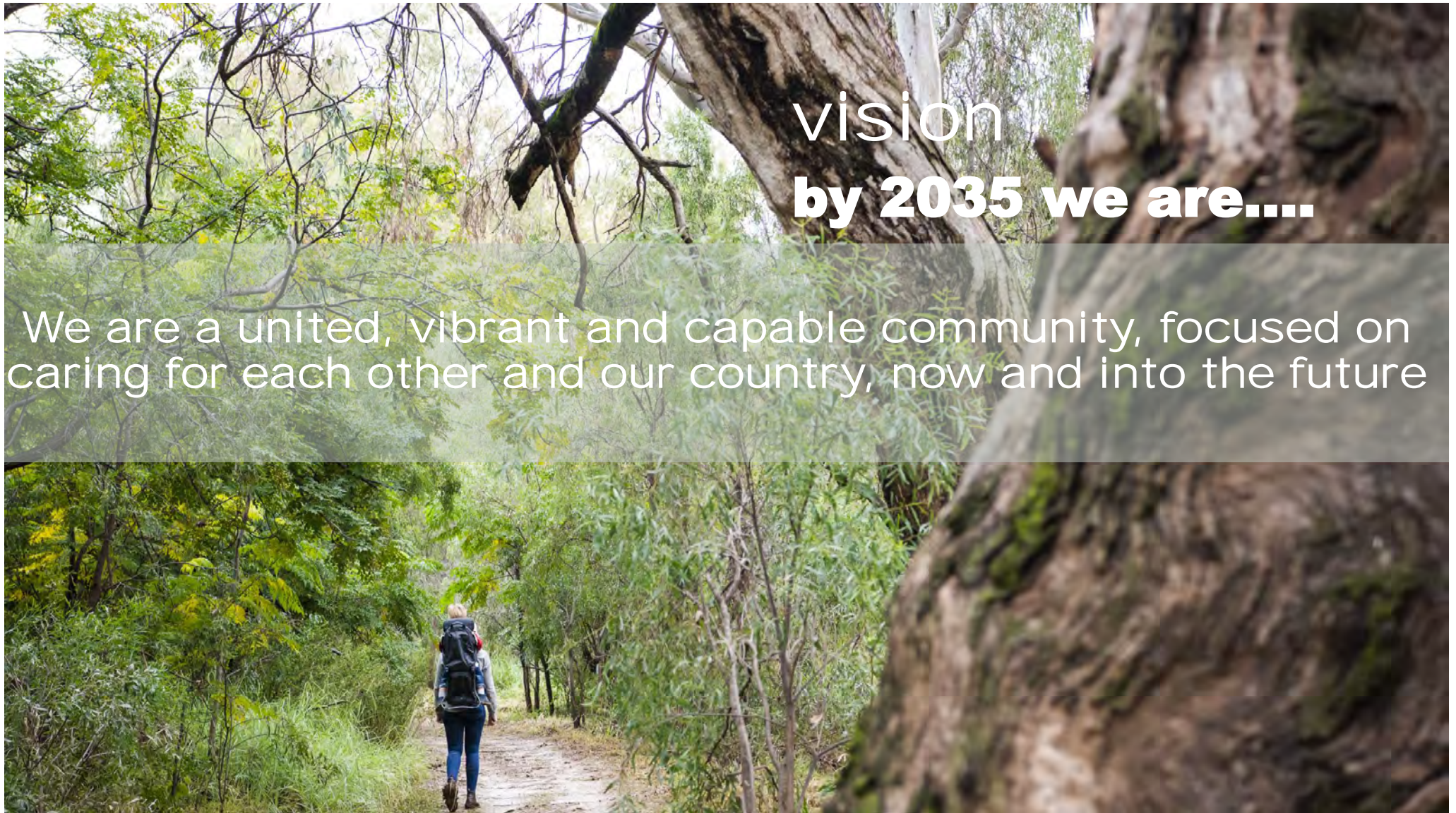
ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



2025 – Draft Delivery Program

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DRAFT Delivery Program (2025/26-2028/29)

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about this program

Our draft Delivery Program (2025/26 - 2028/29) has been developed following the September 2024 council elections.

The DP is a statement of commitment by the newly elected Council translating goals into clear actions.

Our draft DP is Coonamble Shire Council's key medium term planning document for the future.

Coonamble Shire Council acknowledges the traditional owners and custodians of the lands in our regions.

Have your say on our draft DP. Contact Council on (02) 6287 1900 or at council@coonamble.shire.nsw.gov.au



2025 – Draft Delivery Program

introduction

1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

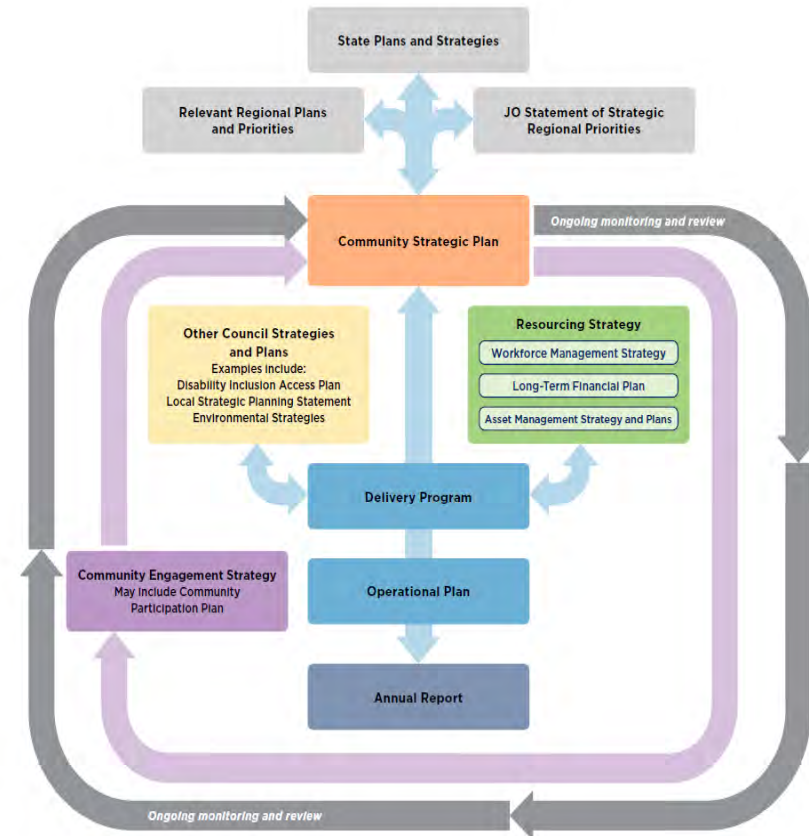
The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan** provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the CSP, DP and Operational Plan after taking into consideration any submissions made.

As we are in a new term, the draft CSP, draft DP and draft Operational Plan are now out for public exhibition.



introduction

2. THE DRAFT COONAMBLE SHIRE DELIVERY PROGRAM (2025/26 – 2028/29)

The Delivery Program (DP) is a statement of commitment to the community from each newly elected council and translates the community's strategic goals into clear actions.

It is the primary reference point for all activities undertaken by Council during its term of office. It allows Council to determine what is achievable over the next 4 years, what the priorities are, and how programs will be scheduled.

Importantly, the DP allows Council to demonstrate how its 'business-as-usual' activities help achieve Community Strategic Plan (CSP) objectives (e.g. garbage collection achieves a safe and healthy environment objective).

3. WHAT IS REQUIRED?

A council must have a DP detailing the principal activities to be undertaken by the council to perform its functions (including implementing the strategies set out in the Community Strategic Plan) within the limits of the resources available under the Resourcing Strategy. It must also include how those activities will be prioritised, and how the council will measure and evaluate their implementation.

The council must establish a new DP after each ordinary election of councillors to cover the principal activities of the council for their term commencing on 1 July following the election.

The DP must address ongoing improvements to the efficiency, productivity,

financial management and governance of the council.

The DP must allocate high-level responsibilities for each activity or set of activities. Where the council has an oversight role for a Community Strategic Plan strategy but is not the key delivery agent, the DP should include activities which reflect the role the council will play in relation to the strategy, and how it will monitor its delivery.

A draft DP must be placed on public exhibition for a period of at least 28 days and submissions received by the council must be considered by the council before the DP is adopted by the council.

The council must review its DP each year when preparing the Operational Plan.



context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted the current CSP for another term, some amendments were made to keep the CSP up to date and community focused.

To accompany the work of the draft CSP, extensive community engagement and consultation has occurred and is documented in a report to the June 2025 Council meeting. We also utilised the 2024 Community Satisfaction Survey, current statistics, undertaking a new CSP focused survey, online forums and attended meetings.

The draft CSP is a result of the extensive engagement that occurred between November 2024 and May 2025. The information provided by those valued people who participated has also influenced the development of the draft DP and draft Operational Plan.

Based upon the goals and aspirations express by community and which now forms the draft CSP, the DP has been developed and focuses on the medium term (4 years). Given the DP is derived from the CSP there is direct and clear linkage between the two plans.



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MOVING FORWARD TOGETHER – OUR GOALS

OUR COMMUNITY STRATEGIC PLAN 2025-2035

OUR VISION:

We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

OUR COMMUNITY

CARING FOR COMMUNITY

By 2035...

GOAL 1: We are a united, vibrant, capable and welcoming community.

GOAL 2: We are a healthy community.

GOAL 3: We are a safe, secure and supportive community.

CELEBRATING CULTURE

By 2035...

GOAL 4: We showcase and celebrate our diversity.

RECREATION AND SPORT

By 2035...

GOAL 5: We are a welcoming community of 'good sports'.

OUR ECONOMY

CULTIVATING OUR WEALTH

By 2035...

GOAL 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business.

BUILDING OUR SOCIAL CAPITAL

By 2035...

GOAL 7: We enhance our ability to contribute to and care for our community.

OUR ASSETS

OUR ROADS

By 2035...

GOAL 8: Our road network enables our community, industries and economy to thrive in broader contexts.

OUR UTILITIES

By 2035...

GOAL 9: Our approach to sanitation serves our current and longer-term needs.

OUR ASSETS

By 2035...

GOAL 10: We maintain and improve our natural and built assets to help our families, community, economy and environment to thrive.

HOUSING OPTIONS

By 2035...

GOAL 11: We have access to safe, affordable and diverse housing options.

OUR COUNTRY

SUSTAINABLE CARE FOR COUNTRY

By 2035...

GOAL 12: We show informed, fair and inclusive care for our country and community.

GOAL 13: We actively and sustainably 'care for country'.

GOAL 14: We operate a circular economy.

OUR LEADERSHIP

STEPPING UP TO HELP

By 2035...

GOAL 15: We actively serve our community to the best of our ability.

OUR INTEGRITY

By 2035...

GOAL 16: We make and implement informed decisions with trustworthiness, integrity and probity.

OUR ONGOING IMPROVEMENT

By 2035...

GOAL 17: We adopt processes of ongoing improvement and learning in our endeavours.



overview of our shire



The Coonamble Local Government Area (LGA) has an area of 9,955 square kilometres and is located on the traditional Indigenous lands of the Weilwan and Kamilaroi people.

Our shire includes the township of Coonamble and villages of Gulargambone and Quambone.

Coonamble LGA is part of the Orana Region of Central Northern NSW and is bounded by the LGAs of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west.

Less than two hours' drive by road from Dubbo and six hours from Sydney.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Water from the Great Artesian Basin is pumped into reservoirs throughout the town for domestic use. Residents of rural properties account for approximately one-third of the LGA population.

The majority of the district's agricultural resources are devoted to dry and broad-acre farming and grazing.

The Coonamble LGA has a population of 3,732 persons (ABS, 2021).

The area experiences extreme weather conditions including drought, flooding and extreme heat and cold. This has significant impact on the local agricultural industry and subsequently the economic prosperity of the area.

overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area.

Our Community

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Assets

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Country

Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example

2025 – Draft Delivery Program



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how to read the Delivery Program

The DP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals are achieved in the long term. Each DP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The CSP strategy (e.g. C1.1, E1.1).
- The Delivery Program (e.g. DPP 1.1).
- Which function area(s) of Council are responsible for its implementation.
- What partners Council will work with to achieve the DP item.
- What measures will be used to review and monitor progress and success of each DP item.

Function areas:

- **GM** – General Manager's Office
- **CPDE** – Community, Planning, Development and Environment
- **CS** – Corporate Services
- **I** – Infrastructure
- **CG** – Corporate Governance



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C1: Caring for community

CSP Goal 1: We are a united, vibrant, capable and welcoming community

CSP C1.1- Initiate and/or participate in community programs that improve access, connection, wellbeing, unity, vibrancy, learning and skills.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 1.1	Improve community and youth services through enhanced programs, procedures and processes.	CPDE	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.
DPP 1.2	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented. Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.

CSP Goal 2: We are a healthy community

CSP C1.2 - Improve support for physical, mental and spiritual health and wellbeing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	CPDE	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.

GM – General Manager's Office; CPDE – Community, Planning, Development & Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

C1: Caring for community

CSP Goal 3: We are a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	CPDE	Interagency partners, NSW Police, developers, community groups (eg, Neighbourhood Watch)	No. of programs, projects and initiatives.
DPP 3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	CPDE, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.
DPP 3.3	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	CPDE	RSPCA, OLG, community, North West Vets.	Asset Management Plan completed Coonamble Pound. Initiatives and regulatory programs completed.
DPP 3.4	Enhance safer regulatory and compliance strategies and operations	CPDE	Regional Development Australia, DPIE	No. of policies and procedures.

C2: Celebrating culture

CSP Goal 4: We showcase and celebrate our diversity

CSP C2.1 – Celebrate diverse cultural projects and programs within a united, vibrant and capable community.
 CSP C2.2 – Celebrate, engage and connect through the delivery of an exciting and diverse community events scene.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 4.1	Facilitate creative and artistic initiatives that strengthen our connection to our identities, culture and our land.	CPDE	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.

C2: Celebrating culture

COONAMBLE

CSP Goal 4: We showcase and celebrate our diversity

CSP C2.1 – Celebrate diverse cultural projects and programs within a united, vibrant and capable community.
 CSP C2.2 – Celebrate, engage and connect through the delivery of an exciting and diverse community events scene.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 4.2	Deliver dynamic and diverse cultural services.	CPDE	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.

C3: Recreation and sport

CSP Goal 5: We are a welcoming community of 'good sports'

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.
 CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 5.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	CPDE, I	Local sporting organisations, community.	Improve community satisfaction with sporting and recreational opportunities.
DPP 5.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations, community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.
DPP 5.3	Progress the Masterplan for MacDonald Park Precinct.	I	Local sporting organisations, community.	Completion of detailed design and funding sought and allocated.
DPP 5.4	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	I, CDPE	Coonamble Sportsground users, community.	No. of funding applications submitted.



our economy

cultivating our wealth, building our social capital

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E1: Cultivating our wealth



CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.

CSP E1.2 – Develop a visitor economy through the provision of related Infrastructure, services and experiences.

CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.

CSP E1.4 – Attract Investment and funding to improve our Infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 6.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov dept.	Progression of the Economic Development Strategy.
DPP 6.2	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone.	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.
DPP 6.3	Progress the Artesian Bore Bath facility.	CDPE	Country and Outback Tourism Authority.	Project completion.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

E2: Building our social capital



CSP Goal 7: We enhance our ability to contribute to and care for our community

CSP E2.1 – Increase knowledge, qualities and skills to support prosperity for ourselves, our children and youth, families, neighbours and community.

CSP E2.2 – Enhance our leadership, consultation and other skills to create a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 7.1	Develop and implement community-building programs (eg small business seminars, doing business with Council workshops, youth activities).	CDPE	Regional Development, Biz HQ, education and training providers, community groups, community members.	Number of programs available in the local community.
DPP 7.2	Collaborate with local businesses, non-profits and educational institutions to promote opportunities for skill-development and employment.	CDPE	Education and training providers, Chamber of Commerce, community groups, community members.	Increase in local employment opportunities.
DPP 7.3	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	CDPE	Education providers, community, AECG.	Number of policies/strategies introduced to address adequate and quality education choices.



our assets

our roads, our utilities, our assets, housing options

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A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 8.1	Review and implement Council's ten-year roads Capital Works Program.	I	TfNSW	Ten-year Capital Works Program updated annually and adopted by 30 June. Works program completed within +/- 5%
DPP 8.2	Continue to maintain roadside slashing when grass impedes visibility.	I	TfNSW, community.	Undertake slashing program annually. Apply for hazard reduction funding through RFS prior to 31 March annually.
DPP 8.3	Liaise with State and Federal Members and the Roads Minister on rural road funding issues.	I	Federal and State Governments	Meet every six months with State and Federal Members, and annually with NSW Minister for Roads.
DPP 8.4	Complete the Tooraweenah Road upgrade project.	I	Project delivery stakeholders, community, State and Federal Governments	Monthly reporting and meetings undertaken with State and Federal Governments. Meet agreed milestones on time.
DPP 8.5	Advocate to ensure that transport issues of the community are adequately addressed.	I	Community, Local Traffic Committee	Local Traffic Committee meetings held quarterly wherein issues are raised.

23/23

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 9.1	Carry out Water Strategic Planning.	I	DCCEEW	Complete and obtain Department of Climate Change, Energy, the Environment and Water (DCCEEW) concurrence with Integrated Water Cycle Management Strategy (IWCMS).
				Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.
				Complete 5-year Drought Contingency and Emergency Response Plan.
DPP 9.2	Ensure all development approvals consider existing utilities infrastructure in their determination.	CDPE	Community, developers	100% of approvals have had adequacy of existing utilities determined.
DPP 9.3	Utilities performance audited annually through Triple Bottom Line (TBL) reporting.	I	DCCEEW	Report submitted annually.
DPP 9.4	Implement water efficiency programs.	I	Community	Publicise two (2) programs/activities per year.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 9.5	Carry out Sewerage Strategic Planning	I, CS	DCCEEW	Trade Waste Policy implemented, monitored and reviewed.
				Obtain and expend funding in provision of concept and detailed designs for Coonamble Sewer Treatment Plant.
				Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.
DPP 9.6	Carry out Drainage Strategic Planning	I	DCCEEW	Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

A3: Our assets

CSP Goal 10: We maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 10.1	Successfully represent the interests of our community with regards to rail freight.	CPDE	ARTC, Inland Rail, community, NSW Farmers	Ongoing successful engagement with all stakeholders.
DPP 10.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	CPDE	Saleyards users and agents	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.
DPP 10.3	Ensure priority measures implemented from the PAMP.	I, CS	Community	Annual inspections of footpaths and cycleways prior to finalising works program.
DPP 10.4	Maintain compliance with <i>Work Health Safety (Mines and Petroleum Sites) Regulation 2022</i> .	I	NSW Resources Regulator	Participate in annual inspections as requested by the NSW Resources Regulator. Review Safety Management System annually. Review Principal Mining Hazard Management Plans (PMHMP) annually.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

A3: Our assets



CSP Goal 10: We maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 10.5	Maintain compliance with <i>Protection of the Environment Operations Act 1997</i> .	I	EPA	Submission of Annual Licence Return.
				Test Pollution Incident Response Management Plan annually.
DPP 10.6	Deliver plant and fleet management efficiencies.	I		Installation of GPS in all plant and fleet.
				Installation of digital radio in all plant and fleet.
				Review of plant hire rates undertaken annually.
DPP 10.7	Deliver a Long Term Financial Plan (LTFP) that achieves balance between the Council's financial capabilities and the community's aspirations, and which is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

A4: Housing options



CSP Goal 11: We have access to safe, affordable and diverse housing options.

CSP A4.1 – Land is suitably zoned, sized and located to allow for a variety of housing types.

CSP A4.2 – Development opportunities are communicated to the community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 11.1	Develop a housing strategy to address affordability and availability of residential land and housing.	CPDE	DPIE, developers, community	Development of successful strategies and frameworks including Conditions of Consent framework.
DPP 11.2	Amend and improve our planning instruments and development control plans.	CPDE	DPIE, developers, community	Endorsed Coonamble LEP Amendment and adopted DCPs.
DPP 11.3	Develop a procedure that includes a communications strategy to ensure that all development opportunities are advertised in the Coonamble LGA.	CPDE	Media channels, developers	100% of development opportunities are advertised in the Coonamble LGA.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance



our country

sustainable care for country

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OC1: Sustainable care for country

CSP Goal 12: We show informed, fair and inclusive care for our country and community.

CSP OC1.1 – We balance land use interests and minimise risks by following planning framework and regulations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 12.1	Achieve flood risk management strategies and projects.	CPDE	DPIE, developers, community	Delivery of DCP.
		I	Community	Stage 4A Coonamble Levee construction complete.
		I	Community	Stage 5 Coonamble Levee complete.
DPP 12.2	Implement Planning and Development Approvals Process which enhances operational efficiencies.	CPDE	DPIE, developers, community	Delivery of Development Control Plans.

CSP Goal 13: We actively and sustainably 'care for country'.

CSP OC1.2 – Learn about, apply practices and comply with legislation that sustains our environment for ourselves and future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 13.1	Support stakeholders such as the Castlereagh Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	CPDE	Castlereagh Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.
DPP 13.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	CPDE	Community.	Response level to emerging community expectation in relation to the environment.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
 CG – Corporate Governance

CSP Goal 14: We operate a circular economy

CSP OC1.3 – Implement programs and plans that balance our waste disposal expectations with the resources and capacity available to us.

CSP OC1.4 – Reduce landfill waste by actively recycling and using reusable products and materials.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 14.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	CPDE	NSW State Dept, community.	Delivery of Waste Management Strategy.
DPP 14.2	Develop and adopt recycling practices including recycling collection and the identification and sale of reusable materials.	CPDE	NSW State Dept, community	Reduction in volume of materials going to landfill.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
 CG – Corporate Governance



our leadership

stepping up to help, our integrity, our ongoing improvement

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L1: Stepping up to help

CSP Goal 15: We actively serve our community to the best of our ability

CSP L1.1 – Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 15.1	Support and contribute to initiatives that foster and recognise leadership within our community.	GM, CG	Community, community groups.	Number of initiatives supported.

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity.

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.

CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 16.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieve increased community participation in decision-making.	CPDE, CG	Community	Implementation of evolved community engagement tools and methods.
DPP 16.2	Maintain compliance with best practice governance standards.	CG	Councillors, Council officers.	Governance practices comply with industry best practice (eg Eight Elements of Good Governance)
DPP 16.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	CPDE	Community	Number of publications in circulation each month in the LGA.

GM – General Manager's Office; CPDE – Community, Planning, Development and Environment; CS – Corporate Services; I – Infrastructure;
CG – Corporate Governance

L2: Our ongoing improvement

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.

CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE
DPP 17.1	Achieve organisational decision making which is strategic and not ad hoc.	CG	Councillors, Council officers	100% compliance with Integrated Planning and Reporting requirements.
DPP 17.2	Achieve redundancy within our organisational structure and provide effective pathways for our people by successfully becoming a learning organisation.	CG	People & Culture business unit, Council officers	Resourced annual training plan. Workforce plan completed.
DPP 17.3	Develop and adopt strategies including Customer Service Charter that positively influence the way we think and do business.	CS	Community	Develop customer focused procedures including Customer Service Charter, Complaint Handling framework, Customer Response System. Deliver long-term records management solution.
DPP 17.4	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC's) Strategic Four Year Plan.	CG	ARIC, OLG	ARIC Strategic Plan complete.
DPP 17.5	Complete a Service Delivery Review program for the organisation.	CG	OLG	Four-year Service Delivery Review Program endorsed. Service reviews completed as per program.

challenges for our future



OUR COMMUNITY

Caring for community, Celebrating culture, Recreation and sport

- How do you connect our community when there is disconnect and divisiveness.
- How do people balance work, family and other commitments with gaps in our services?
- How do we keep up with the demands on our community as a result of the “baby boom”.
- How do we ensure our connection to local culture?
- What are we doing about our high crime statistics and how do we address the causes?
- What are we doing about animal control?
- How do we manage and communicate our local disaster preparedness?
- How do we manage the gaps in our medical and health services?
- How do we continue to development of our recreation and sporting spaces?

OUR ECONOMY

Cultivating our wealth, Building our social capital

- How do you manage the lack of support to local businesses, including workforce challenges, drought and lack of housing?
- How do we address a skilled labour shortage and workforce challenges?
- How do we create a larger, diverse, sustainable local economy?
- How do we ensure our early childhood services keep pace with demand?
- How do revitalise our main street?
- How do we address the housing supply issue in our LGA?
- How can Council improve its communication to local business and industry?

OUR COUNTRY

Sustainable care for country

- How can we be sustainable when we don't recycle?
- How can we reduce the impacts of human activity on the environment to protect it for future generations?
- What can we do to be leaders in the Central West for environmental sustainability?

OUR ASSETES

Our roads, Our utilities, Our assets, Housing options

- How do we manage one of the largest unsealed road networks in NSW?
- What can be done with dealing with customer dissatisfaction on our unsealed roads?
- What can be done to manage the quarry better?
- How do we address the telecommunication disconnect in our shire?
- How does Council operate and manage its assets with its limited budget and competing priorities?
- What can be done to manage our ageing water and sewer assets, including private infrastructure?
- How can we deal with the perceptions of water quality?

OUR LEADERSHIP

Stepping up to help, Our integrity, Our ongoing improvement

- How can Council improve its customer service delivery to our community?
- How can Council improve the perception that it does listen to our community?

what will we do?

1. A PLAN FOR ALL

The Draft Community Strategic Plan brings together the aspirations and priorities of the community. The draft CSP has been organised to describe the balance and connections between what the community has stated and asked for and what needs to be done.

Information in this section is grouped into the five themes:

- C** – Our Community
- E** – Our Economy
- OC** – Our Country
- A** – Our Assets
- L** – Our Leadership

The diagram displayed on the following page includes a summary of all the objectives for each theme. No one theme is more important than the other. We must balance across all themes which will bring the greatest benefit.

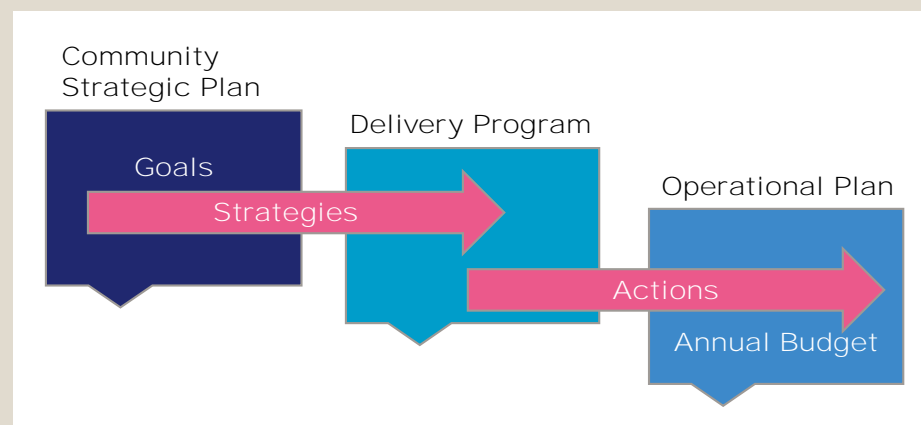
Measures have been applied because it is important to measure our success. Each goal and strategy includes measures to check our progress and provide positive benefits and feedback to the community. Measures will be reported on in the State of the Shire Report.

Our Draft CSP displays the five themes which are supported with 9 function areas. It provides ideas of how each of us as an individual, a community organisation, business or industry group and state agency can contribute to the final CSP.

The draft CSP reinforces the role we all must play in creating and fostering the community we want.

2. DELIVERY PROGRAM AND OPERATIONAL PLANS

The draft CSP strategies cascade down into the Council's Delivery Program. Unlike the CSP which is the community's document that all government agencies and organisations should implement, the **Delivery Program** is specific to Council and what we can deliver. The Delivery Program outlines timeframes, priorities, funding allocations and who is responsible for implementing Council's actions that contribute towards the Community Strategic Plan. More specific detail is provided in Council's Annual Operational Plan for each financial year.





2025 – Draft Delivery Program

have your say

Draft Delivery Program

(02) 6827 1900

council@coonambleshire.nsw.gov.au

<https://www.surveymonkey.com/r/haveyoursaycoonamblelga>

mail to:

Coonamble Shire Council

PO Box 80

Coonamble NSW 2829

public exhibition to 13 June 2025





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ABN. 19 499 848 443

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PO Box 249, Coonamble, NSW 2829

MODIFICATION ASSESSMENT REPORT

Application Details:

Modification Application No:	DA018/2024
Development Application No:	DA027/2020
Approval Date:	10 August 2021
Description of Development:	Extractive Industry – Ralston Quarry
Applicant:	Regional Group Australia
Landowner(s):	Milton and Sandra Ralston
Landowners consent provided:	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No (All Landowners must give consent to the proposed development)

Property Description:

Legal Description:	Lot 82 DP820705, 4948 Tooraweenah Road, Mount Tendandra
Existing Improvements:	Dwelling, rural outbuildings, access tracks, powerlines, farm dams and fencing
Current land-use:	Rural farmland zoned RU1 Primary Production

Locality and Site Context Map:



Has an Internal Building Referral been received?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Has an Internal Heritage Advice Referral been received?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A

Comments: The application was referred to Infrastructure Services. There were no issues identified that would warrant refusal of the proposed modification.

Easement(s):

Are there any easements applying to the subject land?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Is the proposed development clear of easements?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Are there any proposed easements?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Are easements required?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A

Comments: There are no easements proposed as part of this modification application.

Consolidation of Lots:

Are there more than one lot owned by the landowner in same holding?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Is there a need to consolidate lots?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Comments: The modification application does not propose the consolidation of lots.

Section 4.13 Consultation and development consent—certain bush fire prone land

Is the site identified on the Bushfire Prone Land Map?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	<input type="checkbox"/> N/A
Does the development comply with "Planning for Bushfire Protection" or a certificate provided by a person who is recognised by the NSW Rural Fire Service as a qualified consultant in bush fire risk assessment stating that the development conforms to the relevant specifications and requirement?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<input type="checkbox"/> N/A
If no, has consultation been done Commissioner for Rural Fire Service?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	<input type="checkbox"/> N/A

Comments: Consultation with the Rural Fire Service is not warranted for this application.

Contributions:

Does the Section 7.11 Contributions Plan apply?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Are Section 7.11 Contributions payable?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Does the Section 7.12 Contributions Plan apply?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Are Section 7.12 Contributions payable?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Were Section 7.11 Contributions paid on the land under previous applications?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
Does the Developer Services Plan apply?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
• Are Water Contributions payable?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A
• Are Sewer Contributions payable?	<input type="checkbox"/> Yes	<input type="checkbox"/> No	<input checked="" type="checkbox"/> N/A

Comments: There are no developer contributions that are applicable to this application.

Section 4.55 Evaluation Matters:

Section 4.55(1) Modifications involving minor error, misdescription or miscalculation

Modification involves minor error, misdescription or miscalculation with no environmental impact

☐ Yes ☒ No

Comments: The modification does not involve a minor error, misdescription or miscalculation

Section 4.55(1A) Modifications involving minimal environmental impact ☒ Yes ☐ No

A consent authority may, on application being made by the applicant or any other person entitled to act on a consent granted by the consent authority and subject to and in accordance with the regulations, modify the consent if:

(a) it is satisfied that the proposed modification is of minimal environmental impact, and

Comment: The proposed modification seeks to amend the original development consent to stage the development and alter the access from Weenya Road to Tooraweenah Road.

(b) it is satisfied that the development to which the consent as modified relates is substantially the same development as the development for which the consent was originally granted and before that consent as originally granted was modified (if at all), and

Comment: The proposed modification is substantially the same development as it does not propose to amend extraction limits or increase the footprint of the quarry. The application seeks to undertake the development in stages and vary access point to more suitable road.

(c) it has notified the application in accordance with:

- (i) the regulations, if the regulations so require, or
- (ii) a development control plan, if the consent authority is a council that has made a development control plan that requires the notification or advertising of applications for modification of a development consent, and

Comment: The application was exhibited on the NSW Planning Portal and adjoining land owners were each sent letters advising of the application.

(d) it has considered any submissions made concerning the proposed modification within any period prescribed by the regulations or provided by the development control plan, as the case may be.

Comment: The application seeks to stage the approved quarry operations to potentially provide construction materials to the Tooraweenah Road upgrade and other road upgrades required as part of the Inland Rail project. This would mean the amendment of the following conditions of development consent, as shown in the table below:

Condition 19	
Existing Condition	Proposed Condition
Prior to the commencement of any haulage operations, the proponent is to upgrade the existing Northwood property access to Weenya Road to form Basic Auxiliary Left (BAL) and Basic Auxiliary Right (BAR) to the satisfaction of Coonamble Shire Council, including the provision/maintenance of Safe Intersection Sight Distance in accordance with Part 4A of the Austroads Guide to Road Design prior to the commencement of any haulage operations on the local road network.	<ul style="list-style-type: none"> a) The existing property access to Tooraweenah Road shall be upgraded by the proponent to bitumen seal between the existing stock grid and the Tooraweenah Road carriageway prior to Stage 1 haulage commencing. b) Prior to the commencement of Stage 2 haulage operations the property access to Tooraweenah Road is to be upgraded by widening the access roadway to allow two heavy vehicles to pass when entering and exiting the property access.

Condition 20	
Existing Condition	Proposed Condition
<p>Prior to the commencement of any haulage operations on the local road network, the following sections of local roads shall be upgraded:</p> <ul style="list-style-type: none"> a) Weenya Road to a rural unsealed standard as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council. b) Tooraweenah Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council. c) National Park Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council. 	<ul style="list-style-type: none"> a) Prior to any haulage on Weenya Road, Weenya road shall be upgraded to a rural unsealed standard as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology and the satisfaction of Coonamble Shire Council, b) Should Tooraweenah Road remain unsealed prior to the commencement of Stage 2, Tooraweenah Road shall be upgraded to a rural unsealed standard at least 50m east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council, c) Prior to any haulage on National Park Road, National Park Road shall be upgraded to a rural unsealed standard 50m east and west of its intersection with Weenya Road as per Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.

Section 4.55(2) Other modifications ☐ Yes ☒ No

A consent authority may, on application being made by the applicant or any other person entitled to act on a consent granted by the consent authority and subject to and in accordance with the regulations, modify the consent if:

- (a) it is satisfied that the development to which the consent as modified relates is substantially the same development as the development for which consent was originally granted and before that consent as originally granted was modified (if at all), and

Comment: Not applicable

- (b) it has consulted with the relevant Minister, public authority or approval body (within the meaning of Division 4.8) in respect of a condition imposed as a requirement of a concurrence to the consent or in accordance with the general terms of an approval proposed to be granted by the approval body and that Minister, authority or body has not, within 21 days after being consulted, objected to the modification of that consent, and

Comment: Not applicable

- (c) it has notified the application in accordance with:
- (i) the regulations, if the regulations so require, or
 - (ii) a development control plan, if the consent authority is a council that has made a development control plan that requires the notification or advertising of applications for modification of a development consent, and

Comment: Not applicable

- (d) it has considered any submissions made concerning the proposed modification within any period prescribed by the regulations or provided by the development control plan, as the case may be.

Comment: Not applicable

Section 4.15(1) Assessment:**S4.15(1)(a)(i) The provisions of any environmental planning instrument****Local Environmental Plans**

The Coonamble Local Environmental Plan 2011 applies to all land within the Coonamble Local Government Area. The site of the proposed development is zoned RU1 Primary Production under the Coonamble Local Environmental Plan 2011. The Land Use Table for the RU1 Primary Production zone permits the an Extravtive Industry with consent.

Clause 2.3(2) of Coonamble Local Environmental Plan 2011 provides that the Council shall have regard to the objectives for development in a zone when determining a development application in respect of land within the zone. The objectives of the RU1 Primary Production zone are:

- To encourage sustainable primary industry production by maintaining and enhancing the natural resource base.
- To encourage diversity in primary industry enterprises and systems appropriate for the area.
- To minimise the fragmentation and alienation of resource lands.
- To minimise conflict between land uses within this zone and land uses within adjoining zones.

The development is consistent with the objectives of the RU1 Primary Production zone.

The development is consistent with the objectives of the RU1 Primary Production zone.

State Environmental Planning Policies

The following State Environmental Planning Instruments (SEPPs) apply to the Coonamble Local Government Area:

- SEPP (Biodiversity and Conservation) 2021
- SEPP (Exempt and Complying Development Codes) 2008
- SEPP (Housing) 2021
- SEPP (Industry and Employment) 2021
- SEPP (Planning Systems) 2021
- SEPP (Primary Production) 2021
- SEPP (Resilience and Hazards) 2021
- SEPP (Resources and Energy) 2021
- SEPP (Sustainable Buildings) 2021
- SEPP (Transport and Infrastructure) 2021

The following SEPPs are specifically relevant to the assessment of the proposed development:

SEPP (Resilience and Hazards) 2021**4.6 Contamination and remediation to be considered in determining development application**

(1) A consent authority must not consent to the carrying out of any development on land unless—

- (a) it has considered whether the land is contaminated, and
- (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and
- (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.

The site is not considered contaminated land as it has not historically been subjected to any contaminating activities. The site is not identified as contaminated land according to the NSW EPA contaminated land records. Inspection of the site did not reveal any evidence of contamination.

Consideration of the policy was undertaken as part of the original development application. It is not considered that there have been any activities undertaken on the site that would result in contamination of the land.

SEPP (Resources and Energy) 2021

Chapter 2 of SEPP (Resources and Energy) 2021 - Mining, Petroleum Production and Extractive Industries recognises the importance of mining, petroleum production and extractive industries to NSW and aims to provide for the proper management and the orderly development of land containing minerals, petroleum products and extractive materials. The SEPP aims to establish appropriate planning controls to encourage ecologically sustainable development through the environmental assessment and sustainable management of these resources.

The proposed modification is not considered to be inconsistent with the aims of Chapter 2 of the SEPP.

S4.15(1)(a)(ii) The provisions of any proposed environmental planning instrument

There are no draft LEPs or draft SEPPs that apply to the subject land.

S4.15(1)(a)(iii) The provisions of any development control plan

There are no development control plans that are relevant to this application.

S4.15(1)(a)(iiia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4

There are no planning agreements relating to the site. The applicant has not requested Council to enter into any form of planning agreement.

S4.15(1)(a)(iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph

Section 61 of the Environmental Planning and Assessment Regulation 2021 specifies additional matters that must be taken into consideration by a consent authority in determining a development application. Consideration of these matters is included below:

- Building Demolition – Demolition is not proposed
- Subdivision order – Not applicable to this application
- Dark Sky Guidelines – Not applicable to this application
- Fire Safety Upgrades – Not applicable to this application
- Manor House or Multi Dwelling Housing – Not applicable to this application
- Ancillary aspects of development - Not relevant to the proposal.
- Fulfilment of BASIX commitments – Not applicable to this application

S4.15(1)(b) the likely impact on the natural and built environment(s) and the likely social and/or economic impact on the locality**Context and Setting**

The proposed Ralston Quarry is located on a rural property Northwood (Lot 82 DP 9820705) which has an area approximately 682.35 hectares and is situated at Mount Tenandra, a rural area in Central West NSW. The property is currently used for dryland farming activities (predominantly livestock grazing and cropping).

The proposed quarry sites are located towards the centre of Northwood, with access proposed from Weenya Road. The original application included a total area of proposed quarry activities, including stage 1 and 2 pits, processing and stockpile areas, sediment basins and access roads is approximately 28.14 hectares.

The original application approved work to be undertaken in two stages, being:

- Stage 1 – 495,000 tonnes per annum – 5 years – Inland Rail and associated road projects
- Stage 2 – 100,000 tonnes per annum – 20 years – General market

The modification application seeks to add an additional stage, that will precede the approved Stages 1 and 2, as follows:

Stage	Capacity	Duration	Approval Status
Stage 1	150,000 tpa	1 year	Proposed
Stage 2	490,000 tpa	5 years	DA027/2020
Stage 3	100,000 tpa	19 years	DA027/2020

The existing Northwood farm residence and associated rural outbuildings are located on the site, to the north of the proposed extractive industry operations, with access to Tooraweenah Road.

The land-uses surrounding the proposal primarily include agricultural livestock grazing and cropping activities. A number of isolated private dwellings and associated outbuildings and infrastructure are located on nearby farming properties, with the closest residence not associated with Northwood activities being located approximately 1.8 kilometres south-east of the proposed quarry operational area.

It is assessed that the proposed modification of DA027/2020 - Ralston Quarry will not significantly alter the existing context and setting of the area.

Access and Traffic

The subject land is located on the corner of Weenya Road and Tooraweenah Road. Access to the proposed quarry is proposed to be located towards northwest corner of the site, off Tooraweenah Road. All traffic is proposed to enter and leave the site via Tooraweenah Road, and then onto other roads in the wider road network.

The submitted traffic impact assessment provides the following traffic generation summary:

Stage	Average Weekday			Peak Day			Maximum Haulage Trips per Hour
	Light Vehicles	Heavy Vehicles	Total Vehicles	Light Vehicles	Heavy Vehicles	Total Vehicles	
Stage 1 – 150,000 tpa	8	28	36	8	80	88	8
Stage 2 – 490,000 tpa	20	92	112	20	264	284	24
Stage 3 – 100,000 tpa	8	20	28	8	40	48	-

S4.15(1)(c) the suitability of the site for the development,

There is an existing extractive industry approved for the site. This application seeks to commence works by including a new stage 1 that does not require the construction of BAL and BAR at the existing Northwood property access on Weenya Road and upgrade works on relevant sections of Weenya, Tooraweenah and National Parks Roads. It is considered that proposed modification will not create any impacts additional to the already approved application.

S4.15(1)(d) any submissions made in accordance with this Act or the regulations,

The development was notified/advertised. One (1) submission was received as a result of the notification/advertising of the development, as follows.

Submission

The modification of the DA will allow the quarry to complete activities up to 150,000 tpa without any upgrade to any of the country roadways that will be utilised by the quarry. The current state of the surrounding roads is unmaintained and

in its current state dangerous even for general local traffic. It is not unusual for vehicles to be pushed into table drains when passing oncoming heavy vehicle, caravans and other traffic. The road in its current state is not safe for the movement of heavy vehicle. In wet weather our road is impossible to use and we regularly have to assist other road users who become bogged and stranded on the road and within in the table drains.

Looking at the current approved DA the upgrade and maintenance of the roadway should happen as soon as any haulage operations on the local road network occurs. We support the DA as it is currently approved with no amendments.

With the potential of inland rail making more congestion, the increase of dust to our home from heavy vehicles continually using the road.

We and our neighbours all along the Tooraweenah Road will be effected by any increased activity especially in reference to heavy vehicle movement, the road infrastructure needs to be up graded in its current state before even accommodating an increase in traffic. The road needs to be widened considerably for trucks and caravans to pass.

Applicant's Response:

While the nature of this submission in various sections does and does not support the quarry the general concerns raised will be addressed by the proposal as follows.

The road safety concerns raised would be addressed by Councils delivery of the Tooraweenah Road upgrade project. The basis of the quarry's opening would be to supply the material for all road upgrade works occurring in the vicinity. Council's and or ARTC's delivery of road upgrade works would address the issues raised like widening for safe passing of oncoming heavy vehicle, caravans, bitumen surfacing to prevent vehicles getting bogged on Tooraweenah Rd.

Quarry haulage operates under a driver code of conduct to ensure public road users, and our truck drivers remain safe during operations. This also includes monitoring of driver behaviour and includes restrictions on road use during hazardous wet weather.

The concern raised about increased traffic and dust in the area due the Inland Rail works are noted and as the submitter rightfully points out undertaking relevant road upgrades ahead of delivering this major project are agreed to be beneficial to the local community.

Our proposal has considered these benefits, and opening to quarry under a lower threshold stage would facilitate all roads in the vicinity to be upgrade by Council, or ARTC as required under SSI 9487 conditions C10, E113 – E118. The overarching concept of the proposal as modified would be to utilise local quarry materials to upgrade all roads in the locality, such that these operations at a lower threshold would provide softer transition to achieving safer roads ahead of the major project works, negating the requirement for quarry material to be imported from further afield.

Assessing Officer Comment:

It is considered that the modification of conditions 19 and 20 would not significantly compromise road user safety and or be detrimental to the existing road network beyond that of the approved development application.

The application was also notified to these state government agencies: Environmental Protection Authority, Transport for NSW, Department of Primary Industry – Agriculture, Department of Planning and Environment – Water, Department of Regional NSW – Mining, Exploration and Geoscience, Department of Planning and Environment – Biodiversity, Conservation and Science and NSW Rural Fire Service. The agency comments are noted in table below.

State Government Agency Submissions

Agency	Submission
Environment Protection Authority	No objection to the proposal as the proposal is considered to remain consistent with the intent, purpose and aim of the documents forming the approval and that the modified development would remain substantially the same as the original development. Variations to tonnage may require amendment to the EPL licence for the quarry.
Transport for NSW	TfNSW's primary intertests are in the road network, traffic and broader transport issues. In particular, the efficiency and safety of the classified road network, the security of property assets and the integration of land use and transport. TfNSW has reviewed the information and has no objections or comments in response to the proposed modification as it does not result in alterations to the classified road network.
Department of Planning and Environment – Water	
Department of Regional NSW – Mining, Exploration and Geoscience	Based on the review of the modification report the Resources Regulator advises that it has no specific comments regarding mine safety matters in relation to the proposal.
Department of Planning and Environment – Biodiversity, Conservation and Science	No response was received.
NSW Rural Fire Service	The RFS has no change to its previous bushfire advice.

S4.15(1)(e) the public interest

It is considered that it is in the public interest to support the staging of the development application and modification of Conditions 19 and 20 to allow for heavy vehicle haulage to be undertaken prior to and as part of road upgrades.

Assessment Conclusion / Recommendation

The DA027/2020 is modified by the addition of the following condition:

1A. The development is to be carried out in the following stages:

Stage	Capacity	Duration
Stage 1	150,000 tpa	1 year
Stage 2	490,000 tpa	5 years
Stage 3	100,000 tpa	19 years

Amend conditions 7,8,19 and 20 and insert condition 8A as follows:

Existing Condition 7

Stage 1 extraction and processing activities, as defined by the Ralston Quarry Environmental Impact Statement prepared by Groundwork Plus Pty Ltd dated August 2020, are limited to no more than 490,000 tonnes extracted or processed per annum for supply to the Inland Rail Project (Narromine to Narrabri Section) and associated road upgrade projects

Proposed Condition 7

Stage 1 extraction and processing activities, as defined in Regional Quarries Ralston Quarry Modification Report dated 31 July 2024 are limited to no more than 150,000 tonnes within a year extracted or processed for supply to the Inland Rail Project (Narromine to Narrabri Section) enabling works and associated road upgrade projects.

Existing Condition 8

Stage 2 extraction and processing activities, as defined by the Ralston Quarry Environmental Impact Statement prepared by Groundwork Plus Pty Ltd dated August 2020, are limited to no more than 100,000 tonnes extracted or processed per annum once stage 1 is completed. Stage 2 is not permitted to operate at the same time as Stage 1 except for Stage 1 rehabilitation works. Prior to commencing Stage 2 the proponent must provide written evidence to Coonamble Shire Council that Stage 1 has been completed and Stage 1 rehabilitation works have commenced.

Proposed Condition 8

Stage 2 extraction and processing activities, as defined in Regional Quarries Ralston Quarry Modification Report dated 31 July 2024 are limited to no more than 490,000 tonnes per annum over a five (5) year period extracted or processed for supply to the Inland Rail Project (Narromine to Narrabri Section) and associated road upgrade projects. Stage 2 shall not operate until such times as the proponent has provided written notice to Coonamble Shire Council that Stage 1 has been completed and all conditioned pre-requirements are also completed.

Proposed Condition 8A

Stage 3 extraction and processing activities as defined in Regional Quarries Ralston Quarry Modification Report dated 31 July 2024 are limited to no more than 100,000 tonnes per annum over a nineteen (19) year period extracted or processed for supply to the general market. Stage 3 shall not operate until such times as the proponent has provided written notice to Coonamble Shire Council that Stage 2 has been completed. Stage 3 is not permitted to operate at the same time as Stages 1 & 2 except for Stage 1 & 2 rehabilitation works. Prior to commencing Stage 3 the proponent must provide written evidence to Coonamble Shire Council that Stage 2 has been completed and Stages 1 & 2 rehabilitation works have commenced.

Existing Condition 19

*Prior to the commencement of **any** haulage operations, the proponent is to upgrade the existing Northwood property access to Weenya Road to form Basic Auxiliary Left (BAL) and Basic Auxiliary Right (BAR) to the satisfaction of Coonamble Shire Council, including the provision/maintenance of Safe Intersection Sight Distance in accordance with Part 4A of the Austroads Guide to Road Design prior to the commencement of any haulage operations on the local road network.*

Proposed Condition 19

- a) The existing property access to Tooraweenah Road shall be upgraded by the proponent to bitumen seal between the existing stock grid and the Tooraweenah Road carriageway prior to Stage 1 haulage commencing.
- b) Prior to the commencement of Stage 2 haulage operations the property access to Tooraweenah Road is to be upgraded by widening the access roadway to allow two heavy vehicles to pass when entering and exiting the property access.

Existing Condition 20

*Prior to the commencement of **any** haulage operations on the local road network, the following sections of local roads shall be upgraded:*

- a) *Weenya Road to a rural unsealed standard as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*
- b) *Tooraweenah Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*
- c) *National Park Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*

Proposed Condition 20

- a) Prior to any haulage on Weenya Road, Weenya road shall be upgraded to a rural unsealed standard as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6 and the satisfaction of Coonamble Shire Council,
- b) Should Tooraweenah Road remain unsealed prior to the commencement of Stage 2, Tooraweenah Road shall be upgraded to a rural unsealed standard at least 50m east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council,
- c) Prior to any haulage on National Park Road, National Park Road shall be upgraded to a rural unsealed standard 50m east and west of its intersection with Weenya Road as per Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.

Assessment Officer
Tony Meppem | Contract Building Surveyor

6 June 2025
Date



RALSTON QUARRY

Modification Report



JULY 31, 2024
REGIONAL GROUP
20L Sheraton Road Dubbo

DA027/2020 Final Mod Report.docx

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1 Introduction

1.1 Application for modification of a consent

Reference is made to the Development Consent No. DA027/2020 (the development consent) issued to Regional Group Australia by Coonamble Shire Council on 20th August 2021 for the Ralston Quarry, located at 4948 Tooraweenah Road, Mount Tendandra, 2828 NSW (Quarry) being described as Lot 82 DP820705 (refer Appendix C – Development Consent DA027/2020) (the Site).

This modification application is made pursuant to Section 4.55 (1A) of the *Environmental Planning and Assessment Act 1979* (the Act) seeking amendment to the approved plan and amend 2 conditions of the consent. The landowner of the site is Milton Ralston. Landowners consent for the application is attached in Appendix A of this application.

On 20th of August 2021 Regional Group Australia Pty Limited (ACN 602 653 029) (RGA) (the applicant) obtained Development Consent for Extractive Industry as per DA027/2020 including the following stages of works:

- Stage 1 495,000 tpa - 5 years – Inland Rail and associated road projects
- Stage 2 100,000 tpa - 20 years – General market

This also included the issuing of the Environmental Protection License (EPL 21662) by the Environmental Protection Authority to manage the environmental aspects of the site. This application proposes to modify DA027/2020 as proposed within this report.

1.2 Context to proposed modification

The Ralston Quarry was approved in 2021 to provide construction materials to the ARTC Narromine to Narrabri Inland Rail Project (N2N) and other associated road projects based on the **quarry's** co-location adjacent to one of the projects major construction compounds and materials handling compounds. The quarry provides high quality construction materials in the closest proximity possible to the construction works. The subsequent approval of the N2N project in 21/02/2023 has identified a direct traffic conflict now exists with the approved Ralston Quarry access to Weenya Rd. Subsequent consultation with ARTC has identified that they will be required to permanently close the Quarry access to Weenya Rd prior to the commencement of construction of the N2N.

For the N2N construction works to occur, the rail alignment needs to be secured by the government with minimal traffic conflicts. Multiple traffic conflicts have been identified both in the construction and operational state of the N2N that has resulted in the **government's decision to permanently close the quarry's approved access** via compulsory acquisition. To continue the extractive industry land use on this suitably co-located quarry site, alternative access is required to be sought from the North of the site via Tooraweenah Rd. This alternative access would enable the approved extractive industry use to continue and remain viable in its support the major project works in this major section of the N2N project and associated road projects.

The quarry is approved for servicing the N2N construction works and associated road projects. It is understood that several of the associated road projects within the region are likely to be required to be delivered at the enabling works stage ahead of the major project works delivery to facilitate access for heavy equipment construction components and infrastructure etc. Based on this demand for road building materials the quarry would be required to commence for enabling works construction activities ahead of the major works delivery. It is therefore proposed to commission the quarry under proposed stage 1, designed to make materials available for these enabling works classed as associated road projects with the N2N.

This site being strategically co-located to the N2N construction compound would be a suitable choice to remain open and viable for the supply of construction materials. The N2N construction activity being located on the Southeastern extremity of the LGA may otherwise need to be supplied with construction materials from other **quarry's located** outside the LGA that are not subject to payable road user contributions, job creation or economic stimulus to the Coonamble Shire Council. Overall, it is felt that it is within the public interest to ensure the Ralston Quarry site remains a viable source of construction materials with access to the local road network.

2 Description of Modification

The proposed modification to the approval (DA027/2020) would remain substantially the same development, the main changes being the relocation of the approved access to the north of the site and the inclusion of a new stage (proposed stage 1).

Proposed Stage 1

This initial operational period would be Stage 1, and the approved Stages 1 and 2 would become Stages 2 and 3 respectively as summarised below. The overall lifecycle would remain unaffected as shown in the duration of each stage in table 1 below.

Stage	Capacity	Duration	Approval Status	Market
Stage 1	150,000 tpa	1 year Approx	Proposed under this modification	N2N enabling works and associated roads works
Stage 2	495,000 tpa	5 years	Approved (DA027/2020)	N2N main construction and associated road works
Stage 3	100,000 tpa	19 years	Approved (DA027/2020)	General market

Table 1. Proposed Staging.

The existing consent anticipates the quarry initially opening and operating at its highest capacity (495,000 tpa), which is reflected in several of the conditions required to be satisfied prior to commencement that are designed to mitigate impacts experienced at this initial level of impact. Extraction and processing under proposed stage 1 would occur within the areas already approved as the stage 1 infrastructure. Therefore Stages 1 and 2 are proposed to occur in the same area with the same approved infrastructure whereas Stage 3 would occur in the approved stage 2 area as per the plan included below.

Commissioning of the quarry would occur with the initial stage would see the quarry open in the approved extraction and processing areas of Stage 1 however the access would be relocated to the north of the site via the use of existing roads use for the existing agricultural use of the site. This would enable the quarry to make construction materials available for any early enabling works including the associated road upgrade works to facilitate accessibility ahead of the major project delivery.

Alternate Access

As described above the government acquisition of the linear construction corridor along the Eastern boundary of the approved quarry site results in the approved quarry access being permanently closed. For the approved use to continue at the site alternative access must be gained from the northern boundary, the only boundary remaining with access to the local road network. The access would be achieved via the existing road and access point established under the agricultural use of the site.

A full assessment of these proposed changes is included as part of this report. The existing approval includes access to the local road network and approval to supply construction material to the general market the N2N and associated road projects including the enabling works. Given these aspects are the focus of the modification and would continue to apply under the proposed development the development overall is considered substantially the same development described in further detail in the section below. The elements of the proposed development are summarised in table 2 below.

Table 2. Proposed elements of modification

Item	Currently approved	Proposed stage to be added by modification
Land	82 on DP820705	No change
Quarry life	25-year life cycle	No change
Production	Stage 1 495,000 tpa Stage 2 100,000 tpa	Stage 1 150,000 tpa (proposed stage) Stage 2 495,000 tpa (as approved) Stage 3 100,000 tpa (as approved)
Operation Area	Stage 1 Extraction - 13.03 Ha Stage 1 Processing stockpiling – 5.47 Ha Stage 2 Extraction / Processing - 7.65 Ha Environmental Exclusion - 1.99 Ha Total approved 28.14 Ha	No change
Transport	Delivery of up to 5,000 t / day 264 movements / day Average of 16 to 22 movements / hour	Delivery of up to 1500t / day 88 movements / day Average of between 3 and 8 movements / hour (including light vehicles)
Site Access	From Weenya Road	From Tooraweenah Road
Hours of operation	Extraction and processing: 6am to 6pm Monday to Friday 7am to 1pm Saturdays Truck loading and dispatch: 6am to 6pm Monday to Friday 7am to 1pm Saturdays Blasting: 9am to 3pm Monday to Friday.	No change
Rehabilitation	Rehabilitation of operational areas	No change

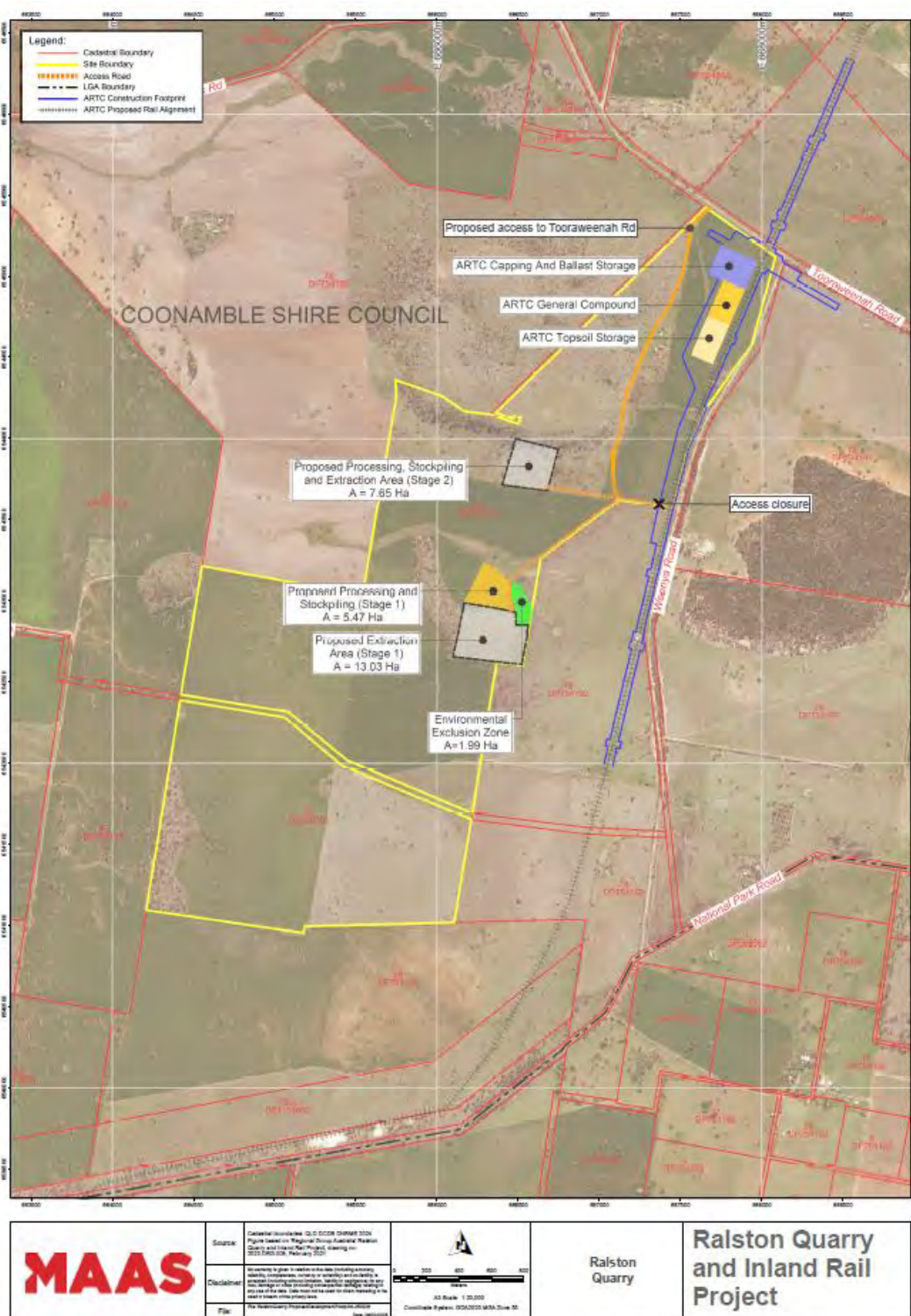


Figure 1. Approved Quarry Layout (showing access relocation).

3 Statutory Context

This assessment report has been prepared with consideration of the Section 4.55 of the Environmental Planning and Assessment Act in order to assist Coonamble Shire Council in the assessment of the application. A detailed justification of the proposed modification against relevant criteria is provided in Section 5 of this report which is made pursuant to s4.55(1A) of the Act demonstrating the proposed modification has minimal environmental impact.

(1A) Modifications involving minimal environmental impact A consent authority may, on application being made by the applicant or any other person entitled to act on a consent granted by the consent authority and subject to and in accordance with the regulations, modify the consent if—

(a) it is satisfied that the proposed modification is of minimal environmental impact, and

(b) it is satisfied that the development to which the consent as modified relates is substantially the same development as the development for which the consent was originally granted and before that consent as originally granted was modified (if at all), and

(c) it has notified the application in accordance with—

(i) the regulations, if the regulations so require, or

(ii) a development control plan, if the consent authority is a council that has made a development control plan that requires the notification or advertising of applications for modification of a development consent, and

(d) it has considered any submissions made concerning the proposed modification within any period prescribed by the regulations or provided by the development control plan, as the case may be.

Subsections (1), (2) and (5) do not apply to such a modification

Also pursuant to s4.55(1A) the proposed modification is deemed to be substantially the same development based on the following:

- Proposed stage 1 is within approved areas of the site and would initiate the approved use with less impact
- Establishing alternate access is necessary to continue the approved use as a result of government acquisition
- The intended use for products would remain for the general market and N2N and associated road projects
- No change to hours of operation
- No change to the footprint of the site
- Proposal occurs in existing approved areas of the site that support the operation
- Staging of the quarry would be such that materials are available for enabling works and road works associated with the N2N.

Overall, the proposed introduction of an initial stage within the existing operational footprints enables the Quarry to open under a lower output capacity suited to N2N enabling works and associated road works having a more gradual impact on the transition of the rural locality than if it was to open under the approved stage 1 at the higher capacity. On this basis the proposed modification achieves less environmental impact than the approved.

4 Assessment of Impacts

Environmental Aspects	Summary of impact stage one and alternate access
Noise and vibration	The quarry would operate at a reduced capacity to what is currently approved. Noise and blasting would be monitored as per the requirements of the EPL.
Air Quality and odour	The quarry would operate at a reduced capacity to what is currently approved. Noise and blasting would be monitored as per the requirements of the EPL.
Soil and water	The quarry would operate at a reduced capacity to what is currently approved. Water quality would be monitored as per the requirements of the EPL.
Biodiversity	Proposed Stage 1 is located within the approved areas of the site. The biodiversity credits for this area have been previously retired. This has previously been acknowledged by Coonamble Council. Access to the North of the site is achieved via existing farm roads associated with the existing use.
Heritage	Proposed Stage 1 is located within the approved areas of the site. The environmentally sensitive areas are to be demarked as an exclusion zone as

Environmental Aspects	Summary of impact stage one and alternate access
	required. All other registered cultural heritage sites are located to the North-West of the site.
Traffic and Transport	The quarry would operate at a reduced capacity to what is currently approved therefore the truck movements proposed under stage 1 are considerably less than approved. See detailed assessment in section below. Proposed conditions reflect the required upgrades across the various stages of delivery
Hazards and risks	The quarry would operate at a reduced capacity to what is currently approved. The same environmental management measures would be adopted as approved.
Visual	The proposed modification would not result in any changes to the approved visual impacts over the site.
Social	The quarry would operate at a reduced capacity to what is currently approved. Therefore, this would result in a more gradual transition of the rural locality to establishing this land use.
Cumulative	The cumulative impacts of the development and others have been previously assessed when operating at greatest outputs. The reduced capacity of the quarry would initially reduce cumulative impact experienced in the locality.
Rehabilitation	The operational areas of the quarry would be rehabilitated in accordance with the approval. Being the same areas approved for disturbance and operations continuing in the same area for the first 2 stages no changes are necessary.

Table 3. Summary of Environmental Impact.

Overall, this assessment finds that the proposal would be in the public interest in that opening the quarry at a reduced scale to facilitate construction of the early works would achieve the following outcomes.

- Less impact on the environment based on reduced intensity
- Immediate employment opportunities to the local government area.
- More gradual transformation of the locality in preparation of major project works
- Payment of local contributions that may otherwise not be leveraged from materials imported from quarries outside the LGA.

The suitability of the site remains a prudent reason to enable the activation of this quarry based on its co-location to the major construction compound and laydown area for the Inland Rail construction.

4.1 Discussion of Traffic Impacts.

In order to assess the impacts of the relocated access to the public road network via Tooraweenah Road the applicant has engaged suitable qualified traffic engineers TTPP traffic specialists to advise on these proposed changes based on their prior assessment of the local road network and access of the original assessment of this approved project. The full Traffic Impact Assessment completed by TTPP is attached in Appendix A.

The following Table 4 presents a comparison of traffic generation from the proposed stages of the quarry via the alternative access. As traffic generation under proposed stage 1 is one third of this impact and have been assessed to be appropriate to defer greater upgrade works until stage 2 of the works.

	Average Weekday (vehicle trips per day)			Peak Day (vehicle trips per day)			Maximum Haulage Trips per Hour
	Light Vehicles	Heavy Vehicles	Total Vehicles	Light Vehicles	Heavy Vehicles	Total Vehicles	
Approved							
Stage 1 – 490,000 tpa	20	92	112	20	264	284	24
Stage 2 – 100,000 tpa	8	20	28	8	40	48	-
Modification							
Stage 1 – 150,000 tpa	8	28	36	8	80	88	8
Stage 2 – 490,000 tpa	20	92	112	20	264	284	24
Stage 3 – 100,000 tpa	8	20	28	8	40	48	-

Table 4. Comparison of Traffic generation (Source TTPP, 2020)

The findings of TTPP's assessment conclude that the existing access onto Tooraweenah Road is suitable for the use of the quarry during stage 1 and would require a minor upgrade to facilitate safe access during stage 2 operations.

Overall, the traffic impact assessment has found that the proposed modification to Quarry operations to permit a maximum of 150,000 tpa of material to be extracted and transported to service local road projects, principally the Tooraweenah Road Upgrade project, would have acceptable impacts on the road network.

6 Justification – Substantially the Same

Section 4.55(1A) of the Act outlines that a consent authority may modify the development consent if:

- (a) it is satisfied that the proposed modification is of minimal environmental impact, and
- (b) it is satisfied that the development to which the consent as modified relates is substantially the same development as the development for which the consent was originally granted and before that consent as originally granted was modified (if at all), and
- (c) it has notified the application in accordance with—
 - (i) the regulations, if the regulations so require, or
 - (ii) a development control plan, if the consent authority is a council that has made a development control plan that requires the notification or advertising of applications for modification of a development consent, and
- (d) it has considered any submissions made concerning the proposed modification within any period prescribed by the regulations or provided by the development control plan, as the case may be.

In a number of recent Land and Environment Court (LEC) proceedings the determination of 'substantially the same' involves an appreciation, qualitative, as well as quantitative, of the development being compared in their proper context including the circumstances in which the development consent was granted.

With respect to the definition of 'substantially', the LEC has previously determined, that substantially means, 'essentially or materially or having the same essence'. With respect to the definition of 'materially', the Macquarie Concise Dictionary defines material to mean, amongst other things, 'of such significance to be likely to influence the determination of a cause.'

In other words, the principles identified in earlier case law, while instructive, do not replace the plain meaning of the statutory test, which is that the consent authority considering a proposed modification must be satisfied that the original and modified developments are 'substantially the same' having regard to all relevant planning and environmental considerations.

Department of Planning, Housing and Infrastructure provide the following guidance about demonstrating whether a proposal is 'substantially the same development' in 'Modifying an Approved Project, Draft Environmental Impact Assessment Guidance Series, Department of Planning and Environment June 2017':

"Substantially" means "essentially or materially" or "having the same essence."

- *A development can still be substantially the same even if the development as modified involves land that was not the subject of the original consent (provided that the consent authority is satisfied that the proposal is substantially the same).*
- *If the development as modified, involves an “additional and distinct land use”, it is not substantially the same development. Notwithstanding the above, development as modified would not necessarily be substantially the same solely because it was for precisely the same use as that for which consent was originally granted.*
- *To determine whether something is “substantially the same” requires a comparative task between the whole development as originally approved and the development as proposed to be modified.*
- *In order for the proposal to be “substantially the same”, the comparative task must:*
 - *result in a finding that the modified development is “essentially or materially” the same appreciate the qualitative and quantitative differences in their proper context in addition to the physical difference, consider the environmental impacts of proposed Modification Applications to approved developments.*
- *The results of the comparative task “does not eclipse or cause to be eclipsed a particular feature of the development, particularly if that feature is found to be important, material or essential.”*

DPE provide guidance on undertaking the ‘comparative task’:

‘A proponent should consider the following elements of the proposed project change when undertaking a comparison:

- *development size, scale and footprint*
- *intensity including rates of production*
- *primary, secondary and ancillary use*
- *project life and hours of operation*
- *extent, duration and severity of impacts.*

The updated project description will assist in carrying out a comparative analysis because it highlights any changes in key elements of the development.’

Having considered the above, the following comparative assessment is provided.

6.1 Development size, scale and footprint

The size and scale would be limited to the approved stage 1 area. All internal infrastructure required by the current approval to commission stage 1 would be established prior to commencement. There are no proposed changes to the proposed stage 2 area. The relocation of the quarry access utilises existing internal roads and formed access to Tooraweenah Rd that currently serve the existing agricultural use of the site.

6.2 Intensity including rates of production

Proposed stage 1 would operate at the reduced scale required for enabling works and road works associated with the N2N estimated at 150,000 tonnes per annum for a duration of approximately 1 year or unless extensions are required to complete the works i.e. delayed start date or wet weather delays etc.

6.3 Primary, secondary and ancillary use

Nil

6.4 Project life and hours of operation

The initial proposed stage would operate at the reduced scale required for the road works at 150,000 tonnes per annum for a duration of 1 year or unless extensions are required to complete the works i.e. delayed start date or wet weather delays etc. There would be no changes the currently approved operational hours of the site or the overall lifecycle of the quarry.

6.5 Extent, duration and severity of impacts

The Quarry is subject to an EPL administered by the EPA. This EPL regulates the operation of the Quarry to ensure environmental harm and nuisance is avoided and risks are appropriately managed. As all the environmental impacts associated with the Quarry operation will remain unchanged, the proposed modification is of minimal environmental impact. Therefore, as the operation will comply with the EPL issues for the site there will be no additional impact to public amenity or proposed changes to the EPL or any conditions issues by the EPA.

6.6 Substantially the same

Having considered the above comparative assessment and the guidance provided by case law and other documents, the proposed modification remains substantially the same as the original development on the basis that the development size, scale and footprint, intensity (including rates of production), the primary, secondary and ancillary use, the project life and hours of operation and extent, duration and severity of impacts do not substantially change.

7 Assessment – Section 4.55(3) of the Act

Clause 3 of s4.55 of the Act states that:

"In determining an application for modification of a consent under this section, the consent authority must take into consideration such of the matters referred to in section 4.15(1) as are of relevance to the development the subject of the application. The consent authority must also take into consideration the reasons given by the consent authority for the grant of the consent that is sought to be modified".

Section 4.15(1) of the Act states that:

"Matters for consideration"—general

In determining a development application, a consent authority is to take into consideration such of the following matters as are of relevance to the development the subject of the development application—

a) the provisions of—

(i) any environmental planning instrument, and

(ii) any proposed instrument that is or has been the subject of public consultation under this Act and that has been notified to the consent authority (unless the Planning Secretary has notified the consent authority that the making of the proposed instrument has been deferred indefinitely or has not been approved), and

(iii) any development control plan, and

(iii a) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4, and

(iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph),

(v) (Repealed)

that apply to the land to which the development application relates,

b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,

c) the suitability of the site for the development,

d) any submissions made in accordance with this Act or the regulations,

e) the public interest."

This section of the Statement of Environmental Effects considers the proposal assessed against the relevant provisions identified in s4.15(1) of the Act.

7.1 Section 4.15(1)(b) of the Act

Section 4.15(1)(b) of the Act states that in determining a development application, a consent authority is to **take into consideration**, *'the likely impacts of that development, including impacts on both the natural and built environments, and social and economic impacts in the locality'*. As outlined above, the proposal would have lesser impact on natural and built environment and provide for a more gradual transition of the locality for greater social outcomes.

7.2 Section 4.15(1)(c) of the Act

Section 4.15(1)(c) of the Act states that in determining a development application, a consent authority is to take into consideration, ***'the suitability of the site for the development'***. It is evident by the long-term operation of the Quarry that the Site is suitable for the continued operation of an extractive industry and achieving the use for the approved duration. Alternate sites are of greater distance to the major construction compound situated on the Eastern boundary of the site. As the site is on the Southeaster extremity of the Coonamble LGA materials may have to be alternatively sourced from outside the LGA.

7.3 Section 4.15(1)(d) of the Act

Section 4.15(1)(d) of the Act states that in determining a development application, a consent authority is to take into consideration, ***'any submissions made in accordance with this Act or the regulations'***. This is a matter for Council to consider during the assessment of this application.

7.4 Section 4.15(1)(e) of the Act

Section 4.15 (1)(e) of the Act states that in determining a development application, a consent authority is to take into consideration, ***'the public interest'***.

The operation of the approved Quarry removes the impacts of obtaining the required construction materials from a new greenfield site elsewhere in the region and potential outside the LGA. To import quarry materials from further distance to the Construction compound on this land would result in greater disruptions to the community than would otherwise exist if the Ralston Quarry remains viable. The opening of the quarry at a lower capacity also provides a more gradual transition of the locality than is it was otherwise opened at its peak capacity. Overall these aspects are in the public interest.

7.5 Section 4.15(1)(a)(iv) of the Act

Clause s4.15(1)(a)(iv) of the Act states that in determining a development application, a consent authority is to take into consideration the following, ***'(iv) the regulations (to the extent that they prescribe matters for the purposes of this paragraph).'***

The Quarry was originally assessed as 'designated development' under the Act. At that time the *Environmental Planning and Assessment Regulation 2000* (2000 Regulation) was in force and effect. The 2000 Regulation was subsequently repealed and has been replaced by the *Environmental Planning and Assessment Regulation 2021* (2021 Regulation).

The modification application proposes changes to a development approved as designated development. However, the Council is not considering a development application, which might attract the operation of clause 48 in Schedule 3 to the 2021 SEPP. Clause 48 regulates development applications proposing alterations or additions to an approved development.

Notwithstanding the matters above, RQA notes that the Quarry is approved and is only seeking a modification that would result in the suitable staging of extraction and suitable access to the local road network to function. The potential environmental impacts can be predicted with reasonable certainty based on the long-term operation of the Quarry. No additional environmental impacts are anticipated because of the modification and therefore it is anticipated that the receiving environment has sufficient capacity to accommodate the ongoing operation of the Quarry. The EPL includes conditions that regulate environmental performance of the Quarry that includes noise, air quality, waste, water quality and blasting impacts.

8 Other Relevant Legislation, Regulations and Planning Instruments

8.1 Protection of the Environment Operations Act 1997

The Site is operated pursuant to an EPL. Conditions of the EPL regulate noise, vibration, air and water emissions. It is understood that the EPA will be consulted as part of the assessment of the proposed modification which may result in changes to the conditions of the EPL. It is also noted that the EPL currently authorises the Site to operate at up to 500,000 tpa.

8.2 Biodiversity Conservation Act 2016

The biodiversity credits generated for the approved stage 1 have previously been retired. The proposed stage 1 would also occur within these approved areas and therefore the requirement of the BC Act have been satisfied in accordance with condition 24.

8.3 State Environmental Planning Policy (Resources and Energy) 2021

Chapter 2 of the 2021 SEPP deals with mining, petroleum production and extractive industries. Section 2.1 identifies the aims of the Chapter, which may be summarised as the provision, facilitation and promotion of the development of significant mineral, petroleum and extractive material resources.

The proposed modification is unlikely to have any impact on the surrounding land uses based on the comparative assessment above. Therefore, the proposed modification is unlikely to result in the development becoming incompatible with the surrounding land uses. Therefore, the proposal is unlikely to have a significant impact on the surrounding land uses and is unlikely to result in the Quarry becoming incompatible with those land uses. The proposed modification would enable the quarry to open with a more gradual transition of this activity in the rural locality.

8.4 Local Environmental Plan

The Coonamble Local Environmental Plan 2011 is the relevant Local Environmental Plan (LEP). The Quarry is located within the RU1 land zone of the LEP. The objectives of the RU1 Primary Production Zone are:

- To encourage sustainable primary industry production by maintaining and enhancing the natural resource base.
- To encourage diversity in primary industry enterprises and systems appropriate for the area.
- To minimise the fragmentation and alienation of resource lands.
- To minimise conflict between land uses within this zone and land uses within adjoining zones.

As the proposed modification does not change the approved land use or increase the associated impacts to the community, it remains consistent with the aims of the LEP and the objectives of the RU1 land zone.

9 Conclusion

This application for modification is pursuant to clause s4.55(1A) of the Act seeks to amend the approved development consent to facilitate the quarry's opening under a reduced capacity and scale and the provision of alternative access. The proposed modification does not alter the approved land-use or any change in the hours of operation of the Quarry. The proposed modification does not alter the previously approved land use, amenity or environmental management measures employed at the Site to manage and mitigate those potential impacts have been improved. The Quarry will continue to comply with the operating conditions specified in the EPL and therefore will not result in additional impacts to public amenity or the environment.

The proposed modification has been assessed against the relevant environmental instruments and is considered to remain consistent with the intent, purpose and aim of the documents forming the approval and that the modified development would remain substantially the same as the original development, is of minimal environmental impact and is in the public interest.

Overall, on the merits of this application we see no reason why Coonamble Shire Council would have grounds to refuse the proposed modification to this approval. While this proposal does not suggest proposed changes to conditions as they are envisaged to be minor administrative wording updates. We are open to discussing suitable changes with Council upon conclusion of their assessment of this modification.

Appendix A. Traffic Impact Assessment (TTPP)

DA027/2020 Final Mod Report.docx

Appendix B. Development Consent

DA027/2020 Final Mod Report.docx



Our Ref: 24168

25 February 2025

Maas Group
PO Box 4921
DUBBO NSW 2141

Attention: Rowan McKay

Dear Rowan,

RE: RALSTON QUARRY MOUNT TENANDRA – MODIFICATION TO DA027/2020

The Transport Planning Partnership (TPPP) has been commissioned by Maas Group to review the traffic and road implications of a proposed modification to Ralston Quarry (the Quarry), an approved hard rock quarry located at 4948 Tooraweenah Road, Mount Tenandra.

Background

DA027/2020 for the Quarry was approved in April 2021, and permits a two-stage quarry operation with vehicle access via a property access on the western side of Weenyah Road approximately 1.7 km south of the intersection with Tooraweenah Road. Stage 1 of the approved Quarry includes the extraction and transport of up to 490,000 tonnes per annum (tpa) of material for five years, to service construction of the Inland Rail Project. Stage 2 includes the extraction and transport of up to 100,000 tpa of material for up to 20 years, to service projects in the local region. Development Consent is subject to conditions relating to road and intersection upgrades required prior to commencement of any haulage operations. TPPPⁱ assessed the road transport aspects of the approved Quarry.

Due to delays to construction of the Inland Rail Project, Maas Group is seeking a modification to DA027/2020 to permit operation of the Quarry at an initially reduced production rate of up to 150,000 tpa to service local road projects (principally the Tooraweenah Road Upgrade). This initial operational period would be Stage 1, and the approved Stages 1 and 2 would become Stages 2 and 3 respectively.

Since DA027/2020 was approved, details of the alignment of the Inland Rail have been refined. The rail corridor is to be aligned along the western side of Weenyah Road, which will require closure of the approved Quarry access road off Weenyah Road as approved for DA027/2020. The Quarry will therefore require an alternative location for its access to the road



network. It is proposed that vehicular access for the Quarry be via an existing property access on Tooraweenah Road, located between Weenya Road and Goorianawa Road. This assessment considers the potential impacts of the amended access arrangements and the revised staging from that of the approved Quarry.

Modified Stage 1 Quarry Operations

The modification would permit initial Quarry operations with extraction and transport of up to 150,000 tpa of material to principally service construction activity related to the Tooraweenah Road Upgrade. The Tooraweenah Road Upgrade will reconstruct and seal the unsealed lengths of Tooraweenah Road, and rehabilitate sealed lengths, including reconstruction and widening of shoulders. The project includes the 56.8 km length of Tooraweenah Road from King Street at the eastern side of Coonamble to the Gilgandra Shire boundary. The design plans for the upgrade include sealing of a short length of minor roads approaching their intersections with Tooraweenah Road. The design plans indicate that no basic, auxiliary or channelised treatments will be provided in Tooraweenah Road at the public road intersections such as Weenya Road and Goorianawa Road which can be used as a guide for the requirements to property accesses along this road.

To access the Tooraweenah Road Upgrade from the Quarry, laden trucks would depart the Quarry by a left or right turn on to Tooraweenah Road, depending on the location of the roadworks and stockpiles. Similarly, empty trucks would return to the Quarry by a left or right turn from Tooraweenah Road.

The initial quarrying activity is anticipated to use 19 m long rigid truck and trailer combinations, with a typical payload of 38 t. Allowing for operations to occur over 50 weeks per year, the haulage of 150,000 tpa would generate an average of 14 loads per weekday and 8 loads per Saturday. The amount of material transported on any one day would vary from the average, due to the campaign nature of quarrying and construction activities. A maximum of 1,500 t per day would be transported to meet the needs of the Tooraweenah Road Upgrade, generating 40 loads per day. Laden truck departures would be limited to a maximum of four loads per hour. Consistent with the approved operations, laden trucks would not depart the Quarry in convoy, with a minimum five minute headway to be imposed between departing trucks.

Consistent with the approved Quarry, between two and four people would be employed on-site, who would generate up to 8 light vehicle trips per day. The workforce would typically arrive prior to the start of haulage activities in the morning, and leave after the end of haulage activities at the end of the day, so would not travel at the same time as the haulage trucks.

A Traffic Management Plan (TMP) has been prepared for the heavy vehicle transport associated with the Quarry. With the Modification, the TMP would be updated to include a requirement for inbound haulage truck drivers to communicate via radio with the haulage



fleet drivers when approaching the Quarry access on Tooraweenah Road during the Stage 1 initial quarrying activities. Any driver preparing to leave the Quarry would wait within the internal site area for the arrival of the inbound truck before departing. This would give priority to inbound trucks to minimise any disruption to through traffic on Tooraweenah Road. Heavy vehicles would not need to pass each other when turning into or out of the Quarry access at Tooraweenah Road.

Modified Quarry Trip Generation Summary

Table 1 summarises the daily tripⁱⁱ generation of the approved and modified Quarry operations on an average weekday, and on a peak day.

Table 1: Quarry Traffic Generation Summary

	Average Weekday (vehicle trips per day)			Peak Day (vehicle trips per day)			Maximum Haulage Trips per Hour
	Light Vehicles	Heavy Vehicles	Total Vehicles	Light Vehicles	Heavy Vehicles	Total Vehicles	
Approved ^A							
Stage 1 – 490,000 tpa	20	92	112	20	264	284	24
Stage 2 – 100,000 tpa	8	20	28	8	40	48	-
Modification							
Stage 1 – 150,000 tpa	8	28	36	8	80	88	8
Stage 2 – 490,000 tpa	20	92	112	20	264	284	24
Stage 3 – 100,000 tpa	8	20	28	8	40	48	-

^A Source TTPP, 2020

It is noted that the data presented in Table 1 is based on a worst case scenario in which no direct access to the rail corridor is assumed during Stage 2. With direct access expected to be available between the Quarry and the rail corridor based on the alignment of the Inland Rail along the western side of Weenyah Road, the number of trips generated on the public road network during Stage 2 would be reduced below those presented in Table 1.

Stage 1 Traffic Volumes

TTPP (2020) collated traffic volume data on surrounding local roads. Allowing for background growth since that data was collected, Table 2 summarises estimated weekday traffic volumes on roads in the immediate vicinity of the Quarry in 2025, being representative of the expected timing of the Tooraweenah Road Upgrade works. The weekend day traffic demands are well below the weekday demands, hence the weekdays are the more critical with respect to the capacity and operation of the road network. Peak hour volumes would typically be expected to be in the order of eight to 12 per cent of daily volumes.



Table 2: Estimated Average Weekday 2025 Two-Way Traffic Volumes (vehicles per day)

	Light Vehicles	Heavy Vehicles	Total Vehicles
Tooraweenah Road near Mungery Road	42	26	68
Box Ridge Road west of National Park Road	39	11	50
National Park Road south of Box Ridge Road	25	22	47

The Quarry haulage activity for the Tooraweenah Road Upgrade Project would be limited to Tooraweenah Road between the Quarry access road and the project's construction/stockpile sites, which may be located to the north and/or south of the Quarry. As the Stage 1 operations at the Quarry would coincide with construction activity along Tooraweenah Road, it is reasonable to expect that additional traffic would be generated along Tooraweenah Road that is not accounted for in the background traffic volumes presented in Table 2.

Conservatively assuming that all Quarry-generated vehicles approach and depart in the same direction on Tooraweenah Road on a busy day, Table 3 summarises the forecast two-way traffic on Tooraweenah Road.

Table 3: Estimated 2025 Weekday Two-Way Traffic Volumes with Quarry Stage 1

Tooraweenah Road Traffic	Light Vehicles	Heavy Vehicles	Total Vehicles
Daily (vehicles per day)			
Background Traffic	42	26	68
Peak Day Quarry Traffic	8	80	88
Total Traffic	50	106	156
Peak Haulage Hour (vehicles per hour)			
Background Traffic	5	3	8
Peak Day Quarry Traffic ^A	0	8	8
Total Traffic	5	11	16

Note does not include non-Quarry traffic generated by the Tooraweenah Road Upgrade Project.

^A Quarry workforce would travel before and after haulage hours, would not coincide with peak haulage activity.

Stage 2 Traffic Volumes

As Stage 2 would generate the greatest number of haulage trips from the Quarry, this review has focussed on the implications during Stage 2, which would principally service construction activity for Inland Rail. While the timing of construction of the Inland Rail is unclear, Table 4 summarises estimated weekday traffic volumes on roads in the immediate vicinity of the Quarry in 2035. Peak hour volumes would typically be expected to be in the order of eight to 12 per cent of daily volumes.



Table 4: Estimated Average Weekday 2035 Two-Way Traffic Volumes (vehicles per day)

	Light Vehicles	Heavy Vehicles	Total Vehicles
Tooraweenah Road near Mungery Road	47	29	76
Box Ridge Road west of National Park Road	43	12	55
National Park Road south of Box Ridge Road	27	25	52

The Stage 2 Quarry haulage activity would include haulage associated with the Inland Rail as well as construction activities throughout the region. Haulage trucks may therefore travel either to the north or south of the Quarry. Conservatively assuming that all Quarry-generated vehicles approach and depart in the same direction on Tooraweenah Road during a busy day and peak hour, Table 5 summarises the forecast two-way traffic on Tooraweenah Road.

Table 5: Estimated 2035 Weekday Two-Way Traffic Volumes with Quarry Stage 2

Tooraweenah Road Traffic	Light Vehicles	Heavy Vehicles	Total Vehicles
Daily (vehicles per day)			
Background Traffic	42	26	68
Peak Day Quarry Traffic	20	264	284
Total Traffic	62	290	352
Peak Haulage Hour (vehicles per hour)			
Background Traffic	5	3	8
Peak Day Quarry Traffic ^A	0	24	24
Total Traffic	5	27	32

Note does not include non-Quarry traffic generated by the Inland Rail construction.

^A Quarry workforce would travel before and after haulage hours, would not coincide with peak haulage activity.

To the extent that Quarry trucks may access the rail corridor directly from the Quarry site during Stage 2, these forecasts may over-estimate the number of trips made to and from Tooraweenah Road.

Traffic Volume Impacts

The capacity of the roads is measured by the level of service experienced by drivers. An acceptable level of service can be expected at volumes exceeding 1,000 vehicles per hour on a theoretical Class II two-lane, two-way road with 3.5 m wide travel lanes and 1.0 m wide shoulders with a speed limit of 100 km/h, carrying equal volumes in each direction, 40 percent heavy vehicles, and with restrictions on overtaking for 20 percent of the route.

The traffic volumes forecast with the Stage 1 and Stage 2 Quarry operations are sufficiently low that formal analysis of the capacity and levels of service experienced by drivers on the roads are not warranted, and even allowing for additional traffic that may be generated by construction activity generated associated with the Tooraweenah Road Upgrade and Inland Rail construction, no concerns are raised regarding the capacity or operation of the roads.



Sight Distance at Property Access

Austroads (2023a) indicates that property accesses be located where minimum gap sight distance (MGSD) of five seconds is available, while Austroads (2023b)ⁱⁱⁱ indicates that at property accesses, sight distances should desirably comply with the sight distance requirements for intersections, i.e., that approach sight distance (ASD), safe intersection sight distance (SISD) and minimum gap sight distance (MGSD) are achieved. As a robust assessment, TTPP has considered these sight distance requirements, adopting TfNSW's default values^{iv} for design speed (posted speed limit plus 10 km/h) and reaction time (2.5 seconds for design speed 110 km/h or greater).

ASD is the minimum sight distance that must be available on the minor road approaches to all intersections, and is also desirable on the major road approaches. ASD is measured from the driver's eye height (1.1 m for cars, 2.4 m for trucks) to the pavement level. For a design speed of 110 km/h for cars on level sealed pavement, ASD of 209 m is required. ASD for trucks^v on level sealed pavement at an operating speed of 110 km/h is 241 m.

SISD provides sufficient distance for a driver on the major road to observe a vehicle on a minor road moving into a collision situation and to decelerate to a stop before reaching the collision point. It is measured along the carriageway from an approaching vehicle (driver's eye height of 1.1 m) to an object height of 1.25 m, and assumes that the driver of the vehicle on the minor road is located a distance of 7.0 m (minimum 5.0 m) from the conflict point. For a design speed of 110 km/h on level sealed pavement, SISD of 300 m is required.

MGSD corresponds to the critical acceptance gap that drivers are prepared to accept when undertaking a crossing or turning manoeuvre at intersections. It is the distance for the driver of a vehicle entering or crossing the major road to see a vehicle in the conflicting streams in order to safely commence the desired manoeuvre. MGSD is measured from driver's eye height (car driver 1.1 m, truck driver 2.4 m) to a point 0.65 m above the travelled way, typically allowing observation of an approaching passenger car's indicator light.

At the Quarry access intersection on Tooraweenah Road, truck drivers would require MGSD to turn left or right out of the Quarry, and to turn right into the Quarry. The base critical gap values presented in Austroads are for cars, and heavy vehicles will require a greater gap due to their slower acceleration. Austroads (2015)^{vi} presents the results of a study of the critical gap for heavy vehicles, as summarised in Table 6 for truck and trailer combinations such as those that would be used at the Quarry.



Table 6: Critical Gap for Truck-Trailer Combinations

Turn Type	Greenshields Method ^A	Raff Method ^A	Requiring Through Traffic to Slow
Right Turn from Minor Road to Two-Lane, Two-Way Road	9.4-9.6	9.6-10.6	6.3
Left Turn from Minor Road to Two-Lane, Two-Way Road	7.8-8.0	6.8-8.0	4.3
Right Turn from Two-Lane, Two-Way Major Road	8.2-8.4	7.8-8.4	7.0

Source: Austroads (2015)

^A not interfering with through traffic on major road

Based on the findings of Austroads (2015) and assuming that following vehicles may be required to slow (which typically occurs due to the slower acceleration of heavy vehicles), the inputs and calculated MGSD for trucks entering and exiting the Quarry are presented in Table 7.

Table 7: Minimum Gap Sight Distance for Design Speed 110 km/h

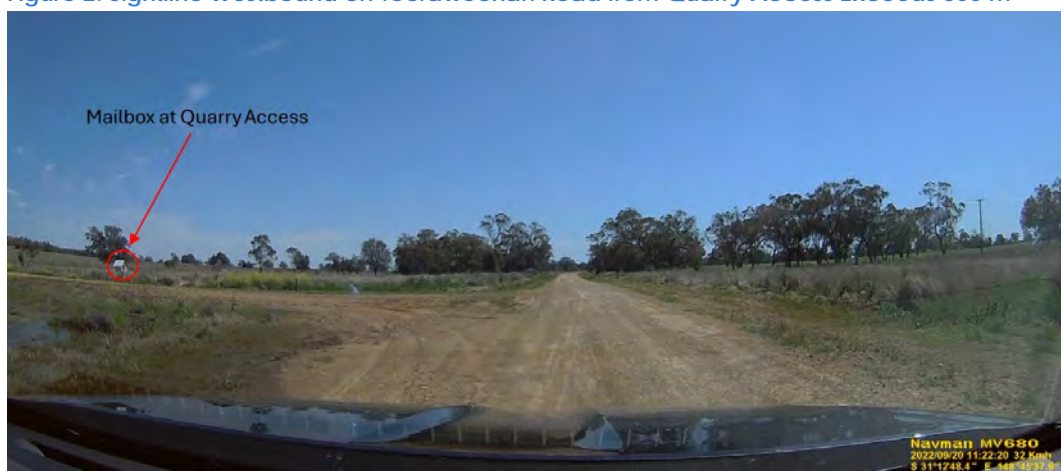
	Truck-Trailer Critical Gap (seconds)	Minimum Gap Sight Distance (m)
Truck-trailer exiting Quarry by right turn	6.3	193
Truck-trailer exiting Quarry by left turn	4.3	132
Truck-trailer entering Quarry by right turn	7.0	214

Observations on-site indicate that as Tooraweenah Road flows a straight and level alignment for over 500 m on each approach to the Quarry access location, there are no significant constraints on sightlines, as shown in Figure 1 and Figure 2. The Austroads requirements for ASD, SISD and MGSD (which exceed the requirement for MGSD of five seconds at property accesses) would be exceeded at the proposed Quarry access location.

Figure 1: Sightline Westbound on Tooraweenah Road 300 m from Quarry Access



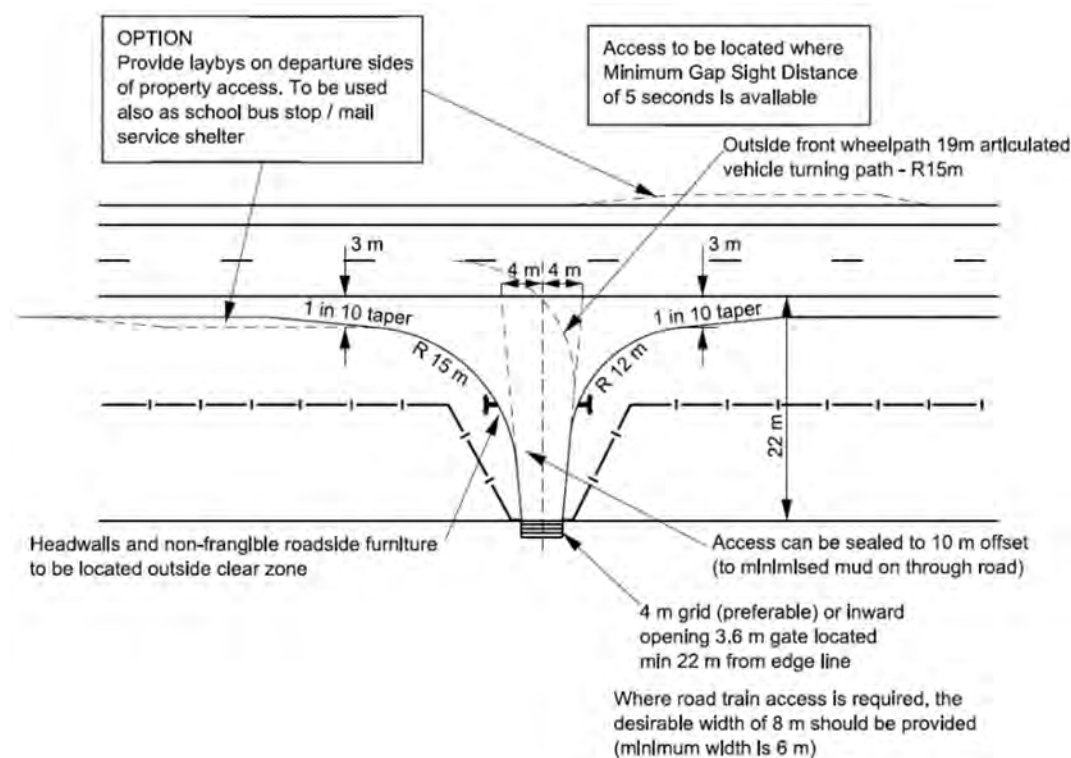
Figure 2: Sightline Westbound on Tooraweenah Road from Quarry Access Exceeds 500 m



Property Access Design – Stage 1

Considering the low number of trips that would be generated by the Quarry during Stage 1, it is recommended that during Stage 1, the intersection of the Quarry access and Tooraweenah Road be consistent with the Austroads (2023a)^{vii} minimum layout for rural property access for articulated vehicles, as shown in Figure 3.

Figure 3: Rural Property Access for Articulated Vehicles



Source: Austroads (2023a) for single carriageway with design Annual Average Daily Traffic < 2,000 vehicles per day.

The existing property access on Tooraweenah Road is constructed with fencing and a single width stock grid, which is set back in excess of 25 m from the carriageway of Tooraweenah Road, as shown in Figure 4 to Figure 6. It is generally consistent with the Austroads property access requirements shown in Figure 3, noting that as both the property access and Tooraweenah Road are unsealed, the splay between the edge of Tooraweenah Road and the property boundary are not formally defined as in Figure 3.

Figure 4: Facing South at Property Access on Tooraweenah Road

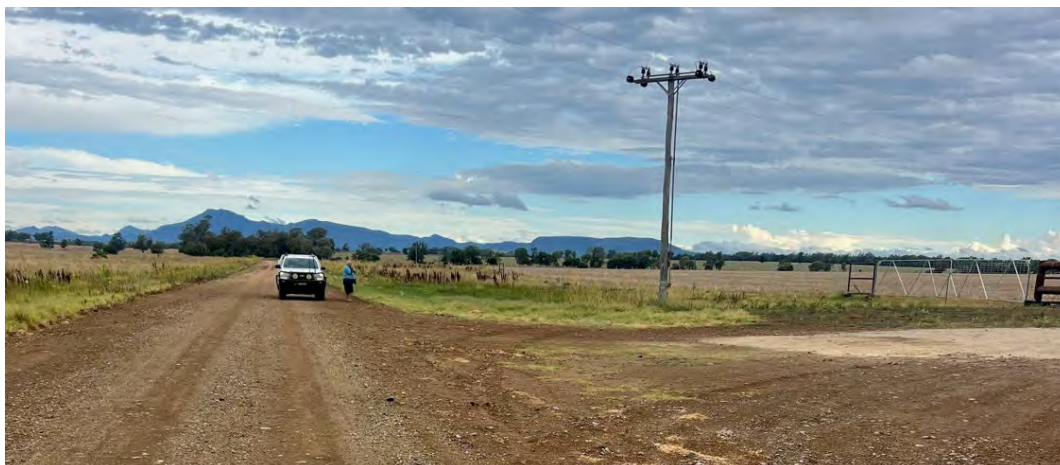


Figure 5: Facing North at Property Access on Tooraweenah Road





Figure 6: Facing East on Tooraweenah Road at Quarry Access



As the Tooraweenah Road Upgrade occurs, Tooraweenah Road past the Quarry access would be sealed to a width of 8.0 m, being a 3.5 m wide travel lane for each direction and a 1.0 m wide sealed shoulder on each side. It is recommended that to minimise tracking of loose material or mud from Quarry trucks onto the sealed surface of Tooraweenah Road (which can lead to loss of control of vehicles needing to brake), the access to the Quarry be sealed between Tooraweenah Road and the stock grid at the property boundary. This exceeds the requirements of the Austroads rural property access layout, which suggests sealing of the property access over a length of 10 m (Figure 3).

Property Access Design – Stages 2 and 3

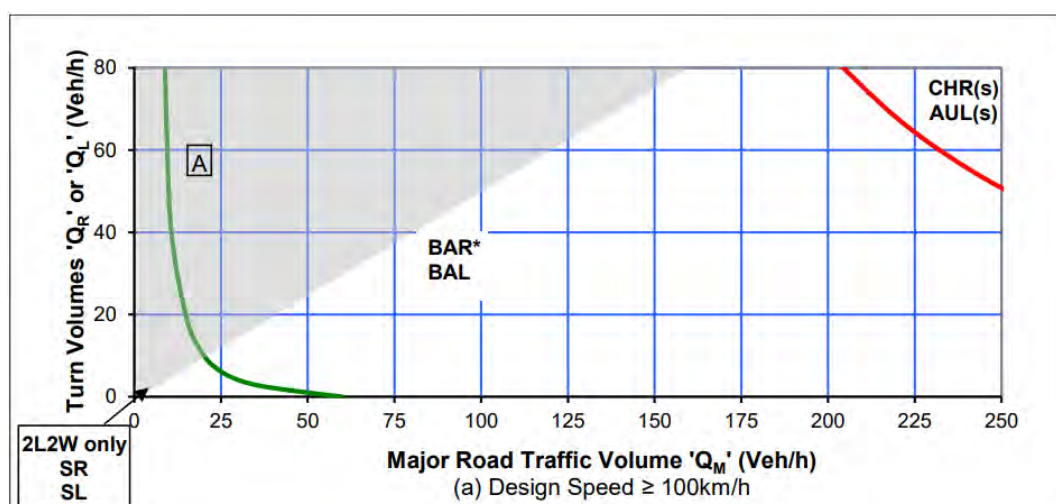
The trip generation of the Quarry would be greatest during Stage 2, and TTPP has therefore reviewed the implications of the peak Quarry-generated demands occurring at the proposed access on Tooraweenah Road during Stage 2.

The Austroads (2020)^{viii} warrants for major road treatments at intersections such as BAL and BAR treatments are not intended for direct application to accesses and driveways as seen in the Tooraweenah road design, however may be used as a reference for such. TTPP has reviewed the demands generated by the Stage 2 quarrying activity with the Modification with respect to those warrants, discussed below.

Stage 2 would generate a maximum of 24 heavy vehicle movements in any one hour (12 inbound and 12 outbound) on a peak haulage day, and an average of fewer than eight heavy vehicle movements per hour on an average day. The Quarry trucks would therefore generate a demand for a maximum of 12 trucks turning left or right from Tooraweenah Road to the Quarry access in any one hour.

Based on the estimated 2035 daily traffic volumes (refer to Table 5), two-way background volumes on Tooraweenah Road are anticipated to be approximately six to nine vehicles per hour, excluding non-Quarry construction-generated traffic associated with Inland Rail. At these very low volumes, the benefits provided by formal major road treatments are low. Noting that the Austroads warrants are not intended for use at property accesses, and do not indicate minimum turning volumes below which formal BAL and BAR treatments be provided, TTPP has referred to the Queensland TMR supplement to Austroads^{ix} which presents a warrant for Simple Intersection Treatments on two-way two-lane roads in rural situations where volumes are very low. This warrant is illustrated below for a road with design speed of 100 km/h or more.

Figure 7: Warrants Major Road Turn Treatments Extended Domain Design

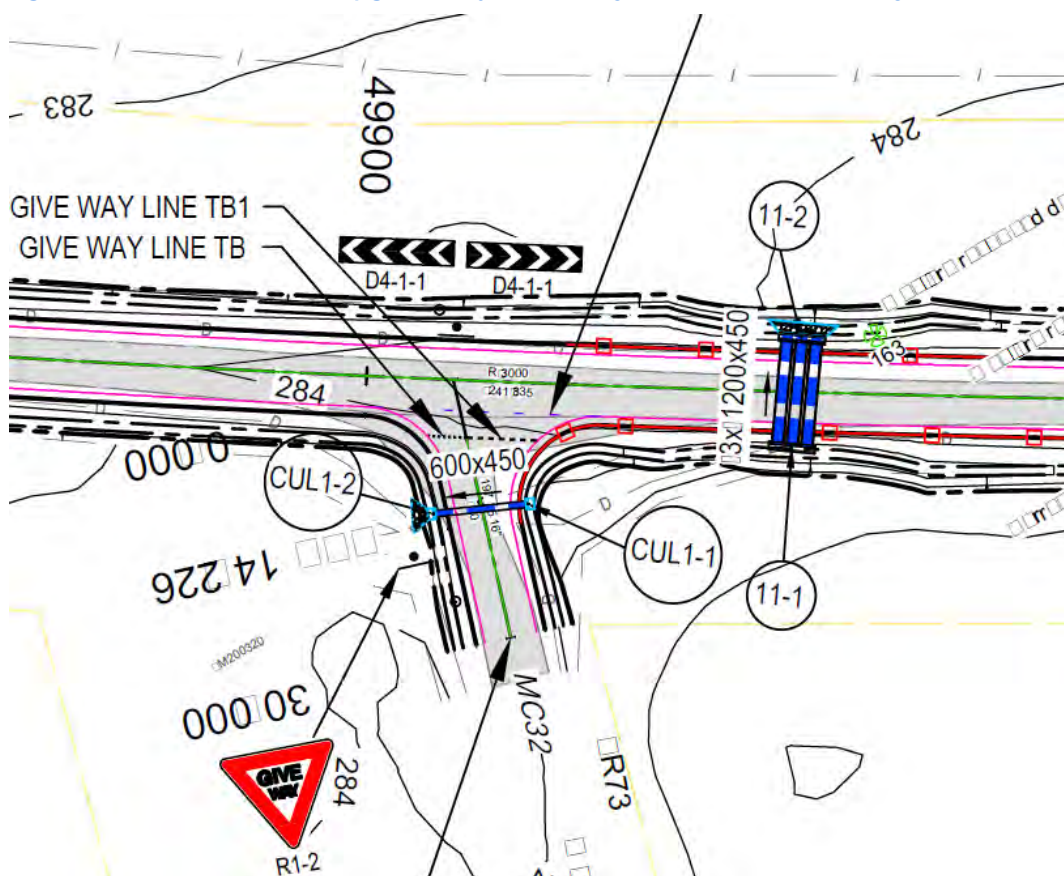


2L2W is two-lane, two-way road, SR/SL is simple right/simple left intersection treatment

In the case of the right-turn treatment for peak hour demand on a peak haulage day at the Quarry access, Q_M is approximately 9 vehicles per hour, and Q_R is a maximum of 12 vehicles per hour. In the case of the left-turn treatment for peak hour demand on a peak haulage day at the Quarry access, Q_M is approximately 4 to 5 vehicles per hour, and Q_R is a maximum of 12 vehicles per hour.

Comparison with the TMR warrant (Figure 7) indicates that a simple intersection treatment would be satisfactory for the peak traffic demands during the Stage 2 haulage activity, assuming normal domain design layout is provided. Even allowing for some additional through traffic on Tooraweenah Road due to Inland Rail construction activities during Stage 2, the simple intersection treatment would be satisfactory. A simple intersection treatment has no pavement widening, or has a level of widening less than that required for a BAL or BAR treatment. The simple intersection treatment is consistent with the planned design of the minor road intersections along Tooraweenah Road with the Tooraweenah Road Upgrade. As an example, Figure 8 illustrates the planned layout of the intersection of Weenyah Road and Tooraweenah Road^x.

Figure 8: Tooraweenah Road Upgrade Project – Weenyah Road Intersection Layout



On this basis, provision of a formal BAL or BAR treatment in Tooraweenah Road at the Quarry access is not considered to be required for the Sage 2 operations, subject to the layout being suitable for the largest vehicles proposed to regularly use the access. For Stage 2 use of the Tooraweenah Road access, it is recommended that the proposed Quarry access intersection with Tooraweenah Road be upgraded to allow the Quarry trucks to pass when entering and exiting the Quarry. This would require widening of the Quarry access road and remove the need for the communication protocol recommended for the Stage 1 operations.

As discussed above, observations on-site indicate that sight distances along Tooraweenah Road in the region of the Quarry access exceed 500 m in both directions, thus there are no sight distance issues relating to long-term use of the proposed Quarry access on Tooraweenah Road.



Impacts of Modification on Road and Intersection Upgrades for Approved Quarry

DA027/2020 requires specific upgrades to roads and intersections. The need for and timing of those upgrades would be impacted by the need to relocate the Quarry access, and the proposed modified staging of the Quarry activities. The impacts and suggested amendments to the relevant conditions are discussed below.

Impact on Condition 19

Condition 19 of DA027/2020 states:

19. Prior to the commencement of any haulage operations, the Proponent is to upgrade the existing Northwood property access to Weenya Road to form a Basic Auxiliary Left (BAL) and Basic Auxiliary Right (BAR) to the satisfaction of Coonamble Shire Council, including the provision / maintenance of Safe Intersection Sight Distance in accordance with Part 4A of the Austroads Guide to Road Design prior to the commencement of any haulage operations on the local road network.

As the Weenyah Road property access would be closed by the Inland Rail alignment, it is recommended that Condition 19 be amended as follows:

- a) The existing property access to Tooraweenah Road shall be upgraded by the Proponent to seal between the existing stock grid and the sealed edge of Tooraweenah Road during Stage 1 haulage.*
- b) Prior to the commencement of Stage 2 haulage operations the property access to Tooraweenah Road is to be upgraded by widening the access roadway to allow two heavy vehicles to pass when entering and existing the property access.*

Impact on Condition 20

Condition 20 of DA027/2020 states:

20. Prior to the commencement of any haulage operations on the local road network, the following sections of local roads shall be upgraded:

- a) Weenya Road to a rural unsealed standard as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*
- b) Tooraweenah Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*



- c) *National Park Road to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*

As these unsealed roads may not be used by Quarry-generated heavy vehicles during the initial quarrying operations, and Tooraweenah Road is expected to be sealed during the modified Stage 1 operations of the Quarry (which would negate the need for the Condition 20b upgrade), Condition 20 may reasonably be amended to the following:

- a) *Prior to any haulage on Weenyah Road, Weenyah Road shall be upgraded to a rural unsealed standard as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology, and to the satisfaction of Coonamble Shire Council.*
- b) *Should Tooraweenah Road remain unsealed prior to the commencement of Stage 2, Tooraweenah Road shall be upgraded to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*
- c) *Prior to any haulage on National Park Road, National Park Road shall be upgraded to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*

Summary

This assessment has demonstrated that the proposed modification to Quarry operations to permit a maximum of 150,000 tpa of material to be extracted and transported via the existing property access on Tooraweenah Road to service local road projects, principally the Tooraweenah Road Upgrade project, would have acceptable impacts on the road network.

Sight distances at the proposed Quarry access intersection with Tooraweenah Road exceed Austroads requirements for MGSD at property accesses, and for ASD, SISD and MGSD at intersections.

The existing property access on Tooraweenah Road is suitable for use by Quarry trucks during the proposed Stage 1 operations, subject to the Quarry TMP being updated to include implementation of a communication protocol between inbound and outbound truck drivers to ensure inbound trucks are given priority, and sealing the access road between the property boundary and Tooraweenah Road when Tooraweenah Road is sealed past the Quarry access location. Prior to commencement of Stage 2 haulage, it is recommended that



the Quarry access on Tooraweenah Road be upgraded to allow two heavy vehicles to pass when turning in and out of the Quarry.

It is recommended that with the modification, the conditions in DA027/2020 relating to road and intersection upgrades be amended as follows:

Condition 19

- a) The existing property access to Tooraweenah Road shall be upgraded by the Proponent to seal between the existing stock grid and the sealed edge of Tooraweenah Road during Stage 1 haulage.*
- b) Prior to the commencement of Stage 2 haulage operations the property access to Tooraweenah Road is to be upgraded by widening the access roadway to allow two heavy vehicles to pass when entering and existing the property access.*

Condition 20

- a) Prior to any haulage on Weenyah Road, Weenyah Road shall be upgraded to a rural unsealed standard as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology, and to the satisfaction of Coonamble Shire Council.*
- b) Should Tooraweenah Road remain unsealed prior to the commencement of Stage 2, Tooraweenah Road shall be upgraded to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*
- c) Prior to any haulage on National Park Road, National Park Road shall be upgraded to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the current Austroads Guide to Road Design and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.*



We trust the above is to your satisfaction. Should you have any queries regarding the above or require further information, please do not hesitate to contact the undersigned on 8437 7800.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'P Dalton'.

Penny Dalton
Associate Director

ⁱ TTPP (2020), *Ralston Quarry, Mount Tenandra Road Transport Assessment*.

ⁱⁱ For clarity, and consistent with Austroads definitions, a trip is a one way movement. A vehicle arriving at the Quarry and departing the Quarry generates two vehicle trips.

ⁱⁱⁱ Austroads (2023b), *Guide to Road Design Part 4A: Unsignalised and Signalised Intersections*.

^{iv} TfNSW (2023), *TS 02642:1.0 Supplement to Austroads Guide to Road Design*.

^v Austroads (2021), *Guide to Road Design Part 3: Geometric Design*.

^{vi} Austroads (2015) *Road Design for Heavy Vehicles*.

^{vii} Austroads (2023a), *Guide to Road Design Part 4: Intersections and Crossings: General*.

^{viii} Austroads (2020), *Guide to Traffic Management Part 6: Intersections, Interchanges and Crossings Management*.

^{ix} Transport and Main Roads (2021), *Supplement to Austroads Guide to Road Design Part 4A: Unsignalised and Signalised Intersections*.

^x JJ Ryan Consulting Pty Ltd (2023), *Tooraweenah Road Upgrade Section 2 Coonamble Shire Council Final Detail Design*.



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NOTICE OF DETERMINATION OF A DEVELOPMENT APPLICATION

*issued under the Environmental Planning and Assessment Act, 1979
Section 4.18 (1) (a)*

Applicant Details:	Regional Group Australia C/o Groundwork Plus PO Box 1779 MILTON BC QLD 4064
Development Consent No:	DA027/2020
Description of Development:	Extractive Industry – Ralston Quarry
Subject Land:	Lot 82 DP 820705
Property Address:	4948 Tooraweenah Road, Mount Tendandra
Date of Determination:	10 August 2021
Date of Determination Notice:	20 August 2021
Date Development Consent to operate from:	20 September 2021
Consent to Lapse on:	20 September 2026

Determination: Consent granted subject to conditions described below:

Conditions:

A. Approved Plans and Documentation

1. The development shall be carried out in accordance with:
 - a) The development application DA027/2020 submitted to Coonamble Shire Council on 24 August 2020.
 - b) The approved stamped Environmental Impact Statement prepared by Groundwork Plus, dated August 2020.
 - c) The approved stamped Aboriginal Due Diligence and Historic Heritage Assessment Report prepared by OzArk Environment and Heritage, dated December 2019.
 - d) The approved stamped Ralston Quarry, Mount Tenandra Road Transport Assessment prepared by The Transport Planning Partnership, dated 22 July 2020.
 - e) The approved stamped Ralston Quarry Air Quality Impact Assessment prepared by Northstar Air Quality, dated 16 December 2019.
 - f) The approved stamped Ralston Quarry Noise Impact Assessment prepared by Muller Acoustic Consulting, dated November 2019.

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- g) The approved Ralston Quarry Surface Water Assessment prepared by Groundwork Plus, dated December 2019.
- h) The approved stamped Site Office Plan No. MS-200108-101 and M/F Toilet Plan No. MS-200305-B20-101, prepared by MBS Modular Building Systems.
- i) The approved stamped letters from Groundwork Plus letter dated 16 February 2021 and 8 March 2021.
- j) The approved stamped Biodiversity Development Assessment Report prepared by OzArk Environment and Heritage, dated March 2021.

except as varied by the conditions listed herein or as marked in red on the plans. A current and approved copy of the approved stamped by Coonamble Shire Council is to be maintained on site for constructional and reference purposes.

B. Approved Hours of Operation

2. The hours of operation are:

- **Extraction and processing:** 6am to 6pm Monday to Friday and 7am to 1pm Saturdays.
- **Truck loading and dispatch:** 6am to 6pm Monday to Friday and 7am to 1pm Saturdays.
- **Blasting:** 9am to 3pm Monday to Friday.

No operations are permitted on Sundays or Public Holidays.

C. General Terms of Approval – Environment Protection Authority

3. Except as expressly provided by any conditions of approval issued by the Coonamble Shire Council, these General Terms of Approval (GTAs) or the conditions of an in-force environment protection licence issued by the Environment Protection Authority, works and activities must be carried out in accordance with the proposal contained in:

- a) The development application DA027/2020 submitted to Coonamble Shire Council on 24 August 2020.
- b) The Environmental Assessment titled "Ralston Quarry - Environmental Impact Statement" prepared by Groundwork Plus Pty Ltd dated August 2020 relating to the Development Application identified above; and
- c) The specialist assessments accompanying the Environmental Assessment identified above.

The EPA licence conditions for the above Proposal are included in Attachment A to this consent. The licence conditions must be read in conjunction with the GTA's listed in conditions 4 to 14 below. In the event that the Proposal is modified either by the Proponent prior to the granting of any approval or as a result of the conditions proposed to be attached to any approvals, it will be necessary to consult with EPA about the changes before approval is issued. This will enable EPA to determine whether its GTAs need to be modified in light of the proposed changes.

- 4. Should any conflict exist between the abovementioned documents, the most recent document or revision supersedes the conflict, except where superseded by any conditions of approval issued by Council or the conditions of an in-force environment protection licence issued by the Environment Protection Authority.
- 5. The proponent, or any subsequent proponent, must apply for and hold an in-force environment protection licence issued by the Environment Protection Authority prior to and while undertaking any scheduled activity listed under Schedule 1 of the *Protection of the Environment Operations Act 1997*.

6. The proponent, or any subsequent proponent, must comply with any additional requirements imposed by an in-force environment protection licence issued by the Environment Protection Authority, as varied from time to time.
7. Stage 1 extraction and processing activities, as defined by the Ralston Quarry Environmental Impact Statement prepared by Groundwork Plus Pty Ltd dated August 2020, are limited to no more than 490,000 tonnes extracted or processed per annum for supply to the Inland Rail Project (Narromine to Narrabri Section) and associated road upgrade projects.
8. Stage 2 extraction and processing activities, as defined by the Ralston Quarry Environmental Impact Statement prepared by Groundwork Plus Pty Ltd dated August 2020, are limited to no more than 100,000 tonnes extracted or processed per annum once Stage 1 is completed. Stage 2 is not permitted to operate at the same time as Stage 1 except for Stage 1 rehabilitation works. Prior to commencing Stage 2, the proponent must provide written evidence to Coonamble Shire Council that Stage 1 has been completed and Stage 1 rehabilitation works have commenced.
9. The maximum disturbance area due to the approved operations (including extraction, processing, stockpiling and water management areas) must not exceed 30 hectares (ha).
10. The maximum daily number of truck movements must not exceed 264 truck movements (total in and out of the premises), not limited to conditions 6 or 7 above.
11. The Proponent must install a meteorology station on-site in accordance with AS3580.14.
12. The Proponent, or any subsequent proponent, must operate the meteorology station on-site that measures and records air temperature at 2 metres, air temperature at 10 metres, wind direction at 10 metres, wind speed at 10 metres, sigma theta, rainfall and relative humidity.
13. The Proponent must keep a record of the amount of material extracted, processed and sold to consumers, in tonnes, on a per day or per week basis, or both.
14. Any record required to be kept in accordance with any conditions of approval issued by Coonamble Shire Council, these General Terms of Approval or the conditions of an in-force environment protection licence issued by the Environment Protection Authority must be retained for a minimum of four (4) years.

D. Prior to Commencement

15. The following management plans specific to the Ralston Quarry site and surrounds must be prepared and finalised prior to commencement of any surface disturbance:
 - a) Environmental Management Plan.
 - b) Bushfire Management Plan.
 - c) Traffic Management Plan.
 - d) Stormwater Management Plan.
 - e) Erosion and Sediment Control Plan.
 - f) Waste Management Plan.
 - g) Final Landform Plan.
 - h) Rehabilitation Management Plan, including rehabilitation timeframes.

The required management plans must adequately deal with all mitigation measures documented in the Ralston Quarry Environmental Impact Statement prepared by Groundwork Plus Pty Ltd, dated August 2020 and other conditions in this consent and submitted to Coonamble Shire Council for approval. The management plans must be implemented during operation of the quarry and haulage operations. All personnel are to be inducted to be aware of all management plans in place for the site, with current copies to be maintained on site for reference purposes.

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16. Prior to commencement of any surface disturbance, the Aboriginal artefacts site (Mt Tenandra OS1) will be properly demarcated with perimeter fencing and warning signage to ensure artefacts remain in place and unharmed by the proposal, and in accordance with the OzArk Aboriginal Due Diligence and Historic Heritage Assessment Report, dated December 2019.
17. Prior to commencement of any surface disturbance:
- a) an Unanticipated Finds Protocol shall be prepared and finalised in accordance with the recommendations of the OzArk Aboriginal Due Diligence and Historic Heritage Assessment Report, dated December 2019; and
 - b) a licensed surveyor must survey and mark the boundaries of the Environmental Exclusion Zone as shown on the Conceptual Site Layout Plan (Drawing 2523 DRG 003 prepared by Groundwork Plus dated 17 July 2020; and
 - c) the proponent must erect high visibility flagging and signs around the Environmental Exclusion Zone prohibiting entry into the area; and
 - d) evidence of completion of items a), b) and c) above must be provided to Coonamble Shire Council prior to commencement of any surface disturbance.
18. Prior to the commencement of any haulage operations, the Proponent is to prepare and implement a Traffic Management Plan and Driver Code of Conduct for the task of transporting materials on public roads. The Traffic Management Plan and Driver Code of Conduct shall include, among other things, the avoidance and / or limitation of haulage operations coinciding with wet weather and flooding events for both Stage 1 and 2 Quarry operations, including provision for extended road closures of quarry-related trucks over 15 tonne capacity to allow gravel roads sufficient time to dry out. Contingencies must also be developed to avoid and / or limit haulage operations for Stage 1 works coinciding with local student school bus pick-up and drop-off times and locations as well as livestock being moved on public roads as advised by landholders. The Traffic Management Plan and The Driver Code of Conduct is required to be approved by Coonamble Shire Council prior to implementation and implemented for the life of the development.
19. Prior to the commencement of any haulage operations, the Proponent is to upgrade the existing Northwood property access to Weenya Road to form a Basic Auxiliary Left (BAL) and Basic Auxiliary Right (BAR) to the satisfaction of Coonamble Shire Council, including the provision / maintenance of Safe Intersection Sight Distance in accordance with Part 4A of the Austroads Guide to Road Design prior to the commencement of any haulage operations on the local road network.
20. Prior to the commencement of any haulage operations on the local road network, the following sections of local roads shall be upgraded:
- a) **Weenya Road** to a rural unsealed standard as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.
 - b) **Tooraweenah Road** to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.
 - c) **National Park Road** to a rural unsealed standard 50 metres east and west of its intersection with Weenya Road as per the Austroads Guide to Road Design 2017 and the Austroads Guide to Pavement Technology Part 6, and to the satisfaction of Coonamble Shire Council.
21. Prior to the commencement of any haulage operations on the local road network, detailed engineering drawing(s) shall be prepared for the road works required to be undertaken in accordance with Condition 20, for approval by Coonamble Shire Council.

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22. Prior to locating any prefabricated buildings onto the site, the person having the benefit of this consent:
- Shall appoint a Principal Certifying Authority (PCA).
 - Shall ensure a Construction Certificate is issued by the PCA.
 - Shall notify Council of their intention to commence the site works, at least 2 days prior to commencement of work.
23. Prior to the commencement of any work on the site, a Construction Certificate is to be obtained from either Council or an Accredited Certifier, certifying that the proposed footings for prefabricated buildings are in accordance with this consent and the applicable standards.
24. In accordance with the Biodiversity Development Assessment Report (BDAR) prepared by OzArk for the development, the class and number of species credits must be retired to offset the residual biodiversity impacts of the development. The retirement of the credits shall be in stages as outlined in the BDAR Figures 7.1, 7.2 and 7.4. The staged retirement of the credits may be satisfied by payment to the Biodiversity Conservation Fund of an amount equivalent to the class and number of species credits as calculated by the BAM Credit Calculator (BAMC) in the BDAR or by purchasing and retiring credits on the open market. Evidence of the retirement of credits (either by payment to the Biodiversity Conservation Fund or securing the Biodiversity Offset Management Plan) must be provided to Council prior to the commencement of disturbance for each stage of the development.

Table 24: Staged credit retirement for ecosystem credits and species credits

Development Stage	Plant Community Type (PCT)	Staged credit retirement		
		Ecosystem credits	Species	Species credits
Stage 1 – Southern Pit	PCT244 - Poplar Box grassy woodland on alluvial clay-loam soils mainly in the temperate (hot summer) climate zone of central NSW (wheatbelt)	0	Australian Bustard (<i>Ardeotis australis</i>)	5
			Finger Panic Grass (<i>Digitaria porrecta</i>)	5
			White-bellied Sea Eagle (<i>Haliaeetus leucogaster</i>)	1
			Little Eagle (<i>Hieraaetus morphnoides</i>)	1
			Pale-headed Snake (<i>Hoplocephalus bitorquatus</i>)	5
			Square-tailed Kite (<i>Lophocitina isura</i>)	1
			Brush-tailed Rock Wallaby (<i>Petrogale penicillata</i>)	7
			Koala (<i>Phascolarctos cinerus</i>)	6
			Greenhood Orchid (<i>Pterostylis cobraensis</i>)	5
			Slender Darling Pea (<i>Swainsona murrayana</i>)	5
			Silky Swainson-pea (<i>Swainsona sericea</i>)	5
Stage 1 SUB-TOTAL	Ecosystem credits	0	Species credits (various types)	45
Stage 2 – Northern Pit	PCT98 – Poplar Box – White Cypress Pine – Wilga – Ironwood shrubby woodland on red sandy loam soils in the Darling Riverine Plains	54	Silky Swainson-pea (<i>Swainsona sericea</i>)	78
			Little Eagle (<i>Hieraaetus morphnoides</i>)	59
			Square-tailed Kite (<i>Lophocitina isura</i>)	59
			Koala (<i>Phascolarctos cinerus</i>)	78
			White-bellied Sea Eagle (<i>Haliaeetus leucogaster</i>)	78
			Bush-stone Curlew (<i>Burhinus grallarius</i>)	72
			Black-breasted Buzzard (<i>Hamirostra melanosternom</i>)	59
Stage 2 SUB-TOTAL	Ecosystem credit (PCT98)	54	Species credits (various types)	483
TOTAL for both stages		54		528

E. During Works

25. All loading, unloading and storage of hard rock materials, plant, and equipment, building materials and the like, or the carrying out of building operations related to the development proposal, shall be carried out within the confines of the quarry site. No loading, unloading and storage of goods, equipment, tools and building materials, or the carrying out of building operations related to the development proposal shall be carried out on the balance of the Northwood property or public roadway system.
26. All internal access roads shall comply with the following requirements of section 4.1.3 (2) of Planning for Bush Fire Protection 2006 including as follows:
 - a) A minimum carriageway width of 4 metres.
 - b) A minimum vertical clearance of 4 metres to any overhanging obstruction, including tree branches.
 - c) A turning circle with a minimum 12 metre outer radius.
 - d) Curves have a minimum inner radius of 6 metres and are minimal in number to allow for rapid access and egress.
 - e) The minimum distance between the inner and outer curves is 6 metres.
 - f) The crossfall does not to exceed 10 degrees.
 - g) Maximum grades for sealed roads do not exceed 15 degrees and not more than 10 degrees for unsealed roads.
27. Any damage caused to public roadways, table drains, utility installations and the like by reason of construction / quarry operations shall be made good and repaired to a standard equivalent to that existing prior to commencement of construction. The full cost of restoration / repairs of property or services damaged during the works shall be met by the Proponent.
28. No lighting is permitted to be installed at the quarry site, including no security lighting, without prior written approval from Coonamble Shire Council.

F. Prior to Commencement of Use and Operational Conditions

29. The Proponent is to obtain an Occupation Certificate in accordance with the *Environmental Planning and Assessment Act 1979*, from the Principal Certifying Authority prior to occupation of prefabricated buildings.
30. Prior to the issue of an Occupation Certificate, a rural address marker must be clearly displayed at the entrance to the property in accordance with Coonamble Shire Council's Engineering Specifications and Australian Standard 4819:2003.
31. The Proponent shall pay a quarterly monetary contribution to Coonamble Shire Council for local road maintenance, as per the following agreed road maintenance contributions rate:

Contribution Agreement Subject	Per annum rate
Road maintenance	\$0.58 cents per tonne

The quarterly contribution will be accompanied by a report from the Proponent verifying the actual tonnages of material transported from the quarry site via public roads. The quarterly contribution and report shall be provided within one month of the anniversary of the commencement of haulage on the local road network. The agreed road maintenance contributions rate set out above will be adjusted at the time of payment in accordance with the Consumer Price Index (CPI) (All Groups Index for Sydney) published by the Australian Bureau of Statistic (ABS).

The process for calculating and collecting the contribution will generally be as follows:

- i) Identify the quantity of material extracted / processed as at the end of the reporting quarter.
 - ii) Identify the quantity of material (tonnes) transported from the site onto the public road network as at the end of the reporting quarter.
 - iii) Identify the quantity of material (tonnes) transported from the site via any new rail corridor as at the end of the reporting quarter.
 - iv) Subtract 3 from 2 to calculate the actual annual contribution, as adjusted by Sydney CPI.
32. Unless otherwise agreed to by Warrumbungle Shire Council through a Formal Contract Agreement between the Proponent and Warrumbungle Shire Council, haulage trucks (laden or unladen from the Ralston Quarry) are not permitted to local roads within the Warrumbungle Local Government Area.
33. Unless otherwise agreed to by Gilgandra Shire Council through a Formal Contract Agreement between the Proponent and Gilgandra Shire Council, haulage trucks (laden or unladen from the Ralston Quarry) are not permitted to use National Park Road in its entirety for the life of the Ralston Quarry.

G. Prescribed Conditions

34. The work must be carried out in accordance with the requirements of the Building Code of Australia.
35. A sign must be erected in a prominent position on any site on which building work, subdivision work or demolition work is being carried out:
- a) showing the name, address and telephone number of the principal certifying authority for the work, and
 - b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
 - c) stating that unauthorised entry to the site is prohibited.
- Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.
36. Where development involves an excavation that extends below the level of the base of the footings of a building on adjoining land, the person having the benefit of the certificate must at the person's own expense:
- a) protect and support the adjoining premises from possible damage from the excavation, and
 - b) where necessary, underpin the adjoining premises to prevent any such damage.

H. At Completion of Quarry Stages

37. The Applicant is to implement all actions identified in the required Rehabilitation Management Plan, during or within three (3) months upon the cessation of each stage of quarry operations and substantially completed within 12 months of the cessation of each stage.

Attachment A – EPA Conditions to be included on the issued Environment Protection Licence, should approval be granted

Administrative Conditions

A1 What the licence authorises and regulates.

- A1.1)** This environment protection licence authorises the carrying out of the following activities at the premises specified in condition A2 below. The activities are listed according to their scheduled activity classification, fee-based activity classification and the scale of the operation (as per the *Protection of the Environment Operations Act 1997*).

Unless otherwise further restricted by a condition of this Development Approval or an environment protection licence, the scale at which the activity is carried out must not exceed the maximum scale specified in this condition.

Scheduled Activity	Fee Based Activity	Scale
Extractive activities	Extractive activities	100000-500000
Crushing, grinding or separating	Extractive activities	100000-500000

- A1.2)** Notwithstanding condition A1.1 above, extractive activity and crushing, grinding or separating production rates at the premises must not exceed:

- 490,000 tonnes per annum during Stage 1 activities as defined by the Environmental Assessment titled "Ralston Quarry - Environmental Impact Statement" prepared by Groundwork Plus Pty Ltd dated August 2020; and
- 100,000 tonnes per annum during Stage 2 activities as defined by the Environmental Assessment titled "Ralston Quarry - Environmental Impact Statement" prepared by Groundwork Plus Pty Ltd dated August 2020.

A2 Premises or plant to which this licence applies.

- A2.1)** This environment protection licence applies to the following premises:

- Ralston Quarry at 4948 Tooraweenah Road, Mount Tenandra, NSW being Lot 82; DP 820705.

A3 Information supplied to the EPA

- A3.1)** Works and activities must be carried out in accordance with the proposal contained in the environment protection licence application, except as expressly provided by a condition of this licence. In this condition the reference to "the licence application" includes a reference to:

- the applications for any licences (including former pollution control approvals) which this licence replaces under the *Protection of the Environment Operations (Savings and Transitional) Regulation 1998*; and
- the licence information form provided by the Proponent to the Environment Protection Authority to assist the Environment Protection Authority in connection with the issuing of the licence.

- A3.2)** Any other document and/or management plan is not to be taken as part of the documentation in condition A3.1 above, other than those documents and/or management plans specifically referenced in this environment protection licence.

Discharges to Air and Water and Applications to Land**P1 Location of monitoring/discharge points and areas**

P1.1) The following points referred to in the table below are identified in this environment protection licence for the purposes of weather monitoring, or as otherwise stipulated in this licence.

EPA identification no.	Type of monitoring point	Location description
1	Meteorological weather monitoring	Meteorological weather station installed in accordance with AS3580.14 which the exact location to be negotiated with Coonamble Shire Council and the Environment Protection Authority if approval is granted and prior to undertaking any site activities.

P1.2) The following points referred to in the table are identified in this environment protection licence for the purposes of the monitoring and/or the setting of limits for discharges of pollutants to water from the point.

EPA identification no.	Type of monitoring point	Location description
2	Discharge to waters Discharge quality monitoring	Discharge from sediment basin SB1 marked and shown as SB1 in drawing 2418.DRG.007, Revision 1 titled "Figure 1 - Stormwater Management Plan".
3	Discharge to waters Discharge quality monitoring	Discharge from sediment basin SB2 marked and shown as SB2 in drawing 2418.DRG.007, Revision 1 titled "Figure 1 - Stormwater Management Plan".

Limit Conditions**L1 Noise limits - Construction**

L1.1) Unless otherwise further restricted or otherwise stipulated by a condition of this environment protection licence, construction activities at the premises must only occur during the following time periods:

- a) 7am to 6pm Monday to Friday;
- b) 8am to 1pm Saturdays; and
- c) at no time on Sundays or Public Holidays.

L1.2) Condition L1.1 above does not apply to the delivery of material outside the hours of the permitted timeframes if that delivery is required by police or other authorities for safety reasons and/or the operation or personnel or equipment are endangered. In such circumstances, prior notification must be provided to the EPA and affected residents as

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soon as possible, or within 24 hours in the case of emergency.

- L1.3)** The licensee must implement all reasonable and feasible noise and vibration mitigation measures to minimise construction noise and vibration impacts in accordance with the “Interim Construction Noise Guidelines” (DECC, 2009) and “Assessing Vibration: a technical guideline” (DEC, 2006).

L2 Noise limits - Operation

- L2.1)** Unless otherwise further restricted or otherwise stipulated by a condition of this environment protection licence, operational activities (including extraction and processing and truck loading and despatch) at the premises must only occur during the following time periods:

- a) 6am to 6pm Monday to Friday;
- b) 7am to 1pm Saturdays; and
- c) at no time on Sundays or Public Holidays.

- L2.2)** Noise generated at the premises must not exceed the noise limits at the times and locations in the table below.

Location	Noise Limits in dB(A)		
	Morning Shoulder		Day
	LAeq (15 minute)	LAmx	LAeq(15 minute)
All Residential Receivers	35	52	40

- L2.3)** For the purposes of condition L2.2 above:

- a) Morning Shoulder means the period from 6am to 7am Monday to Saturday; and
- b) Day means the period from 7am to 6pm Monday to Saturday and the period from 8am to 6pm Sunday and public holidays.

- L2.4)** The noise limits set out in condition L2.2 of this environment protection licence apply under the following meteorological conditions:

Assessment Period	Meteorological Conditions
Day	Stability Categories A, B, C and D with wind speeds up to and including 3m/s at 10m above ground level.
Evening	Stability Categories A, B, C and D with wind speeds up to and including 3m/s at 10m above ground level.
Night	Stability Categories A, B, C and D with wind speeds up to and including 3m/s at 10m above ground level; or Stability category E and F with wind speeds up to and including 2m/s at 10m above ground level.

- L2.5)** For those meteorological conditions not referred to in condition L2.4 above, the noise limits that apply are the noise limits in condition L2.2 of this environment protection licence plus 5dB.

- L2.6)** For the purposes of condition L2.4 of this environment protection licence:

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- a) The meteorological conditions are to be determined from meteorological data obtained from the meteorological weather station identified as Bureau of Meteorology AWS at Coonamble; and
- b) Stability category shall be determined using the following method from Fact Sheet D of the Noise Policy for Industry (NSW EPA, 2017): Pasquill-Gifford stability classification scheme (section D1.3.1).

L2.7) To assess compliance:

- a) with the LAeq(15 minutes) or the LMax noise limits in conditions L2.2 and L2.4 of this environment protection licence, the noise measurement equipment must be located:
 - i. approximately on the property boundary, where any residence is situated 30 metres or less from the property boundary closest to premises; or where applicable,
 - ii. in an area within 30 metres of a residence façade, but not closer than 3 metres where any residence on the property is situated more than 30 metres from the property boundary closest to the premises; or, where applicable,
 - iii. in an area within 50 metres of the boundary of a National Park or Nature Reserve,
 - iv. at any other location identified in condition L2.2 of this environment protection licence.
- b) with the LAeq(15 minutes) or the LMax noise limits in conditions L2.2 and L2.4 of this environment protection licence, the noise measurement equipment must be located:
 - i. at the reasonably most affected point at a location where there is no residence at the location; or,
 - ii. at the reasonably most affected point within an area at a location prescribed by condition L2.7 (a) above.

L2.8) A non-compliance of conditions L2.2 and L2.4 of this environment protection licence will still occur where noise generated from the premises is measured in excess of the noise limit at a point other than the reasonably most affected point at the locations referred to in condition L2.6 (a) or L2.6 (b) of this environment protection licence.

Note: to conditions L2.7 and L2.8: The reasonably most affected point is a point at a location or within an area at a location experiencing or expected to experience the highest sound pressure level from the premises.

L2.9) For the purpose of determining the noise generated from the premises, the modifying factor corrections in Table C1 in Fact Sheet C of the Noise Policy for Industry (NSW EPA, 2017) may be applied, if appropriate, to the noise measurements by the noise monitoring equipment.

L2.10) Noise measurements must not be undertaken where rain or wind speed at microphone level will affect the acquisition of valid measurements.

L3 Blast limits

L3.1) The airblast overpressure level from blasting operations at the premises must not exceed 120dB (Lin Peak) at any time at any noise sensitive locations. Error margins associated with any monitoring equipment used to measure this are not to be taken into account in determining whether or not the limit has been exceeded.

- L3.2)** The airblast overpressure level from blasting operations at the premises must not exceed 115dB (Lin Peak) at any noise sensitive locations for more than five per cent of the total number of blasts over each reporting period. Error margins associated with any monitoring equipment used to measure this are not to be taken into account in determining whether or not the limit has been exceeded.
- L3.3)** Ground vibration peak particle velocity from the blasting operations at the premises must not exceed 10mm/sec at any time at any noise sensitive locations. Error margins associated with any monitoring equipment used to measure this are not to be taken into account in determining whether or not the limit has been exceeded.
- L3.4)** Ground vibration peak particle velocity from the blasting operations at the premises must not exceed 5mm/sec at any noise sensitive locations for more than five per cent of the total number of blasts over each reporting period. Error margins associated with any monitoring equipment used to measure this are not to be taken into account in determining whether or not the limit has been exceeded.
- L3.5)** Blasting at the premises may only take place between 9:00am-3:00pm Monday to Friday. Blasting is not permitted on Saturday, Sundays or public holidays.
- L3.6)** Blasting outside of the hours specified in condition L3.5 above can only take place with the written approval of the EPA.
- L3.7)** The airblast overpressure and ground vibration levels in conditions L3.1 to L3.4 of this environment protection licence do not apply at noise sensitive locations that are owned by the licensee or subject to a private agreement, relating to airblast overpressure and ground vibration levels, between the licensee and landowner.
- L3.8)** Blasting at the premises is limited to 1 blast on each day on which blasting is permitted.

L4 Pollution of waters

- L4.1)** Except as may be expressly provided in any other condition of this environment protection licence, the licensee must comply with section 120 of the *Protection of the Environment Operations Act 1997*.

L5 Concentration limits

- L5.1)** For each discharge point or utilisation area specified in the table/s below, the concentration of a pollutant discharged at that point, or applied to that area, must not exceed the concentrations limits specified for that pollutant in the table.
- L5.2)** Where a pH quality limit is specified in the Table, the specified percentage of samples must be within the specified ranges.
- L5.3)** To avoid any doubt, this condition does not authorise the discharge or emission of any other pollutants.
- L5.4)** Water and/or land concentration limits.

Point(s) 2, 3

Pollutant	Unit of measure	50 percentile concentration limit	90 percentile concentration limit	97 percentile concentration limit	100 percentile concentration limit
Oil and Grease	mg/L				10
pH	pH				6.5-8.5
Total suspended solids	mg/L				50

L5.5) The total suspended solids concentration limits stipulated by condition L5.4 above for EPA Identification Points 2 and 3 are deemed not to apply when:

- a) the discharge from the stormwater control structures (sediment basins) occurs solely as a result of rainfall measured at the premises which exceeds a total of 50.7 millimetres of rainfall over any consecutive 5 day period; and
- b) all other conditions of this environment protection licence are complied with.

Note: A 50.7mm rainfall event is defined by the EPA endorsed publication "Managing urban stormwater: soils and construction" (Landcom, 2004) as the rainfall depth in millimetres for a 95th percentile, 5 day rainfall event for Dubbo which is also consistent with the storage capacity (recommended minimum design criteria) for Type D sediment basins for mines and quarries (see "Managing urban stormwater: soils and construction, Volume 2E, mines and quarries" (DECC, 2008)).

L6 Waste

L6.1) The licensee must not cause, permit or allow any waste generated outside the premises to be received at the premises for storage, treatment, processing, reprocessing or disposal or any waste generated at the premises to be disposed of at the premises, except as expressly permitted by an environment protection licence under the *Protection of the Environment Operations Act 1997*.

L7 Odour

L7.1) No condition of this environment protection licence identifies a potentially offensive odour for the purposes of Section 129 of the *Protection of the Environment Operations Act 1997*.

Note: Section 129 of the *Protection of the Environment Operations Act 1997*, provides that the licensee must not cause or permit the emission of any offensive odour from the premises but provides a defence if the emission is identified in the relevant environment protection licence as a potentially offensive odour and the odour was emitted in accordance with the conditions of that licence directed at minimising odour.

Operating Conditions**O1 Activities must be carried out in a competent manner**

O1.1) Licensed activities must be carried out in a competent manner. This includes:

- a) the processing, handling, movement and storage of materials and substances used to carry out the activity; and
- b) the treatment, storage, processing, reprocessing, transport and disposal of waste

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generated by the activity.

O2 Maintenance of plant and equipment

O2.1) All plant and equipment installed at the premises or used in connection with the licensed activity:

- a) must be maintained in a proper and efficient condition; and
- b) must be operated in a proper and efficient manner.

O3 Dust

O3.1) The premises must be maintained in a condition which prevents or minimises the emission of dust from the premises.

O3.2) All operations and activities occurring at the premises must be carried out in a manner that prevents or minimises the emission of dust from the premises.

O3.3) Trucks entering and leaving the premises that are carrying loads of materials which have the potential to cause emissions dust must have their loads covered at all times, except during loading and unloading.

O4 Emergency response

Note: The licensee must maintain, and implement as necessary, a current Pollution Incident Response Management Plan (PIRMP) for the premises in accordance with Part 5.7A of the *Protection of the Environment Operations Act 1997* and Part 3A of the *Protection of the Environment Operations (General) Regulation 2009*.

O5 Processes and management

O5.1) The licensee must maximise the diversion of run-on waters from lands upslope and around the site whilst land disturbance activities are being undertaken.

O5.2) The licensee must maximise the diversion of stormwater runoff containing suspended solids to sediment basins installed on the premises.

O5.3) The drainage from all areas that will mobilise suspended solids when stormwater runs over these areas must be controlled and diverted through appropriate erosion and sediment control measures.

O5.4) Unless otherwise approved in writing by the environment protection authority, where stormwater control structures (sediment basins) are necessary or are designed, sediment basins and associated drainage must be installed and commissioned prior to the commencement of any grubbing or clearing works within the catchment area of the sediment basin that may cause sediment to leave the site (excluding that work required for the sediment basins and associated drainage).

O5.5) The stormwater control structures (sediment basins) identified as EPA Identification Points 1 and 2 must be drained or pumped out as necessary to maintain each basins design storage capacity within 5 days following rainfall.

O5.4) The licensee must undertake maintenance as necessary to desilt any stormwater control structures (sediment basins) identified as EPA Identification Points 1 and 2 in order to retain each basins design storage capacity.

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O6 Waste management

- O6.1)** The licensee must, as far as possible, follow the waste hierarchy principals contained within the *Waste Avoidance and Resource Recovery Act 2001* when dealing with any waste generated at the premises.
- O6.2)** The licensee must assess and classify any waste generated at the premises in accordance with the "Waste Classification Guidelines – Part 1: Classifying waste", as in force from time to time, and manage this waste in a lawful manner.
- O6.3)** The licensee must maintain a waste register that tracks any waste received at or transported from the premises that clearly identifies each entity and vehicle involved in the waste transaction and the premises from which or to which the waste originated or was transported to.

O7 Other operating conditions

- O7.1)** The licensee must store and handle all liquid chemicals and hazardous materials used at the premises within bunded areas that are constructed and maintained in accordance with the following:
- a) any relevant Australian Standards for the liquids being stored;
 - b) within a bunded area with a minimum bund capacity of 110% of the volume of the largest single stored vessel within the bund;
 - c) the Storing and Handling Liquids: Environmental Protection Participant's Manual (DECC, 2007); and where any conflict exists between these requirements, the most stringent requirements apply.
- O7.2)** For the purpose of this condition, any tanks or other storage vessels that are interconnected and may distribute their contents either by gravity or automated pumps must be considered a single vessel.
- O7.3)** Prior to the commencement of any surface disturbance and/or construction activities, the licensee must install and maintain appropriate erosion and sediment control measures at the premises in accordance with the publication *Managing Urban Stormwater: Soils and construction – Volume 1* (Landcom, 2004) and *Managing Urban Stormwater: Soils and construction – Volume 2E, Mines and Quarries* (DECC, 2008).

Monitoring and Recording Conditions**M1 Monitoring records**

- M1.1)** The results of any monitoring required to be conducted by this environment protection or a load calculation protocol must be recorded and retained as set out in these conditions.
- M1.2)** All records required to be kept by this environment protection licence must be:
- a) in a legible form, or in a form that can readily be reduced to a legible form;
 - b) kept for at least 4 years after the monitoring or event to which they relate took place; and
 - c) produced in a legible form to any authorised officer of the Environment Protection Authority who asks to see them.
- M1.3)** The following records must be kept in respect of any samples required to be collected

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for the purposes of this environment protection licence:

- a) the date(s) on which the sample was taken;
- b) the time(s) at which the sample was collected;
- c) the point at which the sample was taken; and
- d) the name of the person who collected the sample.

M2 Requirement to monitor concentration of pollutants discharged Weather Monitoring

M2.1) The licensee must monitor (by sampling and obtaining results by analysis) the parameters specified in Column 1 of the table below, using the corresponding units of measure, frequency, averaging period and sampling method, specified opposite in the Columns 2, 3, 4 and 5 respectively.

M2.2) The licensee must maintain and calibrate the meteorological monitoring station in accordance with the reference test methods and manufacturer's specifications and keep relevant records associated with this calibration in accordance with condition M1.2 of this environment protection licence.

M2.3) The licensee must develop and implement a quality assurance/quality control procedure for the data collected from the meteorological monitoring station. Outcomes from the procedure must kept in accordance with condition M1.2 of this environment protection licence.

Noise monitoring

M2.4) The licensee, following the receipt of a noise related complaint and if required by the environment protection authority, must undertake noise monitoring as required in writing by the environment protection authority.

Blast monitoring

M2.5) The licensee must undertake blast monitoring as outlined below to determine compliance with Conditions L3.1 to L3.4:

- a) Airblast overpressure and ground vibration levels must be measured and electronically recorded in accordance with the ANZECC guidelines for all production blasts carried out in or on the premises; and
- b) The written record must include:
 - i. the time and date of each blast;
 - ii. the station(s) at which the noise was measured;
 - iii. the ground vibration for each blast;
 - iv. the airblast overpressure for each blast;
 - v. evidence that during the past 12 month period, a calibration check had been carried out on each blast monitor to ensure accuracy of the reported data; and
 - vi. the waveform for the ground vibration and overpressure for each blast that exceeds a ground vibration of 5mm/sec (peak particle velocity) or an airblast overpressure of 115dB(L).
- c) Instrumentation used to measure the airblast overpressure and ground vibration levels must meet the requirements of Australian Standard 2187.2 of 2006.

Water and land monitoring

M2.6) For each monitoring/discharge point or utilisation area specified below (by a point number), the licensee must monitor (by sampling and obtaining results by analysis) the concentration of each pollutant specified in Column 1. The licensee must use the sampling method, units of measure, and sample at the frequency, specified opposite in the other columns:

M2.7) Water and/ or Land Monitoring Requirements**Point(s) 2 and 3**

Parameter	Sampling method	Unit of measure	Averaging period	Frequency
Oil and grease	Representative sample	mg/L		Daily during any discharge
pH	Representative sample	pH		Daily during any discharge
Total suspended solids	Representative sample	mg/L		Daily during any discharge

M3 Testing methods – concentration limits

M3.1) Subject to any express provision to the contrary in this licence, monitoring for the concentration of a pollutant discharged to waters or applied to a utilisation area must be done in accordance with the Approved Methods Publication unless another method has been approved by the EPA in writing before any tests are conducted.

M4 Recording of pollution complaints.

M4.1) The licensee must keep a legible record of all complaints made to the licensee or any employee or agent of the licensee in relation to pollution arising from any activity to which this licence applies.

M4.2) The record must include details of the following:

- a) the date and time of the complaint;
- b) the method by which the complaint was made;
- c) any personal details of the complainant which were provided by the complainant or, if no such details were provided, a note to that effect;
- d) the nature of the complaint;
- e) the action taken by the licensee in relation to the complaint, including any follow-up contact with the complainant; and
- f) if no action was taken by the licensee, the reasons why no action was taken.

M4.3) The record of a complaint must be kept for at least 4 years after the complaint was made.

M4.4) The record must be produced to any authorised officer of the environment protection who asks to see them.

M5 Telephone complaints line

- M5.1)** The licensee must operate during its operating hours a telephone complaints line for the purpose of receiving any complaints from members of the public in relation to activities conducted at the premises or by the vehicle or mobile plant, unless otherwise specified in this environment protection licence.
- M5.2)** The licensee must notify the public of the complaints line telephone number and the fact that it is a complaints line so that the impacted community knows how to make a complaint.
- M5.3)** The preceding two conditions do not apply until 1 month from: the date of the issue of this environment protection licence.

Reporting Conditions**R1 Annual return documents**

- R1.1)** The licensee must complete and supply to the environment protection authority an Annual Return in the approved form comprising:
1. a Statement of Compliance,
 2. a Monitoring and Complaints Summary,
 3. a Statement of Compliance - Licence Conditions,
 4. a Statement of Compliance - Load based Fee,
 5. a Statement of Compliance - Requirement to Prepare Pollution Incident Response Management Plan,
 6. a Statement of Compliance - Requirement to Publish Pollution Monitoring Data; and
 7. a Statement of Compliance - Environmental Management Systems and Practices.

At the end of each reporting period, the environment protection authority will provide to the licensee notification that the Annual Return is due.

- R1.2)** An Annual Return must be prepared in respect of each reporting period, except as provided below.

Note: The term "reporting period" is defined in the dictionary at the end of this licence. Do not complete the Annual Return until after the end of the reporting period.

- R1.3)** Where this environment protection licence is transferred from the licensee to a new licensee:
- a) the transferring licensee must prepare an Annual Return for the period commencing on the first day of the reporting period and ending on the date the application for the transfer of the licence to the new licensee is granted; and
 - b) the new licensee must prepare an Annual Return for the period commencing on the date the application for the transfer of the licence is granted and ending on the last day of the reporting period.

Note: An application to transfer an environment protection licence must be made in the approved form for this purpose.

- R1.4)** Where this environment protection licence is surrendered by the licensee or revoked by the environment protection authority or Minister, the licensee must prepare an Annual Return in respect of the period commencing on the first day of the reporting period and ending on:

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- a) in relation to the surrender of a licence - the date when notice in writing of approval of the surrender is given; or
- b) in relation to the revocation of the licence - the date from which notice revoking the licence operates.

R1.5) The Annual Return for the reporting period must be supplied to the environment protection authority via eConnect environment protection authority or by registered post not later than 60 days after the end of each reporting period or in the case of a transferring licence not later than 60 days after the date the transfer was granted (the 'due date').

R1.6) The licensee must retain a copy of the Annual Return supplied to the environment protection authority for a period of at least 4 years after the Annual Return was due to be supplied to the environment protection authority.

R1.7) Within the Annual Return, the Statements of Compliance must be certified, and the Monitoring and Complaints Summary must be signed by:

- a) the licence holder; or
- b) by a person approved in writing by the environment protection authority to sign on behalf of the licence holder.

R1.8) Where the licensee is unable to complete a part of the Annual Return by the due date because the licensee was unable to calculate the actual load of a pollutant due to circumstances beyond the licensee's control, the licensee must notify the environment protection authority in writing as soon as practicable, and in any event not later than the due date. The notification must specify:

- a) the assessable pollutants for which the actual load could not be calculated; and
- b) the relevant circumstances that were beyond the control of the licensee.

R2 Notification of environmental harm

Note: The licensee or its employees must notify all relevant authorities of incidents causing or threatening material harm to the environment immediately after the person becomes aware of the incident in accordance with the requirements of Part 5.7 of the *Protection of the Environment Operations Act 1997*.

R2.1) Notifications must be made by telephoning the Environment Line service on 131 555.

R2.2) The licensee must provide written details of the notification to the environment protection authority within 7 days of the date on which the incident occurred.

R3 Written report:

R3.1) Where an authorised officer of the environment protection authority suspects on reasonable grounds that:

- a) where this environment protection licence applies to premises, an event has occurred at the premises; or
- b) where this licence applies to vehicles or mobile plant, an event has occurred in connection with the carrying out of the activities authorised by this licence,

and the event has caused, is causing or is likely to cause material harm to the environment (whether the harm occurs on or off premises to which the licence applies), the authorised

officer may request a written report of the event.

R3.2) The licensee must make all reasonable inquiries in relation to the event and supply the report to the environment protection authority within such time as may be specified in the request.

R3.3) The request may require a report which includes any or all of the following information:

- a) the cause, time and duration of the event;
- b) the type, volume and concentration of every pollutant discharged as a result of the event;
- c) the name, address and business hours telephone number of employees or agents of the licensee, or a specified class of them, who witnessed the event;
- d) the name, address and business hours telephone number of every other person (of whom the licensee is aware) who witnessed the event, unless the licensee has been unable to obtain that information after making reasonable effort;
- e) action taken by the licensee in relation to the event, including any follow-up contact with any complainants;
- f) details of any measure taken or proposed to be taken to prevent or mitigate against a recurrence of such an event; and
- g) any other relevant matters.

R3.4) The environment protection authority may make a written request for further details in relation to any of the above matters if it is not satisfied with the report provided by the licensee. The licensee must provide such further details to the environment protection authority within the time specified in the request.

R4 Other reporting conditions

R4.1) The licensee must notify the environment protection authority of any exceedances of any emission limit, concentration limit, noise limit or blast limit included as a condition of this environment protection licence at central.west@epa.nsw.gov.au in accordance with condition R2.1 of this licence as soon as practicable after becoming aware of the exceedance.

General Conditions

G1 Copy of environment protection licence kept at the premises or plant

G1.1) A copy of this environment protection licence must be kept at the premises to which the licence applies.

G1.2) The environment protection licence must be produced to any authorised officer of the environment protection authority who asks to see it.

G1.3) The environment protection licence must be available for inspection by any employee or agent of the licensee working at the premises.

G2 Contact number for incidents and responsible employees

G2.1) The licensee must operate 24-hour telephone contact lines for the purpose of enabling the environment protection authority to directly contact one or more representatives of the licensee who can:

- a) respond at all times to incidents relating to the premises; and

- b) contact the licensee's senior employees or agents authorised at all times to:
 - i) speak on behalf of the licensee; and
 - ii) provide any information or document required under this condition.

G2.1) The licensee is to inform the environment protection authority in writing of the appointment of any subsequent contact persons, or changes to the person's contact details as soon as practicable and in any event within fourteen days of the appointment or change.

G3 Signage

G3.1) Each monitoring, and discharge point must be clearly marked by a sign that indicates the EPA point identification number.

Reasons for Conditions:

- The Western Regional Planning Panel determined to approve Development Application No: DA027/2020 for the reasons outlined in the Council Assessment Report and Addendum Reports.
 - Coonamble Shire Council prepared its assessment report using current procedures developed by the Coonamble Shire Council and other resource information.
 - The proposed development was assessed to be permissible with consent in the RU1 Primary Production Zone under *Coonamble Local Environmental Plan 2011* and is not inconsistent with the zone objectives.
 - The proposed development was assessed to meet the criteria for determination as *Regionally Significant Development* in accordance with Clause 20 and Schedule 7 of *State Environmental Planning Policy (State and Regional Development) 2011*.
 - The potential environmental impacts of the development were assessed to be able to be mitigated / managed through the measures proposed in the environmental impact statement and the recommended conditions of consent, as amended by the Panel.
-

Other Approvals:

Local Government Act, 1993 approvals granted under Section 4.12:

N/A

Approval bodies who have Given General Terms of Approval in relation to the Development:

NSW Environment Protection Authority

Applicants Right of Appeal:

Pursuant to Section 8.7 of the Environmental Planning and Assessment Act 1979, an applicant who is dissatisfied with the Western Regional Planning Panel's determination may appeal to the Land and Environment Court within six months after the date of this Notice or the date the decision is registered on the NSW planning portal.

Applicant's right to seek review of this determination:

Pursuant to Section 8.2 of the Environmental Planning and Assessment Act 1979, as this determination relates to an application to carry out designated development, the

determination is not subject to review under Division 8.2 of Part 8 of that Act.

Objector's Right of Appeal:

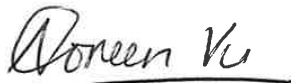
Pursuant to Sections 8.8 and 8.10 of the Environmental Planning and Assessment Act 1979, an objector who is dissatisfied with the determination of the Western Regional Planning Panel to grant consent to a development application for designated development may appeal to the Land and Environment Court within 28 days after the date on which notice of the determination was given to an objector.

Planning Assessment Commission:

The Planning Assessment Commission did not conduct a public hearing in respect of the application the subject of this determination.

Signed:

On behalf of the consent authority:

Signature:**Name:**

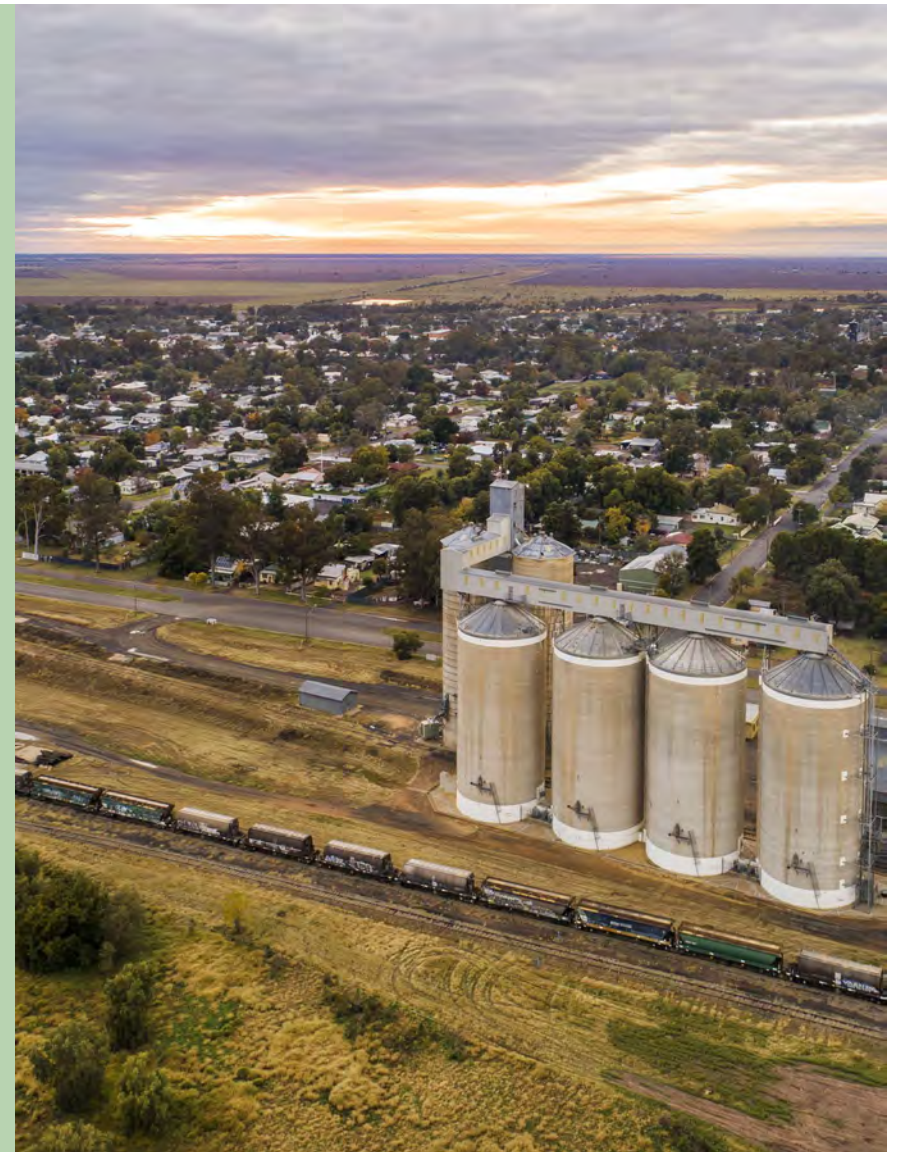
Noreen Vu
Executive Leader - Environment, Strategic Planning and Community

For the Western Regional Planning Panel

Date:

20 August 2021

COONAMBLE SHIRE C@UNCIL OPERATIONAL PLAN 2025/2026





Operational Plan 2025-26

Version: Draft

Contact: (02) 6827 1900

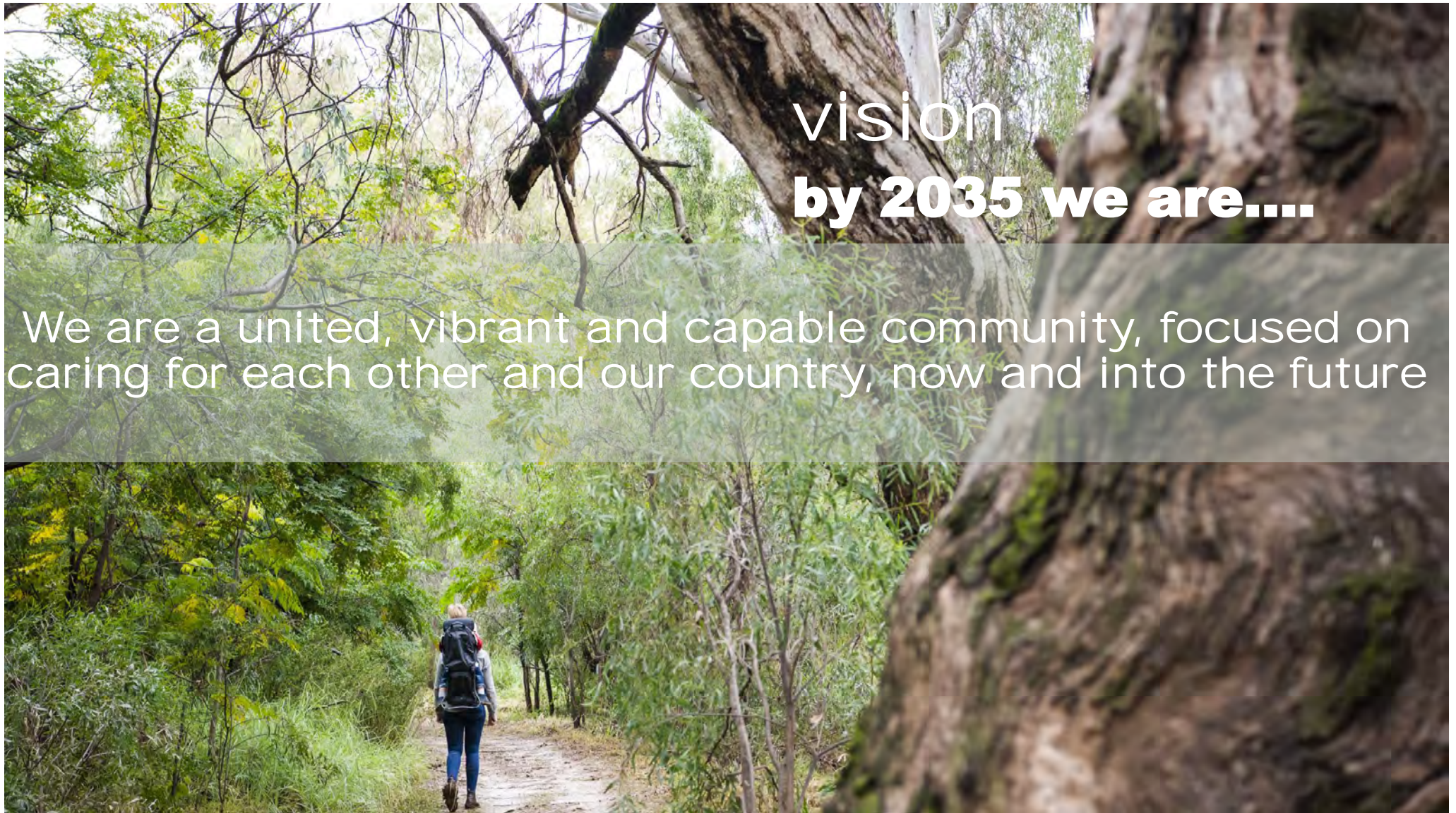
council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



3



vision
by 2035 we are....

We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

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OPERATIONAL PLAN 2025 TO 2026

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Section One: Introduction

introduction

INTEGRATED PLANNING AND REPORTING FRAMEWORK

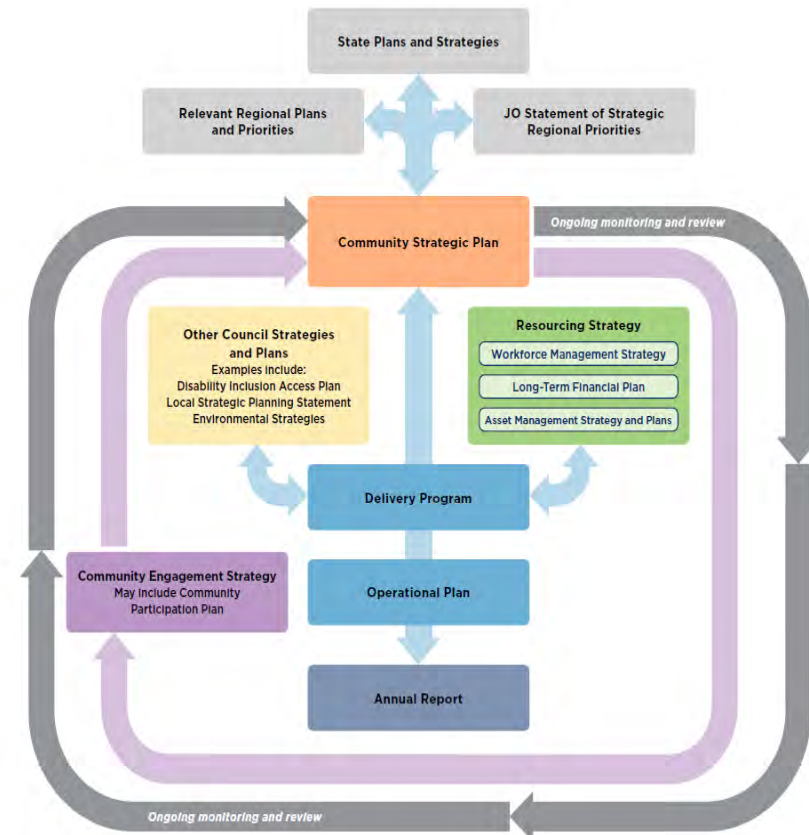
The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan (OP)** is a one year plan renewed each financial year and provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the new OP after taking into consideration any submissions made. The CSP remains unchanged, and Council have elected to leave the DP unchanged also.



introduction

THE COONAMBLE SHIRE OPERATIONAL PLAN 2025/2026

The Operational Plan (OP) is council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program (DP).

An OP is prepared each year and adopted by Council. Each OP identifies the projects, programs and activities that council will conduct to achieve the commitments of the DP.

WHAT IS REQUIRED?

An OP is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted. As a sub-plan of the DP, the OP must also:

- allocate responsibilities for each project, program or activity to be undertaken by council that year
- specify each service review to be undertaken that year • include a detailed annual budget
- include a Statement of Revenue Policy
- identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the OP.

PROGRESS MEASURING

This OP identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

The achievement of OP measures will be assessed over the 4 years of the DP. The sum of all the actions undertaken should move the council towards achieving the objectives identified in the CSP.

The progress of the OP is monitored by the quarterly budget review statements and the Annual Report which reports progress against the action items' measurers.



introduction

- Key points of the Operational Plan 2025/2026
- This OP 2025/2026 is the starting point in the delivery of OP projects, programs and actions to be undertaken by Council under the 2025/2029 Delivery Program. This is the first OP in the delivery of the new suite of IP&R documents, namely the CSP 2025-2035 and DP 2025-2029, both developed in 2025 with implementation commencing 1 July, 2025. Key OP projects, programs and actions for Council to deliver in 2025/2026 include;
- Ongoing development and delivery of priority **Masterplan** projects including progression of the Coonamble Artesian Bore Bath facility, Coonamble CBD revitalisation, and expansion of tree planting, wayfinding and footpath network.
- Upgrades and development of Coonamble LGA sporting facilities including **Gulargambone and Coonamble Sportsground**.
- Repair and upgrades to the extensive **sealed and unsealed road network**.
- Progression of the **Tooraweenah Road** major upgrade towards completion.
- Ensure Council services and assets meet current and future community need by continuing to progress Council's various infrastructure **Asset Management Plans**.



Introduction

how to read the Operational Plan

The OP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals and the DP's actions are achieved in the long term. Each OP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The corresponding CSP strategy (e.g C1.1).
- The corresponding Delivery Program actions (e.g C1.1.1).
- Which function area(s) of Council are responsible for its implementation.
- What measures will be used to review and monitor progress and success of each OP action item.

Refer to Section 3 to review and understand Council's 2025-26 OP actions.

Section 4 outlines relevant financial information including revenue sources and budget.



Section Two:

Context

context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

Working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted to rollover the previous CSP for another term, some amendments were made to keep the CSP up to date and community focused.

To accompany the work of the CSP, extensive community engagement and consultation occurred and was documented in a **Community Engagement Report** that will be presented at the June 2025 Council meeting. Additionally, the 2024 Community Satisfaction Survey, current statistics, a new CSP focused survey, online forums and meeting attendance were used to engage with and understand the needs and aspirations of the community.

The CSP was the result of the extensive engagement that occurred between November 2024 through to May 2025. The information provided by those valued people who participated has also influenced the development of the DP 2025-2029 and OP 2025/2026.

Found on the following pages is the CSP presented on a page including overarching goals and corresponding strategies across the five theme areas; Our Community; Our Economy; Our Homes and Assets; Our Country; Our Leadership.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area which also flow into the DP and OP.

Our Community

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Assets

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Country

Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example



MOVING FORWARD TOGETHER – OUR GOALS

OUR COMMUNITY STRATEGIC PLAN 2025-2035

OUR VISION:
We are a united, vibrant and capable community, focused on caring for each other and our country, now and into the future

OUR
COMMUNITY

CARING FOR COMMUNITY

By 2035...

GOAL 1: We are a united, vibrant, capable and welcoming community.

GOAL 2: We are a healthy community.

GOAL 3: We are a safe, secure and supportive community.

CELEBRATING CULTURE

By 2035...

GOAL 4: We showcase and celebrate our diversity.

RECREATION AND SPORT

By 2035...

GOAL 5: We are a welcoming community of 'good sports'.

OUR
ECONOMY

CULTIVATING OUR WEALTH

By 2035...

GOAL 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business.

BUILDING OUR SOCIAL CAPITAL

By 2035...

GOAL 7: We enhance our ability to contribute to and care for our community.

OUR
ASSETS

OUR ROADS

By 2035...

GOAL 8: Our road network enables our community, industries and economy to thrive in broader contexts.

OUR UTILITIES

By 2035...

GOAL 9: Our approach to sanitation serves our current and longer-term needs.

OUR ASSETS

By 2035...

GOAL 10: We maintain and improve our natural and built assets to help our families, community, economy and environment to thrive.

OUR
COUNTRY

SUSTAINABLE CARE FOR COUNTRY

By 2035...

GOAL 11: We show informed, fair and inclusive care for our country and community.

GOAL 12: We actively and sustainably 'care for country'.

GOAL 13: We operate a circular economy.

OUR
LEADERSHIP

STEPPING UP TO HELP

By 2035...

GOAL 14: We actively serve our community to the best of our ability.

OUR INTEGRITY

By 2035...

GOAL 15: We make and implement informed decisions with trustworthiness, integrity and probity.

OUR ONGOING IMPROVEMENT

By 2035...

GOAL 16: We adopt processes of ongoing improvement and learning in our endeavours.



overview of our shire

COONAMBLE
SHIRE COUNCIL

Coonamble LGA has an area of 9,955 square kilometres and is located on the traditional lands of the Wailwan and Gamilaraay people. Coonamble Shire is part of the Orana Region of Central Northern NSW and is bounded by the Shires of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west. Coonamble LGA encompasses the townships of Coonamble and Gulargambone, and the smaller villages of Quambone and Combara.

Coonamble LGA has strong connection to its Aboriginal heritage and culture, with 33.9 percent (Census, 2021) of the community identifying as Aboriginal.

Agriculture is the dominant industry in the LGA with 26 percent (Census, 2021) of the local labour force employed in the agricultural sector. The community and families who make their livelihoods from the agriculture industry also contribute to the identity and feel of this vibrant and diverse community. Dryland broadacre crops, sheep and cattle are the dominant agriculture commodities produced in the LGA.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Quambone is the gateway to the Macquarie Marshes, a rich ecological wetland and growing tourism hotspot. The Coonamble LGA has a diverse array of signature events including the annual Coonamble Rodeo and Campdraft, the largest event of its kind in the southern hemisphere, the annual Pave The Way To Gular, a vibrant cultural and artistic event, the Coonamble Show, the Gulargambone Show and the bi-annual Coonamble Ag Field Day.

overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.





Section Three:

Actions items



C1: Caring for community

CSP Goal 1: We are a united, vibrant, capable and welcoming community

CSP C1.1- Initiate and/or participate in community programs that improve access, connection, wellbeing, unity, vibrancy, learning and skills.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	CPDE	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	C1.1.1.1	Promote and support the development of a whole of community Youth Interagency Framework which builds on collaboration.	CPDE	Youth Interagency Framework developed.
					C1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	CPDE	Number increases in line with the services provided.
					C1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	CPDE	Procedures and policies created and adopted.
C1.1.2	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	C1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	CDPE	Review completed.
				Demolition of derelict properties. Upkeep of vacant blocks by owners through engagement then enforcement by Council.	C1.1.2.2	Develop an action plan to address the housing issues within our communities.	CPDE	Action Plan developed for housing strategy.

2025 – 2026 Operational Plan

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P1: Caring for community

CSP Goal 2: We are a healthy community

CSP C1.2 - Improve support for physical, mental and spiritual health and wellbeing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	CPDE	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	C1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	CPDE	Gaps analysis undertaken.

CSP Goal 3: We feel a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	CPDE	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	C1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	CPDE	Number of initiatives undertaken and continues to increase.
					C1.3.1.2	Achieve crime prevention through environmental design.	CPDE	Number of CPTED undertaken.

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P1: Caring for community

CSP Goal 3: We are a safe, secure and supportive community

CSP C1.3 – Help build and maintain safe, supportive homes and spaces.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	CPDE, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	C1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I ESPC	Number of recommendations and actions completed.
					C1.3.2.2	Work with agencies for disaster preparation and facility development.	I	Progression ongoing.
C1.3.3	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	CPDE	RSPCA, OLG, community, North West Vets	Asset Management Plan completed Coonamble Pound.	C1.3.3.1	Investigate future opportunities for animal welfare and the pound facility.	CPDE	Opportunities identified.
				Initiatives and regulatory programs completed.	C1.3.3.2	Deliver an animal welfare program.	CPDE	Animal welfare program developed and delivered. No. of programs undertaken and number of take up.
					C1.3.3.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	CPDE	Number of correspondence sent. Number of engagements.
C1.3.4	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE	No. of policies and procedures.	C1.3.4.1	Review regulatory and compliance strategies and operations.	CPDE	Compliance with industry best practice standards.

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C2: Celebrating culture

CSP Goal 4: We showcase and celebrate our diversity

CSP C2.1 – Celebrate diverse cultural projects and programs within a united, vibrant and capable community.

CSP C2.2 – Celebrate, engage and connect through the delivery of an exciting and diverse community events scene.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	CPDE	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	C2.1.1.1	Implement the Public Arts Policy, and appoint members to the Public Art Panel.	CPDE	Public Art Policy implemented. Appointed Public Art Panel
					C2.1.1.2	Upon funding approval, construct public art elements of the Masterplan including the Coonamble Region Art Trail. Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	CPDE	Coonamble Region Art Trail completed.
					C2.1.1.3		CPDE	Number of programs and events supported.
P2.1.2	Deliver dynamic and diverse cultural services.	CPDE	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	C2.1.2.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	CPDE	Number of programs and projects delivered.
					C2.1.2.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	CPDE	Number of events supported.
								NAIDOC Week Events

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C3: Recreation and sport

CSP Goal 5: We are a welcoming community of 'good sports'.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.

CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	CPDE, I	Local sporting organisations and the community.	Improve community satisfaction with sporting and recreational opportunities.	C3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	CPDE	Number of grant applications successful.
C3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations and the community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.	C3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	CS	Total number of Asset Management Plans progressed.
C3.2.1	Progress the Masterplan for MacDonald Park Precinct.	I	Local sporting organisations and the community.	Completion of detailed design and funding sort & allocated.	C3.2.1.1	Community consultation for MacDonald Park Masterplan undertaken.	I	Community consultation completed.

C3: Recreation and Sport

CSP Goal 5: We are a welcoming community of 'good sports'.

CSP C3.1 – Continuously improve sporting and recreational opportunities for our community and visitors.

CSP C3.2 – Maintain our parks, open spaces, gardens, and sporting and recreational facilities to a high standard.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
C3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	I, CPDE	Coonamble Sportsground users, community.	No. of funding applications submitted.	C3.2.2.1	Improve and attract funding for our sporting facilities across the LGA including; completed Coonamble Sportsground's female changerooms and public amenities; completed Gulargambone Sportsground canteen and amenities.	I, CPDE	Coonamble Sportsground's female changerooms and amenities completed.
								Gulargambone Sportsground canteen and amenities completed.
								Additional funding for sporting facilities pursued.



our economy

cultivating our wealth, building our social capital

E1: Cultivating our wealth



CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.

CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.

CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.

CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov.	Progression of the Economic Development Strategy.	ED1.1.1.1	Real Country Strategy progressed. Funding pursued.	CPDE	Progression of projects identified in the Real Country Strategy.
ED1.1.2 Cont. over	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (Cont. over)	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Masterplan priority project: Street Tree Transition Planting 2033 for Coonamble, Gulargambone and Quambone – consultation complete, planting commenced.	I	Community consultation completed.
					ED1.1.2.2	Masterplan priority project: Progress reactivation opportunities/projects for Coonamble CBD including property development.	CPDE	CBD reactivation projects progressed.

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ED1: Economic Development and Growth



CSP Goal 6: We support a resilient local economy by increasing its diversity and boosting opportunities for entrepreneurship and business

CSP E1.1 – Grow our reputation as an LGA of choice to live, work and invest.

CSP E1.2 – Develop a visitor economy through the provision of related infrastructure, services and experiences.

CSP E1.3 – Increase entrepreneurial activity in agriculture, business and tourism.

CSP E1.4 – Attract investment and funding to improve our infrastructure, community, economy, events and environmental care.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
E1.1.2 (con't)	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (continued)	CPDE	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.3	Masterplan priority project; Active travel priority projects delivered inline with PAMP and Cycleway Plan including Coonamble Sportsground walking loop and Limerick st.	CPDE	Projects completed.
					ED1.1.2.4	Masterplan priority project; Commission way finding and interpretative signage audit and plan for the LGA.	CPDE	Future priority projects progressed.
					ED1.1.2.5	Masterplan priority project; Complete Smith Park upgrades (seats,bins,chairs).	I	Audit and plan commenced.
					ED1.1.2.6	Masterplan priority project; Wood chipping trialed as opportunity to reduce maintenance and costs.	I	Smith Park upgrades complete.
ED1.2.1	Progress the Artesian Bore Bath facility.	CPDE	Country and Outback Tourism Authority.	Project completion.	ED1.2.1.1	Finalise detailed design for the Artesian Bore Bath facility.	CPDE	Wood chipping integrated into tree planting program to minimise works. Detailed design complete.

ED2: Building our social capital

CSP Goal 7: We enhance our ability to contribute to and care for our community

CSP E2.1 – Increase knowledge, qualities and skills to support prosperity for ourselves, our children and youth, families, neighbours and community.

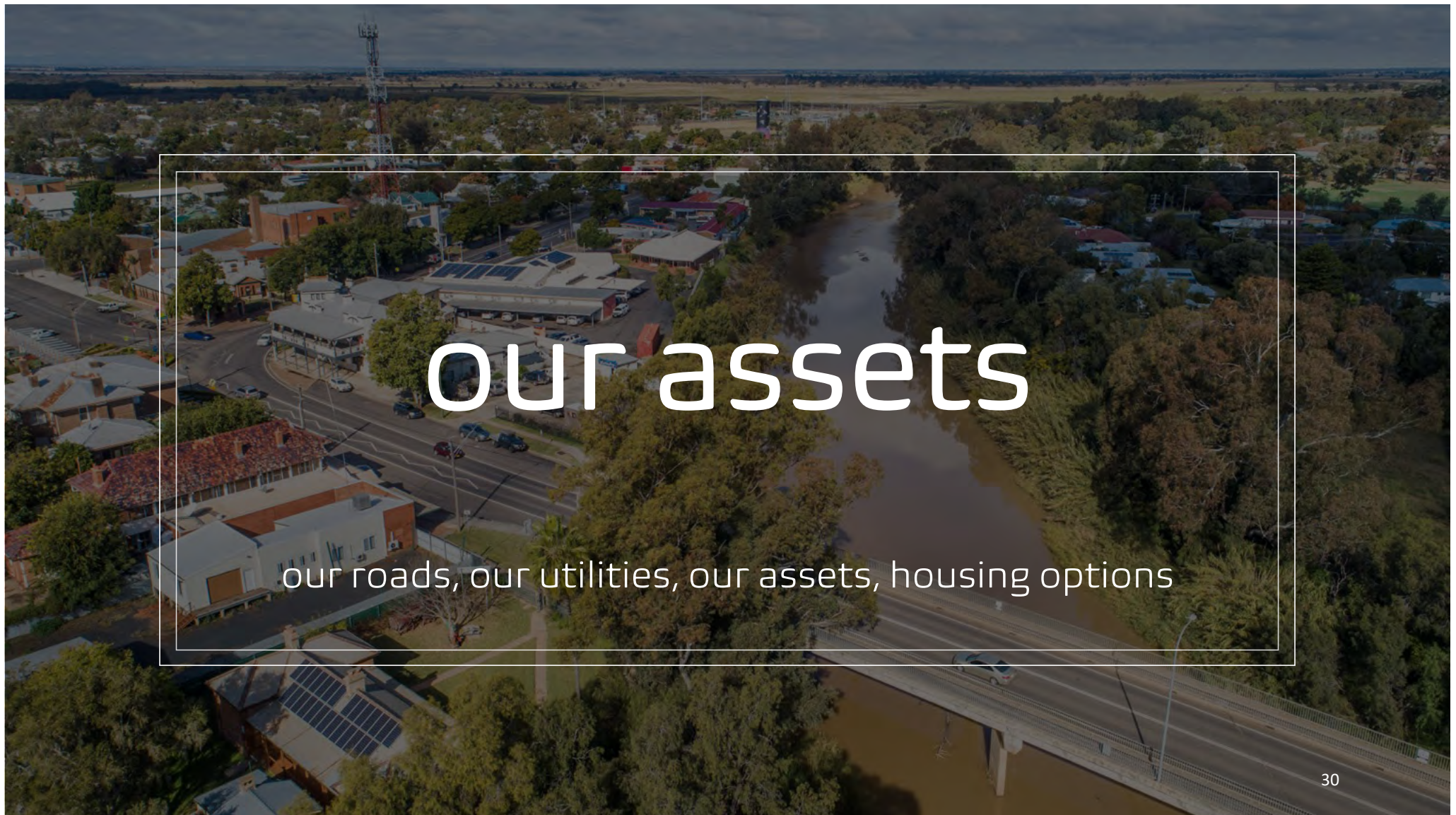
CSP E2.2 – Enhance our leadership, consultation and other skills to create a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
E2.1.1	Develop and implement community-building programs (eg small business seminars, doing business with Council workshops, youth activities).	CPDE	Regional Development, Biz HQ, education providers, community groups, community members.	Number of programs available in the local community.	E2.1.1.1	Liaise with relevant stakeholders to deliver community-building programs.	CPDE	Number of programs available in the community.
E2.2.1	Collaborate with local businesses, non-profits and educational institutions to promote opportunities for skill-development and employment.	CPDE	Education and training providers, Chamber of Commerce, community groups, community members.	Increase in local employment opportunities.	E2.2.1.1	Liaise with relevant stakeholders to promote opportunities for skill-development and employment.	CPDE	Number of promotions made.
E2.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	CPDE	Education providers, community, AECG.	Number of policies/strategies introduced to address adequate and quality education choices.	E2.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	CPDE	Education mapping exercise commenced.

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A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A1.1.1	Review and implement Council's ten-year roads Capital Works Program.	I	TfNSW	Ten-year Capital Works Program updated annually and adopted by 30 June. Works program completed within +/- 5%	A1.1.1.1	Review and implement 10-year roads Capital Works Program.	I	10-Year roads Capital Works Program implemented.
A1.1.2	Continue to maintain roadside slashing when grass impedes visibility.	I	TfNSW, RFS community.	Undertake slashing program annually.	A1.1.2.1	Develop and implement annual slashing program.	I	Annual slashing program implemented and monitored.
				Apply for hazard reduction funding through RFS prior to 31 March annually.	A1.1.2.2	Prepare and submit application for hazard reduction funding through RFS.	I	Application for hazard reduction funding submitted by 31 March.
A1.1.3	Liaise with State and Federal Members and the Roads Minister on rural road funding issues.	I	Federal and State Governments	Meet every six months with State and Federal Members, and annually with NSW Minister for Roads.	A1.1.3.1	Ensure regular meetings with State and Federal Members and NSW Minister for Roads	I	Six-monthly meetings held with State and Federal Members. Annual meeting held with NSW Minister for Roads.

A1: Our roads

CSP Goal 8: Our road network enables our community, industries and economy to thrive in broader contexts

CSP A1.1 – Ensure our roads and related infrastructure maintain high connectivity standards.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A1.1.4	Complete the Tooraweenah Road upgrade project.	I	Project delivery stakeholders, community, State and Federal Governments	Monthly reporting and meetings undertaken with State and Federal Governments.	A1.1.4.1	Meet regularly and report monthly on progress of Tooraweenah Road upgrade project.	I	Monthly reporting.
				Meet agreed milestones on time.	A1.1.4.2	Deliver works to meet agreed milestones.	I	Milestones met as per agreement.
A1.1.5	Advocate to ensure that transport issues of the community are adequately addressed.	I	Community, Local Traffic Committee	Local Traffic Committee meetings held quarterly wherein issues are raised.	A1.1.5.1	Convene quarterly Local Traffic Committee meetings in accordance with committee terms of reference.	I	Quarterly Local Traffic Committee meetings held.

A2: Our utilities

our assets

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.1.1	Carry out water strategic planning.	I	DCCEEW	Complete and obtain Department of Climate Change, Energy, the Environment and Water (DCCEEW) concurrence with Integrated Water Cycle Management Strategy (IWCMS)	A2.1.1.1	Develop and adopt IWCMS in conjunction with DCCEEW	I	IWCMS is adopted and receives concurrence from DCCEEW.
				Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.1.1.2	Prepare 30-year AMP and LTFP.	I	Adoption of Water AMP and LTFP.
				Complete 5-year Drought Contingency and Emergency Response Plan.	A2.1.1.3	Prepare and adopt 5-year Drought Contingency and Emergency Response Plan.	I	5-year Drought Contingency and Emergency Response Plan adopted.

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A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.1.2	Ensure all development approvals consider existing utilities infrastructure in their determination.	CDPE	Community, developers	100% of approvals have had adequacy of existing utilities determined.	A2.1.2.1	Develop and implement procedure to ensure all development approvals consider existing utilities infrastructure in their determination.	CDPE	Procedure implemented and monitored.
A2.1.3	Utilities performance audited annually through Triple Bottom Line (TBL) reporting.	I	DCCEEW	Report submitted annually.	A2.1.3.1	Prepare and submit annual report through TBL reporting.	I	Annual utilities performance report submitted.
A2.1.4	Implement water efficiency programs.	I	Community	Publicise two (2) programs/activities per year.	A2.1.4.1	Develop and implement water efficiency programs.	I	Two programs publicised annually.

A2: Our utilities

CSP Goal 9: Our approach to sanitation serves our current and longer term needs

CSP A2.1 – Deliver a reliable supply of potable water to homes and public spaces.

CSP A2.2 – Maintain high standards of sanitation in our homes and public spaces.

CSP A2.3 – Ensure that drainage is sufficient to protect infrastructure and health.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A2.2.1	Carry out Sewerage Strategic Planning	I,CS	DCCEEW	Trade Waste Policy implemented, monitored and reviewed.	A2.2.1.1	Review and monitor Trade Waste Policy.	I	Trade Waste Policy implemented and monitored.
				Obtain and expend funding in provision of concept and detailed designs for Coonamble Sewer Treatment Plant.	A2.2.1.2	Seek and obtain funding for concept and detailed designs for Coonamble Sewer Treatment Plant.	I	Concept and detailed designs for Coonamble Sewer Treatment Plan completed.
				Complete 30-year Total Asset Management Plan and 30-year Long term Financial Plan.	A2.2.1.3	Complete 30-year Total AMP and LTFP for Coonamble LGA sewerage.	I	Coonamble sewerage 30-year Total AMP and LTFP completed.
A2.3.1	Carry out Drainage Strategic Planning	I	DCCEEW	Complete 30-year Total Asset Management Plan and 30-year Long Term Financial Plan.	A2.3.1.1	Complete 30-year Total AMP and LTFP for Coonamble LGA drainage.		Coonamble drainage 30-year Total AMP and LTFP completed.

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.1	Successfully represent the interests of our community with regards to rail freight.	CPDE	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	A3.1.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	CPDE	Number of responses.
					A3.1.1.2	Monitor the implementation of the Master Inland Rail Development Agreement (MIRDA).	I	Monitoring and ongoing dialogue occurring with ARTC regarding MIRDA.
A3.1.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	CPDE	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.	A3.1.2.1	Develop the Asset Management Plan (AMP) for the Coonamble Regional Livestock Market.	CPDE	AMP commenced.
A3.1.3	Ensure priority measures implemented from the PAMP.	I, CS	Community	Annual inspections of footpaths and cycleways prior to finalising works program.	A3.1.3.1	Develop and implement annual program of inspections of footpaths and cycleways, aligned to preparation of the annual works program.	I	Inspection program implemented and monitored.

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A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.4	Maintain compliance with <i>Work Health and Safety (Mines and Petroleum Sites) Regulation 2022</i> .	I	NSW Resources Regulator	Participate in annual inspections as requested by the NSW Resources Regulator.	A3.1.4.1	Ensure the quarry is adequately resourced to participate in annual inspection as required by the NSW Resources Regulator.	I	Annual quarry inspection completed.
				Review Safety Management System annually.	A3.1.4.2	Develop and implement annual review program of the safety management system.	I	Safety Management System reviewed annually.
				Review Principal Mining Hazard Management Plans (PMHMP) annually.	A3.1.4.3	Review and implement annual review of the PMHMP	I	PMPMP reviewed annually.
A3.1.5	Maintain compliance with <i>Protection of the Environment Operations Act 1997</i> .	I	EPA	Submission of Annual Licence Return.	A3.1.5.1	Ensure the quarry is adequately resourced to prepare and submit annual licence return.	I	Annual Licence Return for quarry submitted.
				Test Pollution Incident Response Management Plan annually.	A3.1.5.2	Develop and implement annual program to test Pollution Incident Response Management Plan (PIRMP).	I	Annual testing of PIRMP.

A3: Our assets

CSP Goal 10: Our maintain and improve our natural and built assets to help our families, community, economy and environment thrive.

CSP A3.1 – Systematically enhance and maintain our homes, businesses, community, infrastructure, parks, gardens, farms and other natural and built assets for functionality and aesthetics.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A3.1.6	Deliver plant and fleet management efficiencies.	I		Installation of GPS in all plant and fleet.	A3.1.6.1	Complete program to install GPS in all Council plant and fleet vehicles.	I	GPS installed in all Council plant and fleet vehicles.
				Installation of digital radio in all plant and fleet.	A3.1.6.2	Complete program to install digital radio in all Council plant and fleet vehicles.	I	Digital radio installed in all Council plant and fleet.
				Review of plant hire rates undertaken annually.	A3.1.6.3	Develop and implement program of annual review of plant hire rates.	I	Annual review of plant hire rates completed.
A3.1.7	Deliver a Long Term Financial Plan (LTFP) that achieves balance between the Council's financial capabilities and the community's aspirations, and which is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	A3.1.7.1	Develop and adopt a Long Term Financial Plan that accurately aligns with Asset Management Plans.	CS	Adopted Long Term Financial Plan cross references Asset Management Plans.

2025 – 2026 Operational Plan

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A4: Housing options

CSP Goal 11: We have access to safe, affordable and diverse housing options.

CSP A4.1 – Land is suitably zoned, sized and located to allow for a variety of housing types.

CSP A4.2 – Development opportunities are communicated to the community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
A4.1.1	Develop a housing strategy to address affordability and availability of residential land and housing.	CPDE	DPIE, developers, community	Development of successful strategies and frameworks including Conditions of Consent framework.	A4.1.1.1	Develop and implement Coonamble Shire Housing Strategy, addressing affordability and availability of residential land and housing.	CPDE	Adoption of Coonamble Shire Housing Strategy
						Ensure planning framework includes strategies such as Conditions of Consent framework that support affordable and available residential land and housing.	CPDE	Planning strategic framework developed and implemented.
A4.1.2	Amend and improve our planning instruments and development control plans.	CPDE	DPIE, developers, community	Endorsed Coonamble LEP Amendment and adopted DCPs.	A4.1.2.1	Review LEP and development control plans (DCPs).	CPDE	LEP Amendment endorsed and DCPs adopted.
A4.2.1	Develop a procedure that includes a communications strategy to ensure that all development opportunities are advertised in the Coonamble LGA.	CPDE	Media channels, developers	100% of development opportunities are advertised in the Coonamble LGA.	A4.2.1.1	Develop and implement a procedure for property development that includes a communications strategy.	CPDE	Property development procedure implemented and monitored for 100% compliance with local advertising requirement.

2025 – 2026 Operational Plan

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our country

sustainable care for country

OC1: Planning and Development

CSP Goal 12: We show informed, fair and inclusive care for our country and community.

CSP OC1.1 – We balance land use interests and minimise risks by following planning framework and regulations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC 1.1.1	Achieve flood risk management strategies and projects.	CPDE	DPIE, developers, community	Delivery of DCP.	OC1.1.1.1	Complete Stage 5 of the Coonamble Flood Levee	I	Completion of Stage 5.
		I	Community	Stage 4A Coonamble Levee construction complete.	OC1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	CPDE	DCP adopted by Council.
		I	Community	Stage 5 Coonamble Levee complete.	OC1.1.1.3	Implement Council's Floodplain Risk Management Study.	CPDE	Number of recommendations and actions completed.
OC 1.1.2	Implement Planning and Development Approvals Process which enhances operational efficiencies.	CPDE	DPIE, developers, community.	Delivery of Development Control Plans.	OC1.1.2.1	Condition of Consent Framework uploaded to the NSW Planning Portal.	CPDE	Uploading complete.
					OC1.1.2.2	Update and establish all Development Control Plans.	CPDE	DCPs reviewed and adopted.

OC1: Sustainable care for country

CSP Goal 13: We actively and sustainably 'care for country'.

CSP OC1.2 – Learn about, apply practices and comply with legislation that sustains our environment for ourselves and our future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC1.2.1	Support stakeholders such as the Castlereagh Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	CPDE	Castlereagh Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	OC1.2.1.1	Continue our involvement and support with our environmental service partners.	CS, C	Continued involvement and participation.
OC1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	CPDE	Community.	Response level to emerging community expectation in relation to the environment.	OC1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	CPDE	Number of engagements offered and uptake.

OC1: Sustainable care for country

CSP Goal 14: We operate a circular economy

CSP OC1.3 – Implement programs and plans that balance our waste disposal expectations with the resources and capacity available to us.

CSP OC1.4 – Reduce landfill waste by actively recycling and using reusable products and materials.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNER S	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
OC1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	CPDE	NSW State Dept, community.	Delivery of Waste Management Strategy	OC1.3.1.1	Review the Waste Management Strategy.	CPDE	Review completed.
					OC1.3.1.2	Review current waste management service levels.	CPDE	Review completed.
OC1.3.2	Develop and adopt recycling practices including recycling collection and the identification and sale of reusable materials.	CPDE	NSW State Dept, community.	Reduction of volume of materials going to landfill.	OC1.3.2.1	Introduce household recycling collection.	CPDE	Household recycling collection implemented.
					OC1.3.2.2	Develop program to identify and sell reusable materials at landfill sites.	CPDE	Reduction in volume of material in landfill.



our leadership

stepping up to help, our integrity, our ongoing improvement

L1: Stepping up to help

CSP Goal 15: We actively serve our community to the best of our ability

CSP L1.1 – Find opportunities to use our skills, and work with others to build a united, vibrant and service-oriented community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	GM, CG	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to Inform our decision-making and consultation.

CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.1.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	CPDE, CG	Community, community groups.	Implementation of evolved community engagement tools and methods.	L2.1.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

2025 – 2026 Operational Plan

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L1: Stepping up to help

CSP Goal 16: We make and implement informed decisions with trustworthiness, integrity and probity

CSP L2.1 – Use expert, cultural, scientific and local knowledge to inform our decision-making and consultation.

CSP L2.2 – Proactively communicate our decisions, and the processes to reach them, to relevant stakeholders.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.1.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	CPDE, CG	Community, community groups.	Implementation of evolved community engagement tools and methods.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.
L2.1.2	Maintain compliance with best practice governance standards.	CG	Councillors, Council officers.	Governance practices comply with industry best practice (eg, Eight Elements of Good Governance).	L2.1.2.1	Develop and implement an annual review of governance best practice advice, keeping Council up to date with industry standards.	CG	Annual review of governance guidance.
L2.1.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	CPDE	Community	Number of publications in circulation each month in the LGA.	L2.1.3.1	Implement annual review of communication strategy to increase engagement and communication with target groups.	CPDE	Number of engagement and communication to outreach ratio.

2025 – 2026 Operational Plan

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L2: Our ongoing improvement

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.

CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.1.1	Achieve organisational decision making which is strategic and not ad hoc.	CG	Councillors, Council officers	100% compliance with Integrated Planning and Reporting requirements.	L2.1.1.1	Ensure continuous learning process is applied to development and implementation of Council's IP&R and other policies/ strategies/programs etc.	CG	100% compliance with Integrated Planning and Reporting requirements.
L2.1.2	Achieve redundancy within our organisational structure and provide effective pathways for our people by successfully becoming a learning organisation.	CG	People & Culture business unit, Council officers.	Resourced annual training plan.	L2.1.2.1	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	CG	Annual training plan included in budget.
				Workforce plan completed.	L2.1.2.2	Complete actions/strategies contained in the workforce plan.	CG	Number of actions/ strategies from workforce management plan completed.
L2.1.3	Develop and adopt strategies including Customer Service Charter that positively influence the way we think and do business.	CS	Community	Develop customer focused procedures including Customer Service Charter, Complaint Handling Framework, Customer Response System.	L2.1.3.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver long-term records management solution.	L2.1.3.2	Deliver a long term solution to records management.	CS	Records Management system implemented.

2025 – 2026 Operational Plan

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L2: Our ongoing improvement

CSP Goal 17: We adopt processes of ongoing improvement and learning in our endeavours

CSP L2.1 – Regularly identify and remove operational bottlenecks.

CSP L2.2 – Implement a continuous learning process: plan, act, reflect, learn, and re-plan.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2025-26 Action	Function Area	Measure
L2.2.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC's) Strategic Four Year Plan.	CG	ARIC, OLG	ARIC Strategic Plan complete.	L2.1.2.1	In conjunction with ARIC and Council, develop and implement four year strategic plan.	CG	Strategic Plan adopted and program followed.
L2.2.2	Complete a Service Delivery Review program for the organisation.	CG	OLG	Four-year Service Delivery Review Program endorsed.	L2.2.2.1	Develop four-year Service Delivery Review Program.	CG	Adoption of four-year Service Delivery Review Program.
				Service reviews completed as per program.	L2.2.2.2	Complete service reviews as per four-year program.	ALL	Completion of relevant service review.

Section Four : Financial resourcing

Operational Plan 2025 - 2026

Section 4.1: 2025-26 Highlights Budget 2025-26

COONAMBLE
SHIRE COUNCIL

Budgeted Operations Result for 2025-26 **\$15,122**

Comprised of the following fund results

General Fund	(\$600,935)
Water Fund	\$214,664
Sewerage Fund	\$401,394

Net Non-Operational Expenditure for 2025-26 **\$9,565,608**

Comprised of the following fund results

General Fund	\$8,899,551
Water Fund	\$214,664
Sewerage Fund	\$451,394

OPERATIONAL PLAN HIGHLIGHTS

Roads – Operational (Maintenance) **\$1,957,850**

Urban Roads Maintenance	\$162,500
Sealed Rural Roads Maintenance	\$300,000
Unsealed Rural Roads Maintenance	\$720,000
Bridges Maintenance	\$25,000
Regional Roads Block Grant Maintenance	\$912,850

Roads – Non-Operational (Capital)	\$26,701,065
Urban Roads - Capital Renewal Program	\$150,000
Unsealed Rural Roads - Reconstruction program	\$200,000
Sealed Rural Local - Heavy Patch and Resealing program	\$150,000
Regional Roads - Capital Renewal Program	\$842,793
Sealed Roads Extension Program	\$760,000
Roads to Recovery – Local Roads Renewal	\$1,256,486
Regional Emergency Road Repair Fund	\$1,899,529
Tooraweenah Road - Extension of Sealed length	\$21,574,000
Radio communications network upgrades	\$200,000
 Water Supply – Non-Operational (Capital)	 \$1,196,250
Coonamble Mains Replacement Program	\$350,000
Coonamble Meter Replacement Program	\$50,000
Coonamble WTP – Refurbish sed lagoon	\$80,000
Coonamble - Reservoir Improvement Program	\$50,000
Mains Extension – Yarran St	\$100,000
Calga St – water service connection	\$30,000
Quambone Mains Replacement Program	\$200,000
Quambone – Reservoir Improvement Program	\$30,000
Quambone Meter Replacement Program	\$6,250
Gulargambone Mains Replacement Program	\$100,000
Gulargambone - Gulargambone Road Bore Shed Replacement	\$150,000
Gulargambone – Reservoir Improvement Program	\$35,000
Gulargambone Meter Replacement Program	\$15,000

Sewerage Supply Non-Operations (Capital)	\$868,300
Coonamble Mains Relining	\$100,000
Coonamble STP Step Building Improvements	\$20,000
Coonamble STP Equipment Renewal	\$30,000
Coonamble – Yarran Street mains extensions and service connections	\$75,000
Coonamble – main junction replacement program	\$50,000
SPS (minor pump stations excluding SPS 1 & 2) upgrades	\$50,000
Coonamble – Sewer Effluent Reuse facilities upgrade	\$108,000
Coonamble – Replace Tooloon St rising main	\$200,000
Calga st – Sewer service connections	\$50,000
Gulargambone Mains Relining	\$100,000
Gulargambone STP – Tertiary Ponds	\$50,000
Gulargambone STP – Equipment Renewal	\$35,000
Other Significant Non-Operational Planned Works	\$8,497,653
Information Technology - Hardware and digitisation of Council files	\$144,850
Coonamble Waste Depot – Depot Improvements	\$800,000
Levee Capital Works Program	\$410,000
Cemetery – Capital Improvement Program	\$78,600
Security Camera Upgrades	\$15,000
Housing Development – Yarran Street Subdivision	\$610,140
Plant Acquisitions	\$1,496,061
Renovations and Repairs – Council owned buildings	\$170,000
Coonamble Works Depot – Capital Improvement	\$647,512
Public Pools – Capital Renewal / Upgrade Program	\$100,000
Sportsground Upgrades	\$55,500
Garden Beds Main Streets – Capital Renewal	\$85,000
Aerodrome Upgrades – (including fencing)	\$417,300
Quarry – Fixed Plant Refurbishment / Upgrades	\$500,000
Coonamble CBD - Activation / Revitalisation Program	\$100,000
Coonamble Saleyard & Truck wash – Upgrades / Renewal of Facilities	\$92,690
Grant Program – Artesian Bathing Experience	\$2,675,000
Coonamble Shire – Mural Art Trail	\$100,000

Section 4.2: Financial Information

4.2.1 Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added. As per the provisions contained in the Local Government Act, Council is required to rate based on the land valuations provided by the NSW Land and Property information (LPI). Throughout the year Council is advised of changes to these valuations, should these changes affect the rateability of the land Council will amend the rates levied on a pro rata basis based on the information provided by the LPI.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost Guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the rates and charges for the 2025-26 financial year (General Rate Income at 4.7%).



4.2.1.1 Rating Levels (4.7% increase)

Rate Code	Ordinary Category	2024-2025			2025-26		
		Min.\$	Cents in \$	Estimated Yield (\$)	Min.\$	Cents in \$	Estimated Yield (\$)
1	Ordinary - Coonamble	545	1.463	606,559	570	1.5505	635,831
2	Ordinary – Gulargambone	545	1.041	98,645	570	1.088	103,170
3	Ordinary - Village	535	1.318	66,340	560	1.377	69,440
5	Farmland	435	0.2387	4,338,645	455	0.2507	4,554,407
7	Small Rural Holdings	565	0.721	166,124	590	0.7806	174,064
10	Rural Residential	535	0.618	83,367	560	0.634	87,445
15	Business	590	2.060	215,680	620	2.060	225,945
	Total Ordinary			5,575,360			5,850,302

Increases in Minimums Ordinary		2024-25	2025-26	Changes (\$)	No of Assess on Min	Total Assess	% min
Ordinary		545	570	25	773	1,028	75%
Gulargambone Ordinary		545	570	25	181	181	100%
Village Ordinary		535	560	25	124	124	100%
Farmland		435	455	20	71	805	9%
Small Rural Holdings		565	590	25	24	93	26%
Rural Residential		535	560	25	66	121	55%
Business		590	620	30	101	209	48%
Total					1,340	2,561	

Based on Valuations Received to April 2025

Statement of 2025-26 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure (a) Water Supply Charges

Council has adopted a two-part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates on a financial year basis i.e. from 1 July to 30 June.

The State Government, in recent years, has required NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two-part tariff, or inclining block tariff with NO water allowance, no land-based charges and appropriate charges for non-residential customers.

Council has implemented best practice pricing, required by the Government, as a prerequisite to gain access to any future grant funding opportunities.

Essentially, for Council, the issues are:

- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model, Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government regulation.

Council has adopted an inclining block tariff for 2025-26 as shown in the following table:

2025-26 Water Charges:

Town/Village	Access Charge (\$) 20mm	Usage Charge – 1 st Tier (\$/kl)	2 nd Tier Pricing Limit (kl)	Usage Charge 2 nd Tier (\$/kl)	Est. Yield (\$)
Coonamble	460	\$1.70	450	\$2.60	1,032,490
Gulargambone	540	\$1.30	450	\$2.00	90,730
Quambone	540	\$1.60	430	\$2.60	20,560

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

2025-26 Access Charges:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	460	540	540
Access charge (25mm meter)	720	850	850
Access charge (40mm meter)	1,840	2,160	2,160
Access charge (50mm meter)	2,875	3,375	3,375
Access charge (75mm meter)	6,468	7,590	7,590
Access charge (100mm meter)	11,500	13,500	13,500

Statement of 2025-26 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure

(b) Sewer Charges

Council has adopted a usage charge applicable to residential and commercial use – there is no land value-based charge.

2025-26 Residential Sewer Charges

Town/Village	Annual Domestic Charge (\$)	Estimated Yield (\$)
Coonamble Residential	890	871,310
Gulargambone Residential	890	159,310
Coonamble – Flats	690	68,310
Gulargambone – Flats	810	10,530

2025-26 Non-Residential Sewer Charges:

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of \$890 for Coonamble and Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption

The treatment charge per kilolitre is 410 cents for both Coonamble and Gulargambone.



Statement of 2025-26 Charges to be Levied

4.2.1.3 Waste Pricing Structure

(a) Domestic Waste Management Charge – (per service)

2025-26 Domestic Waste Management Charge (per service)

Particulars	2024-25 Charge \$	2025-26 Charge \$	Difference \$	Estimated Yield \$	No of Services
Coonamble	460.00	550.00	90.00	590,150	1,073
Coonamble – additional service	260.00	310.00	50.00	34,720	112
Gulargambone	460.00	550.00	90.00	97,350	177
Gulargambone – additional service	260.00	310.00	50.00	4,030	13
Quambone	460.00	550.00	90.00	23,650	43
Quambone – additional service	260.00	310.00	50.00	1,860	6
Coonamble/Vacant Land	90.00	110.00	20.00	10,560	96
Gulargambone/ Vacant Land	90.00	110.00	20.00	2,860	26
Quambone/Vacant Land	90.00	110.00	20.00	3,960	36
Coonamble Commercial	460.00	550.00	90.00	94,600	172
Gulargambone Commercial	460.00	550.00	90.00	20,900	38
Quambone Commercial	460.00	550.00	90.00	3,180	6
Rural Waste Management Charge	45.00	45.00	45.00	36,090	802
Total Garbage				923,910	2,719

The above charges are for a single weekly per annum service

(b) Commercial Waste Management Charge – (per service)

Coonamble	\$550 service
Coonamble – (Biweekly Service)	\$860 service
Gulargambone	\$550 service
Quambone	\$550 service

Statement of 2025-26 Charges to be Levied

4.2.1.4 Overdue Rate Charge

(a) Maximum Rate of Interest Payable on Overdue Rates and Charges

2025-26 Maximum Rate of Interest Payable on Overdue Rates and Charges

In accordance with section 566(3) of the Local Government Act 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2025 to 30 June 2026 (inclusive) will be 10.50% per annum.

2.1.5 Statement of Borrowings

Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan	Principal	Principal	Principal	Interest
Purpose	O/Stand	O/Stand	Repaid	Payable
	30/06/2025	30/06/2026	2025-26	2025-26
General Fund				
Infrastructure (Fixed)	\$353,239	\$301,913	\$ 51,327	\$ 18,394
Sewerage Fund				
Nil	-	-	-	-
Water Fund				
Nil	-	-	-	-

A large background image of a field of yellow sunflowers with dark centers, growing against a blue sky with scattered white clouds. The sunflowers are in various stages of bloom, and their green leaves are visible.

Operational Plan Budget 2025-26

2025 – 26 Operational Plan

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COONAMBLE SHIRE OPERATIONAL PLAN BUDGET SUMMARY- 2025-26

Operational Plan Budget Summary	Operational Expenditure			Operational Revenues			Budget Summary Total		
	Actual	Planned	Estimated	Actual	Planned	Estimated	2023/24	2024/25	2025/26
	2023/24	2024/25	2025/26	2023/24	2024/25	2025/26	2023/24	2024/25	2025/26
Functions of Council									
<i>Administration & Governance</i>	4,823,405	6,907,676	6,041,829	10,910,340	7,968,823	11,747,203	6,086,935	1,061,148	5,705,374
<i>Public Order & Safety</i>	1,101,437	1,120,394	1,108,714	555,377	560,180	570,474	(546,060)	(560,214)	(538,240)
<i>Health</i>	433,251	677,993	878,000	17,464	139,948	211,775	(415,787)	(538,045)	(666,225)
<i>Environment</i>	1,724,460	2,172,891	2,339,405	683,012	1,271,072	1,551,863	(1,041,448)	(901,819)	(787,542)
<i>Community Services & Education</i>	833,482	750,196	410,064	675,829	499,824	20,000	(157,653)	(250,372)	(390,064)
<i>Housing & Comm. Amenities</i>	684,787	602,482	637,070	301,593	223,640	202,670	(383,194)	(378,842)	(434,400)
<i>Water Supplies</i>	1,668,496	2,406,052	2,208,482	2,118,105	2,293,774	2,423,146	449,609	(112,278)	214,664
<i>Sewerage Services</i>	1,226,187	1,093,942	1,124,673	1,450,516	1,378,355	1,526,067	224,329	284,413	401,394
<i>Recreation & Culture</i>	2,583,985	2,745,443	2,935,273	231,099	165,374	143,350	(2,352,886)	(2,580,069)	(2,791,923)
<i>Mining, Manufacturing & Const.</i>	4,468,379	3,036,159	2,917,122	4,074,526	3,172,247	3,783,772	(393,853)	136,088	866,651
<i>Transport & Communication</i>	10,186,733	11,162,948	10,596,685	15,431,011	11,568,623	10,102,088	5,244,278	405,675	(494,597)
<i>Economic Services</i>	1,223,425	1,643,212	1,505,064	339,325	589,430	435,095	(884,100)	(1,053,782)	(1,069,969)
All Funds Operating Totals	30,958,027	34,319,387	32,702,381	36,788,197	29,831,290	32,717,503	5,830,170	(4,488,096)	15,122

Budget Summary

	2024/2025	2025/26
Operating Result	(4,488,096)	15,122
Add Back Non Cash Items:		
Depreciation	7,118,727	7,742,841
Provision for Bad and Doubtful Debts		
Amount Available for Non Operating Items	2,630,631	7,757,963

Non Operating Result (By Fund and Type)

General Fund

Non Operating Income	36,172,381	29,124,230
Loan Repayment	48,663	51,327
Capital Expenditure	37,094,620	37,972,454
General Fund Total	970,902	8,899,551

Water Fund

Non Operating Income	966,713	981,586
Loan Repayments	0	0
Capital Expenditure	854,435	1,196,250
Water Fund Total	(112,278)	214,664

Sewerage Fund

Non Operating Income	2,601,521	416,606
Loan Repayments	0	0
Capital Expenditure	2,771,812	868,000
Sewerage Fund Total	170,291	451,394

Total Non Operating Expenditure	1,028,915	9,565,608
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Position after Non Operating Expenditure	1,601,716	(1,807,645)
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EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
General Purpose Revenues								General Purpose Revenues							
								Ordinary Rates - Farmland	4,338,645	4,338,114	4,338,114	4,554,407	4,668,260	4,784,960	5,167,750
								Ordinary Rates - Residential	705,203	704,250	704,250	739,002	757,470	776,400	838,510
								Ordinary Rates - Business	215,680	217,375	217,375	225,945	231,590	237,370	256,350
								Ordinary Rates - Small Rural Holdings	166,124	163,534	163,534	174,064	178,410	182,870	197,490
								Ordinary Rates - Rural Residential	83,367	83,697	83,697	87,444	89,630	91,870	99,210
								Ordinary Rates - Villages	66,340	66,340	66,340	69,440	71,170	72,940	78,770
								Pensioner Rates Abandoned	(41,050)	(36,504)	(36,504)	(36,281)	(36,600)	(36,900)	(37,200)
								Extra Charges on Ordinary Rates	43,620	51,620	43,139	52,749	50,100	47,500	45,100
								Grants Op (State)-Pens Rates Subsidy	22,165	20,006	20,006	19,995	20,100	20,300	20,500
								Financial Assistance Grant - General Component	3,928,880	623,352	467,514	4,232,011	4,312,410	4,394,340	4,477,830
General Purpose Revenues Total	0	0	0	0	0	0	0	General Purpose Revenues Total	9,528,974	6,231,784	6,067,465	10,118,776	10,342,540	10,571,650	11,144,310
Governance								Civic Activities							
Civic Activities								Other Grants - Australia Day Grant	20,000	15,000	12,000	10,000	0	0	0
Other Civic Expenses - Australia Day	20,000	33,000	32,427	20,000	20,500	21,020	21,550								
Other Civic Expenses - Christmas Carnival	27,000	25,326	25,326	25,000	25,630	26,280	26,940								
Other Civic Expenses - Anzac Day	3,000	3,000	0	3,000	3,080	3,160	3,240								
Other Civic Expenses - Flags and Banners	2,730	2,730	542	2,000	2,050	2,110	2,170								
Contributions and Donations															
- Mayoral Donation Allocation	5,000	5,000	250	5,000	5,000	5,000	5,000								
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	5,000	5,000	5,000	5,000								
- Sponsorship - Fishers Ghost	3,000	3,000	3,000	3,000	3,500	3,500	3,500								
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	12,000	12,000	12,000	12,000								
- Coonamble CWA Rates	1,100	1,100	1,100	1,100	1,100	1,100	1,100								
-Sponsorship - Coonamble Greyhounds	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	2,000	2,000	2,000	2,000								
-Pre-approved minor donations	1,500	1,500	750	1,500	1,500	1,500	1,500								
- Unallocated Donations	43,500	43,626	12,126	43,500	41,900	41,900	41,900								
Councillors & Governance								Mayor Lease Back Vehicle Income	2,745	661	661	0	0	0	0
Councillors Training Expenses	15,000	14,820	10,344	15,000	15,380	15,770	16,170								
Governance - Other - Webcasting	820	2,000	1,467	2,000	2,050	2,110	2,170								
Election Expenses	47,580	44,380	0	5,000	0	0	0								
Mayoral Fees	23,650	20,768	15,138	21,391	21,930	22,480	23,050								
Mayoral Travel & Subsistence Exps	1,000	1,000	683	1,000	1,030	1,060	1,090								
Councillors Fees	112,165	105,854	78,078	109,030	111,760	114,560	117,430								
Cnclrs Travel & Subsistence Exps	11,000	11,000	7,674	11,000	11,280	11,570	11,860								
Delegates Expenses	17,600	17,600	5,064	14,500	14,870	15,250	15,640								
Subscriptions & Membership Exps	32,295	32,755	32,755	34,100	34,960	35,840	36,740								
Membership fee - FWJO	12,000	12,000	373	12,500	12,820	13,150	13,480								
Governance - Contract Services	20,000	20,000	8,090	15,000	15,380	15,770	16,170								
Councillor Other Expenses	0	24,596	3,596	2,000	2,050	2,110	2,170								
Governance Total =	421,940	447,055	260,783	368,621	369,770	377,240	384,870	Governance Total =	22,745	15,661	12,661	10,000	0	0	0

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Corporate Services Support								Corporate Services Support							
Corp Services Salaries & Allowances	2,587,346	2,312,346	1,671,840	2,883,450	3,128,592	3,206,810	3,286,990	Certificates - Sec 603	12,066	11,466	9,402	12,000	12,300	12,610	12,930
Misc Costs - Corporate Support Staff - Housing	50,300	70,710	53,030	35,300	36,190	37,100	38,030	Sundry Sales & Services	6,500	29,360	26,249	6,500	6,670	6,840	7,020
Staff Travelling Expenses	90,000	90,000	60,880	85,000	87,130	89,310	91,550	Refund of Expenses	10,000	2,000	0	5,000	5,000	5,000	5,000
Staff Development - Other	20,000	20,000	2,728	20,400	20,910	21,440	21,980	Legal Costs Recovered	66,150	56,150	33,315	70,000	71,750	73,550	75,390
Bank Fees & Charges	23,979	26,479	19,832	25,000	25,630	26,280	26,940	Grants - A Fresh Start Traineeship	0	0	0	65,150	67,105	69,120	71,195
Administration Legal Expenses	186,624	176,624	83,322	150,000	113,750	116,600	119,520								
Legal Expenses - Code of Conduct	40,000	45,000	30,968	40,000	41,000	42,030	43,090								
Admin Telephone & Comms Charges	23,345	26,345	18,236	27,400	28,090	28,800	29,520								
Administration - Rates & Charges	3,580	7,580	5,060	8,000	8,200	8,410	8,630								
Misc. Administration Expenses GST	40,100	39,907	7,806	40,000	41,000	42,030	43,090								
Advertising Expenses	18,360	24,360	18,086	15,000	15,380	15,770	16,170								
Printing & Stationery	32,960	26,960	16,440	47,785	48,980	50,210	51,470								
Postage Charges	23,825	20,825	11,883	5,000	5,130	5,260	5,400								
Admin Subscriptions & Membership	32,035	32,035	27,489	33,300	34,140	35,000	35,880								
Valuation Fees	25,890	26,083	26,083	27,100	27,780	28,480	29,200								
Special Project - Sale of Land	0	0	0	235,000	0	0	164,500	Legal Costs Recovered	0	0	0	175,000	0	0	123,375
Corporate Services Support - continued								Corporate Services Support - continued							
External Audit Fees	80,000	80,000	7,342	90,500	92,770	95,090	97,470								
Internal Audit Costs	90,000	40,000	4,680	90,000	92,250	94,560	96,930								
Governance and Risk Salaries & Allowances	357,080	322,080	231,333	353,452	362,290	371,350	380,640								
Misc Costs - Housing Subsidy	10,400	5,200	3,900	10,400	10,660	10,930	11,210								
Other Admin - Contract Services	116,000	231,000	198,285	50,000	15,000	15,200	15,400								
Procurement Guided Buying	50,000	76,000	76,000	25,000	50,000	50,000	50,000								
Bad & Doubtful Debts Expense	25,000	25,000	0	25,000	25,000	25,000	25,000								
Insurance								Insurance							
Administration Insurance Premiums	308,678	288,678	287,306	310,290	318,050	326,010	334,170	Administration Sundry Income	41,438	25,438	24,987	40,000	41,000	42,030	43,090
Administration Buildings & Grounds								Administration Buildings & Grounds							
Council Offices Insurances	44,855	42,809	42,809	46,234	47,390	48,580	49,800								
Council Offices Electricity	11,770	10,770	6,944	11,440	11,730	12,030	12,340								
Council Offices Repairs & Mntce	67,580	67,580	46,745	68,400	62,610	64,180	65,790								
Information Technology								Information Technology							
IT - Office Equipment Maintenance	33,638	33,638	28,334	35,000	35,880	36,780	37,700								
IT - Cyber Security	33,148	23,148	11,558	25,000	25,630	25,630	26,280								
IT - Contract Services	2,000	8,240	6,717	17,000	17,430	17,870	18,320								
IT - Software Licences & Renewals	145,292	185,292	182,839	200,000	205,000	210,130	215,390								
IT - Website Expenses	3,000	3,000	2,515	3,000	3,080	3,160	3,240								
Asset Management								Asset Management							
Asset Management Salaries	333,909	192,909	134,545	272,785	412,380	422,690	433,260								
Asset - Subs & Membership	15,000	15,600	15,600	16,200	16,610	17,030	17,460								
Asset Management Improvement Program	70,000	70,000	9,984	30,000	25,000	50,000	50,000								
Asset - Misc Expenses	5,000	5,000	0	5,000	5,130	5,260	5,400								
GIS General Expenses	5,000	5,000	0	15,000	15,380	15,770	16,170								
Interest								Interest							
Interest Expenses	21,736	21,736	10,881	18,394	7,391	6,335	5,130	Interest on Investments	894,800	794,800	469,562	880,237	902,250	924,810	947,940
Interest on Overdraft	510	510	256	650	500	500	500								
Corporate Support Total =	5,027,940	4,698,444	3,362,256	5,396,480	5,519,063	5,677,615	5,979,560	Corporate Support Total =	1,030,953	919,213	563,515	1,253,887	1,106,075	1,133,960	1,285,940

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Engineering Technical Support								Engineering Technical Support							
Engineering Staff Salaries	1,096,515	1,096,515	780,798	988,887	1,076,090	1,103,000	1,130,580								
Misc Costs - Engineering Staff - Housing	62,400	62,400	42,400	62,400	68,960	70,690	72,460								
Engineering Staff Travel Expenses	101,425	141,425	108,706	105,000	107,630	110,330	113,090								
Eng Supervision Telephone Expenses	3,815	7,915	5,902	8,200	8,410	8,630	8,850								
Engineering Printing & Stationery	13,135	19,135	14,489	13,135	13,470	13,810	14,160								
Engineering Office Sundry Expenses	5,255	5,255	3,882	5,255	5,390	5,530	5,670								
Engineering Equipment Mntce	10,200	7,200	4,673	10,200	10,460	10,730	11,000								
Engineering Subs & Memberships	38,870	19,870	17,520	40,425	41,440	42,480	43,550								
Engineering - Contract Services	298,660	298,660	153,197	80,000	82,000	(20,950)	(96,480)	Grant Funds - Flood Damage Funding	289,960	289,960	81,525	0	0	(105,000)	(182,630)
Software Licences & Renewals	21,130	40,130	39,289	21,975	22,530	23,100	23,680								
Stores & Procurement								Stores & Procurement							
Storekeeper Salaries and Wages	253,373	133,373	99,092	140,836	144,360	147,970	151,670	Sale of Surplus Materials	4,000	1,000	0	5,000	5,130	5,260	5,400
Depot Insurances	15,280	14,622	14,622	15,800	16,200	16,610	17,030								
Depot Electricity Charges	12,125	14,125	10,241	15,700	16,100	16,510	16,930								
Depot Telephone & Comms Charges	2,535	2,535	1,800	2,636	2,710	2,780	2,850								
Depot Rates & User Charges	4,820	4,820	3,701	5,100	5,230	5,370	5,510								
Depot Sundry Expenses	10,000	7,500	1,418	5,000	5,130	5,260	5,400								
Depot Operating Expenses	25,000	22,500	17,707	26,000	26,650	27,320	28,010								
Depot Maintenance Expenses	45,550	45,550	27,729	30,550	31,320	32,110	32,920								
Depot Cleaning Expenses	10,000	11,500	8,036	10,000	10,250	10,510	10,780								
Depot Stores Unaccounted for	2,000	2,000	779	2,000	2,000	2,000	2,000								
Engineering & Works Total =	2,032,088	1,957,030	1,355,981	1,589,099	1,696,330	1,633,790	1,599,660	Engineering & Works Total =	293,960	290,960	81,525	5,000	5,130	(99,740)	(177,230)
Clearing Accounts								Workforce Operations							
Workforce Operations								Contributions to Leave Entitlements	10,000	2,500	1,419	10,000	0	0	0
Corp Services Leave Entitlements	1,577,201	1,227,201	808,548	1,513,937	1,881,790	1,928,840	1,977,070	Grants Operating - Staff Traineeship	500	500	0	0	6,000	6,000	6,000
Corp Services Public Holidays	382,690	382,690	175,818	351,272	430,060	440,820	451,850	Contributions to Functions	0	9,273	9,048	2,000	0	100	100
Other Miscellaneous Staff Exps	128,845	136,845	61,788	100,000	102,500	105,070	107,700	Grants - A Fresh Start Traineeship	0			64,195	66,120	68,105	70,150
Employee Superannuation	1,209,385	1,209,385	850,949	1,119,485	1,347,480	1,381,170	1,415,700	Employee Vehicle - Lease Back Income	9,435	18,435	15,286	15,000	15,380	15,770	16,170
Fringe Benefits Tax	70,000	70,000	51,521	70,000	71,750	73,550	75,390	Sundry Income - Jury Service	750	750	0	750	750	750	750
Staff Training & Development	237,500	317,500	265,117	313,965	321,820	329,870	338,120								
Staff Recruitment Expenses	80,000	72,000	21,272	40,000	36,000	31,900	27,700								
General Safety Expenses	40,860	40,860	26,350	40,860	21,890	17,440	12,880								
Workers Compensation Insurance	369,741	640,063	488,501	516,071	528,980	542,210	555,770								
Extra Clerical Assistance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Advertising - HR	25,000	15,000	4,037	15,000	15,380	15,770	16,170								
Printing and Stationery - HR	4,500	6,000	3,129	4,680	4,800	4,920	5,050								
Subscriptions and Memberships - HR	14,500	14,500	9,376	15,080	15,460	15,850	16,250								
Salaries & Allowances NEI	492,355	612,355	465,846	641,389	657,430	673,870	690,720								
WHS Other Expenses	266,723	266,723	123,256	120,000	123,000	126,080	129,240								
Organisational Change Costs	40,000	40,000	22,295	40,000	40,000	40,000	40,000								
Less - Contributions from Works															
Oncost Recoveries	(4,220,526)	(4,370,526)	(3,310,285)	(4,975,506)	(5,099,900)	(5,227,400)	(5,358,100)								
Training Contributions	(52,630)	(52,630)	(39,473)	(52,630)	(54,000)	(55,400)	(56,800)								
Employment Overheads Total =	671,144	632,966	28,046	(121,397)	449,440	449,560	449,710	Employment Overheads Total =	20,685	31,458	25,753	91,945	88,250	90,725	93,170

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD Actual 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ADMINISTRATION															
Plant Operations								Plant Operations							
Plant Running Expenses	1,886,635	2,286,635	1,749,251	2,140,945	2,194,470	2,249,340	2,305,580	Diesel Fuel Rebate Tax Credits	132,298	82,298	58,298	85,000	39,130	40,110	41,120
Plant Hire Income Charged to Works	(3,342,110)	(4,667,110)	(3,838,957)	(4,853,640)	(4,974,990)	(5,099,370)	(5,226,860)	Sundry Plant Income	3,000	3,000	584	3,000	3,080	3,160	3,240
Small Plant & Tools Expenses	22,588	22,588	7,875	22,600	23,170	23,750	24,350	Insurance Claims proceeds - Council Plant	0	304,000	302,412	0	0	0	0
								Grants - A Fresh Start Traineeship	0	0	0	77,095	79,410	81,790	84,245
Workshop Operations															
Workshop Salaries and Wages	27,444	31,444	25,814	33,685	34,600	35,500	36,400								
Workshop Other Expenses	20,000	20,000	18,041	20,000	15,000	15,400	15,800	Private Works Sundry Income	2,500	2,500	0	2,500	2,500	2,500	2,500
Plant Running Expenses Total =	(1,385,443)	(2,306,443)	(2,037,976)	(2,636,410)	(2,707,750)	(2,775,380)	(2,844,730)	Plant Running Expenses Total	137,798	391,798	361,294	167,595	124,120	127,560	131,105
Disposal of Council Assets								Disposal of Council Assets							
Net Loss on Disposal of Assets - Land	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Land	0	87,949	87,949	0	0	0	0
Net Loss on Disposal of Assets - Building	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Building	0	0	0	0	0	0	0
Net Loss on Disposal of Assets - Plant & Fleet	0	0	0	0	0	0	0	Net Profit on Disposal of Assets - Plant & Fleet	0	0	0	100,000	87,500	89,690	91,940
Disposal of Council Assets Total =	0	0	0	0	0	0	0	Disposal of Council Assets Total	0	87,949	87,949	100,000	87,500	89,690	91,940
Administration - Depreciation															
Depn - Admin Vehicles	34,095	68,370	51,278	64,020	34,095	34,095	34,095								
Depn - Admin Office Equipment	47,239	47,239	35,429	32,000	47,239	47,239	47,239								
Depn - Admin Buildings	22,890	22,890	17,168	78,600	22,890	22,890	22,890								
Depn - Engineering Vehicles	877,269	1,295,906	973,899	1,214,516	1,226,670	1,238,940	1,251,330								
Depn - Depot Buildings	43,031	43,031	32,273	53,300	43,031	43,031	43,031								
Depn - Depot Other Structures	1,188	1,188	891	3,000	1,188	1,188	1,188								
Administration - Depreciation Total	1,025,712	1,478,624	1,110,938	1,445,436	1,375,113	1,387,383	1,399,773								
ADMINISTRATION TOTAL	7,793,381	6,907,676	4,080,028	6,041,829	6,701,966	6,750,208	6,968,843	ADMINISTRATION TOTAL	11,035,115	7,968,823	7,200,162	11,747,203	11,753,615	11,913,845	12,569,235

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
PUBLIC ORDER & SAFETY															
Fire Services								Fire Services							
Cont. to Fire Board	28,693	28,693	20,922	30,402	31,020	31,650	32,290								
Rural Fire Services															
Coonamble Shire Contributions (Zone)	174,307	174,307	124,919	176,574	180,990	185,520	190,160								
Other Member Contributions	551,975	551,975	395,575	559,149	573,130	587,460	602,150	Other Revenue - Member Contribu	551,975	551,975	395,575	559,149	573,130	587,460	602,150
RFS Non Reimbursables	29,685	35,685	27,293	29,685	41,000	41,000	41,000	Private Works Income Hazard Rec	100,000	0	0	0	41,000	0	0
Private Works Hazard Reduction	100,000	0	0	0	0	0	0								
Fire Protection Total =	884,659	790,659	568,709	795,810	826,140	845,630	865,600	Fire Protection Total =	651,975	551,975	395,575	559,149	614,130	587,460	602,150
Emergency Services								Emergency Services							
Contributions to Emergency Services	18,427	18,427	10,248	11,790	12,030	12,280	12,530								
SES Operating Expenses	24,222	21,222	4,601	12,000	12,240	12,490	12,740								
SES Building Exp	5,000	6,500	1,990	5,000	5,100	5,210	5,320								
Emergency Services Total =	47,649	46,149	16,839	28,790	29,370	29,980	30,590	Emergency Services Total =	0	0	0	0	0	0	0
Animal and Regulatory Control Services								Animal Control Services							
Animal Control Ranger Salaries	73,490	69,990	52,973	78,774	83,750	85,850	88,000	Animal Regulatory Fees & Fines	10,745	5,080	3,811	5,000	5,100	5,200	5,300
Animal Control Telephone Expenses	1,200	1,200	834	1,272	1,300	1,330	1,360	Impounding Fees & Charges	5,500	2,000	1,015	5,500	5,610	5,720	5,830
Other Animal General Expenses	5,000	40,000	12,585	15,000	15,300	15,610	15,930	Animal Control - Sundry Sales	825	1,125	832	825	850	870	890
Impounding & Pound Expenses	60,405	75,405	56,360	60,405	61,920	63,470	65,060								
Desexing program	10,000	8,000	2,037	10,000	10,250	10,510	10,780								
Animal Welfare Program	6,500	6,500	4,184	6,500	6,670	6,840	7,020								
Animal and Regulatory Control Total =	156,595	201,095	128,973	171,951	179,190	183,610	188,150	Animal Control Total =	17,070	8,205	5,658	11,325	11,560	11,790	12,020
Other Public Order & Safety															
Security Cameras Insurance	1,772	1,718	1,718	1,855	1,900	1,940	1,980								
Security Camera Electricity Charges	779	1,435	1,085	1,248	1,280	1,310	1,340								
Security Cameras Repairs & Mntce	8,240	7,638	4,937	8,240	8,410	8,580	8,760								
Other Public Order & Safety	10,791	10,791	7,740	11,343	11,590	11,830	12,080	Other Public Order & Safety	0	0	0	0	0	0	0
Public Order & Safety - Depreciation															
Depn - Plant & Equipment	2,090	0	0	12,620	12,750	12,880	13,010								
Depn - Buildings Specialised	71,700	71,700	53,775	88,200	61,719	61,719	61,719								
Public Order & Safety - Depreciation	73,790	71,700	53,775	100,820	74,469	74,599	74,729								
PUBLIC ORDER & SAFETY TOTAL	1,173,484	1,120,394	776,036	1,108,714	1,120,759	1,145,649	1,171,149	PUBLIC ORDER & SAFETY	669,045	560,180	401,233	570,474	625,690	599,250	614,170

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
HEALTH REGULATORY AND PLANNING SERVICES															
Health Administration								Health Administration							
Health Salaries & Allowances	320,268	265,880	199,407	436,431	447,400	458,600	470,100	Health Licences & Inspection Fees	8,500	2,500	1,370	8,500	8,720	8,940	9,170
Housing Subsidy - Health	10,400	5,200	3,900	10,400	10,400	10,400	10,400	Grants - A Fresh Start Traineeship	0	0	0	73,575	75,780	78,055	80,395
Health Staff Travelling Expenses	10,200	15,700	12,123	12,500	12,740	12,990	13,240								
Health Sundry Expenses	5,000	5,000	1,836	5,000	5,130	5,260	5,400								
Health Services Contract Staff	156,000	181,000	113,820	140,000	143,500	147,090	150,770								
Grant Program - Mosquito Man Plan	0	13,948	1,349	0	0	0	0	Mosquito Management Plan - Grant	0	13,948	1,349	0	0	0	0
Admin. & Inspection Total	501,868	486,728	332,435	604,331	619,170	634,340	649,910	Admin. & Inspection Total	8,500	16,448	2,719	82,075	84,500	86,995	89,565
Regulatory Administration															
Regulatory Control Salaries	90,450	35,450	27,261	110,254	116,020	118,930	121,910	Regulatory Fees and Fines	5,000	2,000	0	5,000	5,100	5,200	5,300
Regulatory Control Telephone Expenses	1,200	600	0	1,200	4,230	4,340	4,450								
Other Regulatory Control General Expens	2,000	3,000	2,487	2,000	5,050	5,180	5,310								
Impounding Expenses	22,615	7,615	540	22,615	26,190	26,850	27,530								
Council Order - Derelict Buildings	0	105,000	0	50,000	50,000	50,000	51,250								
Regulatory Total =	116,265	151,665	30,288	186,069	201,490	205,300	210,450	Animal Control Total =	5,000	2,000	0	5,000	5,100	5,200	5,300
Town Planning								Town Planning							
Town Planning - Contract Services	110,600	20,600	0	70,600	72,010	73,450	74,910	Development Application Fees	70,500	70,500	56,816	65,000	66,630	68,300	70,010
Town Planning Legal Expenses	10,000	8,000	0	10,000	10,200	10,400	10,600	Subdivision Fees	1,000	1,000	414	1,000	1,030	1,060	1,090
Town Planning - Sundry Expenses	2,000	4,000	3,126	1,500	1,530	1,560	1,590	Certificates Sec 149	17,500	17,500	12,238	18,200	18,660	19,130	19,610
Town Planning - Advertising Expenses	0	2,000	0	500	510	520	530	Certificates Sec 735A O/S Notices	4,500	4,500	2,956	4,500	4,620	4,740	4,860
								Town Planning Sundry Income	500	500	0	500	520	540	560
Town Planning Total =	122,600	34,600	3,126	82,600	84,250	85,930	87,630	Town Planning Total =	94,000	94,000	72,424	89,200	91,460	93,770	96,130
Building Control								Building Control							
General Exps - Building Control	5,000	5,000	330	5,000	5,090	5,300	5,500	Fees General- Building Control	30,780	25,000	18,865	30,000	30,540	31,090	31,650
								Commissions - Building Control	500	500	60	500	510	520	530
								Building Control - Regulatory Fines	5,000	2,000	0	5,000	3,000	3,000	3,000
Building Control Total =	5,000	5,000	330	5,000	5,090	5,300	5,500	Building Control Total =	36,280	27,500	18,925	35,500	34,050	34,610	35,180
HEALTH TOTAL	745,733	677,993	366,179	878,000	910,000	930,870	953,490	HEALTH TOTAL	143,780	139,948	94,068	211,775	215,110	220,575	226,175

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ENVIRONMENT															
Noxious Plants & Animals								Noxious Plants & Animals							
Contributions and Donations - CMCC	121,370	123,371	123,371	129,170	132,400	135,710	139,110								
Noxious Plants - Control Expenses	3,210	3,210	592	1,000	1,030	1,060	1,090								
Pest Control Expenses	9,625	9,625	172	4,000	4,100	4,210	4,320								
Admin. & Inspection Total	134,205	136,206	124,135	134,170	137,530	140,980	144,520	Admin. & Inspection Total	0	0		0	0	0	0
Other Environmental Services								Other Environmental Services							
Environmental - Other Expenses	2,680	2,680	546	2,680	2,750	2,820	2,900								
Grant - Caring for Country Environment re	0	38,125	3,125	0	0	0	0	Grant - Caring for Country Environment reserve	0	38,125	3,125	0	0	0	0
Subs & Membership- Environ Services	3,810	3,810	0	3,810	3,910	4,010	4,120								
Flood Mitigation								FLOOD MITIGATION							
Levee Banks Maintenance Expenses	40,000	10,000	111	20,000	20,500	21,020	21,550								
Flood Mitigation - Contract Services	5,000	5,000	0	5,000	5,130	5,260	5,400								
Other Environmental Protection Total	51,490	59,615	3,782	31,490	32,290	33,110	33,970	Environmental Protection Total =	0	38,125	3,125	0	0	0	0
Waste & Emp Initiatives Admin															
Salaries & Wages	0	0	0	239,654	245,650	251,800	258,100	Total Waste & Emp Initiatives Admin							
Total Waste & Emp Initiatives Admin				239,654	303,750	303,750	303,750								
Solid Waste Management - Collection								SOLID WASTE MANAGEMENT							
Solid Waste Collections Street Bins	182,205	162,205	118,347	203,005	208,090	213,300	218,640	Solid Waste Annual Charges - Domestic	645,460	644,523	643,727	769,140	922,960	1,107,550	1,218,300
Bulk Waste - Transfer from WTS	0	0	0	90,020	92,280	94,590	96,960	Solid Waste Annual Charges - Commercial	178,890	241,675	241,230	293,010	351,610	421,930	464,120
Bulk Waste - Kerbside Collections	70,960	60,960	39,835	72,000	73,800	75,650	77,550	DWM Extra Charges	12,300	18,500	14,356	17,759	16,870	16,020	15,210
Purchase of Waste Bins	4,310	4,310	3,032	4,000	4,100	4,210	4,320	Less: Pension Write Off	(24,080)	(26,015)	(26,015)	(26,325)	(26,580)	(26,840)	(27,100)
								Pensioner Subsidy	13,000	14,619	14,619	14,479	14,620	14,760	14,900
Solid Waste Management - Disposal								Solid Waste Management - Disposal							
Waste Facility Salaries and Wages	414,465	314,465	233,149	515,205	528,090	541,300	554,840	Waste Facility Gate Takings - Domestic	39,400	35,250	26,437	36,530	36,890	37,250	37,620
Waste - Housing Subsidy	10,400	5,200	3,900	0	0	0	0	Waste Facility Gate Takings - Commercial	112,800	81,335	61,002	127,265	128,530	129,810	131,100
Waste Facility (Tip) Insurance	2,952	2,815	2,815	3,040	3,120	3,200	3,280	Sale of new household bins	7,500	7,500	4,680	6,700	6,760	6,820	6,880
Electricity - Waste Depot	750	2,000	1,513	2,000	2,050	2,110	2,170	Sale of Recyclables	114,400	94,400	73,118	50,365	50,860	51,360	51,870
Telephone & Comms - Waste Depot	1,906	1,406	1,004	1,200	1,230	1,270	1,310	Misc Sales - Handling Fees	0	0	0	12,000	12,120	12,240	12,360
Waste Depots - Rates & Charges	1,000	1,025	1,025	1,100	1,130	1,160	1,190								
General Expenses - Waste Disposal	29,550	29,550	6,969	20,000	20,500	21,020	21,550	Grant Income - Wages and Trainees	0	119,160	119,160	244,500	122,822	120,000	120,000
Waste Depot Operations	619,714	819,714	422,018	475,526	487,420	499,610	512,110	Misc Income	0	1,500	0	5,940	5,990	6,040	6,100
Waste Buildings Maintenance	25,000	25,000	8,945	10,000	10,250	10,510	10,780								
Clean up of Old Tip Facility - Coonamble	200,000	50,000	1,627	0	0	0	0								
Garbage Disposal Total =	1,563,212	1,478,650	844,179	1,397,096	1,432,060	1,467,930	1,504,700	Garbage Disposal Total =	1,099,670	1,232,447	1,172,314	1,551,363	1,643,452	1,896,940	2,051,360
Street Cleaning								Street Cleaning							
General Expenses - Street Cleaning	305,875	305,875	221,544	311,995	319,800	327,800	336,000								
Street Cleaning Total =	305,875	305,875	221,544	311,995	319,800	327,800	336,000	Street Cleaning Total =	0	0	0	0	0	0	0
STORMWATER / URBAN DRAINAGE								STORMWATER / URBAN DRAINAGE							
Stormwater Management								Stormwater Management							
Stormwater Drainage Maintenance	10,000	10,000	3,629	10,000	10,250	10,510	10,780	Drainage Diagram Fees - GST Free	500	500	0	500	250	250	250
Stormwater/Urban Drainage Total =	10,000	10,000	3,629	10,000	10,250	10,510	10,780	Stormwater/Urban Drainage Total =	500	500	0	500	250	250	250
Environmental Services Depreciation								Environmental Depreciation Total =	0	0	0	0	0	0	0
Depn - Buildings Specialised	5,360	5,360	4,020	6,700	5,360	5,360	5,360								
Depn - Other Structures	19,150	19,150	14,363	28,500	7,462	7,462	7,462								
Depn - Storm Water Drainage	158,035	158,035	118,526	179,800	158,035	158,035	158,035								
Depn - Environ Plant	0	0	54,508	5,670	5,730	5,790	5,850								
Environmental Depreciation Total =	182,545	182,545	136,909	215,000	170,857	170,857	170,857	ENVIRONMENT TOTAL	1,100,170	1,271,072	1,175,439	1,551,863	1,643,702	1,897,190	2,051,610
ENVIRONMENT TOTAL	2,247,327	2,172,891	1,334,178	2,339,405	2,406,537	2,454,937	2,504,577								

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
COMMUNITY SERVICES & EDUCATION															
Education								Education							
Contributions- Coonamble Scholarship	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
Education Total	3,000	3,000	3,000	3,000	3,000	3,000	3,000	Education Total	0	0		0	0	0	0
Aged & Disabled								Aged & Disabled							
General Expenses - Aged & Disabled	32,000	20,000	10,435	15,000	15,300	15,600	15,910	Grants Operational (State) Aged & Disabled	1,000	6,000	5,000	5,000	1,000	1,000	1,000
Aged & Disabled Total	32,000	20,000	10,435	15,000	15,300	15,600	15,910	Aged & Disabled Total	1,000	6,000	5,000	5,000	1,000	1,000	1,000
Children & Youth Services								Children & Youth Services							
Salaries and Wages - Youth Services	77,289	37,289	16,229	35,925	36,640	37,550	38,480	Sundry Income - Youth Services	1,000	1,000	0	1,000	1,020	1,040	1,060
Youth Centre Insurance	4,655	4,432	4,432	4,700	4,810	4,930	5,050								
Youth Services Telephone Expenses	525	525	323	500	510	520	530								
Rates Charges Gulargambone Youth Centre	1,240	1,240	1,017	1,300	1,330	1,360	1,390								
General Expenses - Youth Programs	56,100	66,924	28,990	75,000	76,870	78,790	80,750	Grant Funds - School Holiday Program	7,000	14,412	14,412	14,000	14,280	14,560	14,850
Youth Service - General Expenses	5,000	5,000	0	5,000	5,120	5,240	5,370	Grant Funds - Youth Week Grant	0	3,412	3,412	0			
Repairs & Mntce - Gular Youth Centre	10,200	10,200	1,184	10,200	10,450	10,710	10,970								
Cleaning - Gular Youth Centre	5,000	5,000	0	5,000	5,120	5,240	5,370								
Youth Accomodation Units Repairs & Mntce	0	0	0	45,000	46,800	47,970	49,160								
Children & Youth Services Total	160,009	130,610	52,175	182,625	187,650	192,310	197,070	Children & Youth Services Total	8,000	18,824	17,824	15,000	15,300	15,600	15,910
Other Community Services								Other Community Services							
Community Services - General Exp	10,000	22,690	21,038	15,000	20,000	20,000	20,000								
Community Services - Salaries and Wages	220,902	96,540	64,905	169,339	284,560	290,250	296,050								
Disability Inclusion Action Plan Development	0	0	0	10,000	122,040	124,480	126,960								
Family and Young Children Program	0	0	0	0	0	0	0	Grants - Regional Youth Investment Program	475,000	475,000	220,337	0	117,979	0	0
Regional Youth Empowerment Program	475,000	459,495	220,337	0	0	0	0	Other Community Services Total	475,000	475,000	220,337	0	117,979	0	0
Other Community Services Total	705,902	578,725	306,280	194,339	426,600	434,730	443,010	Community Services - Depreciation							
Community Services - Depreciation								Depn - Buildings Specialised	17,861	17,861	13,396	15,100	17,861	17,861	17,861
Community Services - Depreciation	17,861	17,861	13,396	15,100	17,861	17,861	17,861	Community Services - Depreciation	0	0	0	0	0	0	0
COMMUNITY & EDUCATION SERVICES TOTAL	918,772	750,196	385,286	410,064	650,411	663,501	676,851	COMMUNITY & EDUCATION SERVICES TOTAL	484,000	499,824	243,161	20,000	134,279	16,600	16,910

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
HOUSING & COMMUNITY SERVICES															
Council Housing								Council Housing							
Council Housing Insurance	25,447	24,245	24,245	26,185	26,840	27,520	28,210	Council Housing Rental Income	66,300	88,270	68,305	66,300	67,960	69,660	71,410
Council Housing Rates & Charges	28,230	28,230	18,291	29,900	30,650	31,420	32,210								
Council Housing Maintenance Expenses	68,000	68,000	36,264	68,000	69,700	71,500	73,300								
Council Housing Total =	121,677	120,475	78,800	124,085	127,190	130,440	133,720	Council Housing Total =	66,300	88,270	68,305	66,300	67,960	69,660	71,410
Public Cemeteries								Public Cemeteries							
Cemeteries Insurance	170	162	162	170	180	190	200	Cemetery Fees	94,370	94,370	69,393	94,370	101,450	109,060	117,240
Cemeteries Rates & User Charges	14,400	14,400	6,851	15,300	15,690	16,090	16,500								
Cemeteries Maintenance Expenses	149,500	149,500	94,502	125,000	128,130	131,340	134,630								
Public Cemeteries Total =	164,070	164,062	101,515	140,470	144,000	147,620	151,330	Public Cemeteries Total =	94,370	94,370	69,393	94,370	101,450	109,060	117,240
Public Conveniences								Public Conveniences							
Public Conveniences Insurance	1,635	1,635	1,557	1,635	1,670	1,710	1,750								
Public Conveniences Maintenance	125,980	125,980	83,956	125,980	129,120	132,340	135,640								
Public Conveniences Total =	127,615	127,615	85,513	127,615	130,790	134,050	137,390	Public Conveniences Total =	0	0	0	0	0	0	0
Street Lighting								Street Lighting							
Street Lighting Electricity Charges	135,400	135,400	74,822	135,400	137,970	140,590	143,260	Street Lighting Subsidy	39,000	41,000	41,000	42,000	43,000	44,000	45,000
Street Lighting Maintenance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Street Lighting Total =	140,400	140,400	74,822	140,400	142,970	145,590	148,260	Street Lighting Total =	39,000	41,000	41,000	42,000	43,000	44,000	45,000
Housing & Community Depreciation															
Depn - Buildings Specialised	10,345	10,345	7,759	20,000	10,345	10,345	10,345								
Depn - Buildings Non Specialised	15,484	15,484	11,613	48,400	15,484	15,484	15,484								
Depn - Other Structures	24,101	24,101	18,076	36,100	24,101	24,101	24,101								
Total Housing & Community Depn	49,930	49,930	37,448	104,500	49,930	49,930	49,930								
HOUSING & COMMUNITY AMENITIES TOTAL	603,692	602,482	378,098	637,070	594,880	607,630	620,630	HOUSING & COMMUNITY AMENITIES TOTAL	199,670	223,640	178,698	202,670	212,410	222,720	233,650

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
WATER SUPPLY OPERATIONS															
Coonamble Water Operations								Coonamble Water Operations							
Insurance Coonamble Water Supply	49,130	47,887	47,887	49,805	54,790	60,270	66,300	Annual Charges Coonamble Water Access	737,005	732,070	732,070	801,168	841,225	883,285	927,450
Electricity - Coonamble Water Supply	101,925	126,925	83,929	122,000	124,440	126,930	129,470	Less: Pension Rebate Coonamble	(17,835)	(17,135)	(17,135)	(17,446)	(17,620)	(17,795)	(17,975)
Coonamble Wtr Cont to Training Costs	22,240	22,240	16,680	22,240	22,690	23,150	23,620	Coonamble Water Extra Charges	27,990	33,490	27,903	34,017	32,315	30,700	29,165
Telephone & Comms - Coonamble Water	1,930	2,430	1,751	2,115	2,160	2,210	2,260	Coonamble Water Connection Fees	5,000	8,515	7,395	4,000	4,200	4,410	4,630
Rates & Charges Coonamble Water	3,005	3,005	2,262	3,570	3,650	3,730	3,810	Coonamble Water User Pays Water	983,540	983,540	0	1,032,490	1,084,115	1,138,320	1,195,235
Water Treatment & Misc Expenses	311,120	457,120	346,847	397,210	405,160	413,270	421,540	Sundry Sales - Coonamble Water	7,110	7,110	4,898	5,000	15,810	16,130	16,400
Repairs & Mntce Coonamble Water	560,810	660,810	457,411	548,000	558,960	570,140	581,550	Grant Op (State) Cmble Wtr Pens Subs	9,630	9,967	9,967	9,931	9,510	9,610	9,710
Coonamble Water - Contract Services	2,000	2,000	0	52,000	53,040	54,110	55,200	Interest on Invests Coonamble Water	73,920	48,920	38,790	72,717	7,600	7,760	7,900
Coonamble Water Meter Reading	69,400	69,400	46,579	69,500	70,890	72,310	73,760	Grants - A Fresh Start Traineeship	0	0	0	77,095	79,410	81,790	84,245
Administration - Engineering	125,580	125,580	88,554	121,997	124,440	126,930	129,470								
Development of IWCM Coonamble Shire Cour	199,165	99,165	24,539	115,140	0	0	0	Grant Funds - Develop IWCM	121,051	0	0	0	0	0	0
Advance Operational Support - Grant Funded	0	150,000	45,238	0	0	0	0	Grant Funds - SSWP - Advanced Support Program'	0	100,000	50,000	0	0	0	0
Depreciation - Coonamble Water	342,296	376,108	282,081	383,630	391,305	399,130	407,115								
Total Coonamble Water Operations	1,788,601	2,142,670	1,443,758	1,887,207	1,811,525	1,852,180	1,894,095	Total Coonamble Water Operations	1,947,411	1,906,477	853,888	2,018,972	2,056,565	2,154,210	2,256,760
Quambone Water Operations								Quambone Water Operations							
Insurance Quambone Water Supply	365	359	359	515	570	630	700	Annual Charges Quambone Water Access	50,470	53,160	53,160	53,445	56,115	57,520	58,960
Electricity - Quambone Water Supply	2,335	2,835	2,114	3,105	5,100	5,210	5,320	Less: Pensioner Subsidy - Quambone	(705)	(613)	(613)	(613)	(620)	(625)	(630)
Other Expenses Quambone Water	31,500	31,500	5,905	32,065	16,130	16,460	16,790	Quambone Water Extra Charges	1,520	1,970	1,463	1,781	1,690	1,605	1,525
Repairs & Mntce Quambone Water	45,100	45,100	22,645	69,100	59,950	70,480	71,890	Quambone Water User Pays Water	29,120	29,120	0	20,560	21,590	22,670	23,805
Quambone Water Meter Reading	2,300	2,300	212	2,250	3,380	3,390	3,460	Sundry Sales Quambone	450	550	472	450	310	320	300
Depreciation - Quambone Water	21,790	23,840	17,880	24,315	24,800	25,295	25,800								
Total Quambone Water Operations	103,390	105,934	49,115	131,350	109,930	121,465	123,960	Total Quambone Water Operations	80,855	84,187	54,482	75,623	79,085	81,490	83,960
Gulargambone Water								Gulargambone Water							
Insurance Gular Water Supply	2,000	1,973	1,973	2,000	2,200	2,420	2,670	Annual Charges Gular Water Access	180,800	181,600	181,600	195,140	200,020	205,020	210,145
Electricity - Gular Water Supply	17,185	19,185	14,250	20,820	33,040	33,710	34,390	Less: Pension Rebate	(2,740)	(2,625)	(2,625)	(2,603)	(2,630)	(2,655)	(2,680)
Gular Wtr Cont to Training Costs	3,025	3,025	2,269	3,025	2,910	3,060	3,130	Gular Water Extra Charges	7,150	10,450	7,819	9,688	8,720	7,850	7,065
Other Expenses Gular Water	28,290	13,290	9,642	24,295	24,870	25,350	25,860	Gular Water User Pays Water	76,720	76,720	0	90,730	109,920	113,680	115,900
Repairs & Mntce Gular Water	46,600	56,600	43,463	74,115	78,660	75,595	77,105	Sundry Sales - Gular Water	500	3,800	3,000	3,000	260	270	200
Gular Water Meter Reading	1,200	1,200	559	2,250	3,310	3,320	3,390	Grant Op (State) Gular Water Pens Subs	1,480	1,485	1,485	1,432	1,445	1,460	1,475
Depreciation - Gulargambone	56,964	62,175	46,631	63,420	64,690	65,985	67,305	Interest on Invests Gular Water	31,680	31,680	16,625	31,164	3,310	3,380	3,400
Total Gulargambone Water Operations	155,264	157,448	118,787	189,925	209,680	209,440	213,850	Total Gulargambone Water Operations	295,590	303,110	207,904	328,551	321,045	329,005	335,505
WATER SUPPLY TOTAL	2,047,255	2,406,052	1,611,660	2,208,482	2,131,135	2,183,085	2,231,905	WATER SUPPLY TOTAL	2,323,856	2,293,774	1,116,274	2,423,146	2,456,695	2,564,705	2,676,225

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
SEWERAGE SERVICES OPERATIONS															
Coonamble Sewerage Operations								Coonamble Sewerage Operations							
Insurance - Coonamble Sewer	1,215	1,194	1,194	1,720	1,900	2,090	2,300	Annual Charges Coonamble Sewer Access	875,770	879,598	879,598	939,620	958,410	977,580	997,130
Electricity - Coonamble Sewer	48,180	33,180	23,530	32,220	33,150	33,830	34,520	Less: Pension Rebate	(15,920)	(15,555)	(15,555)	(15,555)	(15,870)	(16,190)	(16,510)
Telephone & Comms - Coonamble Sewer	2,140	2,140	1,694	2,085	1,840	1,840	1,840	Coonamble Sewer Extra Charges	15,010	22,510	17,405	31,553	28,390	25,550	22,990
Coonamble Sewer Cont to Training	20,185	20,185	15,139	20,185	21,380	22,450	22,900	Coonamble Sewer - Connection Fees	4,000	2,000	1,150	3,000	3,060	3,120	3,180
Rates & User Charge Coonamble Sewer	14,175	14,175	3,522	16,625	17,130	17,650	18,180	Coonamble Sewer User Pays Charges	180,100	180,100	0	213,040	217,300	221,650	226,080
Other Expenses - Coonamble Sewer	10,100	10,100	6,590	6,930	7,070	7,220	7,370	Interest on Invests Coonamble Sewer	73,920	48,920	38,790	72,717	74,170	75,650	77,160
Repairs & Mntce - Coonamble Sewer	383,900	431,900	329,890	418,000	459,890	465,120	474,440	Sundry Sales - Coonamble Sewer	12,855	12,855	8,469	12,855	13,110	13,370	13,640
Coonamble Sewer - Contract Services	20,000	20,000	0	70,000	71,400	72,830	74,290	Grant Op (State) Cmble Swr Pens Subs	8,645	8,678	8,678	8,555	8,570	8,740	8,920
Administration - Engineering	61,850	61,850	40,253	50,088	51,090	52,110	53,150								
Depreciation - Sewerage Operations	294,555	318,445	238,834	318,460	324,830	331,325	337,950								
Total Coonamble Operations	856,300	913,169	660,646	936,313	989,680	1,006,465	1,026,940	TOTAL SEWERAGE SERVICES	1,154,380	1,139,106	938,535	1,265,785	1,287,140	1,309,470	1,332,590
Gulargambone Sewerage Operations								Gulargambone Sewerage Operations							
Insurance - Gular Sewer	1,650	1,830	1,830	1,975	2,180	2,400	2,640	Annual Charges Gular Sewer Access	168,950	165,390	165,390	169,840	173,240	176,700	180,230
Electricity - Gular Sewer	8,965	8,965	7,995	10,905	11,220	11,460	11,700	Less: Pension Rebate	(2,555)	(2,324)	(2,324)	(2,325)	(2,370)	(2,420)	(2,470)
Gular Sewer Cont. to Training	7,180	7,180	5,385	7,180	7,540	7,920	8,320	Gular Sewer Extra Charges	6,870	9,670	7,408	14,163	12,740	11,460	10,310
Other Expenses - Gular Sewer	3,875	3,875	2,269	3,800	3,880	3,960	4,040	Gular Sewer - Connection Fees	250	250	0	1,000	1,020	1,040	1,060
Repairs & Mntce - Gular Sewer	77,500	77,500	42,611	82,500	139,870	84,150	85,835	Gular Sewer User Pays Charges	31,970	31,970	0	44,160	45,040	45,940	46,860
								Interest on Invests Gular Sewer	31,680	31,680	16,625	31,164	31,790	32,430	33,080
Depreciation - Sewerage Services	49,345	81,423	61,067	82,000	83,640	85,315	87,020	Grant Op (State) Gular Sewer Pens Subs	1,385	1,413	1,413	1,280	1,280	1,310	1,330
								Sundry Sales - Gulargambone Sewer	1,000	1,200	1,014	1,000	1,030	1,060	1,090
TOTAL SEWERAGE SERVICES	148,515	180,773	121,157	188,360	248,330	195,205	199,555	TOTAL SEWERAGE SERVICES	239,550	239,249	189,526	260,282	263,770	267,520	271,490
SEWERAGE SERVICES OPERATIONS	1,004,815	1,093,942	781,803	1,124,673	1,238,010	1,201,670	1,226,495	SEWERAGE SERVICES OPERATIONS TOTAL	1,393,930	1,378,355	1,128,061	1,526,067	1,550,910	1,576,990	1,604,080

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
RECREATION & CULTURE															
PUBLIC LIBRARIES								PUBLIC LIBRARIES							
Library Staff Salaries & Allowances	152,745	145,745	104,516	148,703	152,430	149,390	153,130	Sundry Sales - Library	750	900	745	750	770	790	810
Library Staff Travel Expenses	1,000	1,000	396	1,000	1,030	1,030	1,060	Grant Op (State) - Per Capita Grant	74,395	79,004	79,004	82,200	74,395	74,395	74,395
Insurance - Library	19,580	18,728	18,728	20,000	20,500	19,200	19,680								
Electricity - Library	10,465	10,465	6,739	12,000	12,300	10,730	11,000								
Library Telephone & Comms Charges	4,460	4,460	1,580	2,300	4,580	4,580	4,700								
Contributions - North West Library	71,440	69,212	69,212	74,300	73,230	70,950	72,730								
Rates & User Charges - Libraries	4,802	4,802	3,314	5,100	4,930	4,930	5,060								
Printing and Stationary - Libraries	5,925	7,425	4,539	6,300	6,080	7,620	7,820								
Library Postage	1,000	500	266	1,000	1,030	520	540								
General Expenses - No GST	1,000	1,000	9	1,000	1,030	1,030	1,060								
General Expenses - Library	6,000	6,000	1,182	2,000	6,150	6,150	6,310								
Repairs and Mntce - Libraries	16,200	16,200	12,039	16,800	16,610	16,610	17,030								
Subscriptions and M'ships & Licences	2,320	2,320	1,050	2,400	2,380	2,380	2,440								
Library - Contract Services	25,745	25,745	24,515	25,000	26,390	26,390	27,050								
LSP Grant Expenditure - Library	11,400	12,650	6,885	12,650	10,000	5,000	5,000								
Dolly Parton Imagination Library	9,000	9,000	5,307	8,000	18,000	45,000	45,000								
Public Libraries Total =	343,082	335,252	260,277	338,553	356,670	371,510	379,610	Public Libraries Total =	75,145	79,904	79,749	82,950	75,165	75,185	75,205
Museums Operations								Museums Operations							
Insurance - Museum	7,080	6,770	6,770	7,300	7,490	7,680	7,880	Sundry Sales & Services	200	0	0	200	0	210	0
Electricity - Museum	785	885	649	1,495	1,540	1,580	1,620								
Telephone & Comms - Museum	500	400	90	500	520	540	560								
Rates & User Charges - Museum	1,700	2,765	2,765	2,900	2,980	3,060	3,140								
Operations & Maintenance - Museum	13,530	8,922	7,406	16,530	16,950	17,380	17,820								
Temporary Museum re-location establishment	0	17,108	15,608	5,000	0	0	0								
General Expenses	200	200	0	200	210	220	230								
Museum Total =	23,795	37,050	33,288	33,925	29,690	30,460	31,250	Museum Total =	200	0	0	200	0	210	0
Public Hall Operations								PUBLIC HALLS							
Insurance - Public Halls	5,917	5,663	5,663	5,917	6,070	6,230	6,390								
Electricity - Public Halls	821	821	366	821	850	880	910								
Repairs & Maintenance - Public Halls	27,500	17,500	5,947	17,500	17,940	18,390	18,850								
Public Halls Total =	34,238	23,984	11,976	24,238	24,860	25,500	26,150	Public Halls Total =	0	0	0	0	0	0	0
Other Cultural Services								Other Cultural Services							
Contributions - Arts Council	12,535	12,180	12,180	12,535	12,850	13,180	13,510								
General Exps - Other Cultural Services	2,200	2,200	1,945	2,200	2,260	2,320	2,380								
Other Cultural Services Total =	14,735	14,380	14,125	14,735	15,110	15,500	15,890	Other Cultural Services Total =	0	0	0	0	0	0	0

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
RECREATION & CULTURE															
Sporting Grounds Operations								Sporting Grounds Operations							
Electricity - Sporting Grounds	10,000	10,000	5,231	8,360	8,570	8,790	9,010	User Charges - Sportsgrounds	20,700	20,700	16,514	20,700	22,770	25,047	27,552
Rates & User Charges Sports Grounds	61,150	61,150	17,011	64,800	66,420	68,090	69,800								
Repairs & Mntce - Sporting Grounds	150,510	134,201	108,785	159,700	163,700	167,800	172,000								
Sportsground - Specific Works	20,000	51,309	51,309	20,000	20,000	20,000	20,000								
Sporting Grounds Total =	241,660	256,660	182,336	252,860	258,690	264,680	270,810	Sporting Grounds Total =	20,700	20,700	16,514	20,700	22,770	25,047	27,552
Swimming Pools								Swimming Pools							
Salaries and Wages- Swimming Pool	80,860	71,860	71,293	87,000	89,180	91,410	93,700	Swimming Pools User Fees	11,000	8,238	8,238	10,000	10,250	10,510	10,780
Insurance - Swimming Pools	46,845	44,736	44,736	52,705	54,030	55,390	56,780								
Electricity - Swimming Pools	41,020	51,020	35,656	56,120	57,530	58,970	60,450								
Telephones - Swimming Pools	1,545	945	666	1,545	1,590	1,630	1,680								
Rates & User Charges - Swim Pools	43,625	43,625	39,735	46,200	47,360	48,550	49,770								
Pool- EPA Licence Fees	3,000	3,000	2,267	3,000	3,080	3,160	3,240								
Repairs & Mntce - Swimming Pools	205,765	245,765	213,931	205,855	211,010	216,290	221,700								
Contractor fees - Swimming Pool Operations	160,000	200,000	195,093	191,577	196,370	201,280	206,320								
Swimming Pools Total =	582,660	660,951	603,377	644,002	660,150	676,680	693,640	Swimming Pools Total =	11,000	8,238	8,238	10,000	10,250	10,510	10,780
Parks & Gardens Operations								Parks & Gardens Operations							
Insurance & Electricity- Parks and Gardens	16,325	15,325	14,182	17,755	18,200	18,660	19,130	Parks & Reserves Fees	1,250	1,250	1,205	1,250	1,300	1,400	1,500
Rates & User Chgs - Parks & Gardens	70,470	78,510	56,056	74,700	76,570	78,490	80,460	Other Income	0	26,032	26,032	0			
Repairs & Mntce - Parks & Gardens	349,370	349,370	235,886	376,370	385,780	395,430	405,320								
Parks & Gardens Total =	436,165	443,205	306,124	468,825	480,550	492,580	504,910	Parks & Gardens Total =	1,250	27,282	27,237	1,250	1,300	1,400	1,500
Showground Operations								Showground							
Insurance - Showground	22,500	22,468	22,468	24,265	24,880	25,510	26,150	Rents & Fees	26,250	26,250	15,943	26,250	27,000	27,700	28,400
Electricity - Showground	13,525	13,525	6,206	14,275	14,640	15,010	15,390	Donations - RV Camping	1,500	3,000	2,141	2,000	1,500	1,500	1,500
Rates & User Chgs - Showgrounds	34,020	34,020	13,300	36,100	36,830	37,570	38,330								
General Exps - Event Preparation	27,560	17,060	7,915	30,000	30,750	31,520	32,310								
Repairs & Maintenance - Showground	115,920	115,920	62,220	116,475	119,390	122,380	125,440								
Rodeo Arena/Showground Total =	213,525	202,993	112,109	221,115	226,490	231,990	237,620	Rodeo Arena/Showground Total =	27,750	29,250	18,084	28,250	28,500	29,200	29,900

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate 2024/25	2024/25	31/03	2025/26	2026/27	2027/28	2028/2029		Estimate 2024/25	2024/25	31/03	2025/26	2026/27	2027/28	2028/2029
RECREATION & CULTURE															
Other Sport & Recreation								Other Sport & Recreation							
Insurance - Other Sport and Rec	25,035	23,871	23,871	25,305	25,940	26,590	27,260								
Electricity - Other Sport and Rec	700	700	660	815	840	870	900								
Contributions - Coonamble Racecourse	5,000	5,000	0	5,000	5,000	5,000	5,000								
Rates & User Charges Other Sport & Rec	5,920	5,920	4,923	6,300	6,460	6,630	6,800								
Repairs & Mntce Other Sport and Rec	2,570	3,734	3,205	3,860	3,960	4,060	4,170								
Town Approaches Maintenance	60,840	65,840	46,114	60,840	62,370	63,930	65,530								
Other Sport & Recreation Total	100,065	105,065	78,773	102,120	104,570	107,080	109,660	Other Sport & Recreation Total	0	0	0	0	0	0	0
Recreation & Culture Depreciation															
Depn - Plant & Equipment	164,554	169,385	127,038	159,900	161,500	163,120	164,760								
Depn - Furniture & Fittings	7,260	7,260	5,445	11,000	7,201	7,201	7,201								
Depn - Buildings Specialised	242,108	242,108	181,581	304,000	282,669	282,669	282,669								
Depn - Buildings Non Specialised	450	450	338	0	991	991	991								
Depn - Other Structures	246,700	246,700	185,025	360,000	220,088	220,088	220,088								
Recreation & Culture Depreciation Total	661,072	665,903	499,427	834,900	672,449	674,069	675,709								
RECREATION & CULTURE TOTAL	2,650,997	2,745,443	2,101,812	2,935,273	2,829,229	2,890,049	2,945,249	RECREATION & CULTURE TOTAL	136,045	165,374	149,822	143,350	137,985	141,552	144,937

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
MINING, MANUFACTURING & CONSTRUCTION															
Other Mining, Manufacturing & Construction Quarries, Pits & Crusher Operations								Other Mining, Manufacturing & Construction Quarries, Pits & Crusher Operations							
Salaries and Wages - Quarry & Pits	726,369	356,369	229,262	636,737	674,480	691,350	708,640	Fees - Quarry Public Sales	1,861,582	1,761,582	1,694,016	2,158,688	2,266,630	2,379,970	2,498,970
Quarry - Housing Subsidy	10,400	1,207	1,207	5,200	5,200	5,200	5,200	Fees - Quarry Internal Sales	1,660,665	1,410,665	1,143,813	1,625,084	1,706,340	1,791,660	1,881,250
Royalties - Quarry & Crusher Ops	119,710	121,710	103,599	125,000	128,130	131,340	134,630								
Insurance - Quarry Operations	3,912	3,033	3,033	5,405	5,550	5,690	5,840								
Electricity - Quarry Operations	40,720	15,720	9,829	20,000	20,500	21,020	21,550								
Telephone & Comms Quarry Operations	1,555	1,555	1,039	1,555	1,600	1,640	1,690								
Rates & User Charges - Quarry Ops	1,845	1,755	312	1,900	1,950	2,000	2,050								
General Exps - Quarry & Crusher Ops	469,680	569,680	404,188	515,000	527,880	541,080	554,610								
Printing & Stationery - Quarry Ops	500	500	174	500	520	540	560								
Quarry & Crusher Operating Costs	388,450	388,450	210,011	250,000	256,250	262,660	269,230								
Repairs & Mntce Quarry & Crush Ops	149,785	119,785	50,164	250,000	256,250	262,660	269,230								
Contractors - Quarry Operations	1,149,930	1,149,930	981,722	745,145	613,780	629,130	644,860								
Plant and equipment - Quarry Ops	125,000	105,000	55,560	125,000	128,130	131,340	134,630								
Quarry Loam Pit Operations	20,000	20,000	0	20,000	20,500	21,020	21,550								
Business Case -Quarry Optimization	125,000	125,000	0	125,000	128,130	131,340	134,630								
Quarries, Pits & Crusher Operations	3,332,856	2,979,694	2,050,100	2,826,442	2,768,850	2,838,010	2,908,900	Quarries, Pits & Crusher Operations	3,522,247	3,172,247	2,837,829	3,783,772	3,972,970	4,171,630	4,380,220
Mining & Const Depreciation															
Depn - Plant & Equipment	166,693	44,795	33,595	36,030	36,940	37,870	38,820								
Depn - Buildings Specialised	5,790	5,790	4,343	9,650	9,900	10,150	10,410								
Depn - Other Structures	5,880	5,880	4,410	7,000	7,180	7,360	7,550								
Amortisation of right of use	0	0	0	38,000	38,950	39,930	40,930								
Mining & Const Depreciation Total	178,363	56,465	42,348	90,680	92,970	95,310	97,710								
MINING, MANUFACTURING & CONSTRUCTION TOTAL	3,511,219	3,036,159	2,092,448	2,917,122	2,861,820	2,933,320	3,006,610	MINING, MANUFACTURING & CONSTRUCTION TOTAL	3,522,247	3,172,247	2,837,829	3,783,772	3,972,970	4,171,630	4,380,220

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
TRANSPORT & COMMUNICATION															
Urban Roads - Local								Operating Grants							
Sealed Urban Roads Maintenance	99,292	99,292	54,159	90,000	92,300	94,700	172,100	Financial Assist Grant- Roads	2,170,130	332,716	249,537	2,238,204	2,280,730	2,324,070	2,368,230
Unsealed Urban Roads Maintenance	69,561	69,561	49,770	72,500	74,400	76,300	78,300	Roads to Recovery Grant Funds	929,818	1,636,485	693,908	1,636,486	1,636,486	1,636,486	1,636,486
Regional Emergency Road Repair Fund program	100,000	0	0	0	0	0	0								
Urban Roads Mntce Total =	268,853	168,853	103,929	162,500	166,700	171,000	250,400	Operating Grant Funds Total =	3,099,948	1,969,201	943,445	3,874,690	3,917,216	3,960,556	4,004,716
Sealed Rural Roads - Local								Sealed Rural Roads - Local							
Sealed Rural Roads Maintenance	309,000	309,000	144,067	300,000	307,500	315,190	423,100								
Regional Emergency Road Repair Fund program	450,000	240,000	187,758	0	0	0	0								
Sealed Rural Roads - Local	759,000	549,000	331,825	300,000	307,500	315,190	423,100	Sealed Rural Roads - Local	0	0	0	0	0	0	0
Unsealed Rural Roads - Local								Unsealed Rural Roads - Local							
Unsealed Rural Roads Maintenance	739,952	739,952	503,260	720,000	738,000	756,450	775,360	Flood Damage Funding	4,839,955	2,839,955	755,178	0	0	0	0
Roads to Recovery Maintenance	0	101,621	101,621	0	0	0	0								
Regional Emergency Road Repair Fund program	300,000	0	0	0	0	0	0								
Unsealed Rural Roads - Local	1,039,952	841,573	604,881	720,000	738,000	756,450	775,360	Unsealed Rural Roads - Local	4,839,955	2,839,955	755,178	0	0	0	0
Local Bridges - M & R								Local Bridges - M & R							
Local Bridges Maintenance	25,750	25,750	0	25,000	25,630	26,280	26,940								
Bridges - Rural Roads Total =	25,750	25,750	0	25,000	25,630	26,280	26,940	Bridges - Rural Roads Total =	0	0	0	0	0	0	0
Regional Roads								Regional Roads							
Sealed Rural Roads - Regional								Regional Roads Block Funding	1,403,900	1,445,000	1,445,000	1,473,900	1,503,380	1,533,450	1,564,120
Reg Roads Sealed Maintenance	458,107	570,647	567,478	732,060	739,390	746,780	754,240								
Regional Emergency Road Repair Fund program	300,000	140,000	63,652	0	0	0	0								
Unsealed Rural Roads - Regional															
Reg Roads Unsealed Maintenance	63,000	137,245	137,676	139,990	191,390	193,310	195,250								
Bridges SRR - Regional															
Reg Roads Bridges Maintenance	40,000	40,000	11,170	40,800	41,210	41,630	42,050								
Main Roads Total =	861,107	887,892	779,976	912,850	971,990	981,720	991,540	Main Roads Total =	1,403,900	1,445,000	1,445,000	1,473,900	1,503,380	1,533,450	1,564,120

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
TRANSPORT & COMMUNICATION															
Aerodromes								Aerodromes							
Aerodrome Insurances	5,212	4,976	4,976	5,375	5,510	5,650	5,800	Lease Rental Income	2,515	3,228	3,228	3,228	3,270	3,310	3,350
Aerodrome Electricity	5,456	2,956	924	2,125	2,180	2,240	2,300								
Aerodrome Telephones & Comms	665	665	285	500	520	540	560								
Aerodrome Rates & Charges	15,785	15,785	14,282	16,700	17,120	17,550	17,990								
Aerodrome Maintenance	85,000	125,000	107,790	100,000	102,500	105,070	107,700								
Aerodrome Contractors Costs	5,000	8,216	8,216	10,000	10,250	10,510	10,780								
Aerodromes Total =	117,119	157,599	136,473	134,700	138,080	141,560	145,130	Aerodromes Total =	2,515	3,228	3,228	3,228	3,270	3,310	3,350
Ancillary Services								Ancillary Services							
Kerb & Guttering															
Kerb & Gutter Maintenance	23,815	23,815	6,621	24,000	24,600	25,220	25,860								
Footpaths															
Footpaths Maintenance	139,285	159,285	131,785	175,000	179,380	183,870	188,470								
Street Tree Maintenance	50,000	55,000	50,554	50,000	51,250	52,540	53,860								
Street Tree - Replacement Program	35,000	30,000	5,787	20,000	20,500	21,020	21,550								
Ancillary Services Total =	248,100	268,100	194,747	269,000	275,730	282,650	289,740	Ancillary Services Total =	0	0	0	0	0	0	0
Bus Shelters & Parking								BUS SHELTERS & SERVICE							
Other Transport Maintenance	5,300	9,300	6,974	7,500	7,690	7,890	8,090								
Bus Shelters & Service Total =	5,300	9,300	6,974	7,500	7,690	7,890	8,090	Bus Shelters & Service Total =	0	0	0	0	0	0	0
State Roads - M & R								State Roads - M & R							
State Roads Maintenance & Ordered Works	3,677,100	4,623,280	4,479,815	4,055,435	4,156,830	4,260,760	4,367,280	State Highways Routine Maint	587,285	587,285	286,694	934,720	958,090	982,050	1,006,610
								State Highway 11 - Work Orders	3,777,774	4,723,954	3,227,970	3,815,550	3,910,940	4,008,720	4,108,940
State Roads Total =	3,677,100	4,623,280	4,479,815	4,055,435	4,156,830	4,260,760	4,367,280	State Roads Total =	4,365,059	5,311,239	3,514,664	4,750,270	4,869,030	4,990,770	5,115,550
Transport & Communication Depreciation															
Depn - Urban Roads	237,359	237,359	178,019	262,600	237,359	237,359	237,359								
Depn - Unsealed Urban Roads	14,499	14,499	10,874	15,850	14,499	14,499	14,499								
Depn - Sealed Rural Roads	794,145	794,145	595,609	861,100	794,145	794,145	794,145								
Depn - Unsealed Rural Roads	1,040,844	1,040,844	780,633	1,113,400	1,040,844	1,040,844	1,040,844								
Depn - Local Bridges	99,187	99,187	74,390	107,500	99,187	99,187	99,187								
Depn - Sealed Regional Roads	1,112,591	1,112,591	834,443	1,275,750	1,112,591	1,112,591	1,112,591								
Depn - Unsealed Regional Roads	37,500	37,500	28,125	38,050	37,500	37,500	37,500								
Depn - Regional Bridges	55,428	55,428	41,571	60,050	55,428	55,428	55,428								
Depn - Aerodrome Buildings	27,518	27,518	20,639	34,500	27,518	27,518	27,518								
Depn - Aerodrome Other Structures	78,461	78,461	58,846	84,000	78,461	78,461	78,461								
Depn - Kerb & Gutter	84,636	84,636	63,477	92,600	84,636	84,636	84,636								
Depn - Footpaths	29,164	29,164	21,873	33,000	29,164	29,164	29,164								
Depn - Transport Other Structures	20,269	20,269	15,202	31,300	20,269	20,269	20,269								
Transport & Communication Depreciation Total	3,631,601	3,631,601	2,723,701	4,009,700	3,631,601	3,631,601	3,631,601								
TRANSPORT & COMMUNICATION TOTAL	10,633,882	11,162,948	9,362,321	10,596,685	10,419,751	10,575,101	10,909,181	TRANSPORT & COMMUNICATION TOTAL	13,711,377	11,568,623	6,661,515	10,102,088	10,292,896	10,488,086	10,687,736

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Farming								Farming							
Rates & User Charges - Farming	4,610	4,610	3,896	4,900	5,030	5,160	5,290	Lease Rental - Farming lease	37,660	37,660	27,103	37,660	38,610	39,580	40,570
General Expenses - Farming	4,000	4,000	0	4,000	4,100	4,210	4,320								
Farming Total =	8,610	8,610	3,896	8,900	9,130	9,370	9,610	Farming Total =	37,660	37,660	27,103	37,660	38,610	39,580	40,570
Commons - Trust								Commons - Trust							
Commons Rates & Charges	2,650	4,762	3,541	5,000	5,130	5,260	5,400	Sundry Income - Common Fees	3,530	3,530	2,672	3,500	3,590	3,680	3,780
Repairs & Mntce - Common Operations	42,800	40,688	11,841	40,420	41,440	42,490	43,560	Lease Rental - Common Farming	41,920	41,920	30,169	41,920	42,970	44,050	45,160
Farming Total =	45,450	45,450	15,382	45,420	46,570	47,750	48,960	Farming Total =	45,450	45,450	32,841	45,420	46,560	47,730	48,940
Caravan Parks								Caravan Parks							
Caravan Park Insurance	10,370	9,889	9,889	10,680	10,950	11,230	11,520	Caravan Park Site Fees	27,460	45,460	37,466	35,000	35,880	36,780	37,700
Caravan Park Mntce & Repairs	50,000	50,000	12,928	25,000	25,630	26,280	26,940								
Caravan Parks Total =	60,370	59,889	22,817	35,680	36,580	37,510	38,460	Caravan Parks Total =	27,460	45,460	37,466	35,000	35,880	36,780	37,700
Tourism & Area Promotion								Tourism & Area Promotion							
Salaries & Wages - Visitor Centre	215,245	194,282	138,902	236,566	242,490	248,560	254,780	Sundry Sales	500	700	400	600	700	800	900
Tourism Staff Travel Expenses	4,000	2,000	918	4,000	4,100	4,210	4,320	Tourism Sale of Merchandise	5,000	13,300	9,499	13,300	8,700	14,000	14,400
Tourism Electricity Charges	5,645	5,645	3,900	6,019	6,200	6,400	6,600								
Tourism Telephones	1,000	500	82	1,000	1,030	1,060	1,090								
Tourism Insurance	7,445	7,125	7,125	7,695	7,850	8,010	8,180								
Tourism Rates & Charges	2,775	2,775	2,118	2,900	2,980	3,060	3,140								
Tourism Advertising & Promotion Exps	49,453	49,453	2,188	30,000	30,750	31,520	32,310								
Tourism Printing and Stationery	2,780	2,780	1,816	2,780	2,850	2,930	3,010								
Tourism Sundry Expenses	14,160	15,160	10,498	17,766	18,220	18,680	19,150								
Tourism VIC Maintenance	10,000	18,500	13,194	27,500	13,190	13,520	13,860								
Tourism - Wayfinding Signage package	50,000	50,000	1,861	30,000	0	0	0	Grant Funds - Tourism Grant	0	0	0	30,000	0	0	0
Tourism - Contract Services	10,000	10,000	0	10,000	10,250	10,510	10,780								
Tourism Nickname Hall of Fame Exps	0	0	0	20,000	20,500	21,020	21,550								
Vision Splendid	0	164,963	164,963	0	0	0	0	Grant Funding - Vision Splendid	0	150,000	30,000	0	0	0	0
Hello Coonamble	0	10,300	0	39,700	0	0	0								
Community Event - A Night on the Town	0	10,500	528	0	0	0	0								
Tourism & Area Total =	372,503	543,983	348,093	435,926	360,410	369,480	378,770	Tourism & Area Total =	5,500	164,000	39,899	43,900	9,400	14,800	15,300

EXPENDITURE								INCOME							
	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Economic Development								Economic Development							
Salaries and Wages - Economic Development	556,323	231,323	155,125	276,163	289,708	296,960	304,390								
Edo Travel Expenses	5,000	5,000	2,903	5,000	5,130	5,260	5,400								
Economic Promotion Expenses	23,500	63,500	16,788	63,500	65,090	66,720	68,390								
Economic Development - General Expenses	27,500	27,500	11,889	27,500	28,190	28,900	29,630								
Financial Support for Local Business Groups	7,000	7,000	239	7,000	7,180	7,360	7,550								
Sponsorship of local events and initiatives	12,000	12,000	5,932	12,000	12,300	12,610	12,930								
Hosting and facilitating events and initiatives	15,000	15,000	4,415	15,000	15,380	15,770	16,170								
Coonamble CBD - Activation / Revitalisation	20,000	9,700	0	30,000	20,000	20,500	21,020								
Coonamble CBD - SOTS Prelim & maint Costs	75,000	23,434	18,089	10,000	25,000	25,630	26,280								
Business Incentive Fund	35,000	35,000	0	35,000	35,000	35,000	35,000								
Subscriptions and Memberships	10,575	10,575	4,492	13,500	13,840	14,190	14,550								
Economic Development - Contract Services	20,000	90,000	65,189	50,000	51,250	52,540	53,860								
Winter Festival	50,000	0	0	0	0	0	0	Grant Funding - Winter Festival	50,000	0	0	0	0	0	0
Office Expenses	0	0	0	500	500	500	500								
Tourism & Area Total =	856,898	530,032	285,061	545,163	568,568	581,940	595,670	Tourism & Area Total =	50,000	0	0	0	0	0	0
Industrial Development								Industrial Development							
Rates & User Chgs - Indust Estate	4,260	1,756	1,756	1,900	1,950	2,000	2,050								
Industrial Promotion Expenses	2,100	2,100	0	2,100	2,160	2,220	2,280								
Industrial Land Maintenance Exps	5,410	5,410	0	5,500	5,640	5,790	5,940								
Industrial Develop Total =	11,770	9,266	1,756	9,500	9,750	10,010	10,270	Industrial Develop Total =	0	0	0	0	0	0	0
Saleyards								Saleyards							
Saleyards Insurances	13,815	13,815	13,177	14,230	14,520	14,820	15,120	Saleyards Fees & Charges - Casual	4,500	1,000	27	2,000	2,050	2,110	2,170
Saleyards Electricity Charges	8,000	8,000	5,878	9,200	9,500	9,800	10,100	Saleyards Fees & Charges - Sales	55,000	125,000	102,495	100,000	102,500	105,070	107,700
Saleyards Telephone Expenses	645	645	288	645	670	690	710								
Saleyards Rates & Charges	11,700	11,700	6,960	12,400	12,710	13,030	13,360								
Saleyards Operating Expenses	12,360	17,360	12,074	12,855	13,180	13,510	13,850								
Saleyards Maintenance Expenses	69,250	69,250	42,758	72,020	73,830	75,680	77,580								
Saleyards Total =	115,770	120,770	81,135	121,350	124,410	127,530	130,720	Saleyards Total =	59,500	126,000	102,522	102,000	104,550	107,180	109,870
TRUCKWASH								TRUCKWASH							
Truck wash Insurance	90	86	86	95	100	110	120	Truck Wash User Fees	34,000	56,000	46,688	50,000	51,330	52,700	54,100
Truck Wash Electricity Charges	3,060	4,060	2,921	3,520	3,700	3,800	4,000								
Truck wash Rates and User Charges	10,000	17,500	0	10,600	10,900	11,200	11,500								
Truck Wash Mntce & Repairs	18,580	18,580	4,803	18,580	19,100	19,700	20,300								
Truck wash Total =	31,730	40,226	7,810	32,795	33,800	34,810	35,920	Truck wash Total =	34,000	56,000	46,688	50,000	51,330	52,700	54,100
Service NSW Agency								Service NSW Agency							
Salaries & Wages Service NSW Agency	92,417	92,417	66,331	92,770	99,257	101,740	104,290	Agency Commissions	110,460	110,460	85,963	114,615	117,660	120,780	123,990
RMS General Expenses GST	5,500	5,500	342	6,000	6,150	6,310	6,470								
Service NSW Agency Total =	97,917	97,917	66,673	98,770	105,407	108,050	110,760	Service NSW Agency Total =	110,460	110,460	85,963	114,615	117,660	120,780	123,990

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	YTD 31/03	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
ECONOMIC AFFAIRS															
Council Property NEI -								Council Property NEI -							
Other Building Mntce & Repairs	5,600	9,600	7,286	6,000	6,150	6,310	6,470	Council Leases	1,900	4,400	3,692	6,500	6,680	6,860	7,050
Council Property NEI Insurances	9,510	30,536	21,076	22,760	23,220	23,690	24,170								
Council Property NEI Rates & Charges	42,470	43,706	33,002	46,300	47,460	48,650	49,870								
Council Property NEI Maintenance	3,620	1,120	498	3,620	3,720	3,820	3,920								
Council Properties N.E.I. Total =	61,200	84,962	61,862	78,680	80,550	82,470	84,430	Council Properties N.E.I. Total =	1,900	4,400	3,692	6,500	6,680	6,860	7,050
Economic Affairs Depreciation															
Depn - Caravan Park Buildings Spec	22,720	22,720	17,040	27,400	27,518	27,518	27,518								
Depn - Caravan Park Other Structures	1,000	1,000	750	900	9,303	9,303	9,303								
Depn - Tourism Buildings Non Spec	30,100	30,100	22,575	21,580	28,836	28,836	28,836								
Depn - Saleyards Buildings Spec	11,038	11,038	8,279	19,200	22,737	22,737	22,737								
Depn - Saleyards Other Structures	2,744	2,744	2,058	2,700	11,740	11,740	11,740								
Depn -Truck Wash Other Structures	10,400	10,400	7,800	21,100	4,639	4,639	4,639								
Depn - Council Property NEI Other Structures	24,105	24,105	18,079	0	0	0	0								
Economic Affairs Depreciation	102,107	102,107	76,580	92,880	104,773	104,773	104,773								
TOTAL ECONOMIC AFFAIRS	1,764,325	1,643,212	971,065	1,505,064	1,479,948	1,513,693	1,548,343	TOTAL ECONOMIC AFFAIRS	371,930	589,430	376,174	435,095	410,670	426,410	437,520

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
GENERAL FUND NON-OPERATING													
Corporate Support Services							Corporate Support Services						
Computer Purchase / Operating System	47,300	47,300	44,850	42,155	40,000	40,000	Tfr Reserve - General Reserve	0	2,230,786	0	0	0	0
Installation of Electronic Document Management System (scanning documents)	60,000	85,000	100,000	0	0	0	Tfr Reserve - Corporate Reserve	107,330	0	0	0	0	0
Tfr Reserve - Governance Reserve	0	275,000	510,000	0	0	0	Tfr Reserve - General Reserve	0	104,258	0	0	0	0
Environment							Environment						
Coonamble Waste Depot - Depot Improvements	200,000	200,000	800,000	250,000	250,000	250,000	Tfr Reserve - Domestic Waste Management Reserve	411,520	473,929	145,360	75,000	75,000	75,000
Coonamble Waste Depot - Training Facility and Carpark	350,000	350,000	0	0	0	350,000	Grant - Funding - EPA	0	0	509,280	125,000	125,000	125,000
Levee Land - Land Matters	10,000	10,000	10,000	0	0	0	Loan Funds	550,000	0	0	0	0	0
Stage 4A - Levee program	455,000	455,000	400,000	0	0	0	Grant - Stage 4A Levee Program	390,000	390,000	0	0	0	0
Stage 5 - Levee program	0	135,123	0	0	0	0	Grant - Stage 5 Levee Program	0	135,123	0	0	0	0
Public Order & Safety							Public Order & Safety						
Security Camera Upgrade	20,000	20,000	15,000	15,000	15,000	15,000							
Coonamble SES Station Project	0	135,764	0	0	0	0							
Cemetery							Cemetery						
Cemetery - Capital Improvement Program	30,000	30,000	78,600	93,600	150,000	70,000	Grant Funds	0	0	0	0	100,000	35,000
LRCI P4 - Columbarium	52,632	0	0	0	0	0							
Housing							Housing						
Housing Development - Planning & Establishment Costs	30,000	30,000	0	50,000	0	0							
Residential Development Yarran St - Crisis Accommodation	75,000	0	0										
Residential Development Yarran St - Establish Subdivision	0	500,000	610,140	250,000	0	0							
Plant Acquisitions							Plant Acquisitions						
Plant Acquisitions Nett	905,980	905,980	1,496,061	2,188,700	1,816,121	1,450,400	Tfr reserve - Transport reserve	1,065,980	1,065,980	1,496,061	2,188,700	1,816,121	1,450,400
Plant Acquisitions - Waste Facilities	1,260,000	1,260,000	0	0	0	0	Loan Funds	1,100,000	1,100,000	0	0	0	0
Tfr Reserve - Plant Fund	1,378,470	1,697,465	1,719,736	1,633,940	1,650,280	1,666,790							
Loan Repayments													
Principal on Loans (Current)	48,663	48,663	51,327	51,326	54,135	57,001							
Council Buildings							Council Buildings						
Specific Works - Operational Buildings	75,000	115,394	110,000	110,000	110,000	110,000	Tfr Reserve - Building and Premises.	0	90,394	75,000	0	0	0
Works Depot Improvements	0	0	647,512	301,100	373,700	235,800							
Library LSP Grant Funds - Upgrades	16,000	43,929	20,000	0	40,000	0	Tfr Reserve - Unspent Grant Funds	30,000	59,179	0	0	0	0
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	30,000	30,000	0	0	0	0	Tfr Reserve - Mines Reserve	30,000	30,000	0	0	0	0
Renovations / Repairs - Residential Premises	200,000	200,000	40,000	40,000	40,000	40,000							
Grant Program - RYIP Provision of Crisis Accommodation	954,050	1,989,620	0	0	0	0	Grant Program - RYIP Provision of Crisis Accommodation	954,050	1,914,620	0	0	0	0
Sport and Recreation							Sport and Recreation						
SCCF4 -0492 Grant Program - Construction of Women's Changerooms	450,000	508,196	0	0	0	0	SCCF4 - 0492 Ladies Changerooms	450,000	408,196	0	0	0	0
LRCI P4 - facilities upgrades/renewal various	0	159,227	0	0	0	0	Tfr Reserve - Unspent Loan funds	0	200,000	0	0	0	0
Public Pools - Capital Renewal / Upgrade Program	100,000	100,000	100,000	100,000	100,000	1,245,000	Grant Funds - LRCI P4 - facilities upgrades/renewal various	0	144,227	0	0	0	0
Grant Program (SCCF 5) - Gulargambone Sportsground Amenities Upgrade	550,000	611,109	0	0	0	0	Grant Funds (SCCF 5) - Gulargambone Sportsground Amenities	520,000	481,109	0	0	0	0
Grant Program (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	0	0	0	0	Grant Funds (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	0	0	0	0
Quambone Tennis Courts - Upgrade to facilities (Joint Project)	45,000	45,000	0	0	0	0	Tfr Reserve - General Reserve	20,000	0	0	0	0	0
Installation of Pioneer Park - Fence & Signage	48,000	48,000	0	0	0	0	Community contributions towards court upgrade	20,000	20,000	0	0	0	0
Update Library Computers	15,000	15,000	0	0	15,000	0	Tfr Reserve - Youth and Community Development	15,000	15,000	0	0	0	0
Sportsground Upgrades	0	0	55,500	0	0	0							
Garden Beds Main Streets - Capital Renewal	0	0	85,000	0	35,000	0							
MacDonald Park - Construction of rear access and vehicle parking area	0	0	0	280,000	0	0							
Aerodrome							Aerodrome						
Aerodrome upgrades	0	0	117,300	0	0	0	Grant Funds	0	0	300,000	0	0	0
Aerodrome - Fencing Upgrade (Exclusion fence)	0	0	300,000	0	0	0							
Mining, Manufacturing & Const.							Mining, Manufacturing & Const.						
Tfr Reserve - Mines Reserve	131,000	131,000	131,000	131,000	131,000	131,000	Tfr Reserve - Mines Reserve	530,000	544,564	500,000	0	0	0
Tfr Reserve - Quarry Remediation	28,345	28,345	38,000	38,950	39,930	40,930							
Installation of Fuel Pod	30,000	44,564	0	0	0	0							
Fixed Plant - Refurbishment / Upgrades	500,000	500,000	500,000	125,000	100,000	0							

EXPENDITURE							INCOME						
	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029		Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
GENERAL FUND NON-OPERATING - CONTINUED													
Transport & Communication							Transport & Communication						
Urban Roads - Capital Renewal Program	125,000	125,000	150,000	150,000	150,000	150,000	Tfr Reserve - Transport Reserve	125,000	288,409	125,000	0	0	0
Unsealed Rural Roads - Reconstruction program	350,000	350,000	200,000	200,000	200,000	175,000	Tfr Reserve - Transport Reserve	350,000	809,156	350,000	0	0	0
Sealed Rural Local - Heavy Patch and Resealing program	100,000	100,000	150,000	200,000	200,000	250,000	Tfr Reserve - Transport Reserve	100,000	493,595	100,000	0	0	0
Regional Roads - Capital Renewal Program	842,793	520,379	561,050	531,390	551,730	572,580	Grant Funds - R.O.S.I. - MR7515 Warren Road	0	336,492	0	0	0	0
Regional Roads - Capital Renewal Program - Warren Road upgrade	0	814,329	0	0	0	0	Grant Funds - Fixing Country Roads Program	0	340,149	0	0	0	0
Sealed Roads Extension Program	0	0	760,000	790,400	822,015	854,895	Tfr Reserve - Unspent Roads to Recovery Grant Funds	0	607,948	0	0	0	0
Roads to Recover - Local Roads Renewal	929,818	2,142,812	1,256,486	1,241,286	1,225,479	1,209,039	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P3)	0	500,203	0	0	0	0
L.R.C.I. - P3 Grant Program - Box Ridge Rd and Gulargambone Rd	0	500,203	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P4)	0	536,339	0	0	0	0
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	0	536,339	0	0	0	0	NSW Local Government - Recovery Grant	0	946,944	0	0	0	0
NSW Local Govt Recovery Grant Program - Pilliga Road - Installation of Culverts	0	946,944	0	0	0	0	Grant Funds - Regional Emergency Road Repair Fund	0	470,353	1,899,529	990,550	542,406	0
Regional Emergency Road Repair Fund - Capital Works	0	470,353	1,899,529	990,550	542,406	0	Grant Funds - Fixing Local Roads Rd 3	0	167,000	0	0	0	0
FLR R4 - McCullough St Rehab	0	8,521	0	0	0	0	Grant Funds - Fixing Local Roads Rd 4	0	176,870	0	0	0	0
FLR R3/R4 - Carinda Rd	0	335,349	0	0	0	0	Grant Funds - Tooraweenah Road	13,000,000	13,000,000	21,574,000	16,651,237	0	0
Flood Damage - Restoration of Roads Network	4,839,955	2,839,955	0	0	0	0	Tfr Reserve - Unspent Grant Funds (RERRF)	1,150,000	380,000	0	0	0	0
Radio communications network upgrade	200,000	200,000	150,000	0	0	0	Grant Funds - Receipt of Prior Year Transport Grant Debtors	0	4,764,795	0	0	0	0
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	0	0	0	0	0	0							
Tooraweenah Road - Extension of Sealed length	13,000,000	13,000,000	21,574,000	16,651,237	0	0							
Ancillary Road Facilities													
Kerb & Gutter Construction - Capital Renewal Program	50,000	50,000	50,000	51,000	52,020	53,060							
Footpaths Construction - Capital Renewal Program	50,000	50,000	150,000	150,000	150,000	150,000							
Active Transport - Construction of Limerick St	0	92,183	0	0	0	0							
Stormwater Drainage Improvement Program	100,000	100,000	75,000	50,000	50,000	50,000							
Economic Services							Economic Services						
Coonamble Caravan Park Upgrade	200,000	0	0	0	0	0	Tfr Reserve - Unspent Loan Funds	200,000	0	0	0	0	0
Coonamble CBD - Activation / Revitalisation Program	100,000	100,000	100,000	50,000	50,000	50,000	Grant Funds (SCCF 5) - Coonamble Region Art Trail	235,035	235,035	0	0	0	0
SOTS - Preliminary project works	500,000	0	0	0	0	0	Grant Funds - Artesian Bathing Experience	2,475,000	2,475,000	2,050,000	3,375,000	0	0
Grant Program (SCCF5) - Coonamble Region Art Trail	235,035	235,035	0	0	0	0	Grant Funds - Tourism Projects	140,000	0	0	140,000	0	0
Coonamble Saleyards - Renewal of facilities	50,000	50,000	50,000	50,000	50,000	50,000	Grant Funds - Receipt of Prior Year Economic Development Grant Debtors	0	500,919	0	0	0	0
Land Development - River Road Coonamble	0	59,474	50,000	50,000	50,000	50,000							
Grant Funds - Artesian Bathing Experience	2,475,000	2,475,000	2,675,000	4,000,000	0	0							
Grant Funded Project - Electric Display - GrainCorp Silo	40,000	0	0	40,000	0	0							
Grant Funded Project - Uncle Sootie Light Forrest	80,000	0	0	80,000	0	0							
Grant Funded Project - Development Old Sheep Yards and industrial Land	20,000	0	0	20,000	0	0							
Museum - Project Works	50,000	50,000	50,000	0	0	0							
Coonamble Shire - Mural Art Trail	0	0	100,000	0	0	0							
Truck wash Upgrades	0	0	42,690	21,500	58,600	87,000							
Total Capital General Fund	32,669,769	37,143,283	38,023,781	30,996,634	9,053,816	9,316,495	Total Capital General Fund	24,205,643	36,172,381	29,124,230	23,545,487	2,658,527	1,685,400

EXPENDITURE	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029	INCOME	Original Estimate 2024/25	Planned 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/28	Estimated 2028/2029
WATER FUND NON-OPERATING													
Coonamble Water Supply Capital Works							Coonamble Water Supply Capital Works						
Mains Replacement Program - Coonamble	300,000	200,000	350,000	450,000	300,000	300,000	Tfr Reserve - Water Fund	294,649	662,812	681,586	340,690	169,630	51,930
Coonamble - Meter replacement program	25,000	25,000	50,000	25,000	25,000	25,000	Tfr Reserve - Unspent Grants Develop IWC	0	51,667	0	0	0	0
Refurbishment works Coonamble WTP sed lagoon	0	0	80,000	0	80,000	0	Tfr Reserve - Unspent Grants Operational Support	0	50,000	0	0	0	0
WTP Scada upgrades	0	0	0	50,000	0	0							
Reservoir improvement program	0	0	50,000	50,000	50,000	50,000							
Water testing equipment	0	0	0	20,000	0	0							
Bore Meter Replacement	0	22,445	0	0	0	0							
Mains - Yarran Street Subdivision Extension	0	100,000	100,000	0	0	0							
Bulk Flow Meter Replacement	0	1,761	0	0	0	0							
Residential Development - Calga St	0	0	30,000	0	0	0							
Quambone - WATER SUPPLY CAPITAL WORKS													
Mains Replacement - Quambone	200,000	200,000	200,000	50,000	50,000	100,000							
Quambone - Chlorine Residual Monitors	20,000	20,000	0	0	0	0							
Reservoir Improvements	20,000	20,000	30,000	15,000	15,000	15,000							
Quambone - Meter replacement program	6,250	6,250	6,250	6,250	6,250	6,250							
Bore Meter Replacement	0	31,855	0	0	0	0							
Water Filtration Plant upgrade	0	24,890	0	0	25,000	0							
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS							GULARGAMBONE - WATER SUPPLY CAPITAL WORKS						
Mains Replacement Program - Gulargambone	100,000	100,000	100,000	250,000	150,000	150,000	Tfr Reserve - Water Fund	187,500	202,234	300,000	270,000	165,000	165,000
Gulargambone - Chlorine Residual Monitors	35,000	35,000	0	0	0	0							
Gulargambone - Chlorine Scales and Auto changeover	40,000	40,000	0	0	0	0							
Gulargambone - Meter replacement program	12,500	12,500	15,000	5,000	0	0							
Bore Meter Replacement	0	14,734	0	0	0	0							
Gulargambone Rd Bore Shed Replacement	0	0	150,000	0	0	0							
Reservoir upgrades	0	0	35,000	15,000	15,000	15,000							
Total Water Fund Non-operating program	758,750	854,435	1,196,250	936,250	716,250	661,250	Total Water Fund Non-operating program	482,149	966,713	981,586	610,690	334,630	216,930
SEWERAGE FUND NON-OPERATING													
Coonamble Sewerage Capital Works							Coonamble Sewerage Capital Works						
Mains relining	200,000	140,000	100,000	100,000	100,000	100,000	Tfr Reserve - Sewer Fund	1,093,185	1,647,591	231,606	87,100	24,680	(52,585)
STP Replacement Option Report and Concept Design	77,300	257,037	0	0	0	0							
STP Step Screen	130,000	170,000	0	0	0	0							
STP Building Improvements	0	20,000	20,000	20,000	20,000	20,000	SSWP 403 Grant Funding	0	161,763	0	0	0	0
Convert two Sewer Pump Stations to a wet config including electric upgrade	200,000	432,608	0	0	150,000	0							
Coonamble Sewer Treatment Plant - Equipment Renewal	25,000	45,000	30,000	30,000	30,000	30,000							
Pump Station - Yarran St	700,000	406,700	0	0	0	0							
Installation of mains & service Connections - Yarran St	150,000	443,300	75,000	75,000	0	0							
Purchase remote controlled slasher	0	65,000	0	0	0	0							
Main Junction Replacement Program	0	0	50,000	50,000	50,000	50,000							
SPS (minor pump stations excluding SPS 1 & 2) upgrades	0	0	50,000	50,000	50,000	50,000							
Sewer effluent reuse facilities upgrade	0	0	108,000	0	0	0							
Sewer rising main replacement from Tooloon St SPS	0	0	200,000	0	0	0							
STP upgrades	0	0	0	75,000	0	75,000							
Residential Development - Calga St	0	0	50,000	0	0	0							
Gulargambone Sewerage Capital Works							Gulargambone Sewerage Capital Works						
Gular Mains - Relining	300,000	210,000	100,000	75,000	75,000	75,000	Tfr Reserve - Sewer Fund	765,000	792,167	185,000	125,000	160,000	125,000
Gulargambone Sewer Treatment Plant - Tertiary Ponds	250,000	230,000	50,000	50,000	50,000	50,000							
Gulargambone Sewer Pumps Station - Capital Renewal	0	20,000											
Gulargambone Sewer Treatment Plant - Equipment Renewal	25,000	25,000	35,000	0	35,000	0							
Gulargambone Sewer Pump Station No 1 - Refurbishment	190,000	217,167	0	0	0	0							
Installation of Laboratory Building & dual tank pressure pump system	0	90,000	0	0	0	0							
Loan Repayments													
Principal on Loans	0	0	0	0	0	0							
Total Sewer Fund Non-operating program	2,247,300	2,771,812	868,000	525,000	560,000	450,000	Total Sewer Fund Non-operating program	1,858,185	2,601,521	416,606	212,100	184,680	72,415

Fees & Charges 2025-2026

Coonamble Shire Council



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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

FEES & CHARGES

GENERAL & ADMINISTRATION

CERTIFICATES

Certificate of Rates (S603)	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
Section 10.7(2) Certificate	\$62.00	\$70.00	\$0.00	\$70.00	12.90%
Section 10.7 (2) & (5) Certificate	\$156.00	\$177.00	\$0.00	\$177.00	13.46%
608 Certificate	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
735A Certificate	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
735A inspection required	\$120.00	\$120.00	\$0.00	\$120.00	0.00%
Drainage Plan (Internal)	\$52.20	\$47.45	\$4.75	\$52.20	0.00%
Sewer Plan (External)	\$95.45	\$86.77	\$8.68	\$95.45	0.00%
Meter Reading for 603 cert or at request – Coonamble	\$110.00	\$115.00	\$0.00	\$115.00	4.55%
Meter Reading for 603 cert or at request – Gulargambone	\$110.00	\$115.00	\$0.00	\$115.00	4.55%
Meter Reading for 603 cert or at request – Quambone	\$110.00	\$115.00	\$0.00	\$115.00	4.55%
Urgency Fee – within 24 hours	\$128.00	\$135.00	\$0.00	\$135.00	5.47%
Informal request to view property file	\$75.00	\$75.00	\$0.00	\$75.00	0.00%

ADMINISTRATION SERVICES TO PUBLIC

To be used only if Library and other Providers are unavailable

Photocopying/Printing A3(B&W)	\$2.70	\$2.45	\$0.25	\$2.70	0.00%
Photocopying/Printing A4(B&W)	\$1.45	\$1.32	\$0.13	\$1.45	0.00%
Colour Photocopying/Printing A3	\$6.00	\$5.45	\$0.55	\$6.00	0.00%
Colour Photocopying/Printing A4	\$3.50	\$3.18	\$0.32	\$3.50	0.00%
Fax – first page(Australia)	\$8.90	\$8.09	\$0.81	\$8.90	0.00%
Fax – all pages after(Australia)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%
Fax – Overseas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%

HIRE OF CHAMBERS / HALL (ROOM ONLY)

Half Day	\$175.00	\$159.09	\$15.91	\$175.00	0.00%
Full Day	\$250.00	\$227.27	\$22.73	\$250.00	0.00%

SUNDRY SALES & SERVICES

Postage of Maps	\$25.00	\$22.73	\$2.27	\$25.00	0.00%
Property Maps – Small B&W	\$30.00	\$27.27	\$2.73	\$30.00	0.00%
Plus Postage Charge					
Property Maps - Small Colour (A3)	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
Property Maps – Large B&W	\$45.00	\$40.91	\$4.09	\$45.00	0.00%
Plus Postage Charge					
Property Maps - Large Colour	\$65.00	\$63.64	\$6.36	\$70.00	7.69%
LEP Map	\$50.00	\$45.45	\$4.55	\$50.00	0.00%
Plus Postage Charge					

continued on next page ...

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

SUNDRY SALES & SERVICES [continued]

LEP Plan	\$70.00	\$63.64	\$6.36	\$70.00	0.00%
Plus Postage Charge					
Paper Copy of Accounts (Past Due)	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
Paper Copy of Rates / Water Notice	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
Search Fees – Per hour	\$90.00	\$90.00	\$0.00	\$90.00	0.00%
Formal Access of Information (GIPAA) – Application including 1st hour	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Formal Access of Information (GIPAA) – Processing per addition hour	\$30.00	\$30.00	\$0.00	\$30.00	0.00%
Formal Access of Information (GIPAA) – Internal Review of Decision	\$40.00	\$40.00	\$0.00	\$40.00	0.00%

WASTE BINS SUPPLY

Waste Bins Supply includes delivery. Service charges for waste bin collection will be separate and will be part of Rates & Sewer charges. If the property address currently does not have this service included, then fees will be added on the next rates notice. Replacement charges of parts of the bins e.g., wheels, lids will be advised as required.

Waste Bins Including Delivery- Coonamble	\$180.00	\$190.00	\$0.00	\$190.00	5.56%
Waste Bins Including Delivery- Gulargambone	\$180.00	\$190.00	\$0.00	\$190.00	5.56%
Waste Bins Including Delivery- Quambone	\$180.00	\$190.00	\$0.00	\$190.00	5.56%
Waste Bins Parts Replacement Cost				Fees to be advised by Council	

Waste Bins Parts will be available from the Coonamble Shire Council depot subject on availability. Payment is required at the admin building prior to collection.

OTHER MISCELLANEOUS RECEIPTS

In accordance with section 566(3) of the Local Government Act, the rate of interest payable on overdue rates and charges for the period 1 July 2025 to 30 June 2026 (inclusive) will be **10.5%** per annum.

Legal Fees - Unpaid Rates and Charges	Fees will be advised at the time it is applied to the account.				
All debt recovery costs and fees associated with any course of action are to be borne by the owner of the debt and will subsequently remain a charge on the property until paid.					
Where the Council has incurred any costs and expenses in relation to the sale of land for unpaid rates and charges under Division 5 of Part 2 of Chapter 17 of the LGA and the sale of the land does not proceed because of subsection 715(2) of the LGA, then all such costs and expenses shall be charged to and paid by the owner of that land.					
Dishonoured Cheque Fee	\$90.00	\$90.00	\$0.00	\$90.00	0.00%
Admin and processing fee to be applied to Rates or Debtor account.					

COUNCIL RENTALS

Per relevant Lease Agreement

PUBLIC RESERVES, PARKS AND GARDENS

Per Lease Agreement

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

PUBLIC ORDER & SAFETY

Ranger Call-Out Fees - Where Council's Ranger is required to attend a call-out after their normal rostered working hours and it can be established who the responsible party is, Council may recover actual costs from the responsible party if the call-out is a result of negligence or the actions of a repeat offender.

Payments from Local Government for registration of animals

TBA

COMPANION ANIMAL ACT FEES

REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP

Dog Non-desexed	\$262.00	\$262.00	\$0.00	\$262.00	0.00%
Dog owned by a registered breeder	\$78.00	\$78.00	\$0.00	\$78.00	0.00%
Dog Desexed	\$78.00	\$78.00	\$0.00	\$78.00	0.00%
Dog Desexed (by relevant age eligible pensioner)	\$34.00	\$34.00	\$0.00	\$34.00	0.00%
Dog Desexed (pound/shelter)					No Charge
Working dog					No Charge
Dog - Service of the State / Assistance Animal					No Charge
Annual permit for restricted breed / declared dangerous dog	\$230.00	\$230.00	\$0.00	\$230.00	0.00%
Cat - Desexed or Not Desexed or recognised breeder	\$68.00	\$68.00	\$0.00	\$68.00	0.00%
Cat - Eligible Pensioner	\$34.00	\$34.00	\$0.00	\$34.00	0.00%
Cat - Desexed (pound/shelter)					No Charge
Annual permit for non-desexed cat	\$96.00	\$96.00	\$0.00	\$96.00	0.00%
Late Fee	\$22.00	\$22.00	\$0.00	\$22.00	0.00%

If the registration fee has not been paid 28 days after the date on which the animal is required to be registered.

ANIMAL IMPOUNDING

Release Fee - Dog	\$75.00	\$80.00	\$0.00	\$80.00	6.67%
Release Fee – for dog seized on second or subsequent	\$195.00	\$210.00	\$0.00	\$210.00	7.69%
Occasion within twelve (12) month period	\$195.00	\$210.00	\$0.00	\$210.00	7.69%
Plus Sustenance (Maintenance) – Charges per day at pound	\$40.00	\$42.00	\$0.00	\$42.00	5.00%
Release Fee - Cat	\$75.00	\$80.00	\$0.00	\$80.00	6.67%
Sustenance Cat (Maintenance)	\$25.00	\$27.00	\$0.00	\$27.00	8.00%
Microchipping (must be microchipped by council staff)	\$60.00	\$59.09	\$5.91	\$65.00	8.33%
Penalty Notices					Refer to Fines - Police Infringement
Ranger Call Out Fee (non emergency)	\$75.00	\$75.00	\$0.00	\$75.00	0.00%

HIRE OF TRAPS AND COLLARS

Dog Trap – Security Deposit (Max 2 weeks)	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
Dog Trap – Hire per week	\$75.00	\$70.45	\$7.05	\$77.50	3.33%
Cat Traps – Security Deposit (Max 2 weeks)	\$70.00	\$70.00	\$0.00	\$70.00	0.00%
Cat Trap – Hire per week	\$35.00	\$36.36	\$3.64	\$40.00	14.29%

IMPOUNDING ACT 1993

Cattle etc

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

POUND - SUSTENANCE CHARGES

Set fee per day – plus additional sustenance per head per day	\$40.00	\$45.00	\$0.00	\$45.00	12.50%
Large Animals – Horse, Ass, Mule, Cow, Camel, Goat, Pig	\$50.00	\$55.00	\$0.00	\$55.00	10.00%
Per head per day, Plus \$31.50 base fee					
Sheep – Rams, Ewes, Lambs	\$6.00	\$6.00	\$0.00	\$6.00	0.00%
Per head per day, Plus \$25 base fee					

RELEASE FEES

Large Animals – First Head	\$200.00	\$210.00	\$0.00	\$210.00	5.00%
Large Animals – Subsequent	\$45.00	\$47.50	\$0.00	\$47.50	5.56%
Sheep – First Head	\$200.00	\$210.00	\$0.00	\$210.00	5.00%
Sheep – Subsequent	\$25.00	\$27.50	\$0.00	\$27.50	10.00%
Call Out Fee (First Hour)	\$75.00	\$75.00	\$0.00	\$75.00	0.00%
Transportation	At cost				
Sale of Impounding Stock	Auction/Tender				

IMPOUNDING - OTHER

Towing/Transport at cost plus daily impounding

Vehicles	\$25.00	\$26.50	\$0.00	\$26.50	6.00%
Articles	\$15.00	\$16.50	\$0.00	\$16.50	10.00%

SUNDRY SALES

Sale of Cat	as per quote				
Sale of Dog	as per quote				

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

HEALTH SERVICES

FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING

Application fee	\$55.00	\$57.50	\$0.00	\$57.50	4.55%
Street Dining	\$30.00	\$32.50	\$0.00	\$32.50	8.33%
Per table p.a.					
Display of Goods	\$15.00	\$16.50	\$0.00	\$16.50	10.00%
Per lineal metre of property frontage p.a.					
Advertising Boards	\$15.00	\$16.50	\$0.00	\$16.50	10.00%
Per sign p.a.					
Street Vending	\$120.00	\$130.00	\$0.00	\$130.00	8.33%
p.a					
Busking					No Charge
Raffle Ticking Selling					No Charge

FOOD PREMISES ADMINISTRATION FEES

Annual Administrative Fee (>50 FTE Food Handlers)	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
Annual Administrative Fee (>5 <50 FTE Food Handlers)	\$50.00	\$50.00	\$0.00	\$50.00	0.00%
Annual Administrative Fee (<5 FTE Food Handlers)	\$25.00	\$25.00	\$0.00	\$25.00	0.00%

INSPECTION FEES

Hairdressers Shop Inspection Fee	\$200.00	\$220.00	\$0.00	\$220.00	10.00%
Mobile Hairdressing	\$200.00	\$220.00	\$0.00	\$220.00	10.00%
Beauty Salons Inspection Fee	\$200.00	\$220.00	\$0.00	\$220.00	10.00%
Food Inspections	\$200.00	\$220.00	\$0.00	\$220.00	10.00%
First Reinspection					No Charge
Additional Reinspection	\$200.00	\$220.00	\$0.00	\$220.00	10.00%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

HOUSING & COMMUNITY AMENITY

MEMORIAL FEES

Late fees apply for receipts received within 72 hours of burial/interment.

Private Burials subject to approval of legislative requirements.

Exhumation fees start at \$4,000 (incl GST)

INTERMENT LEVY

The levy will not apply to interment of destitute people or children under the age of 12.

Ash Interment	\$63.00	\$57.27	\$5.73	\$63.00	0.00%
Burial	\$156.00	\$141.82	\$14.18	\$156.00	0.00%

LAWN CEMETERY - ADULT/CHILD

Right of Burial-Coonamble	\$510.00	\$540.00	\$0.00	\$540.00	5.88%
Includes Interment fee & Permission to erect Headstone. Per Person					
Right of Burial - Late Fee	\$950.00	\$950.00	\$0.00	\$950.00	0.00%
Receipt within 72 hours of burial/ interment					
Right of Burial - Infant (Under 2 Years)-Coonamble	\$245.00	\$260.00	\$0.00	\$260.00	6.12%
Standard Grave digging-Coonamble	\$610.00	\$590.91	\$59.09	\$650.00	6.56%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Grave Digging - Infant (Under 2 Years)-Coonamble	\$290.00	\$281.82	\$28.18	\$310.00	6.90%
Large Grave digging-Coonamble					TBA
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot-Coonamble	\$2,350.00	\$2,245.45	\$224.55	\$2,470.00	5.11%
Includes perpetual maintenance					

MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE

Right of Burial-Coonamble-Coonamble & Gular	\$510.00	\$540.00	\$0.00	\$540.00	5.88%
Includes Interment fee & Permission to erect Headstone. Per Person					
Standard Grave digging-Coonamble & Gular	\$740.00	\$709.09	\$70.91	\$780.00	5.41%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Large Grave digging-Coonamble & Gular					TBA
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Adult - Coonamble-Coonamble & Gular	\$1,560.00	\$1,490.91	\$149.09	\$1,640.00	5.13%

MONUMENTAL SECTION-QUAMBONE

Right of Burial-Quambone	\$510.00	\$540.00	\$0.00	\$540.00	5.88%
Standard Grave digging-Quambone	\$970.00	\$927.27	\$92.73	\$1,020.00	5.15%
Large Grave digging-Quambone					TBA
Plot: Adult-Quambone	\$1,560.00	\$1,490.91	\$149.09	\$1,640.00	5.13%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE

Right of Burial- Coonamble	\$260.00	\$275.00	\$0.00	\$275.00	5.77%
Includes Interment fee & Permission to erect Headstone					
Grave digging- Coonamble	\$330.00	\$318.18	\$31.82	\$350.00	6.06%
Surcharge 50% outside normal hrs. & Sat, 75% Sun & Public Holidays					
Plot: Infant (under 2 years) - Coonamble	\$700.00	\$672.73	\$67.27	\$740.00	5.71%

MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE

Right of Burial	\$260.00	\$275.00	\$0.00	\$275.00	5.77%
Grave digging	\$470.00	\$454.55	\$45.45	\$500.00	6.38%
Plot: Infant (under 2 years)	\$700.00	\$672.73	\$67.27	\$740.00	5.71%

COLUMBARIUM

Includes Coonamble, Gulargambone and Quambone

Contribution to Perpetual care - Ashes Interment	\$165.00	\$150.00	\$15.00	\$165.00	0.00%
Contribution to Perpetual care - Private	\$110.00	\$100.00	\$10.00	\$110.00	0.00%
Contribution to Perpetual care - Private Ashes Interment	\$30.00	\$27.27	\$2.73	\$30.00	0.00%

PRIVATE BURIAL LOTS

Application for Burial on Private Land	\$250.00	\$265.00	\$0.00	\$265.00	6.00%
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COUNCIL DWELLINGS - RENT

As per Employment Contract

GARBAGE CHARGES

GULARGAMBONE GARBAGE

Charges per year	\$460.00	\$550.00	\$0.00	\$550.00	19.57%
Vacant land	\$90.00	\$110.00	\$0.00	\$110.00	22.22%

QUAMBONE GARBAGE

Charges per year	\$460.00	\$550.00	\$0.00	\$550.00	19.57%
Vacant land	\$90.00	\$110.00	\$0.00	\$110.00	22.22%

COONAMBLE GARBAGE

Charges per year	\$460.00	\$550.00	\$0.00	\$550.00	19.57%
Vacant land	\$90.00	\$110.00	\$0.00	\$110.00	22.22%

OTHER

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

RECREATION & CULTURE AMENITIES

LIBRARY FEES

As per North Western Library Price Schedule

LIBRARY FINES & COSTS

Replacement Library Card	\$2.50	\$2.50	\$0.00	\$2.50	0.00%
Lost Item Processing Charge	\$6.00	\$6.00	\$0.00	\$6.00	0.00%
Lost Item	Replacement Cost less depreciation				
Loans & Postage – National Library Inter-Library Loans	\$18.50	\$16.82	\$1.68	\$18.50	0.00%
Loans & Postage – Inter-Library Loans (Charging Libraries Only)	\$6.50	\$5.91	\$0.59	\$6.50	0.00%

CO-OP LIBRARY FINES

Overdue DVD	\$2.00	\$2.00	\$0.00	\$2.00	0.00%
Per Item Per Day Charge					

INTERNET

Research (30 Minutes)	No Charge				
Emails and Recreation (30 minutes)	No Charge				
Internet Access (per hour)	No Charge				

SCANNING

Scanning to email	\$1.00	\$0.91	\$0.09	\$1.00	0.00%
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PRINTING AND PHOTOCOPYING (RATES AT LIBRARY)

SIZE A4

Black & White	\$0.50	\$0.45	\$0.05	\$0.50	0.00%
Colour	\$3.30	\$3.00	\$0.30	\$3.30	0.00%
Black & White (Bulk)- Min 50 Pages	\$0.30	\$0.27	\$0.03	\$0.30	0.00%
Colour (Bulk) - Min 50 Pages	\$1.10	\$1.00	\$0.10	\$1.10	0.00%
Black & White (Double Sided)	\$0.70	\$0.64	\$0.06	\$0.70	0.00%

SIZE A3

Black & White	\$0.65	\$0.59	\$0.06	\$0.65	0.00%
Colour	\$6.50	\$5.91	\$0.59	\$6.50	0.00%

FACSIMILE INCOME

Faxing First Page	\$3.60	\$3.27	\$0.33	\$3.60	0.00%
Faxing Subsequent Pages	\$1.30	\$1.18	\$0.12	\$1.30	0.00%

MUSEUM

Admission per Adult	\$2.50	\$1.82	\$0.18	\$2.00	-20.00%
Admission per Child - under 16	\$1.50	\$0.91	\$0.09	\$1.00	-33.33%

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

MUSEUM [continued]

Use of grounds for functions and community events – incl toilets and electricity, excl access to exhibition buildings	\$115.00	\$109.09	\$10.91	\$120.00	4.35%
Use of grounds for functions and community events – incl toilets, electricity and access to the exhibition buildings	\$180.00	\$168.18	\$16.82	\$185.00	2.78%

PUBLIC HALL

Hire of Public Hall - Casual Use Per Day	\$0.00	\$227.27	\$22.73	\$250.00	∞
Hire of Public Hall - Not for Profit - Per Day	\$0.00	\$90.91	\$9.09	\$100.00	∞
Key Deposit - Refundable	\$0.00	\$10.00	\$0.00	\$10.00	∞
Security Deposit - Refundable	\$0.00	\$200.00	\$0.00	\$200.00	∞

SWIMMING POOLS

COONAMBLE AND GULARGAMBONE POOL

Non- Swimmer Visitor or Child Pick -up - No Charge

Child Under 2 years age - No Charge

School aged children will be admitted for a GOLD coin fee during periods of School holidays

Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods

Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee

All users of the Pool for Swimming Carnivals are required to clean the amenities after use

For the 2 day Western District Carnival & 1 day Annual Carnival. A fee set for use of pool per day is set with the Club to have the takings.

Coonamble Pool is currently operated through a contract arrangement. Entry fees may be charged at a lower rate by the operator, however, all effort will be taken to keep entry fees equal across both locations.

ENTRY FEES

Adult	\$4.00	\$1.82	\$0.18	\$2.00	-50.00%
Child (2-16 years age) or Concession Card Holder	\$3.50	\$1.82	\$0.18	\$2.00	-42.86%
10 Visit Pass Card - Adult	\$38.00	\$18.18	\$1.82	\$20.00	-47.37%
This card can be used to enter either Coonamble or Gulargambone's pool, a total of 10 times					
10 Visit Pass Card - Child (2-16 years age) or Concession Card Holder	\$32.50	\$18.18	\$1.82	\$20.00	-38.46%
10 Visit Pass Card - Family	\$118.50	\$90.91	\$9.09	\$100.00	-15.61%

SEASON TICKETS

Adult	\$165.00	\$150.00	\$15.00	\$165.00	0.00%
Child (2-16 years age) or Concession Card Holder	\$100.00	\$90.91	\$9.09	\$100.00	0.00%
Family	\$280.00	\$254.55	\$25.45	\$280.00	0.00%
Medicare Card is required for proof of immediate family					

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

OTHER**QUAMBONE POOL**

School aged children will be admitted for a GOLD coin fee during periods of School holidays

Staff / Children attending pools for School organised activities will be admitted for a GOLD coin fee during periods

Individuals with a either a Companion card or a valid pension card displaying a residential address in Coonamble shire address will be admitted for a GOLD coin fee

ENTRY FEES

Family	\$100.00	\$90.91	\$9.09	\$100.00	0.00%
Day Passes	\$6.50	\$5.91	\$0.59	\$6.50	0.00%

OTHER

Key Charges refundable	\$10.00	\$10.00	\$0.00	\$10.00	0.00%
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TIME TRIALS & COACHING

Coaching private per hr/ per lane	\$38.00	\$36.36	\$3.64	\$40.00	5.26%
Maximum of three (3) lanes					
Season Coaches (Swim Season)	\$420.00	\$409.09	\$40.91	\$450.00	7.14%
Learn to Swim Program	\$160.00	\$154.55	\$15.45	\$170.00	6.25%
Up to 4 weeks within normal pool hours					

COONAMBLE SHOWGROUND

All users are required to book the facilities and advise requirements on the standard booking form.

All bookings require a Security, Cleaning and Key deposit to be held in Council Trust Fund.

Full payment of the security deposit is required prior to confirmation of the booking.

Full payment of the invoice is required 7 days prior to the event.

Cancellations within 48 hours of the booking will not be entitled to refund of facility fees.

Not For Profit Organisations must show registered NFP status upon booking.

HIRE CHARGES

Use of Ground Only	\$310.00	\$300.00	\$30.00	\$330.00	6.45%
Rodeo Arena: Lights per night - Min charge	\$165.00	\$172.73	\$17.27	\$190.00	15.15%

Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced seperately after the event.

Hot Showers - Per Day	\$80.00	\$86.36	\$8.64	\$95.00	18.75%
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SHOWGROUND PAVILION: COMMUNITY GROUP / NOT FOR PROFIT ORGANISATION

Hire of Stage - per day	\$0.00	\$100.00	\$0.00	\$100.00	∞
Hire including Kitchen, Bar and Pavilion	\$285.00	\$268.18	\$26.82	\$295.00	3.51%

SHOWGROUND PAVILION

Hire of Stage - per day	\$180.00	\$163.64	\$16.36	\$180.00	0.00%
Hire including Kitchen, Bar and Pavilion - Event Day	\$640.00	\$600.00	\$60.00	\$660.00	3.13%
Additional Day	\$460.00	\$418.18	\$41.82	\$460.00	0.00%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

GROUND SECURITY DEPOSIT

Refundable upon Hall being cleaned after function to Council's satisfaction, & key returned. GST applies if damage done & cleaning is required

Stage Security Deposit	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
Refundable upon inspection by Council staff.					
Pavilion Security Deposit	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
Refundable upon inspection by Council staff.					
Key Deposit – per Season	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Cleaning Deposit	\$500.00	\$500.00	\$0.00	\$500.00	0.00%
Refundable upon inspection by Council staff.					

PONY CLUB

Fees below do not include additional Electricity costs (meters to be read)

Club required to clean toilets during camp

Annual Fee for Hire of ground use only	\$330.00	\$300.00	\$30.00	\$330.00	0.00%
Charged 1st July annually CPONYC					
Additional Day	\$400.00	\$363.64	\$36.36	\$400.00	0.00%
Fee for Annual Pony Club Camp – Includes Pavilion	\$1,080.00	\$1,031.82	\$103.18	\$1,135.00	5.09%
Hot Showers – per day	\$95.00	\$90.91	\$9.09	\$100.00	5.26%

ANNUAL SHOW / FIELD DAY

Fees below do not include additional Electricity costs (meters to be read)

Association RESPONSIBLE to employ a cleaner for the toilet/ amenities

Annual Fee – 2 day Show (Dates of Show)	\$4,250.00	\$4,059.09	\$405.91	\$4,465.00	5.06%
Additional Day	\$400.00	\$363.64	\$36.36	\$400.00	0.00%

RODEO / CAMPDRAFTING EVENT

Fees below do not include additional Electricity costs (meters to be read).

Pavilion booking fees will be charged as additional unless specified as part of price.

Cleaning Deposit - cleaning grounds stalls and yards see below GST applies if damage done and cleaning is required Responsible to employ a cleaner for the toilet/amenities Rodeo Association responsible for collecting rental from caravans with proceeds retained by Rodeo Assoc.

Additional Day (Before or After Event)	\$400.00	\$363.64	\$36.36	\$400.00	0.00%
Security Deposit – cleaning stalls and yards	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Refundable upon inspection by Council staff.					
Day &/or night Rodeo:	\$1,045.00	\$1,000.00	\$100.00	\$1,100.00	5.26%
3 Day Rodeo (3 days & 2 nights)	\$4,300.00	\$4,354.55	\$435.45	\$4,790.00	11.40%
Includes praviion use during 3 day event Does not include Stage					
Exclusive Use of Grounds Outside Event Booking	\$310.00	\$300.00	\$30.00	\$330.00	6.45%
Use of Grounds outside 3 day event (Camping Etc before /after 3 day event). As a daily fee additional to the event fee					

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

MISCELLANEOUS CHARGES

CIRCUS/CARNIVALS

Deposit	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%
Refundable upon inspection by Council staff.					
Ground Fee	\$530.00	\$509.09	\$50.91	\$560.00	5.66%

STUD SALES (HORSE, CATTLE, SHEEP & PIGS)

Per head	\$1.60	\$1.55	\$0.15	\$1.70	6.25%
Minimum charge	\$175.00	\$168.18	\$16.82	\$185.00	5.71%

CASUAL USE - CATTLE, HORSES, PIGS & SHEEP IN YARDS

Casual use – Cattle, Horses, Pigs & Sheep in yards	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
Per 100 or part there of					

OTHER

Hire Poultry Pavilion	\$120.00	\$109.09	\$10.91	\$120.00	0.00%
Lease of Showground	\$25.00	\$22.73	\$2.27	\$25.00	0.00%
Leases expires 1/7/2024					

SPORTSGROUNDS

All users are required to book the facilities and advise requirements on the standard booking form.

All bookings require a Security, Cleaning and Key deposit to be held in Council Trust Fund.

Full payment of the security deposit is required prior to confirmation of the booking.

Full payment of the invoice is required 7 days prior to the event.

Cancellations within 48 hours of the booking will not be entitled to refund of facility fees.

Sporting Clubs who pay a seasonal fee, must nominate all dates for use at the time of the booking application. Special events held in addition to normal training/rostered game bookings will require an additional booking fee to be paid.

Schools can nominate up to 4 events per financial year for to be included for the initial venue hire and line marking fee. Additional events will require an additional charge.

Not For Profit Organisations must show registered NFP status upon booking.

COONAMBLE SPORTSGROUND

Required Field(s) must be specified at time of booking.

Lights per night (training/event) - Min Charge	\$155.00	\$159.09	\$15.91	\$175.00	12.90%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced separately after the event.					
Lights per season	\$4,090.00	\$3,904.55	\$390.45	\$4,295.00	5.01%
Penalty fee of \$200 per occurrence where it is identified that the lights have not been switched off after booking time.					
Cleaning Deposit	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Refundable upon inspection by Council staff.					
Security Deposit (Refundable)	\$400.00	\$500.00	\$0.00	\$500.00	25.00%
Key Deposit per Season	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will remain in Trust until return. If additional key is required, additional key deposit will be charged.					
Line Marking per Season (Senior Clubs Rugby League, Rugby Union)	\$1,435.00	\$1,372.73	\$137.27	\$1,510.00	5.23%

continued on next page ...

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

COONAMBLE SPORTSGROUND [continued]

Line Marking per season (Junior Clubs Rugby League, Rugby Union, Soccer) Schools & Not for profit Organisations	\$540.00	\$518.18	\$51.82	\$570.00	5.56%
Schools can nominate up to 4 events in a financial year. Additional events will require an additional charge.					
Venue Hire (Daily Fee)	\$520.00	\$500.00	\$50.00	\$550.00	5.77%
Schools can nominate up to 4 events to be included in initial charge.					
Line Marking (One off Event)	\$340.00	\$327.27	\$32.73	\$360.00	5.88%
Schools can nominate up to 4 events to be included in initial charge.					
Ground Hire - Cricket (per season)	\$295.00	\$281.82	\$28.18	\$310.00	5.08%
Includes linemarking					

GULARGAMBONE SPORTSGROUND

Line Marking per Season	\$700.00	\$672.73	\$67.27	\$740.00	5.71%
Lights per night (training/event) - Min Charge	\$100.00	\$95.45	\$9.55	\$105.00	5.00%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced separately after the event.					
Lights Per Season	\$1,435.00	\$1,372.73	\$137.27	\$1,510.00	5.23%
Penalty fee of \$200 per occurrence where it is identified the lights have not been switched off after the booking time.					
Security Deposit (Refundable)	\$400.00	\$500.00	\$0.00	\$500.00	25.00%
Cleaning Deposit	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Refundable upon inspection by Council staff.					
Venue Hire (Daily Fee)	\$520.00	\$500.00	\$50.00	\$550.00	5.77%
Schools can nominate up to 4 events to be included in initial charge.					
Key Deposit per season	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Keys to be returned at end of the season, if not returned key deposit will be forfeited and required to be repaid for the next season/ booking.					
Line Marking (One off Event)	\$340.00	\$327.27	\$32.73	\$360.00	5.88%
Schools can nominate up to 4 events to be included in initial charge					

SMITH PARK - NETBALL COURTS

Lights per night (training/event)	\$155.00	\$150.00	\$15.00	\$165.00	6.45%
Minimum charge to be paid. Electricity reading will be carried out with any additional usage charge to be invoiced separately after the event.					
Cleaning Deposit	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
Refundable upon inspection by Council staff.					
Security Deposit (Refundable)	\$400.00	\$400.00	\$0.00	\$400.00	0.00%
Line Marking per season per grass court (Senior Clubs)	\$360.00	\$345.45	\$34.55	\$380.00	5.56%
Line Marking per season per grass court (Junior Clubs and Non-Profit Organisations)	\$290.00	\$281.82	\$28.18	\$310.00	6.90%
Artificial Courts per annum	\$1,325.00	\$1,268.18	\$126.82	\$1,395.00	5.28%
Artificial Courts per Court (One off Event)	\$140.00	\$136.36	\$13.64	\$150.00	7.14%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

COONAMBLE TENNIS COURTS

Casual Use - Key Deposit (Refundable)	\$0.00	\$10.00	\$0.00	\$10.00	∞
Key to be returned after each booking. Requests can be made to hold onto key when multiple bookings are made. Please speak to Council to discuss options					
Casual Use Not for Profit/School per Court per Hour - no lights	\$0.00	\$4.55	\$0.45	\$5.00	∞
Casual Use Not for Profit/School per Court per Hour - with lights	\$0.00	\$9.09	\$0.91	\$10.00	∞
Casual Use per Court per Hour - no lights	\$0.00	\$9.09	\$0.91	\$10.00	∞
Casual Use per Court per Hour - with lights	\$0.00	\$18.18	\$1.82	\$20.00	∞
Wanderers Tennis Club Annual Fee	\$0.00	\$3,000.00	\$300.00	\$3,300.00	∞
Includes exclusive use of facility during booked times. To be reviewed based on actual use after 12 months					
Wanderers Tennis Club Refundable Cleaning Deposit	\$0.00	\$100.00	\$0.00	\$100.00	∞
Refundable upon inspection by Council staff					
Wanderers Tennis Club Refundable Key Deposit - per key	\$0.00	\$10.00	\$0.00	\$10.00	∞
Keys to be returned/sited at the office at the end of each financial year. If not sited the key deposit will be forfeited and required to be repaid for the next period.					

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

MINING, MANUFACTURE & CONSTRUCTION

DEVELOPMENT APPLICATIONS

EP&A Reg 2021

Plus Advertising

ESTIMATED COST

Up to \$5,000	\$138.00	\$146.90	\$0.00	\$146.90	6.45%
\$5,001 to \$50,000	\$225, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost				
	Last year fee \$212, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost				
\$50,001 to \$250,000	\$469, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000				
	Last year fee \$442, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000				
\$250,001 to \$500,000	\$1,544, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000				
	Last year fee \$1,454, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000				
\$500,001 to \$1,000,000	\$2,324, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000				
	Last year fee \$2,189, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000				
\$1,000,000 to \$10,000,000	\$3,483, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000				
	Last year fee \$3,280, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000				
More than \$10,000,000	\$21,145 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000				
	Last year fee \$19,915, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000				

OTHER

Dwellings under \$100,000 in value	\$571.00	\$605.00	\$0.00	\$605.00	5.95%
Designated Development (+ Advertising Cost)	POA				
Concurrence of a public /statutory authority to a development application-Paid through the NSW Planning Portal	\$320.00	\$425.00	\$0.00	\$425.00	32.81%
Advertised Development (+ Advertising cost)	POA				
Rezoning Application	\$3,500.00	\$3,500.00	\$0.00	\$3,500.00	0.00%
25% application fee balance payable upon submission to Dept.					
Supply of Fire Safety Schedule	\$200.00	\$200.00	\$0.00	\$200.00	0.00%

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

OTHER [continued]

Search of Development Records(Per Hour)	\$75.00	\$75.00	\$0.00	\$75.00	0.00%
Per hour					
Certificate under Local Govt. Act	\$80.00	\$80.00	\$0.00	\$80.00	0.00%
Designated Development-- Paid through the NSW Planning Portal	\$1,076.00	\$1,076.00	\$0.00	\$1,076.00	0.00%
Plus DA fee will be calculated on the estimated cost of development using the above table					
Voluntary Planning Agreement	As per Quote - GST Free				
(Division 7.1 Development Contributions of the Environmental Planning and Assessment Act 1979)					
Inspection under Local Gov. Act Certificate (septic)	\$330.00	\$330.00	\$0.00	\$330.00	0.00%

DEVELOPMENT CONSENT MODIFICATIONS

Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	\$89.00	\$94.00	\$0.00	\$94.00	5.62%
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - typographical error on notice of determination					
Modification of Consent under s4.55 (1A) [previously known as s96(1A)]. Or under s4.56(1) [previously known as s96AA(1)] (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	\$858.00 Or 50% of original fee or whichever is the lesser				
	Last year fee \$809.00 Or 50% of original fee or whichever is the lesser				

IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT

Original fee was for the erection of dwelling house with estimated cost < \$100,000	\$238.00	\$252.00	\$0.00	\$252.00	5.88%
If original fee less than \$100	50% of original fee				
If original fee \$100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	50% of original fee				
Estimated cost of development up to \$5,000	\$69.00	\$72.00	\$0.00	\$72.00	4.35%
Estimated cost of development \$5,001 - \$250,000	\$112, Plus \$1.50 for each \$1,000 or part thereof for which the estimated cost exceeds \$5000				
	Last year fee \$106, Plus \$1.50 for each \$1,000 or part thereof for which the estimated cost exceeds \$5000				
Estimated cost of development \$250,001 - \$500,000	\$666.00, Plus \$0.85 for each \$1,000 or part thereof for which the estimated cost exceeds \$250,000				
	Last year fee \$628.00, Plus \$0.85 for each \$1,000 or part thereof for which the estimated cost exceeds \$250,000				

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT [continued]

Estimated cost of development \$500,001 - \$1,000,000	Base fee \$948 + \$0.50 for each \$1000 or part thereof for which estimated cost exceeds \$500,000
	Last year fee Base fee \$894 + \$0.50 for each \$1000 or part thereof for which estimated cost exceeds \$500,000
Estimated cost of development \$1,000,001 - \$10,000,000	Base fee \$1,314 + \$0.40 for each \$1000 or part thereof for which estimated cost exceeds \$1,000,000
	Last year fee Base fee \$1,238 + \$0.40 for each \$1000 or part thereof for which estimated cost exceeds \$1,000,000
Estimated cost of development more than \$10,000,001	Base fee \$6,310 + \$0.27 for each \$1,000 or part thereof for which estimated cost exceeds \$10,000,000
	Last year fee Base fee \$5,943 + \$0.27 for each \$1,000 or part thereof for which estimated cost exceeds \$10,000,000

REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT

Review of rejection of development application - If estimated cost less than \$100,000	\$64.00	\$64.00	\$0.00	\$64.00	0.00%
Review of rejection of development application - If estimated cost is more than \$100,000 and less than \$1,000,000	\$175.00	\$175.00	\$0.00	\$175.00	0.00%
Review of rejection of development application - If estimated cost is more than \$1,000,000	\$292.00	\$292.00	\$0.00	\$292.00	0.00%
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]	50% of original fee				

NSW FIRE BRIGADES FIRE SAFETY REPORTS**INSPECTIONS****SUBDIVISION FEES**

EP&A Reg 2021

Involving the opening of a road	\$833.00	\$885.00	\$0.00	\$885.00	6.24%
Plus each additional lot created	\$65.00	\$65.00	\$0.00	\$65.00	0.00%
Not including the opening of a road	\$414.00	\$439.00	\$0.00	\$439.00	6.04%
Plus each additional allotment created	\$53.00	\$53.00	\$0.00	\$53.00	0.00%
Strata	\$414.00	\$414.00	\$0.00	\$414.00	0.00%
Plus each additional allotment created	\$65.00	\$65.00	\$0.00	\$65.00	0.00%

COMPLYING DEVELOPMENT AND CONSTRUCTION CERTIFICATES

The value of the building shall mean the contract price or if there is no contract price, the value of the building as determined by council

Where council staff does not hold the necessary certification for a class of building and finds it necessary to obtain outside consulting services, then the applicant will be required to pay the additional costs associated therewith

Class 10 (sheds, carports pools and the like for residential use)	\$300.00	\$272.73	\$27.27	\$300.00	0.00%
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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)

\$0 - \$100,000	\$400.00	\$363.64	\$36.36	\$400.00	0.00%
\$100,001 - \$200,000	\$500.00	\$454.55	\$45.45	\$500.00	0.00%
\$200,001 - \$400,000	\$600.00	\$545.45	\$54.55	\$600.00	0.00%
\$400,001 – above	\$700.00	\$636.36	\$63.64	\$700.00	0.00%

CLASS 2 – 9 (COMMERCIAL)

< 500m ²	\$700.00	\$636.36	\$63.64	\$700.00	0.00%
≥ 500m ² – < 2000m ²	\$1,100.00	\$1,000.00	\$100.00	\$1,100.00	0.00%
≥ 2000m ²	by quotation only				

BUILDING INFORMATION CERTIFICATE 6.26

EP&A Act

APPLICATION FEE

EP&A Act Reg 2021

(A) IN THE CASE OF A CLASS I BUILDING (TOGETHER WITH ANY CLASS X BUILDING ON THE SITE ON THE SITE) OR A CLASS X BUILDING

Fee	\$350.00	\$350.00	\$0.00	\$350.00	0.00%
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(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART

Not exceeding 200 square metres	\$350.00	\$350.00	\$0.00	\$350.00	0.00%
Exceeding 200 sq. metres but not exceeding 2,000 sq. metres	\$350, plus an additional 50 cents per sq. metre for each additional sqm over 200				
Exceeding 2,000 sq. metres	\$1,165, plus an additional 75 cents per sq. metre over 2,000				

(C) IN ANY CASE WHERE THE APPLICATION RELATES TO A PART OF A BUILDING AND THAT PART CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT OTHERWISE HAVE A FLOOR AREA

Fee	\$300.00	\$300.00	\$0.00	\$300.00	0.00%
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OTHER

Fee for certified copy of document	\$53.00	\$53.00	\$0.00	\$53.00	0.00%
Compliance Certificate – Section 22F Swimming Pools Act – 1st Inspection	\$150.00	\$136.36	\$13.64	\$150.00	0.00%
Compliance Certificate – Section 22F Swimming Pools Act – 2nd Inspection	\$100.00	\$90.91	\$9.09	\$100.00	0.00%
Registration Fee where Council registers pool on behalf of owner	\$10.00	\$9.09	\$0.91	\$10.00	0.00%
Commission	B.C.I. % of contract (GST applies)				

INSPECTIONS

Fee for additional Inspection for Building Certificate	\$300.00	\$272.73	\$27.27	\$300.00	0.00%
Building/Drainage/General Inspection	\$300.00	\$272.73	\$27.27	\$300.00	0.00%
Occupation Certificate	\$235.00	\$213.64	\$21.36	\$235.00	0.00%

Class 1 & 10 of Occupation Certificate including final inspection per application - multi residential unit per dwelling unit.

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

INSPECTIONS [continued]

Additional Inspection	\$205.00	\$200.00	\$20.00	\$220.00	7.32%
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LICENSES AND FEES

BUILDINGS, TEMPORARY STRUCTURES

A1 Install a manufacturer home, movable dwelling or associated structure on land	\$600.00	\$600.00	\$0.00	\$600.00	0.00%
Inspection Package	\$300.00	\$300.00	\$0.00	\$300.00	0.00%
Additional Inspection	\$200.00	\$200.00	\$20.00	\$220.00	10.00%

WATER/SEWER/DRAINAGE WORKS

B1 Carry out water supply work	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
B4 Carry out Sewerage work	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
B5 Carry out Stormwater drainage work	\$150.00	\$150.00	\$0.00	\$150.00	0.00%
B1/4/5 Combined Water/Sewerage/Stormwater Drainage work	\$220.00	\$220.00	\$0.00	\$220.00	0.00%
Inspection Fee	\$300.00	\$300.00	\$0.00	\$300.00	0.00%

SEWERAGE WASTE MANAGEMENT

C5 & C6 Combined Application S.68 LG Act	\$350.00	\$350.00	\$0.00	\$350.00	0.00%
Part C s. 68 - Transfer of Approval to Operate (OSSM) Approval to operate current	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
C1 For fee or reward, transport waste over or under a public place	\$150.00	\$160.00	\$0.00	\$160.00	6.67%
C2 Place waste in a public place	\$100.00	\$125.00	\$0.00	\$125.00	25.00%
C3 Place waste storage container in a public place	\$100.00	\$120.00	\$0.00	\$120.00	20.00%
C4 Dispose of waste into a sewer of the Council	\$160.00	\$180.00	\$0.00	\$180.00	12.50%
C5 Install, construct or alter a waste treatment device or a human waste storage facility or drain connected to any such device	\$300.00	\$320.00	\$0.00	\$320.00	6.67%
C6 On site Sewerage Management – Approval to Operate	\$50.00	\$50.00	\$0.00	\$50.00	0.00%
C6 On site Sewerage Management – Inspection Fee	\$300.00	\$320.00	\$0.00	\$320.00	6.67%
Inspection Fee	\$300.00	\$315.00	\$0.00	\$315.00	5.00%
Additional Inspections	\$200.00	\$220.00	\$0.00	\$220.00	10.00%

COMMUNITY LAND

D1 Engage in a trade or business	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
D2 Direct or procure theatrical musical or other entertainment for public	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
D3 Temporary enclose for entertainment	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
D4 Play musical instrument or sing for fee or reward	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
D5 Use loudspeaker or amplifier set-up, operate or use	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
D6 Deliver public address, religious service or public meeting	\$130.00	\$135.00	\$0.00	\$135.00	3.85%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

PUBLIC ROADS

E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	\$130.00	\$135.00	\$0.00	\$135.00	3.85%
E2 Erect a structure over public road, expose/allow to be exposed for sale or otherwise any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	\$130.00	\$135.00	\$0.00	\$135.00	3.85%

OTHER ACTIVITIES

F1 Operate a public car park	\$250.00	\$250.00	\$0.00	\$250.00	0.00%
F2 Operate a caravan park/Camping – per site	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
F2 Operate a caravan park/Camping – min charge	\$125.00	\$125.00	\$0.00	\$125.00	0.00%
F3 Operate a manufactured home estate – per site	\$25.00	\$25.00	\$0.00	\$25.00	0.00%
F3 Operate a manufactured home estate – min charge	\$130.00	\$130.00	\$0.00	\$130.00	0.00%
F4 Install a domestic oil or solid fuel heating appliance, other than a portable appliance	\$130.00	\$140.00	\$0.00	\$140.00	7.69%
F5 Install or operate amusement devices	\$270.00	\$285.00	\$0.00	\$285.00	5.56%
F7 Use a standing vehicle or any article for the purpose of selling any article in a public place	\$100.00	\$100.00	\$0.00	\$100.00	0.00%
Inspection Fee	\$300.00	\$320.00	\$0.00	\$320.00	6.67%
Approvals under S68 of the act for charitable organisations be set at zero	No Charge				
F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	As per quote				

TRANSPORT & COMMUNICATION

AERODROME - RENT AND FEES

Estimate only all Leased to be Confirmed by CPI Increase

Registered Charitable Organisation Aircraft = Landing Fee Exempt

Landing Fee - GA Aircraft	\$540.00	\$518.18	\$51.82	\$570.00	5.56%
Landing Fee - Non RPT	\$15.00	\$14.32	\$1.43	\$15.75	5.00%

ROADS

Vehicle Crossing, Footpath K&G Security Deposit	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0.00%
Inspection Fee	\$200.00	\$220.00	\$0.00	\$220.00	10.00%
Kerb & Gutter Contribution	\$360.00	\$370.00	\$0.00	\$370.00	2.78%
Set at \$600 per/m (50% charged to rate payer)					
Plant Inspection Fee	\$320.00	\$330.00	\$0.00	\$330.00	3.13%
Signs Borrowed from Council (Refundable)	\$320.00	\$330.00	\$0.00	\$330.00	3.13%
Supply and install rural addressing post	\$380.00	\$354.55	\$35.45	\$390.00	2.63%
Supply rural addressing post only	\$75.00	\$72.73	\$7.27	\$80.00	6.67%
Heavy Mass Limit Vehicle Route Inspection Fee (Over Dimension Vehicle Routes)	\$4,565.00	\$4,680.00	\$0.00	\$4,680.00	2.52%
Rural Access inspection	\$255.00	\$265.00	\$0.00	\$265.00	3.92%

continued on next page ...

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Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

ROADS [continued]

Urban Access inspection	\$255.00	\$265.00	\$0.00	\$265.00	3.92%
Stock grid and public gates inspection	\$255.00	\$265.00	\$0.00	\$265.00	3.92%
Application for private access of a public road	\$215.00	\$225.00	\$0.00	\$225.00	4.65%
Section 138 Application Assessment	\$159.09	\$159.09	\$0.00	\$159.09	0.00%
Section 138 Approval	\$236.36	\$236.36	\$0.00	\$236.36	0.00%
Section 138 Bond Unsealed Road	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0.00%
Section 138 Bond Sealed Road	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	0.00%
Engineering Inspections as PCA or for other works (per inspection)	\$280.00	\$263.64	\$26.36	\$290.00	3.57%
Conversion of WAE information DWG files (per page)	\$1,365.00	\$1,400.00	\$0.00	\$1,400.00	2.56%
Advertising closure of public road	\$470.00	\$490.00	\$0.00	\$490.00	4.26%
Application for temporary closure of public road	\$910.00	\$940.00	\$0.00	\$940.00	3.30%

ROAD & FOOTWAY RESTORATION

Establishment Fee (Within 5KM of Depot)	\$350.00	\$327.27	\$32.73	\$360.00	2.86%
Concrete Surface per m2 (100mm thick)	\$225.00	\$213.64	\$21.36	\$235.00	4.44%
Asphalt surface per m2 (100mm thick)	\$195.00	\$181.82	\$18.18	\$200.00	2.56%
Gravel surface per m2 (100mm thick)	\$125.00	\$118.18	\$11.82	\$130.00	4.00%
Driveway slab (100mm thick no reinforcement) per m2	\$225.00	\$213.64	\$21.36	\$235.00	4.44%
Driveway slab (150mm thick with 1SL72 per) m2	\$265.00	\$250.00	\$25.00	\$275.00	3.77%
Kerb and Gutter, Vehicular Kerb Crossing per metre	\$400.00	\$372.73	\$37.27	\$410.00	2.50%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

ECONOMIC AFFAIRS

SALEYARDS

The Housing of Cattle in Yards from other Places – Per head per overnight stay	\$1.25	\$1.23	\$0.12	\$1.35	8.00%
Camping Cattle in Sheep Saleyards Paddock – Per head / stay less than 1 wk.	\$2.45	\$2.34	\$0.23	\$2.58	5.31%

DUES AND RENT

Fat Cattle, Store Cattle Per head	\$5.50	\$5.27	\$0.53	\$5.80	5.45%
Special Booking Fee Not refundable	\$50.00	\$47.73	\$4.77	\$52.50	5.00%
Unbooked Sales	\$100.00	\$95.45	\$9.55	\$105.00	5.00%

OTHER

NLIS Tag	\$12.50	\$13.64	\$1.36	\$15.00	20.00%
Cleaning Fee To be charged to associated agents per sale for cleaning of building facilities after a sale	\$150.00	\$159.09	\$15.91	\$175.00	16.67%
Agents Levies: Fat Cattle, Store Cattle Per head	\$1.90	\$1.82	\$0.18	\$2.00	5.26%
Scale Fees: Fat Cattle Per head	\$2.70	\$2.55	\$0.25	\$2.80	3.70%
Mouthing Fee per head (to be shared equally by the agents and Council)	\$5.70	\$5.36	\$0.54	\$5.90	3.51%
Preg-testing Fee per head	\$5.70	\$5.45	\$0.55	\$6.00	5.26%
Use of Cattle Draft - per head	\$1.25	\$1.18	\$0.12	\$1.30	4.00%

CASUAL USE / WEIGHING

Casual Weighing	\$5.90	\$5.55	\$0.55	\$6.10	3.39%
Casual Use – per 100 or part thereof	\$55.00	\$54.55	\$5.45	\$60.00	9.09%
Casual Use – Minimum Fee	\$75.00	\$72.73	\$7.27	\$80.00	6.67%

SHEEPYARDS

DUES AND RENT

AGENTS LEVIES

CASUAL USE / CAMPING

TRUCK WASH FEES

Provision of Key (on completion of application)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%
Water Charge(Per Minute)	\$1.10	\$1.05	\$0.10	\$1.15	4.55%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

GRAIN SALES

EAST COMMON FEES

(Note: The second calves (not twins) on cows are agisted free until they reach six months of age). Commoners are permitted to agist 8 head

Horses and Cattle	\$1.00	\$3.64	\$0.36	\$4.00	300.00%
Per Head Per week					
Levy on Late Payment	\$15.00	\$13.64	\$1.36	\$15.00	0.00%
Per head/month					

SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS

Subject to availability

Sale of Old Materials – Misc. (Tendered Items & Sundry Items)	Per invoice				
Used Grader Blades (each)	\$40.00	\$40.91	\$4.09	\$45.00	12.50%
Used Culvert Pipe (per length)	\$150.00	\$145.45	\$14.55	\$160.00	6.67%
Used Headwalls to suit pipe culverts (each)	\$140.00	\$136.36	\$13.64	\$150.00	7.14%
Used Box Culvert (per length)	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
New Headwalls to suit pipe culverts as per quote	As per Quote				
Sign Package Deal – Package 1	\$330.00	\$318.18	\$31.82	\$350.00	6.06%
Sign Package Deal – Package 2	\$250.00	\$240.91	\$24.09	\$265.00	6.00%
Sign Package Deal – Package 3	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
Sign Package Deal – Package 4	\$910.00	\$872.73	\$87.27	\$960.00	5.49%

PRIVATE WORKS

All sundry debtor works MUST have a sundry debtor form

Debtor/Job No. will be created on producing an official work order

Rate per square metre is to be interpreted as meaning a minimum charge /deposit on final cost

Rate per metre is a minimum charge for restoration of road openings up to one sq. metre

RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE

Where actual restoration costs exceed by more than \$200, the total Charge calculate by applying the appropriate rate per square metre, actual costs may be charged and any amount received in accordance with the above scale of rates would be regarded as a deposit on final costs

Actual costs are to be charged for restoration of road openings over 10 square metres

Several openings made at the one time less than 50 metres apart maybe grouped as one, unless otherwise determined by council

Where earth and gravel shoulders exist adjacent to pavements (a) to (c) inclusive (as above) and where restoration by the Council is necessary to the shoulders, the charge shown under (d) is to be made additional to the pavement charge

(a) Asphaltic concrete with cement/ concrete base openings up to 10 sq. m – rate per sq. metre	\$1,125.00	\$1,050.00	\$105.00	\$1,155.00	2.67%
(b) Cement concrete	\$1,125.00	\$1,050.00	\$105.00	\$1,155.00	2.67%
(c) Tar and bituminous surfaces on all classes of base other than cement concrete	\$420.00	\$400.00	\$40.00	\$440.00	4.76%
(d) Earth and gravel, water bound macadam and all other classes of unsealed pavement or shoulders	\$225.00	\$213.64	\$21.36	\$235.00	4.44%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

SUNDRY DEBTOR WORK

Sundry debtor account to be established - all works need works order

Labour – Hourly Rate (min. 1 hour)	\$180.00	\$163.64	\$16.36	\$180.00	0.00%
Materials supply @ cost					Quote
Removal of Old Car Bodies – As per quote GST applies					Quote
Removal of Beast (Saleyards) – As per quote GST applies					Quote
Fee for truck and backhoe					Quote

TRUST - SECURITY DEPOSITS

Vehicle Crossing – Security Deposit (Works not carried out by Council)	\$800.00	\$800.00	\$0.00	\$800.00	0.00%
Vehicle Crossing – Inspection Fee required for works not performed by council	\$195.00	\$195.00	\$0.00	\$195.00	0.00%
Vehicle Crossing (works carried out by Council)				As per quote - GST Free	

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

COONAMBLE WATER FEES & CHARGES

Private Water Sales – per kilolitre (GST Free Subdivision 38I)	\$7.90	\$8.30	\$0.00	\$8.30	5.06%
Tapping / Connection Fees – 20mm	\$1,905.00	\$2,005.00	\$0.00	\$2,005.00	5.25%
Tapping / Connection Fees – 25mm	\$2,435.00	\$2,560.00	\$0.00	\$2,560.00	5.13%
Reconnect existing service	\$590.00	\$620.00	\$0.00	\$620.00	5.08%
Disconnect existing service	\$560.00	\$590.00	\$0.00	\$590.00	5.36%
Replacement of damaged meter/service	\$560.00	\$590.00	\$0.00	\$590.00	5.36%
Removal of Water Restrictor	\$340.00	\$360.00	\$0.00	\$360.00	5.88%
Water Meter Test – Refundable if found to be faulty	\$250.00	\$250.00	\$0.00	\$250.00	0.00%

Internal test conducted by Council.

For external test by independent with certification price on quote will be provided

COONAMBLE STANDPIPE

Based on Actual Costs

Provision of Key (on completion of application)	\$80.00	\$72.73	\$7.27	\$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	\$7.90	\$8.30	\$0.00	\$8.30	5.06%
Contributions – Mains Extensions	As per quote - GST Free				

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

GULARGAMBONE WATER FEES & CHARGES

Private Water Sales – per kilolitre (Subdivision 38I)	\$7.90	\$8.30	\$0.00	\$8.30	5.06%
Tapping / Connection Fees – 20mm	\$2,220.00	\$2,335.00	\$0.00	\$2,335.00	5.18%
Tapping / Connection Fees – 25mm	\$2,680.00	\$2,815.00	\$0.00	\$2,815.00	5.04%
Reconnect existing service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%
Disconnect existing service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%
Replacement of damaged meter/riser/service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%
Removal of Water Restrictor	\$340.00	\$360.00	\$0.00	\$360.00	5.88%
Water Meter Test – Refundable if found to be faulty	\$350.00	\$350.00	\$0.00	\$350.00	0.00%

Internal test conducted by Council.

For external test by independent with certification price on quote will be provided

GULARGAMBONE STANDPIPE

Based on Actual Costs

Provision of Key (on completion of application)	\$80.00	\$72.73	\$7.27	\$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	\$7.90	\$8.30	\$0.00	\$8.30	5.06%
Contributions – Mains Extensions	As per quote - GST Free				

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

QUAMBONE WATER FEES & CHARGES

Private Water Sales – per kilolitre (Subdivision 38I)	\$7.90	\$8.30	\$0.00	\$8.30	5.06%
Replacement of damaged meter/riser/service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%
Removal of Water Restrictor	\$340.00	\$360.00	\$0.00	\$360.00	5.88%
Water Meter Test – Refundable if found to be faulty	\$315.00	\$315.00	\$0.00	\$315.00	0.00%
Tapping / Connection Fees – 20mm	\$2,330.00	\$2,450.00	\$0.00	\$2,450.00	5.15%
Tapping / Connection Fees – 25mm	\$2,685.00	\$2,820.00	\$0.00	\$2,820.00	5.03%
Reconnect existing service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%
Disconnect existing service	\$670.00	\$710.00	\$0.00	\$710.00	5.97%

QUAMBONE STANDPIPE

Based on Actual Costs

Provision of Key (on completion of application)	\$80.00	\$72.73	\$7.27	\$80.00	0.00%
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	\$7.90	\$8.30	\$0.00	\$8.30	5.06%

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

COONAMBLE SEWERAGE FEES & CHARGES

Connection Fee and Installation of sewer junction	Connection Fee and Installation of sewer junction
As per quote - GST Free	
Contributions – Mains Extensions	As per quote - GST Free

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

GULARGAMBONE SEWERAGE FEES & CHARGES

Connection Fee and Installation of sewer junction	As per Quote - GST Free				
As per quote - GST Free					
Contribution Mains Extension	As per quote - GST Free				

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

QUARRY PRODUCTS

All product prices quoted are per tonne

All Prices are GST inclusive

DELIVERY IS NOT INCLUDED IN THESE PRICES:

<1 Tonne (backhoe) = \$55.30 per half hour (minimum)

>1 Tonne (loader) = \$61.00 per half hour (minimum)

FROM QUARRY

Crusher Dust	\$20.00	\$18.18	\$1.82	\$20.00	0.00%
Rockfill 40mm	\$20.00	\$22.73	\$2.27	\$25.00	25.00%
Rockfill 20mm	\$20.00	\$22.73	\$2.27	\$25.00	25.00%
20mm Crusher run	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
Aggregate Mix	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
Concrete Mix	\$55.00	\$54.55	\$5.45	\$60.00	9.09%
7mm Aggregate	\$55.00	\$54.55	\$5.45	\$60.00	9.09%
10mm Aggregate	\$55.00	\$50.00	\$5.00	\$55.00	0.00%
14mm Aggregate	\$55.00	\$50.00	\$5.00	\$55.00	0.00%
20mm Aggregate	\$55.00	\$50.00	\$5.00	\$55.00	0.00%
7mm Precoated Aggregate	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
10mm Precoated Aggregate	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
14mm Precoated Aggregate	\$70.00	\$68.18	\$6.82	\$75.00	7.14%
40mm DGS 40	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
20mm DGS 20	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
20mm DGB 20	\$45.00	\$45.45	\$4.55	\$50.00	11.11%
Oversize 500mm to 1000mm	\$35.00	\$31.82	\$3.18	\$35.00	0.00%
Blast Rock (Dirt to 300mm)	\$30.00	\$27.27	\$2.73	\$30.00	0.00%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

FROM DEPOT

Crusher Dust	\$35.00	\$31.82	\$3.18	\$35.00	0.00%
Rockfill 40mm	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
Rockfill 20mm	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
7mm Precoated Aggregate	\$85.00	\$81.82	\$8.18	\$90.00	5.88%
10mm Precoated Aggregate	\$85.00	\$81.82	\$8.18	\$90.00	5.88%

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

PLANT HIRE RATES

All External Hire Rates are GST Inclusive

1Hr Minimum on all Plant Hire, Costed to Sundry Debtor and to be paid for prior to use.

No Dry Hire

NOTE: All external Hire rates apply ONLY during normal business hours and don't include establishment costs

Overtime rates must be calculated for ANY work conducted outside normal work hours, together with establishment costs

Grader	\$190.00	\$181.82	\$18.18	\$200.00	5.26%
External Wet Only Hire					
Roller - Pad Foot	\$170.00	\$163.64	\$16.36	\$180.00	5.88%
External Wet Only Hire					
Roller - Smooth Drum	\$140.00	\$136.36	\$13.64	\$150.00	7.14%
External Wet Only Hire					
Roller - Multi-tyred	\$140.00	\$136.36	\$13.64	\$150.00	7.14%
External Wet Only Hire					
Loader	\$215.00	\$204.55	\$20.45	\$225.00	4.65%
External Wet Only Hire					
Backhoe Loader	\$145.00	\$140.91	\$14.09	\$155.00	6.90%
External Wet Only Hire					
Mini Excavator	\$130.00	\$127.27	\$12.73	\$140.00	7.69%
External Wet Only Hire					
Skidsteer	\$145.00	\$140.91	\$14.09	\$155.00	6.90%
External Wet Only Hire					
Watercart	\$215.00	\$204.55	\$20.45	\$225.00	4.65%
External Wet Only Hire					
Rigid 12t Tipper	\$225.00	\$213.64	\$21.36	\$235.00	4.44%
External Wet Only Hire with Dog Trailer (18t cap) extra \$50					
Tipper Truck	\$110.00	\$109.09	\$10.91	\$120.00	9.09%
External Wet Only Hire					
Canteen Van	\$80.00	\$77.27	\$7.73	\$85.00	6.25%
P5863 - Daily hire fee					
Canteen Van – Security Deposit	\$150.00	\$150.00	\$0.00	\$150.00	0.00%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

WASTE LANDFILL CHARGES

Applies to Coonamble Waste Facility and Gulargambone and Quambone Transfer Stations

PAYMENT IS TO BE MADE AT TIP OFFICE ON ARRIVAL

HAZARDOUS WASTE BY APPOINTMENT

CRC Recyclables placed as directed					No Charge
CRC Recyclables placed as directed including e-Waste and household batteries not elsewhere mentioned Batteries, metal, E-waste, Refridgerators/Freezer and Air con with gas removed					
Refridgerators, Freezer and Air Con units (gas NOT removed) per item	\$125.00	\$118.18	\$11.82	\$130.00	4.00%
Clean, Dry Fill					No Charge
Residential Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc					No Charge
Commercial Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc- per cubic meter	\$15.00	\$13.64	\$1.36	\$15.00	0.00%
Sorted Domestic waste-per cubic meter					No Charge
Cardboard, Paper, Other recyclables concrete, poly etc					
Sorted Commerical Waste per cubic meter	\$20.00	\$18.18	\$1.82	\$20.00	0.00%
Sorted Cardboard, paper, other recyclables concrete, poly etc					
Unsorted Otto Bin (240lt)	\$10.00	\$9.09	\$0.91	\$10.00	0.00%
Half car boot/bin \$5 Per bin					
Masonry Building and Demolition waste per cubic meter	\$40.00	\$45.45	\$4.55	\$50.00	25.00%
Other building and demolition waste per cubic meter	\$60.00	\$63.64	\$6.36	\$70.00	16.67%
Wood Timber Pallets, Bricks, Pavers and Tiles per cubic meter	\$0.00	\$22.73	\$2.27	\$25.00	∞
Solar Panels per cubic meter	\$0.00	\$22.73	\$2.27	\$25.00	∞
Unsorted domestic not listed above - per cubic metre	\$20.00	\$22.73	\$2.27	\$25.00	25.00%
Compacted Non-Recyclable – per cubic meter	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
Heavy Duty Commercial Tarpaulins	\$0.00	\$68.18	\$6.82	\$75.00	∞
Bitumen and Concrete Road Waste per cubic meter	\$0.00	\$63.64	\$6.36	\$70.00	∞
Artifical Grass - Sorted per cubic meter	\$0.00	\$45.45	\$4.55	\$50.00	∞
Artifical Grass - Unsorted per cubic meter	\$0.00	\$63.64	\$6.36	\$70.00	∞
Rag and Grit Waste per cubic meter	\$0.00	\$109.09	\$10.91	\$120.00	∞
Motor Vehicle Batteries	\$0.00	\$9.09	\$0.91	\$10.00	∞
Mattress - Single/Cot - each	\$20.00	\$22.73	\$2.27	\$25.00	25.00%
Mattress - King Single - each	\$25.00	\$22.73	\$2.27	\$25.00	0.00%
Mattress - Double - each	\$30.00	\$27.27	\$2.73	\$30.00	0.00%
Mattress - King - each	\$40.00	\$40.91	\$4.09	\$45.00	12.50%
Armchair - each	\$25.00	\$27.27	\$2.73	\$30.00	20.00%
Lounges - each	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
Car & Motorcycle Tyre	\$18.00	\$18.18	\$1.82	\$20.00	11.11%
4WD Tyre - per item	\$30.00	\$31.82	\$3.18	\$35.00	16.67%
Light Truck Tyre - per item	\$40.00	\$40.91	\$4.09	\$45.00	12.50%
Truck Tyre - per item	\$75.00	\$72.73	\$7.27	\$80.00	6.67%
Tractor Tyre - per item	\$225.00	\$213.64	\$21.36	\$235.00	4.44%

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)

Applies to drums accepted outside DRUM MUSTER

Hazardous Waste: Not Accepted

20 litre nominal plastic – per drum	\$5.00	\$4.55	\$0.45	\$5.00	0.00%
20 litre nominal steel – per drum	\$2.00	\$1.82	\$0.18	\$2.00	0.00%
205 litre drums – per drum	\$15.00	\$13.64	\$1.36	\$15.00	0.00%

DRAFT

Name	Year 24/25	Year 25/26			Increase %
	Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	

ANIMAL WASTE - COONAMBLE ONLY

Small Carcases (Cats, Dogs, Chooks, Possums, etc)	\$25.00	\$27.27	\$2.73	\$30.00	20.00%
Medium Carcases (Sheep, Calves, Pigs, Goats, etc)	\$35.00	\$36.36	\$3.64	\$40.00	14.29%
Large Carcases (Cattle, Horses, etc)	\$75.00	\$72.73	\$7.27	\$80.00	6.67%
Feathers – per cubic meter					
per Quote					

DRAFT

Fee Name	Parent Name	Page
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Index of all Fees

1

10 Visit Pass Card - Adult	[ENTRY FEES]	13
10 Visit Pass Card - Child (2-16 years age) or Concession Card Holder	[ENTRY FEES]	13
10 Visit Pass Card - Family	[ENTRY FEES]	13
10mm Aggregate	[FROM QUARRY]	34
10mm Precoated Aggregate	[FROM QUARRY]	34
10mm Precoated Aggregate	[FROM DEPOT]	35
14mm Aggregate	[FROM QUARRY]	34
14mm Precoated Aggregate	[FROM QUARRY]	34

2

20 litre nominal plastic – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	38
20 litre nominal steel – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	38
205 litre drums – per drum	[OIL & CHEMICAL DRUMS (TRIPLE-RINSED & PUNCTURED)]	38
20mm Aggregate	[FROM QUARRY]	34
20mm Crusher run	[FROM QUARRY]	34
20mm DGB 20	[FROM QUARRY]	34
20mm DGS 20	[FROM QUARRY]	34

3

3 Day Rodeo (3 days & 2 nights)	[RODEO / CAMPDRAFTING EVENT]	15
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4

40mm DGS 40	[FROM QUARRY]	34
4WD Tyre - per item	[WASTE LANDFILL CHARGES]	37

6

608 Certificate	[CERTIFICATES]	5
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7

735A Certificate	[CERTIFICATES]	5
735A inspection required	[CERTIFICATES]	5
7mm Aggregate	[FROM QUARRY]	34
7mm Precoated Aggregate	[FROM QUARRY]	34
7mm Precoated Aggregate	[FROM DEPOT]	35

A

A1 Install a manufacturer home, movable dwelling or associated structure on land	[BUILDINGS, TEMPORARY STRUCTURES]	23
Additional Day	[SHOWGROUND PAVILION]	14
Additional Day	[PONY CLUB]	15
Additional Day	[ANNUAL SHOW / FIELD DAY]	15
Additional Day (Before or After Event)	[RODEO / CAMPDRAFTING EVENT]	15
Additional Inspection	[INSPECTIONS]	23
Additional Inspection	[BUILDINGS, TEMPORARY STRUCTURES]	23
Additional Inspections	[SEWERAGE WASTE MANAGEMENT]	23
Additional Reinspection	[INSPECTION FEES]	9
Admission per Adult	[MUSEUM]	12
Admission per Child - under 16	[MUSEUM]	12
Adult	[ENTRY FEES]	13
Adult	[SEASON TICKETS]	13
Advertised Development (+ Advertising cost)	[OTHER]	19
Advertising Boards	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Advertising closure of public road	[ROADS]	25
Agents Levies: Fat Cattle, Store Cattle	[OTHER]	26
Aggregate Mix	[FROM QUARRY]	34
Annual Administrative Fee (<5 FTE Food Handlers)	[FOOD PREMISES ADMINISTRATION FEES]	9

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Fee Name	Parent Name	Page
A [continued]		
Annual Administrative Fee (>5 <50 FTE Food Handlers)	[FOOD PREMISES ADMINISTRATION FEES]	9
Annual Administrative Fee (>50 FTE Food Handlers)	[FOOD PREMISES ADMINISTRATION FEES]	9
Annual Fee – 2 day Show (Dates of Show)	[ANNUAL SHOW / FIELD DAY]	15
Annual Fee for Hire of ground use only	[PONY CLUB]	15
Annual permit for non-desexed cat	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Annual permit for restricted breed / declared dangerous dog	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Application fee	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Application for Burial on Private Land	[PRIVATE BURIAL LOTS]	11
Application for private access of a public road	[ROADS]	25
Application for temporary closure of public road	[ROADS]	25
Approvals under S68 of the act for charitable organisations be set at zero	[OTHER ACTIVITIES]	24
Armchair - each	[WASTE LANDFILL CHARGES]	37
Articles	[IMPOUNDING - OTHER]	8
Artificial Grass - Sorted per cubic meter	[WASTE LANDFILL CHARGES]	37
Artificial Grass - Unsorted per cubic meter	[WASTE LANDFILL CHARGES]	37
Artificial Courts per annum	[SMITH PARK - NETBALL COURTS]	17
Artificial Courts per Court (One off Event)	[SMITH PARK - NETBALL COURTS]	17
Ash Interment	[INTERMENT LEVY]	10
Asphalt surface per m2 (100mm thick)	[ROAD & FOOTWAY RESTORATION]	25
B		
B1 Carry out water supply work	[WATER/SEWER/DRAINAGE WORKS]	23
B1/4/5 Combined Water/Sewerage/Stormwater Drainage work	[WATER/SEWER/DRAINAGE WORKS]	23
B4 Carry out Sewerage work	[WATER/SEWER/DRAINAGE WORKS]	23
B5 Carry out Stormwater drainage work	[WATER/SEWER/DRAINAGE WORKS]	23
Backhoe Loader	[PLANT HIRE RATES]	36
Beauty Salons Inspection Fee	[INSPECTION FEES]	9
Bitumen and Concrete Road Waste per cubic meter	[WASTE LANDFILL CHARGES]	37
Black & White	[SIZE A4]	12
Black & White	[SIZE A3]	12
Black & White (Bulk)- Min 50 Pages	[SIZE A4]	12
Black & White (Double Sided)	[SIZE A4]	12
Blast Rock (Dirt to 300mm)	[FROM QUARRY]	34
Building/Drainage/General Inspection	[INSPECTIONS]	22
Burial	[INTERMENT LEVY]	10
Busking	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
C		
C1 For fee or reward, transport waste over or under a public place	[SEWERAGE WASTE MANAGEMENT]	23
C2 Place waste in a public place	[SEWERAGE WASTE MANAGEMENT]	23
C3 Place waste storage container in a public place	[SEWERAGE WASTE MANAGEMENT]	23
C4 Dispose of waste into a sewer of the Council	[SEWERAGE WASTE MANAGEMENT]	23
C5 & C6 Combined Application S.68 LG Act	[SEWERAGE WASTE MANAGEMENT]	23
C5 Install, construct or alter a waste treatment device or a human waste storage facility or drain connected to any such device	[SEWERAGE WASTE MANAGEMENT]	23
C6 On site Sewerage Management – Approval to Operate	[SEWERAGE WASTE MANAGEMENT]	23
C6 On site Sewerage Management – Inspection Fee	[SEWERAGE WASTE MANAGEMENT]	23
Call Out Fee (First Hour)	[RELEASE FEES]	8
Camping Cattle in Sheep Saleyards Paddock – Per head / stay less than 1 wk.	[SALEYARDS]	26
Canteen Van	[PLANT HIRE RATES]	36
Canteen Van – Security Deposit	[PLANT HIRE RATES]	36
Car & Motorcycle Tyre	[WASTE LANDFILL CHARGES]	37
Casual use – Cattle, Horses, Pigs & Sheep in yards	[CASUAL USE - CATTLE, HORSES, PIGS & SHEEP IN YARDS]	16
Casual Use - Key Deposit (Refundable)	[COONAMBLE TENNIS COURTS]	18
Casual Use – Minimum Fee	[CASUAL USE / WEIGHING]	26
Casual Use – per 100 or part thereof	[CASUAL USE / WEIGHING]	26
Casual Use Not for Profit/School per Court per Hour - no lights	[COONAMBLE TENNIS COURTS]	18

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Fee Name	Parent Name	Page
C [continued]		
Casual Use Not for Profit/School per Court per Hour - with lights	[COONAMBLE TENNIS COURTS]	18
Casual Use per Court per Hour - no lights	[COONAMBLE TENNIS COURTS]	18
Casual Use per Court per Hour - with lights	[COONAMBLE TENNIS COURTS]	18
Casual Weighing	[CASUAL USE / WEIGHING]	26
Cat - Desexed (pound/shelter)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Cat - Desexed or Not Desexed or recognised breeder	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Cat - Eligible Pensioner	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Cat Trap – Hire per week	[HIRE OF TRAPS AND COLLARS]	7
Cat Traps – Security Deposit (Max 2 weeks)	[HIRE OF TRAPS AND COLLARS]	7
Certificate of Rates (S603)	[CERTIFICATES]	5
Certificate under Local Govt. Act	[OTHER]	20
Charges per year	[GULARGAMBONE GARBAGE]	11
Charges per year	[QUAMBONE GARBAGE]	11
Charges per year	[COONAMBLE GARBAGE]	11
Child (2-16 years age) or Concession Card Holder	[ENTRY FEES]	13
Child (2-16 years age) or Concession Card Holder	[SEASON TICKETS]	13
Class 10 (sheds, carports pools and the like for residential use)	[COMPLYING DEVELOPMENT AND CONSTRUCTION CERTIFICATES]	21
Clean, Dry Fill	[WASTE LANDFILL CHARGES]	37
Cleaning Deposit	[GROUND SECURITY DEPOSIT]	15
Cleaning Deposit	[COONAMBLE SPORTSGROUND]	16
Cleaning Deposit	[GULARGAMBONE SPORTSGROUND]	17
Cleaning Deposit	[SMITH PARK - NETBALL COURTS]	17
Cleaning Fee	[OTHER]	26
Coaching private per hr/ per lane	[TIME TRIALS & COACHING]	14
Colour	[SIZE A4]	12
Colour	[SIZE A3]	12
Colour (Bulk) - Min 50 Pages	[SIZE A4]	12
Colour Photocopying/Printing A3	[ADMINISTRATION SERVICES TO PUBLIC]	5
Colour Photocopying/Printing A4	[ADMINISTRATION SERVICES TO PUBLIC]	5
Commercial Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc– per cubic meter	[WASTE LANDFILL CHARGES]	37
Commission	[OTHER]	22
Compacted Non-Recyclable – per cubic meter	[WASTE LANDFILL CHARGES]	37
Compliance Certificate – Section 22F Swimming Pools Act – 1st Inspection	[OTHER]	22
Compliance Certificate – Section 22F Swimming Pools Act – 2nd Inspection	[OTHER]	22
Concrete Mix	[FROM QUARRY]	34
Concrete Surface per m2 (100mm thick)	[ROAD & FOOTWAY RESTORATION]	25
Concurrence of a public /statutory authority to a development application-Paid through the NSW Planning Portal	[OTHER]	19
Connection Fee and Installation of sewer junction	[COONAMBLE SEWERAGE FEES & CHARGES]	32
Connection Fee and Installation of sewer junction	[GULARGAMBONE SEWERAGE FEES & CHARGES]	33
Contribution Mains Extension	[GULARGAMBONE SEWERAGE FEES & CHARGES]	33
Contribution to Perpetual care - Ashes Interment	[COLUMBARIUM]	11
Contribution to Perpetual care - Private	[COLUMBARIUM]	11
Contribution to Perpetual care - Private Ashes Interment	[COLUMBARIUM]	11
Contributions – Mains Extensions	[COONAMBLE STANDPIPE]	29
Contributions – Mains Extensions	[GULARGAMBONE STANDPIPE]	30
Contributions – Mains Extensions	[COONAMBLE SEWERAGE FEES & CHARGES]	32
Conversion of WAE information DWG files (per page)	[ROADS]	25
CRC Recyclables placed as directed	[WASTE LANDFILL CHARGES]	37
Crusher Dust	[FROM QUARRY]	34
Crusher Dust	[FROM DEPOT]	35
D		
D1 Engage in a trade or business	[COMMUNITY LAND]	23
D2 Direct or procure theatrical musical or other entertainment for public	[COMMUNITY LAND]	23
D3 Temporary enclose for entertainment	[COMMUNITY LAND]	23
D4 Play musical instrument or sing for fee or reward	[COMMUNITY LAND]	23

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Fee Name	Parent Name	Page
D [continued]		
D5 Use loudspeaker or amplifier set-up, operate or use	[COMMUNITY LAND]	23
D6 Deliver public address, religious service or public meeting	[COMMUNITY LAND]	23
Day &/or night Rodeo:	[RODEO / CAMPDRAFTING EVENT]	15
Day Passes	[ENTRY FEES]	14
Deposit	[CIRCUS/CARNIVALS]	16
Designated Development (+ Advertising Cost)	[OTHER]	19
Designated Development-- Paid through the NSW Planning Portal	[OTHER]	20
Disconnect existing service	[COONAMBLE WATER FEES & CHARGES]	29
Disconnect existing service	[GULARGAMBONE WATER FEES & CHARGES]	30
Disconnect existing service	[QUAMBONE WATER FEES & CHARGES]	31
Dishonoured Cheque Fee	[OTHER MISCELLANEOUS RECEIPTS]	6
Display of Goods	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Dog Desexed	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog - Service of the State / Assistance Animal	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog Desexed (by relevant age eligible pensioner)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog Desexed (pound/shelter)	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog Non-desexed	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog owned by a registered breeder	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Dog Trap – Hire per week	[HIRE OF TRAPS AND COLLARS]	7
Dog Trap – Security Deposit (Max 2 weeks)	[HIRE OF TRAPS AND COLLARS]	7
Drainage Plan (Internal)	[CERTIFICATES]	5
Driveway slab (100mm thick no reinforcement) per m2	[ROAD & FOOTWAY RESTORATION]	25
Driveway slab (150mm thick with 1SL72 per) m2	[ROAD & FOOTWAY RESTORATION]	25
Dwellings under \$100,000 in value	[OTHER]	19
E		
E1 Swing or hoist goods across or over any part of a public road by means of a lift, hoist or tackle projecting over the footway	[PUBLIC ROADS]	24
E2 Erect a structure over public road, expose/allow to be exposed for sale or otherwise any article in or on or so as to overhang any part of the road or outside a shop window or doorway abutting the road, or hang an article beneath an awning over the road	[PUBLIC ROADS]	24
Emails and Recreation (30 minutes)	[INTERNET]	12
Engineering Inspections as PCA or for other works (per inspection)	[ROADS]	25
Establishment Fee (Within 5KM of Depot)	[ROAD & FOOTWAY RESTORATION]	25
Estimated cost of development \$1,000,001 - \$10,000,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	21
Estimated cost of development \$250,001 - \$500,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Estimated cost of development \$5,001 - \$250,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Estimated cost of development \$500,001 - \$1,000,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	21
Estimated cost of development more than \$10,000,001	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	21
Estimated cost of development up to \$5,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Exceeding 2,000 sq. metres	[(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART]	22
Exceeding 200 sq. metres but not exceeding 2,000 sq. metres	[(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART]	22
Exclusive Use of Grounds Outside Event Booking	[RODEO / CAMPDRAFTING EVENT]	15
F		
F1 Operate a public car park	[OTHER ACTIVITIES]	24
F10 Carry out an activity prescribed by the regulations or an activity of a class or description prescribed by the regulations	[OTHER ACTIVITIES]	24
F2 Operate a caravan park/Camping – min charge	[OTHER ACTIVITIES]	24
F2 Operate a caravan park/Camping – per site	[OTHER ACTIVITIES]	24
F3 Operate a manufactured home estate – min charge	[OTHER ACTIVITIES]	24

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Fee Name	Parent Name	Page
F [continued]		
F3 Operate a manufactured home estate – per site	[OTHER ACTIVITIES]	24
F4 Install a domestic oil or solid fuel heating appliance, other than a portable appliance	[OTHER ACTIVITIES]	24
F5 Install or operate amusement devices	[OTHER ACTIVITIES]	24
F7 Use a standing vehicle or any article for the purpose of selling any article in a public place	[OTHER ACTIVITIES]	24
Family	[SEASON TICKETS]	13
Family	[ENTRY FEES]	14
Fat Cattle, Store Cattle	[DUES AND RENT]	26
Fax – all pages after(Australia)	[ADMINISTRATION SERVICES TO PUBLIC]	5
Fax – first page(Australia)	[ADMINISTRATION SERVICES TO PUBLIC]	5
Fax – Overseas	[ADMINISTRATION SERVICES TO PUBLIC]	5
Faxing First Page	[FACSIMILE INCOME]	12
Faxing Subsequent Pages	[FACSIMILE INCOME]	12
Feathers – per cubic meter	[ANIMAL WASTE - COONAMBLE ONLY]	39
Fee	[(A) IN THE CASE OF A CLASS I BUILDING (TOGETHER WITH ANY CLASS X BUILDING ON THE SITE ON THE SITE) OR A CLASS X BUILDING]	22
Fee	[(C) IN ANY CASE WHERE THE APPLICATION RELATES TO A PART OF A BUILDING AND THAT PART CONSISTS OF AN EXTERNAL WALL ONLY OR DOES NOT OTHERWISE HAVE A FLOOR AREA]	22
Fee for additional Inspection for Building Certificate	[INSPECTIONS]	22
Fee for Annual Pony Club Camp – Includes Pavilion	[PONY CLUB]	15
Fee for certified copy of document	[OTHER]	22
Fee for truck and backhoe	[SUNDRY DEBTOR WORK]	28
First Reinspection	[INSPECTION FEES]	9
Food Inspections	[INSPECTION FEES]	9
Formal Access of Information (GIPAA) – Application including 1st hour	[SUNDRY SALES & SERVICES]	6
Formal Access of Information (GIPAA) – Internal Review of Decision	[SUNDRY SALES & SERVICES]	6
Formal Access of Information (GIPAA) – Processing per addition hour	[SUNDRY SALES & SERVICES]	6
Full Day	[HIRE OF CHAMBERS / HALL (ROOM ONLY)]	5
G		
Grader	[PLANT HIRE RATES]	36
Grave digging	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE]	11
Grave Digging - Infant (Under 2 Years)-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Grave digging- Coonamble	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE]	11
Gravel surface per m2 (100mm thick)	[ROAD & FOOTWAY RESTORATION]	25
Ground Fee	[CIRCUS/CARNIVALS]	16
Ground Hire - Cricket (per season)	[COONAMBLE SPORTSGROUND]	17
H		
Hairdressers Shop Inspection Fee	[INSPECTION FEES]	9
Half Day	[HIRE OF CHAMBERS / HALL (ROOM ONLY)]	5
Heavy Duty Commercial Tarpaulins	[WASTE LANDFILL CHARGES]	37
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Hire including Kitchen, Bar and Pavilion	[SHOWGROUND PAVILION: COMMUNITY GROUP / NOT FOR PROFIT ORGANISATION]	14
Hire including Kitchen, Bar and Pavilion - Event Day	[SHOWGROUND PAVILION]	14
Hire of Public Hall - Casual Use Per Day	[PUBLIC HALL]	13
Hire of Public Hall - Not for Profit - Per Day	[PUBLIC HALL]	13
Hire of Stage - per day	[SHOWGROUND PAVILION]	14
Hire of Stage - per day	[SHOWGROUND PAVILION: COMMUNITY GROUP / NOT FOR PROFIT ORGANISATION]	14
Hire Poultry Pavilion	[OTHER]	16
Horses and Cattle	[EAST COMMON FEES]	27
Hot Showers – per day	[PONY CLUB]	15
Hot Showers - Per Day	[HIRE CHARGES]	14

Fee Name	Parent Name	Page
I		
If original fee \$100 or more and does not involve the erection of a building, carrying out of work, demolition of work or building	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
If original fee less than \$100	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Informal request to view property file	[CERTIFICATES]	5
Inspection Fee	[WATER/SEWER/DRAINAGE WORKS]	23
Inspection Fee	[SEWERAGE WASTE MANAGEMENT]	23
Inspection Fee	[OTHER ACTIVITIES]	24
Inspection Fee	[ROADS]	24
Inspection Package	[BUILDINGS, TEMPORARY STRUCTURES]	23
Inspection under Local Gov. Act Certificate (septic)	[OTHER]	20
Internet Access (per hour)	[INTERNET]	12
Involving the opening of a road	[SUBDIVISION FEES]	21
K		
Kerb & Gutter Contribution	[ROADS]	24
Kerb and Gutter, Vehicular Kerb Crossing per metre	[ROAD & FOOTWAY RESTORATION]	25
Key Charges refundable	[OTHER]	14
Key Deposit – per Season	[GROUND SECURITY DEPOSIT]	15
Key Deposit - Refundable	[PUBLIC HALL]	13
Key Deposit per season	[GULARGAMBONE SPORTSGROUND]	17
Key Deposit per Season	[COONAMBLE SPORTSGROUND]	16
L		
Labour – Hourly Rate (min. 1 hour)	[SUNDRY DEBTOR WORK]	28
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Landing Fee - Non RPT	[AERODROME - RENT AND FEES]	24
Large Animals – First Head	[RELEASE FEES]	8
Large Animals – Horse, Ass, Mule, Cow, Camel, Goat, Pig	[POUND - SUSTENANCE CHARGES]	8
Large Animals – Subsequent	[RELEASE FEES]	8
Large Carcasses (Cattle, Horses, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	39
Large Grave digging-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Large Grave digging-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	10
Large Grave digging-Quambone	[MONUMENTAL SECTION-QUAMBONE]	10
Late Fee	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Learn to Swim Program	[TIME TRIALS & COACHING]	14
Lease of Showground	[OTHER]	16
Legal Fees - Unpaid Rates and Charges	[OTHER MISCELLANEOUS RECEIPTS]	6
LEP Map	[SUNDRY SALES & SERVICES]	5
LEP Plan	[SUNDRY SALES & SERVICES]	6
Levy on Late Payment	[EAST COMMON FEES]	27
Light Truck Tyre - per item	[WASTE LANDFILL CHARGES]	37
Lights per night (training/event)	[SMITH PARK - NETBALL COURTS]	17
Lights per night (training/event) - Min Charge	[COONAMBLE SPORTSGROUND]	16
Lights per night (training/event) - Min Charge	[GULARGAMBONE SPORTSGROUND]	17
Lights per season	[COONAMBLE SPORTSGROUND]	16
Lights Per Season	[GULARGAMBONE SPORTSGROUND]	17
Line Marking (One off Event)	[COONAMBLE SPORTSGROUND]	17
Line Marking (One off Event)	[GULARGAMBONE SPORTSGROUND]	17
Line Marking per Season	[GULARGAMBONE SPORTSGROUND]	17
Line Marking per season (Junior Clubs Rugby League, Rugby Union, Soccer) Schools & Not for profit Organisations	[COONAMBLE SPORTSGROUND]	17
Line Marking per Season (Senior Clubs Rugby League, Rugby Union)	[COONAMBLE SPORTSGROUND]	16
Line Marking per season per grass court (Junior Clubs and Non-Profit Organisations)	[SMITH PARK - NETBALL COURTS]	17
Line Marking per season per grass court (Senior Clubs)	[SMITH PARK - NETBALL COURTS]	17
Loader	[PLANT HIRE RATES]	36
Loans & Postage – Inter-Library Loans (Charging Libraries Only)	[LIBRARY FINES & COSTS]	12
Loans & Postage – National Library Inter-Library Loans	[LIBRARY FINES & COSTS]	12
Lost Item	[LIBRARY FINES & COSTS]	12

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Fee Name	Parent Name	Page
L [continued]		
Lost Item Processing Charge	[LIBRARY FINES & COSTS]	12
Lounges - each	[WASTE LANDFILL CHARGES]	37
M		
Masonry Building and Demolition waste per cubic meter	[WASTE LANDFILL CHARGES]	37
Materials supply @ cost	[SUNDRY DEBTOR WORK]	28
Mattress - Double - each	[WASTE LANDFILL CHARGES]	37
Mattress - King - each	[WASTE LANDFILL CHARGES]	37
Mattress - King Single - each	[WASTE LANDFILL CHARGES]	37
Mattress - Single/Cot - each	[WASTE LANDFILL CHARGES]	37
Medium Carcasses (Sheep, Calves, Pigs, Goats, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	39
Meter Reading for 603 cert or at request – Coonamble	[CERTIFICATES]	5
Meter Reading for 603 cert or at request – Gulargambone	[CERTIFICATES]	5
Meter Reading for 603 cert or at request – Quambone	[CERTIFICATES]	5
Microchipping (must be microchipped by council staff)	[ANIMAL IMPOUNDING]	7
Mini Excavator	[PLANT HIRE RATES]	36
Minimum charge	[STUD SALES (HORSE, CATTLE, SHEEP & PIGS)]	16
Mobile Hairdressing	[INSPECTION FEES]	9
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - minor error by applicant, miscalculation, incorrect description	[DEVELOPMENT CONSENT MODIFICATIONS]	20
Modification of consent under s4.55 (1) [previously known as s96(1)] Environmental Planning & Assessment Act - typographical error on notice of determination	[DEVELOPMENT CONSENT MODIFICATIONS]	20
Modification of Consent under s4.55 (1A) [previously known as s96(1A)]. Or under s4.56(1) [previously known as s96AA(1)] (Consent originally approved by court) of the Environmental Planning and Assessment Act, if the modification is of minimal environmental impact	[DEVELOPMENT CONSENT MODIFICATIONS]	20
More than \$10,000,000	[ESTIMATED COST]	19
Motor Vehicle Batteries	[WASTE LANDFILL CHARGES]	37
Mouthing Fee per head (to be shared equally by the agents and Council)	[OTHER]	26
N		
New Headwalls to suit pipe culverts as per quote	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
NLIS Tag	[OTHER]	26
Not exceeding 200 square metres	[(B) IN THE CASE OF ANY OTHER CLASS OF BUILDING - FLOOR AREA OF BUILDING OR PART]	22
Not including the opening of a road	[SUBDIVISION FEES]	21
O		
Occasion within twelve (12) month period	[ANIMAL IMPOUNDING]	7
Occupation Certificate	[INSPECTIONS]	22
Original fee was for the erection of dwelling house with estimated cost < \$100,000	[IF THE MODIFICATION IS OF MINIMAL ENVIRONMENTAL IMPACT]	20
Other building and demolition waste per cubic meter	[WASTE LANDFILL CHARGES]	37
Overdue DVD	[CO-OP LIBRARY FINES]	12
Oversize 500mm to 1000mm	[FROM QUARRY]	34
P		
Paper Copy of Accounts (Past Due)	[SUNDRY SALES & SERVICES]	6
Paper Copy of Rates / Water Notice	[SUNDRY SALES & SERVICES]	6
Part C s. 68 - Transfer of Approval to Operate (OSSM) Approval to operate current	[SEWERAGE WASTE MANAGEMENT]	23
Pavilion Security Deposit	[GROUND SECURITY DEPOSIT]	15

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Fee Name	Parent Name	Page
P [continued]		
Payments from Local Government for registration of animals	[PUBLIC ORDER & SAFETY]	7
Penalty Notices	[ANIMAL IMPOUNDING]	7
Per head	[STUD SALES (HORSE, CATTLE, SHEEP & PIGS)]	16
Photocopying/Printing A3(B&W)	[ADMINISTRATION SERVICES TO PUBLIC]	5
Photocopying/Printing A4(B&W)	[ADMINISTRATION SERVICES TO PUBLIC]	5
Plant Inspection Fee	[ROADS]	24
Plot: Adult - Coonamble-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	10
Plot: Adult-Quambone	[MONUMENTAL SECTION-QUAMBONE]	10
Plot: Infant (under 2 years)	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE]	11
Plot: Infant (under 2 years) - Coonamble	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE]	11
Plot-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Plus each additional allotment created	[SUBDIVISION FEES]	21
Plus each additional allotment created	[SUBDIVISION FEES]	21
Plus each additional lot created	[SUBDIVISION FEES]	21
Plus Sustenance (Maintenance) – Charges per day at pound	[ANIMAL IMPOUNDING]	7
Postage of Maps	[SUNDRY SALES & SERVICES]	5
Preg-testing Fee per head	[OTHER]	26
Private Water Sales – per kilolitre (GST Free Subdivision 38I)	[COONAMBLE WATER FEES & CHARGES]	29
Private Water Sales – per kilolitre (Subdivision 38I)	[GULARGAMBONE WATER FEES & CHARGES]	30
Private Water Sales – per kilolitre (Subdivision 38I)	[QUAMBONE WATER FEES & CHARGES]	31
Property Maps – Large B&W	[SUNDRY SALES & SERVICES]	5
Property Maps - Large Colour	[SUNDRY SALES & SERVICES]	5
Property Maps – Small B&W	[SUNDRY SALES & SERVICES]	5
Property Maps - Small Colour (A3)	[SUNDRY SALES & SERVICES]	5
Provision of Key (on completion of application)	[TRUCK WASH FEES]	26
Provision of Key (on completion of application)	[COONAMBLE STANDPIPE]	29
Provision of Key (on completion of application)	[GULARGAMBONE STANDPIPE]	30
Provision of Key (on completion of application)	[QUAMBONE STANDPIPE]	31
R		
Raffle Ticking Selling	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Rag and Grit Waste per cubic meter	[WASTE LANDFILL CHARGES]	37
Ranger Call Out Fee (non emergency)	[ANIMAL IMPOUNDING]	7
Reconnect existing service	[COONAMBLE WATER FEES & CHARGES]	29
Reconnect existing service	[GULARGAMBONE WATER FEES & CHARGES]	30
Reconnect existing service	[QUAMBONE WATER FEES & CHARGES]	31
Refridgerators, Freezer and Air Con units (gas NOT removed) per item	[WASTE LANDFILL CHARGES]	37
Registration Fee where Council registers pool on behalf of owner	[OTHER]	22
Release Fee - Cat	[ANIMAL IMPOUNDING]	7
Release Fee - Dog	[ANIMAL IMPOUNDING]	7
Release Fee – for dog seized on second or subsequent	[ANIMAL IMPOUNDING]	7
Removal of Beast (Saleyards) – As per quote GST applies	[SUNDRY DEBTOR WORK]	28
Removal of Old Car Bodies – As per quote GST applies	[SUNDRY DEBTOR WORK]	28
Removal of Water Restrictor	[COONAMBLE WATER FEES & CHARGES]	29
Removal of Water Restrictor	[GULARGAMBONE WATER FEES & CHARGES]	30
Removal of Water Restrictor	[QUAMBONE WATER FEES & CHARGES]	31
Replacement Library Card	[LIBRARY FINES & COSTS]	12
Replacement of damaged meter/riser/service	[GULARGAMBONE WATER FEES & CHARGES]	30
Replacement of damaged meter/riser/service	[QUAMBONE WATER FEES & CHARGES]	31
Replacement of damaged meter/service	[COONAMBLE WATER FEES & CHARGES]	29
Research (30 Minutes)	[INTERNET]	12
Residential Green Waste - Lawn Clippings, Clean Straw, Trees & Branches, etc	[WASTE LANDFILL CHARGES]	37
Review of a Modified consent decisions d8.2 [Previously known as s96(AB)]	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	21
Review of rejection of development application - If estimated cost is more than \$1,000,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	21

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R [continued]		
Review of rejection of development application - If estimated cost is more than \$100,000 and less than \$1,000,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	21
Review of rejection of development application - If estimated cost less than \$100,000	[REVIEW OF DETERMINATION UNDER DIVISION 8.2 OF THE ENVIRONMENTAL PLANNING AND ASSESSMENT ACT]	21
Rezoning Application	[OTHER]	19
Right of Burial	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-QUAMBONE]	11
Right of Burial - Infant (Under 2 Years)-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Right of Burial - Late Fee	[LAWN CEMETERY - ADULT/CHILD]	10
Right of Burial- Coonamble	[MONUMENTAL SECTION - INFANT (UNDER 2 YEARS)-COONAMBLE & GULARGAMBONE]	11
Right of Burial-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Right of Burial-Coonamble-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	10
Right of Burial-Quambone	[MONUMENTAL SECTION-QUAMBONE]	10
Rigid 12t Tipper	[PLANT HIRE RATES]	36
Rockfill 20mm	[FROM QUARRY]	34
Rockfill 20mm	[FROM DEPOT]	35
Rockfill 40mm	[FROM QUARRY]	34
Rockfill 40mm	[FROM DEPOT]	35
Rodeo Arena: Lights per night - Min charge	[HIRE CHARGES]	14
Roller - Multi-tyred	[PLANT HIRE RATES]	36
Roller - Pad Foot	[PLANT HIRE RATES]	36
Roller - Smooth Drum	[PLANT HIRE RATES]	36
Rural Access inspection	[ROADS]	24
S		
Sale of Cat	[SUNDRY SALES]	8
Sale of Dog	[SUNDRY SALES]	8
Sale of Impounding Stock	[RELEASE FEES]	8
Sale of Old Materials – Misc. (Tendered Items & Sundry Items)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Scale Fees: Fat Cattle	[OTHER]	26
Scanning to email	[SCANNING]	12
Search Fees – Per hour	[SUNDRY SALES & SERVICES]	6
Search of Development Records(Per Hour)	[OTHER]	20
Season Coaches (Swim Season)	[TIME TRIALS & COACHING]	14
Section 138 Approval	[ROADS]	25
Section 10.7 (2) & (5) Certificate	[CERTIFICATES]	5
Section 10.7(2) Certificate	[CERTIFICATES]	5
Section 138 Application Assessment	[ROADS]	25
Section 138 Bond Sealed Road	[ROADS]	25
Section 138 Bond Unsealed Road	[ROADS]	25
Security Deposit – cleaning stalls and yards	[RODEO / CAMPDRAFTING EVENT]	15
Security Deposit - Refundable	[PUBLIC HALL]	13
Security Deposit (Refundable)	[COONAMBLE SPORTSGROUND]	16
Security Deposit (Refundable)	[GULARGAMBONE SPORTSGROUND]	17
Security Deposit (Refundable)	[SMITH PARK - NETBALL COURTS]	17
Set fee per day – plus additional sustenance per head per day	[POUND - SUSTENANCE CHARGES]	8
Sewer Plan (External)	[CERTIFICATES]	5
Sheep – First Head	[RELEASE FEES]	8
Sheep – Rams, Ewes, Lambs	[POUND - SUSTENANCE CHARGES]	8
Sheep – Subsequent	[RELEASE FEES]	8
Sign Package Deal – Package 1	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Sign Package Deal – Package 2	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Sign Package Deal – Package 3	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Sign Package Deal – Package 4	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Signs Borrowed from Council (Refundable)	[ROADS]	24
Skidsteer	[PLANT HIRE RATES]	36
Small Carcasses (Cats, Dogs, Chooks, Possums, etc)	[ANIMAL WASTE - COONAMBLE ONLY]	39
Solar Panels per cubic meter	[WASTE LANDFILL CHARGES]	37
Sorted Commerical Waste per cubic meter	[WASTE LANDFILL CHARGES]	37
Sorted Domestic waste-per cubic meter	[WASTE LANDFILL CHARGES]	37
Special Booking Fee	[DUES AND RENT]	26
Stage Security Deposit	[GROUND SECURITY DEPOSIT]	15
Standard Grave digging-Coonamble	[LAWN CEMETERY - ADULT/CHILD]	10
Standard Grave digging-Coonamble & Gular	[MONUMENTAL SECTION-COONAMBLE & GULARGAMBONE]	10

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S [continued]		
Standard Grave digging-Quambone	[MONUMENTAL SECTION-QUAMBONE]	10
Stock grid and public gates inspection	[ROADS]	25
Strata	[SUBDIVISION FEES]	21
Street Dining	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Street Vending	[FOOTPATH DINING, SIGNAGE DISPLAY & STREET TRADING]	9
Supply and install rural addressing post	[ROADS]	24
Supply of Fire Safety Schedule	[OTHER]	19
Supply rural addressing post only	[ROADS]	24
Sustenance Cat (Maintenance)	[ANIMAL IMPOUNDING]	7
T		
Tapping / Connection Fees – 20mm	[COONAMBLE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 20mm	[GULARGAMBONE WATER FEES & CHARGES]	30
Tapping / Connection Fees – 20mm	[QUAMBONE WATER FEES & CHARGES]	31
Tapping / Connection Fees – 25mm	[COONAMBLE WATER FEES & CHARGES]	29
Tapping / Connection Fees – 25mm	[GULARGAMBONE WATER FEES & CHARGES]	30
Tapping / Connection Fees – 25mm	[QUAMBONE WATER FEES & CHARGES]	31
The Housing of Cattle in Yards from other Places – Per head per overnight stay	[SALEYARDS]	26
Tipper Truck	[PLANT HIRE RATES]	36
Tractor Tyre - per item	[WASTE LANDFILL CHARGES]	37
Transportation	[RELEASE FEES]	8
Truck Tyre - per item	[WASTE LANDFILL CHARGES]	37
U		
Unbooked Sales	[DUES AND RENT]	26
Unsorted domestic not listed above - per cubic metre	[WASTE LANDFILL CHARGES]	37
Unsorted Otto Bin (240lt)	[WASTE LANDFILL CHARGES]	37
Up to \$5,000	[ESTIMATED COST]	19
Urban Access inspection	[ROADS]	25
Urgency Fee – within 24 hours	[CERTIFICATES]	5
Use of Cattle Draft - per head	[OTHER]	26
Use of Ground Only	[HIRE CHARGES]	14
Use of grounds for functions and community events – incl toilets and electricity, excl access to exhibition buildings	[MUSEUM]	13
Use of grounds for functions and community events – incl toilets, electricity and access to the exhibition buildings	[MUSEUM]	13
Used Box Culvert (per length)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Used Culvert Pipe (per length)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Used Grader Blades (each)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
Used Headwalls to suit pipe culverts (each)	[SUNDRY FEES AND CHARGES - SALE OF OLD MATERIALS]	27
V		
Vacant land	[GULARGAMBONE GARBAGE]	11
Vacant land	[QUAMBONE GARBAGE]	11
Vacant land	[COONAMBLE GARBAGE]	11
Vehicle Crossing – Inspection Fee required for works not performed by council	[TRUST - SECURITY DEPOSITS]	28
Vehicle Crossing – Security Deposit (Works not carried out by Council)	[TRUST - SECURITY DEPOSITS]	28
Vehicle Crossing (works carried out by Council)	[TRUST - SECURITY DEPOSITS]	28
Vehicle Crossing, Footpath K&G Security Deposit	[ROADS]	24
Vehicles	[IMPOUNDING - OTHER]	8
Venue Hire (Daily Fee)	[COONAMBLE SPORTSGROUND]	17
Venue Hire (Daily Fee)	[GULARGAMBONE SPORTSGROUND]	17
Voluntary Planning Agreement	[OTHER]	20
W		
Wanderers Tennis Club Annual Fee	[COONAMBLE TENNIS COURTS]	18
Wanderers Tennis Club Refundable Cleaning Deposit	[COONAMBLE TENNIS COURTS]	18

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Fee Name	Parent Name	Page
W [continued]		
Wanderers Tennis Club Refundable Key Deposit - per key	[COONAMBLE TENNIS COURTS]	18
Waste Bins Including Delivery- Coonamble	[WASTE BINS SUPPLY]	6
Waste Bins Including Delivery- Gulargambone	[WASTE BINS SUPPLY]	6
Waste Bins Including Delivery- Quambone	[WASTE BINS SUPPLY]	6
Waste Bins Parts Replacement Cost	[WASTE BINS SUPPLY]	6
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[COONAMBLE STANDPIPE]	29
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[GULARGAMBONE STANDPIPE]	30
Water Charge – per Kilolitre Money handled by Avdata & paid to Council monthly	[QUAMBONE STANDPIPE]	31
Water Charge(Per Minute)	[TRUCK WASH FEES]	26
Water Meter Test – Refundable if found to be faulty	[COONAMBLE WATER FEES & CHARGES]	29
Water Meter Test – Refundable if found to be faulty	[GULARGAMBONE WATER FEES & CHARGES]	30
Water Meter Test – Refundable if found to be faulty	[QUAMBONE WATER FEES & CHARGES]	31
Watercart	[PLANT HIRE RATES]	36
Wood Timber Pallets, Bricks, Pavers and Tiles per cubic meter	[WASTE LANDFILL CHARGES]	37
Working dog	[REGISTRATION FOR THE LIFE OF THE ANIMAL WITH MICRO CHIP]	7
Other		
< 500m2	[CLASS 2 – 9 (COMMERCIAL)]	22
\$0 - \$100,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	22
\$1,000,000 to \$10,000,000	[ESTIMATED COST]	19
\$100,001 - \$200,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	22
\$200,001 - \$400,000	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	22
\$250,001 to \$500,000	[ESTIMATED COST]	19
\$400,001 – above	[CLASS 1 (A) DWELLINGS (INCLUDES ALTERATIONS AND EXTENSIONS)]	22
\$5,001 to \$50,000	[ESTIMATED COST]	19
\$50,001 to \$250,000	[ESTIMATED COST]	19
\$500,001 to \$1,000,000	[ESTIMATED COST]	19
(a) Asphaltic concrete with cement/ concrete base openings up to 10 sq. m – rate per sq. metre	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	27
(b) Cement concrete	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	27
(c) Tar and bituminous surfaces on all classes of base other than cement concrete	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	27
(d) Earth and gravel, water bound macadam and all other classes of unsealed pavement or shoulders	[RESTORATION OF FOOTPATH OR ROAD RATES PER SQ. METRE]	27
≥ 2000m2	[CLASS 2 – 9 (COMMERCIAL)]	22
≥ 500m2 – < 2000m2	[CLASS 2 – 9 (COMMERCIAL)]	22

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**Local Government
Remuneration Tribunal**

Annual Determination

Report and determination
under sections 239 and 241 of the
Local Government Act 1993

17 April 2025



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Executive Summary

The *Local Government Act 1993* (LG Act) requires the Local Government Remuneration Tribunal (the Tribunal) to report to the Minister for Local Government by 1 May each year on its determination of categories of councils and the maximum and minimum amounts of fees to be paid to mayors, councillors, as well as chairpersons and members of county councils.

Categories

Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. A review of categories was last carried out by the Tribunal in 2023.

The Tribunal will next consider the model, the criteria for each group, and the allocation of councils in the 2026 review.

The criteria for each category is published in Appendix 1 of the Determination and remains unchanged from 2023.

It should be noted that **the Tribunal determined that one Council - Mid Coast Council – would be re-categorised from a Regional Centre to Regional Strategic Area from 1 July 2025** as a result of meeting the criteria at Appendix 1.

Fees

The Tribunal has determined a **3%** per annum increase in the minimum and maximum fees applicable to each category from **1 July 2025**.

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Section 1 – Introduction

Background

1. Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. The Tribunal last undertook a comprehensive review of the categories and the allocation of councils into each of those categories in 2023.
2. The Tribunal will next conduct a full review of the categories and the allocation of councils as required by the LG Act in the 2026 Annual Review.
3. Section 241 of the LG Act provides that the Tribunal determine the minimum and maximum amount of fees to be paid to mayors and councillors of councils, as well as chairpersons and members of county councils for each of the categories determined under s.239.
4. The Tribunal can also determine that a council be re-categorised into a different category, existing or new, with a higher range of fees.
5. The Tribunal's Annual Determination takes effect from 1 July each year.

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Section 2 – 2024 Determination

2024 Annual Determination

6. In 2024, the Tribunal received 19 written submissions, which included two requests for re-categorisation.
7. The Tribunal found that the current allocation of the councils remained appropriate, with the exceptions outlined below.
8. The Tribunal closely reviewed population and data relating to council operations in the 2024 Annual Determination process to ensure categorisation of councils was consistent with the criteria.
9. For reasons explained at paragraphs 35-39 of the Local Government Annual Determination 2024, Hilltops Council and Muswellbrook Shire Council were reclassified as Regional Rural Councils.
10. The Tribunal determined that fees would increase by 3.75% for the minimum and maximum fees applicable to each category from 1 July 2024.

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Section 3 – 2025 Review

2025 Annual Review process

11. The Tribunal's 2025 Annual Review commenced in October 2024, when it wrote to all councils inviting submissions regarding fees. The Tribunal noted that it is only required to review the categories every three years and will next consider the model, the criteria applicable to each category and the allocation of councils in the 2026 Annual Review.
12. The invitation noted that it is expected that submissions are endorsed by respective councils.
13. The Tribunal also wrote to the President of Local Government NSW (LGNSW) inviting a submission.
14. The Tribunal received 16 written submissions from individual councils and one submission from LGNSW.
15. The Tribunal acknowledges and thanks all parties for their submissions.

Submissions Received – Requests for Re-categorisation

16. Seven of the 16 council submissions received requested re-categorisation or changes to current category criteria.
17. LGNSW also advocated for changes to factors affecting categorisation of councils.
18. Berrigan, City of Parramatta, Gilgandra Shire, Lake Macquarie City, City of Ryde, City of Sydney and Blacktown put forward cases for re-

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categorisation, or changes to category criteria, and the creation of new categories, for the Tribunal's consideration.

Requests for Re-classification

19. **Berrigan Shire Council** requested re-categorisation from Rural to Rural Large, despite acknowledging that they do not meet all the benchmarks in the criteria for this category.
20. The criteria for Rural Large is outlined at Appendix 1 of the 2024 Annual Determination, page 38 which states:

“Councils categorised as Rural Large will have a residential population greater than 10,000, and a councillor to resident ratio of at least 1 to 1200.

Other features may include:

- *one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre*
- *a limited range of services, facilities and employment opportunities compared to Regional Rural councils*
- *local economies based on agricultural/resource industries.”*

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21. Council's submission states they are currently at 86% of the population target threshold and 90% of the representation ratio but are meeting other criteria benchmarks.
22. Given that Council does not currently satisfy the population and ratio thresholds specified for Rural Large, the Tribunal is not persuaded to include Berrigan Shire Council in Rural Large at this time.
23. **City of Parramatta Council** requested that it be re-categorised to the highest category of general purpose councils, Principal CBD, in order to recognise its size, rate of growth, economic and global influence, operational budget, and strategic and geographical importance.
24. Council put forward a similar case for re-categorisation as part of the 2024 annual determination process, which was unsuccessful. In addition to the reasons put forth in paragraph 20 of the 2024 annual determination, the Council has included the following reasons for its re-categorisation request:
 - A local economy that has more than 30% of Australia's top 500 companies with offices in Parramatta, and estimated public and private investments in the next 5 years of \$20 billion
 - It is estimated by 2050 that Parramatta will be a city with a population of more than 500,000 people
 - The expected accessibility of the City, being a 'gateway to Sydney' with more people expected to live west of Parramatta than to its

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east by 2050, and being accessible by 2.3 million people within 45 minutes

- Key infrastructure in Parramatta, including but not limited to the Parramatta PHIVE, Commbank Stadium, the new Parramatta Light Rail, the Westmead Institute for Medical Research, Sydney Olympic Park and construction of Powerhouse Parramatta
- Expansion of education and innovation precincts, with Parramatta's education and training sector being valued at \$1.6 billion, and
- Significant operating and capital works budget of \$607 million, including multiple town centres, and sports and cultural hubs.

25. The Council also argues that a re-classification would reflect the additional skills and abilities that representing a growth council requires.
26. The City of Parramatta notes that the number of electors that each councillor represents is higher than the City of Sydney's. The submission states that the elected councillors represent more than 125,000 enrolled electors, compared to City of Sydney's elected councillors representing 45,891 enrolled electors.
27. Parramatta was classified as a Major CBD, following the 2017 Annual Determination. The Tribunal had found that Parramatta Council was significantly different from other large metropolitan councils on the basis of its secondary CBD status, as recognised by the State Government, at paragraph 21 of the 2017 annual determination. As a result, the

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description of Major CBD has remained specific to the City of Parramatta. Similarly, the Principal CBD criteria remained specific to the City of Sydney, since its inception in 2017.

28. Given the specific nature of both Major CBD and Principal CBD categories, the City of Parramatta's request for re-categorisation will require a change in the categories' criteria. As stated above, the Tribunal is not considering the criteria applicable to each category in the 2025 Annual Review process. The Tribunal will next consider the categories and criteria as part of the 2026 Annual Review process.
29. **Gilgandra Shire Council's** submission requests that it be re-categorised from Rural to Rural Large. Gilgandra Shire Council's case to be included in Rural Large category is based on two main points. The first point being Council offers a diverse range of services, and secondly these services result in higher levels of accountability and responsibilities for councillors.
30. Council submits it offers a diverse range of services over and above traditional local government services, which includes being the primary service provider for the community in the aged care and disability services. These include:
- Age care and disabilities services
 - Meals on wheels and community transport
 - Home care package delivery
 - Operation of a villa retirement village
 - Indigenous specific residential age care facility

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- Residential aged care nursing home
 - Supported employment service for adults with intellectual disabilities
 - Special disability accommodation properties for adults with intellectual disabilities
 - Supported Living Services through the National Disability Insurance Scheme, and
 - Day activities centre to support clients with unique challenges.
31. The submission notes these services not only entail a higher level of accountability and responsibility from Council (due to changes in the regulatory environment) but also generate larger revenue and employment opportunities that is comparable to a Rural Large category.
32. Council further submits that when assessing categories to place councils in, the Tribunal should also give due consideration to other factors than those outlined in the s.240 of the LG Act, such as services provided; financial responsibility; scale of operation; and number of employees.
33. While the Tribunal notes Council's request, it does not satisfy the population and ratio thresholds specified for the category of Rural Large. Further, the changes to criteria suggested would require a change in categories, which is not being considered this year. For these reasons, the Tribunal is not persuaded to include Gilgandra Shire Council in Rural Large at this time.

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34. Similar to last year, **Lake Macquarie City Council** requested that it be re-categorised from Regional Strategic Area to Major Strategic Area. Council also advocated for the population threshold of Regional Strategic Area be adjusted from its current threshold of 300,000 down to 200,000.
35. Council argues that its population, scale and output of council operations is significantly greater than other councils categorised as Regional Strategic Area, and more aligns with the Central Coast, as the council classified as a 'Major Strategic Area'.
36. Lake Macquarie City Council's request for re-categorisation is based on the following:
- Lake Macquarie being the second largest non-metropolitan council by population in NSW, with a larger population than Newcastle and Wollongong, which are classified as Major Regional Cities.
 - A population density that is 'significantly larger' than other Regional Strategic Areas and supported by 5 precincts in the Lake Macquarie LGA that have been identified for inclusion in the NSW Government Transport Oriented Development Program, which aims to encourage housing development near transport hubs, and are argued to lead to population growth near the hubs; and
 - A Gross Regional Product that is comparable to those of Major Strategic Areas and Major Regional City, rather than other Regional Strategic Areas.

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37. Council provided population data to support its case for the population threshold of Regional Strategic Area to be adjusted from its current threshold of 300,000 down to 200,000. The data was also provided as justification for its claim of a 'significant disparity within the Regional Strategic Area category' between Lake Macquarie and other councils:
- Lake Macquarie: 219,249 residents, 24,769 non-residents
 - Shoalhaven: 108,895 residents, 4,632 non-residents
 - Tweed: 98,967 residents, 7,755 non-residents
 - Maitland: 95,958 residents, 15,305 non-residents
38. As stated in paragraph 28 of the 2024 Annual Determination, all categories were determined by extensive evidence examined and considered by the Tribunal. It was determined that the population threshold for the Major Strategic Area was appropriate. As a result, the Tribunal is currently not persuaded to modify the criteria for the Major Strategic Area.
39. **City of Ryde Council** provided a submission requesting it be re-classified from its existing category of Metropolitan Large to Metropolitan Major. Council's case to be re-classified includes:
- The LGA having an area of 40.651 km², 16 suburbs, 3 wards, a population of 135,000 residents and over 54,000 rateable properties within its boundaries
 - A local economy that consists of 92,000 local jobs, 14,300 businesses and a gross regional product of \$19.2 billion

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- An innovation district within its west ward that has a long history of investment from all tiers of government, ultimately contributing \$13.6 billion annually to the NSW economy
 - Future growth opportunities linked to the Governments Transport Oriented Development Accelerated Precincts, which Macquarie Park is identified as, that will bring increased housing, amenities and job retention, and
 - Plans to build 2 new schools, 11,600 new homes, the redevelopment of Ryde Hospital and bringing together a range of organisations to create a fully integrated academic health sciences centre at Macquarie University Hospital.
40. As stated in Council's own submission, currently it does not satisfy the population threshold criteria required for Metropolitan Major. Accordingly, the Tribunal is not persuaded at this time to include City of Ryde in the category of Metropolitan Major.
41. The Tribunal also notes **Wollondilly Council's** submission confirming its adopted position to remain classified as a Regional Centre.
42. The Tribunal acknowledges each of the Council's requests for re-categorisation. Whilst the Tribunal has not been persuaded at this time to grant these requests, any council that provides a submission in the 2026 annual review, which includes a request for re-categorisation, will of course be considered.

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Requests for New Classifications

43. The **City of Sydney** Council requested the Tribunal change the classification name from Principal CBD to the previously used term “Principal City”.
44. The category “Principal City” was last used in the 2016 Determination. It was changed to Principal CBD in 2017 as a result of a review of categories. This review was undertaken in the context of Local Government reform, and council amalgamations, reducing the number of councils from 152 to 128.
45. Council’s submission outlines the history of boundary changes, including its expansion of the City of Sydney as a consideration in reverting to the 2016 category name.
46. Sydney City Council contends that reverting to the category term “Principal City” recognises that the council’s significance and contribution extends beyond the Sydney CBD.
47. The Tribunal notes the City of Sydney’s request would constitute modification to the category of “Principal CBD”. As stated above, the category “Principal CBD” is specific to City of Sydney and the Tribunal is not considering changes to the criteria applicable to each category in the 2025 Annual Review.
48. **Blacktown Council** requested re-categorisation from its current category of Metropolitan Major to a newly created category of “Metropolitan Major – High Growth”.

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49. Council's case to be re-categorised to a newly created category is based on the following:
- Council asserts that it is the largest and one of the fastest growing local government areas in NSW, and
 - It undertakes several transformational projects, including projects funded from NSW Government and Western Sydney Infrastructure Grants.
50. Further, Council submits that the category of Metropolitan Major fails to account for the transformational nature of projects undertaken by Council, including the economic and strategic impacts for NSW, and impact on its local government area (LGA), which results in attracting new residents and people to the LGA.
51. The Tribunal notes that a new category, Metropolitan Major, was introduced in 2023, to address generally the issues raised in the current submission.
52. As explained in the Tribunal's letter inviting submissions, the Tribunal is required to review the categories at least once every three years. The Tribunal will next consider the model, the criteria applicable to each category and the allocation of councils in the 2026 Annual Review process.
53. As such, the Tribunal is not persuaded at this time to create a new category.

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54. **LGNSW** submitted that the Tribunal should, as part of its determination for the categorisation of councils, consider the demographic and economic shifts impacting the complexity of council operations, and the communities that councils serve.
55. The LGNSW submission provides examples of recent demographic shifts the Tribunal should consider, as factors affecting categorisation of councils, including:
- The NSW Government's Transport Oriented Development Program, where the resulting accelerated growth drastically increases demands on the strategic and infrastructure planning functions of councils affected
 - The Renewable Energy Zones, which drive tens of billions of dollars of investment in rural and regional LGAs, and creates additional impacts in said councils, including population growth and growing infrastructure for transport and utilities, or
 - The Renewable Energy Planning Framework, which includes benefit sharing guidelines for councils to ensure their communities share the benefits of the project and require additional responsibility and management from affected councils.
56. Section 240 of the LG Act notes that the Tribunal is to determine categories for councils and mayoral offices according to prescribed matters. One such matter is the 'nature and extent of the development of areas', which could reasonably be accepted to include the items listed by LGNSW.

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57. However, this matter would also require a change to the categories' criteria, in order to identify areas of high development. As stated above, the Tribunal is not considering any modifications to the categories as part of the 2025 Annual Review process. However, the Tribunal will consider proposed modifications to categories as part of the 2026 Annual Review process.

Reclassification due to population thresholds

58. As was the case last year, the Tribunal reviewed applicable data as part of this review, to determine if any councils have met relevant benchmarks, therefore requiring a move in category.
59. The Tribunal identified that **Mid-Coast Council** met the population benchmark to be considered a Regional Strategic Area. As a result, Mid-Coast Council will be classified as a Regional Strategic Area in the 2025 Annual Determination.
60. The Tribunal will continue to monitor and review applicable data to ensure categorisation of councils remain consistent with the current criteria.

Submissions Received – Remuneration Structure

61. The current state of the remuneration structure continues to be a key issue of concern raised in submissions. A significant number of submissions received provide commentary on the structure, including examples of how it could be improved. These are addressed in the points below.

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Fees for Deputy Mayors

62. The issue of fees for deputy mayors was once again raised.
63. Three submissions asserted that the position of deputy mayor should attract its own distinct independent fee, beyond the fee provided for in s.249(5) of the LG Act.
64. The Tribunal dealt with this issue in its 2024 Annual Determination at paragraph 53-55. It was noted that the Tribunal lacked the powers to implement changes to the fee structure that would include a distinct independent fee for the position of deputy mayor.
65. There has been no change to the legislation to permit such a change. Therefore, the Tribunal is currently unable to introduce a remuneration structure that would include a distinct independent fee for the position of deputy mayor.

Changes to the role of Mayors and Councillors

66. It was suggested that the current remuneration structure is not fit for purpose as it no longer recognises the roles and responsibilities required of councillors and mayors.
67. Multiple submissions, including the LGNSW's submission, highlighted how the role of the councillor and mayor have changed over the past 9 years. Submissions identified a variety of factors that have impacted the roles of councillors and mayors, including the impact of NSW Government

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priorities and investments, and amendments to the LG Act (e.g. via the *Local Government Amendment (Governance and Planning) Bill 2016*).

68. It has been suggested that these changes have impacted the volume, nature and workload of the role, whilst remuneration has not been increased accordingly.
69. The recent submissions to the Tribunal, along with its own observations, highlight that the role of mayor in civic leadership, advocacy and representation has become more complex and demanding – an issue that must be addressed.
70. Community expectations are increasing on the mayor from both the council and the community to be seen and immediately present during times of natural disasters, major events or crisis.
71. Additionally, the disparity in the council categorisation between the annual fees for councillors and the mayor needs to be more consistent, so as not to be seen to be devaluing the role of mayor in some circumstances.
72. The Tribunal is not suggesting a fundamental review of the role of mayors and notes that people that enter local government representation do so from a sense of civic service, rather than remuneration.
73. However, the Tribunal has a statutory function, and not unlike the governing body of a council, mayors and councillors, its role, responsibility and functions are clear. The same can be said in relation to the clear functions of the general manager of a council.

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74. As previously stated, many of the matters raised in both council and LGNSW submissions are beyond the remit of the Tribunal, and to a degree, were addressed in the 2023 determination.

Regional and Rural mayors and councillors

75. Several submissions, including LGNSW, also raised concerns regarding the inadequacy of the remuneration structure, for rural and regional councils.
76. Specifically, that the remuneration provided to regional and rural councillors does not reflect the significant stressors that regional and rural councils in NSW face and that consideration should be given to the additional demands placed on mayors and councillors in rural and regional councils.
77. One submission suggested that fees for rural councils should be commensurate with fees for regional and metropolitan councils – arguing that mayors and councillors, regardless of their location, are required to possess a wide range of skills and knowledge.

Fees set by councils

78. Submissions received by the Tribunal regarding the current state of the remuneration framework raised concerns about councils setting their own fees, asserting that it could potentially be seen as a conflict of interest.

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79. It was suggested that a possible solution would be for the Tribunal to determine a fixed annual fee for mayors and councillors.
80. Whilst the Tribunal acknowledges and understands the concern raised, as explained in the 2024 Annual Determination at paragraph 68-69, such a change to the framework, to determine a fixed annual fee for mayors and councillors, would require legislative change.
81. As there has been no changes to the legislative scheme, it is not within the Tribunal's remit to determine a fixed annual fee for mayor and councillors' remuneration.

Request for a Review of the Remuneration Structure

82. For the reasons outlined above, several submissions suggested the Tribunal undertake a comprehensive review of the framework.
83. One submission went so far as to request the Tribunal recommend to the Minister for Local Government that a comprehensive review of the framework and LG Act be undertaken. Others suggested the Tribunal actively seek a referral from the Minister to undertake such a review.
84. The LG Act does not specify that the Tribunal is able to carry out a comprehensive review of the framework. As such, it is not within the Tribunal's remit to undertake such a review, unless such a function is conferred or imposed on it by the Minister, as per s.238(2) of the LG Act.
85. Should such a function be conferred on the Tribunal, it will of course carry out its functions and undertake a review.

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Section 4 – 2025 Fees

Submissions – 2025 Fees

86. LGNSW's submission to the Tribunal advocated for an increase in the minimum and maximum fees payable to mayors and councillors of at least 4%, to:

- Assist in reversing the fee erosion which occurred under the previous NSW Public Sector Wages Policy
- Mitigate economic pressures and the rising cost of living
- Ensure councillors and mayors receive fair and reasonable remuneration for the work they perform, and
- Address historic undervaluation of the work performed by elected representative in local government in NSW.

87. Economic data provided to the Tribunal by LGNSW to support their claim for an increase of at least 4% included:

- An annual Consumer Price Index (CPI) increase of 3.8% for the 12 months to June 2024
- The Fair Work Commission (FWC) awarding a 3.75% increase to the minimum pay for modern awards, and increasing the national minimum wage to \$915.90, as well as the FWC's comments regarding the growing cost of living and deterioration of disposable income, and
- The rate peg for the 2025-26 financial year being between 3.6%-5.1%.

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88. LGNSW also noted that the annual wage review, state wage case, award increases and the Independent Pricing and Regulatory Tribunal all had a clear theme on the increasing financial pressures on councils and its officers, which warrant increases in revenue and wages.
89. During its meeting with the Tribunal and assessors, LGNSW asserted that the current fees paid to mayors and councillors do not reflect their responsibilities. Nor do the current level of fees contribute to attracting a diverse range of candidates to stand for local government elections.
90. LGNSW also raised the issue of superannuation. It was contended that the payment of superannuation be mandated. Current arrangements require that a council pass a resolution at an open meeting to make such payments.
91. Four submissions received from individual councils directly addressed the issue of quantum increase to the minimum and maximum fees. These submissions sought an increase ranging from 3% to 10%.
92. The City of Sydney Council notes in its submission that it was not seeking an increase in fees payable for the Lord Mayor of Sydney.
93. The Tribunal is empowered under the s.241 of the LG Act to set minimum and maximum fees payable. It is then up to council to fix payment of annual fees for the mayor as outlined in s.249 of the LG Act.
94. It was suggested that the current fees, particularly in rural and remote communities, do not recognise or value the role of mayor and councillor,

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with fees set at a level that is commensurate to unqualified or inexperienced personnel.

95. The Tribunal was provided with a number of examples to demonstrate the financial impact, by way of lost wages, under the current fee rates.
96. Furthermore, 4 submissions compared the remuneration for NSW mayors and councillors with mayors and councillors in Victoria and Queensland as well as state Members of Parliament. The figures were provided to the Tribunal to demonstrate that the remuneration for NSW mayors and councillors is lower than all comparison examples provided.
97. It was also asserted that the low level of fees set for mayors and councillors devalues the importance and responsibility of the roles, diminishing the work undertaken on behalf of the community and is a significant barrier as to why people do not run for council.

“If councillors were paid a full-time wage I would have run again. Nothing surer.”

98. Another submission suggested that fees need to reflect the part-time or full-time nature of the work carried out by mayors and councillors. The setting of fees at such a rate would appropriately recognise and value this important work, whilst also mitigating any financial loss incurred by those members of the community elected to carry out these critical functions.
99. Nine submissions supported an increase, whilst not making a direct comment on the quantum. Other submissions advocated for remuneration to be set at a level that:

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- Is in line with responsibilities and challenges councillors' face
- Reflects the public profile and exposure of the role
- Reflects the growing complexity of the role
- Reduces the gap between minimum and maximum fees for each category
- Accounts for the rising cost of living challenges
- Reflects the commitment, accountability, workload, skills and knowledge required to perform the role of councillor and mayor regardless of location
- Establishes and maintains parity with mayors and councillors in other States and Territories
- Is 'determined outside of council so as councillors are not determining their own payments', and
- Overcomes economic barriers that prevent diverse members of the community from participating as a mayor or councillor.

Fee Increase

100. The Tribunal considered a range of factors in determining the amount to increase minimum and maximum fees payable to councillors and mayors. This included a wide range of economic data such as:

- Consumer Price Index for the 12 months to December each year
- Wage Price Index for the 12 months to December each year

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- Full-time average weekly ordinary time earnings for the 12 months to November each year
- NSW Public Sector Salaries increases
- Local Government State Award increases
- IPART Rate Peg Base Cost Change
- Public Service Senior Executive remuneration determinations, by the Statutory and Other Offices Remuneration Tribunal, and
- State Members of Parliament Basic Salary remuneration determinations by the Parliamentary Remuneration Tribunal.


101. On this occasion the Tribunal has determined that a **3%** increase will apply to the minimum and maximum fees applicable to existing categories.

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Conclusion

102. The Tribunal's determination has been made with the assistance of the Assessors, Ms Kylie Yates and Mr Brett Whitworth.
103. Determination 1 sets out the allocation of councils into each of the categories as per s.239 of the LG Act.
104. Determination 2 sets out the minimum and maximum fees paid to councillors and mayors and chairpersons of county councils as per s.241 of the LG Act.
105. The Tribunal acknowledges and thanks the Remuneration Tribunal secretariat for its excellent research and support to facilitate the successful completion the 2025 Annual Determination.



Viv May PSM

Local Government Remuneration Tribunal

Dated 17 April 2025

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Section 5 – Determinations

Determination No. 1 – Allocation of councils into each of the categories as per section 239 of the LG Act effective 1 July 2025

General Purpose Councils – Metropolitan

Principal CBD (1)

- Sydney

Major CBD (1)

- Parramatta

Metropolitan Major (2)

- Blacktown
- Canterbury-Bankstown

Metropolitan Large (10)

- Bayside
- Cumberland
- Fairfield
- Inner West
- Liverpool
- Northern Beaches
- Penrith
- Ryde
- Sutherland

- The Hills

Metropolitan Medium (8)

- Campbelltown
- Camden
- Georges River
- Hornsby
- Ku-ring-gai
- North Sydney
- Randwick
- Willoughby

Metropolitan Small (8)

- Burwood
- Canada Bay
- Hunters Hill
- Lane Cove
- Mosman
- Strathfield
- Waverley
- Woollahra

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General Purpose Councils - Non-Metropolitan

Major Regional City (2)

- Newcastle
- Wollongong

Major Strategic Area (1)

- Central Coast

Regional Centre (22)

- Albury
- Armidale
- Ballina
- Bathurst
- Blue Mountains
- Byron
- Cessnock
- Clarence Valley
- Coffs Harbour
- Dubbo
- Eurobodella

Regional Strategic Area(5)

- Lake Macquarie
- Maitland
- Mid-Coast
- Shoalhaven
- Tweed
- Hawkesbury
- Lismore
- Orange
- Port Macquarie-Hastings
- Port Stephens
- Queanbeyan-Palerang
- Shellharbour
- Tamworth
- Wagga Wagga
- Wingecarribee
- Wollondilly

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OFFICIAL**Regional Rural (14)**

- Bega
- Broken Hill
- Goulburn Mulwaree
- Griffith
- Hilltops
- Kempsey
- Kiama
- Lithgow
- Mid-Western
- Muswellbrook
- Nambucca
- Richmond Valleys
- Singleton
- Snowy Monaro

Rural Large (16)

- Bellingen
- Cabonne
- Cootamundra-Gundagai
- Cowra
- Federation
- Greater Hume
- Gunnedah
- Inverell
- Leeton
- Moree Plains
- Murray River
- Narrabri
- Parkes
- Snowy Valleys
- Upper Hunter
- Yass

Rural (38)

- Balranald
- Berrigan
- Bland
- Blayney
- Bogan
- Bourke
- Brewarrina
- Carrathool
- Central Darling
- Cobar
- Coolamon
- Coonamble
- Dungog
- Edward River

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- Forbes
- Gilgandra
- Glen Innes Severn
- Gwydir
- Hay
- Junee
- Kyogle
- Lachlan
- Liverpool Plains
- Lockhart
- Murrumbidgee
- Narrandera
- Narromine
- Oberon
- Temora
- Tenterfield
- Upper Lachlan
- Uralla
- Walcha
- Walgett
- Warren
- Warrumbungle
- Weddin
- Wentworth

County Councils

Water (4)

- Central Tablelands
- Goldenfields Water
- Riverina Water
- Rous

Other (6)

- Castlereagh-Macquarie
- Central Murray
- Hawkesbury River
- New England Tablelands
- Upper Hunter
- Upper Macquarie

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Determination No. 2 - Fees for Councillors and Mayors as per section 241 of the LG Act effective from 1 July 2025

The annual fees to be paid in each of the categories to Councillors, Mayors, Members, and Chairpersons of County Councils effective on and from 1 July 2024 as per section 241 of the *Local Government Act 1993* are determined as follows:

Table 4: Fees for General Purpose and County Councils

General Purpose Councils – Metropolitan

Councillor/Member Annual Fee (\$) effective 1 July 2025

Category	Minimum	Maximum
Principal CBD	31,640	46,420
Major CBD	21,120	39,100
Metropolitan Major	21,120	36,970
Metropolitan Large	21,120	34,820
Metropolitan Medium	15,830	29,550
Metropolitan Small	10,530	23,220

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2025

Category	Minimum	Maximum
Principal CBD	193,650	254,810
Major CBD	44,840	126,320
Metropolitan Major	44,840	114,300
Metropolitan Large	44,840	101,470

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Metropolitan Medium	33,630	78,480
Metropolitan Small	22,420	50,650

General Purpose Councils - Non-Metropolitan

Councillor/Member Annual Fee (\$) effective 1 July 2025

Category	Minimum	Maximum
Major Regional City	21,120	36,690
Major Strategic Area	21,120	36,690
Regional Strategic Area	21,120	34,820
Regional Centre	15,830	27,860
Regional Rural	10,530	23,220
Rural Large	10,530	18,890
Rural	10,530	13,930

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2025

Category	Minimum	Maximum
Major Regional City	44,840	114,300
Major Strategic Area	44,840	114,300
Regional Strategic Area	44,840	101,470
Regional Centre	32,940	68,800
Regional Rural	22,420	50,680
Rural Large	16,820	40,530
Rural	11,210	30,390

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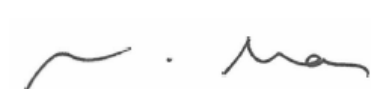
County Councils**Councillor/Member Annual Fee (\$) effective 1 July 2025**

Category	Minimum	Maximum
Water	2,090	11,620
Other	2,090	6,930

Mayor/Chairperson Additional Fee* (\$) effective 1 July 2025

Category	Minimum	Maximum
Water	4,490	19,080
Other	4,490	12,670

*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).



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Local Government Remuneration Tribunal

Dated: 17 April 2025

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Appendices

Appendix 1 Criteria that apply to categories

Principal CBD

The Council of the City of Sydney (the City of Sydney) is the principal central business district (CBD) in the Sydney Metropolitan area. The City of Sydney is home to Sydney's primary commercial office district with the largest concentration of businesses and retailers in Sydney. The City of Sydney's sphere of economic influence is the greatest of any local government area in Australia.

The CBD is also host to some of the city's most significant transport infrastructure including Central Station, Circular Quay and International Overseas Passenger Terminal. Sydney is recognised globally with its iconic harbour setting and the City of Sydney is host to the city's historical, cultural and ceremonial precincts. The City of Sydney attracts significant visitor numbers and is home to 60 per cent of metropolitan Sydney's hotels.

The role of Lord Mayor of the City of Sydney has significant prominence reflecting the CBD's importance as home to the country's major business centres and public facilities of state and national importance. The Lord Mayor's responsibilities in developing and maintaining relationships with stakeholders, including other councils, state and federal governments, community and business groups, and the media are considered greater than other mayoral roles in NSW.

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Major CBD

The Council of the City of Parramatta (City of Parramatta) is the economic capital of Greater Western Sydney and the geographic and demographic centre of Greater Sydney. Parramatta is the second largest economy in NSW (after Sydney CBD) and the sixth largest in Australia.

As a secondary CBD to metropolitan Sydney the Parramatta local government area is a major provider of business and government services with a significant number of organisations relocating their head offices to Parramatta. Public administration and safety have been a growth sector for Parramatta as the State Government has promoted a policy of moving government agencies westward to support economic development beyond the Sydney CBD.

The City of Parramatta provides a broad range of regional services across the Sydney Metropolitan area with a significant transport hub and hospital and educational facilities. The City of Parramatta is home to the Westmead Health and Medical Research precinct which represents the largest concentration of hospital and health services in Australia, servicing Western Sydney and providing other specialised services for the rest of NSW.

The City of Parramatta is also home to a significant number of cultural and sporting facilities (including Sydney Olympic Park) which draw significant domestic and international visitors to the region.

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Metropolitan Major

Councils categorised Metropolitan Major will typically have a minimum residential population of 400,000.

Councils may also be categorised Metropolitan Major if their residential population combined with their non-resident working population exceeds 400,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding \$300M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Major will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

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Metropolitan Large

Councils categorised as Metropolitan Large will typically have a minimum residential population of 200,000.

Councils may also be categorised as Metropolitan Large if their residential population combined with their non-resident working population exceeds 200,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding \$200M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Large will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

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Metropolitan Medium

Councils categorised as Metropolitan Medium will typically have a minimum residential population of 100,000.

Councils may also be categorised as Metropolitan Medium if their residential population combined with their non-resident working population exceeds 100,000. To satisfy this criteria the non-resident working population must exceed 50,000.

Other features may include:

- total operating revenue exceeding \$100M per annum
- services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- industrial, commercial and residential centres and development corridors
- high population growth.

The sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Large councils.

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Metropolitan Small

Councils categorised as Metropolitan Small will typically have a residential population less than 100,000.

Other features which distinguish them from other metropolitan councils include:

- total operating revenue less than \$150M per annum.

While these councils may include some of the facilities and characteristics of both Metropolitan Large and Metropolitan Medium councils the overall sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Medium councils.

Major Regional City

Newcastle City Council and Wollongong City Councils are categorised as Major Regional City. These councils:

- are metropolitan in nature with major residential, commercial and industrial areas
- typically host government departments, major tertiary education and health facilities and incorporate high density commercial and residential development

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- provide a full range of higher order services and activities along with arts, culture, recreation, sporting and entertainment facilities to service the wider community and broader region
- have significant transport and freight infrastructure servicing international markets, the capital city and regional areas
- have significant natural and man-made assets to support diverse economic activity, trade and future investment
- typically contain ventures which have a broader State and national focus which impact upon the operations of the council.

Major Strategic Area

Councils categorised as Major Strategic Area will have a minimum population of 300,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$250M per annum

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- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Currently, only Central Coast Council meets the criteria to be categorised as a Major Strategic Area. Its population, predicted population growth, and scale of the Council's operations warrant that it be differentiated from other non-metropolitan councils. Central Coast Council is also a significant contributor to the regional economy associated with proximity to and connections with Sydney and the Hunter Region.

Regional Strategic Area

Councils categorised as Regional Strategic Area are differentiated from councils in the Regional Centre category on the basis of their significant population and will typically have a residential population above 100,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$250M per annum

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- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Currently, only Lake Macquarie Council meets the criteria to be categorised as a Regional Strategic Area. Its population and overall scale of council operations will be greater than Regional Centre councils.

Regional Centre

Councils categorised as Regional Centre will typically have a minimum residential population of 40,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- a large city or town providing a significant proportion of the region's housing and employment
- health services, tertiary education services and major regional airports which service the surrounding and wider regional community
- a full range of high-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- total operating revenue exceeding \$100M per annum
- the highest rates of population growth in regional NSW

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- significant visitor numbers to established tourism ventures and major events that attract state and national attention
- a proximity to Sydney which generates economic opportunities.

Councils in the category of Regional Centre are often considered the geographic centre of the region providing services to their immediate and wider catchment communities.

Regional Rural

Councils categorised as Regional Rural will typically have a minimum residential population of 20,000. To satisfy this criteria the non-resident working population can be included.

Other features may include:

- a large urban population existing alongside a traditional farming sector, and are surrounded by smaller towns and villages
- health services, tertiary education services and regional airports which service a regional community
- a broad range of industries including agricultural, educational, health, professional, government and retail services
- large visitor numbers to established tourism ventures and events.

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Councils in the category of Regional Rural provide a degree of regional servicing below that of a Regional Centre.

Rural Large

Councils categorised as Rural Large will have a residential population greater than 10,000, and a councillor to resident ratio of at least 1 to 1200.

Other features may include:

- one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre
- a limited range of services, facilities and employment opportunities compared to Regional Rural councils
- local economies based on agricultural/resource industries.

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Rural

Councils categorised as Rural will typically have a residential population less than 10,000.

County Councils - Water

County councils that provide water and/or sewerage functions with a joint approach in planning and installing large water reticulation and sewerage systems.

County Councils - Other

County councils that administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the Biosecurity Act 2015.

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